

K Ufbi b['j cf'D`i gHc_Yb. '6Yk Y[i b[Yb
j cb '%('A]``UfXYb '8c``Uf']b '9h\ Yf
ZYgh[YghY``h

5a '+'5i [i gh'&\$&('k i fXYb'ØVYf'&'A]``UfXYb '8c``Uf']b '9H<
Ui g']bU_hj] Yb'D`i gHc_Yb!K U``Yhg'VYk Y[hž'k Ug'6`cW_WXU]b!
5bU`mghYb'U`Ufa]YfhY"



9]bY'ØVYffUgWXYbXY'9bhk]W_`i b[']b'XYf'K Y`h'XYf
?fmdhck Å\fi b[Yb'ZUbX'Ua '+'5i [i gh'&\$&('ghUhhž'U'g'a Y\fyfY
K U``Yhgž'X]Y'a]h'XYa 'VY_UbbhYb'D`i gHc_Yb!6Yhfi [']b'J YfV]bXi b[
ghY\Ybž' [fc» Y'A Yb[Yb'Ub'9h\Yf'fØH< Ł'VYk Y[hYb''8]YgYg
6Yk Y[i b[ga i ghYf'\Uh'X]Y'5i Za Yf_gUa _Y]hj cb'6`cW_WXU]b!
5bU`mghYb'Ui Zg]W [Ync[Yb'i bX'k]fZi: fU[Yb'ØVYf'X]Y'ni _ØbZh][Y
6Y\UbX'i b['XYf'; Y`XYf'Ui Z"

8]Y '<]bhYf[fØbXY'XYg'D`i gHc_Yb!6Yhfi [g

8Yf'D`i gHc_Yb!6Yhfi [ž'XYf']a 'A U]'&\$%, 'VY[Ubbž]gh'Y]bYf'XYf
[fØ» hYb':]bUbng_UbXU'Y]b'XYf'?fmdhc!K Y`h''8]Y'D`UhhZcfa
j YfgdfUW'Bi hnYfb'\c\Y'F YbX]hYb'ZØf'9]b'U[Yb'UV') \$\$'I G!8c``Uf

]b' ? fmdhck Å\fi b[Yb''Nk]gW\Yb'5df]'&\$%, 'i bX'đ b]'&\$%- 'gW\UZZhY
Yg'D'i gHc_Ybž'a Y\ f'U'g'&ž* 'A]''cbYb'A]h['YXYf'ni '[Yk]bbYbž'X]Y
]bg[YgUa h'Yhk U') \$'A]''UfXYb'M Ub'fWU''+ž* 'A]''UfXYb'i G!8c''Ufł
]bj Ygh]YfhYb''-a 'GYdhYa VYf'&\$&\$'k i fXYb'ja 'F U\ a Yb
i a ZUb[fY]W\Yf'9fa]h'i b[Yb'[Y[Yb'%) 'DYfgcbYb'XYg
6Yhfi [gd'fcnYggYg']b'7\]bU'GhfUZYb'j Yf\Ab[hž'X]Y'j cb'; Y`XghfUZYb
V]g'ni 'Y`Z`đ\ fYb'; YZAb[b]g'fY]W\hYb''8]Y`W]bYg]gW\Yb'6Y\ ÒfXYb
VYgW\U[bU\ a hYb'k Å\ fYb'X'X]YgYf' C dYfUh]cb'Y]b'Ybcfa Yg
J Yfa Ò[Yb'Ub' ? fmdhck Å\fi b[Ybž'XUg'i fgdfØb['W\ ja 'đ\ f'&\$&\$
Y]bYb'K Yfh'j cb'(ž&'A]''UfXYb'8c''Uf\UhhY'i bX'\Yi hY'Ui ZØVYf'%(
A]''UfXYb'8c''Uf'[YgW\Åhnh'k]fX''

6Yk Y[i b[Yb'XYf'UV[YgdYffhYb'; Y`XYf

5a 'A cf[Yb'XYg'+''5i [i gh'&\$&('_Ubb'X]Y'5bU`mgYd`UhhZcfa
@cc_cbW\U]b'g][b]Z_UbhY`HfUbgU_h]cbYb'j cb'XYf'K U`Yh
D'i gHc_Yb'Dc bn]'& 'bUW\j YfZc'[Ybž'X]Y'ni j cf'+, - ') ' '9H<ž'a
; Y[Ybk Yfh'j cb'Yhk U'&'A]''UfXYb'i G!8c''Ufž'Ui Zj YfgW\]YXYbY
5XfYggYb'j YfhY]'hY''9]b'HY]'X]YgYf'; Y`XYf'k i fXY'j cf'XYf
U_hi Y`Yb' HfUbgU_h]cb'nk]gW\Yb'đ b]i bX'GYdhYa VYf'&\$&%Ui Z'X]Y
a]hh'Yfk Y]Y]bU_h]j Y' ? fmdhc!6 ÒfgY'6]XYg_ i bX'UbgW\`Y»YbX'Ui Z
X]Y'D`UhhZcfa '<i cV]j Yf'U[Yfh''9]bY'5bU`mgY'j cb'9a VYf'7B'nY][hYž
XUgg'bi f'%&'5XfYggYb'j b'XYb'`YhnhYb'' \$'Ghi bXYb'a]h'D'i gHc_Yb
]b'J YfV]bXi b['ghY\YbXY'9H<'Yf\]Y'hYbž'X]Y']bg[YgUa h'Yhk U' * ' ž%
A]''cbYb'8c''Uf'Ui ga UW\hYb''

A Uf_hUi gk]f_i b[Yb'i bX'X]Y'i b[Yk]gg\Y]h XYf'; Y`XYf

8]Y'Øb[ghYb'6Yk Y[i b[Yb'\UhhYb'a Yf_]W\Y'5i gk]f_i b[Yb'Ui Z
XYb' ? fmdhck Å\fi b[ga Uf_h''@Ui h'5f_\Ua 'k i fXYb']bbYf\U`V'j cb
bi f'%&'Ghi bXYb'Ub'X]Y'(* (ž+ 'A]''cbYb'8c''Uf'Ub'9h\Yf'j cb
K U`Yhgž'X]Y'a]h'D'i gHc_Yb'j Yf_bØdZh'g]bXž'hfUbgZYf]Yfh''8]YgY
d'Òhn]W\Y'6Yk Y[i b['ZØ\fhY'ni 'Y]bYa 'FØW_[Ub['XYg'9h\Yf!
DfY]gYg'i a '&'i 'Ui Z'&'(+ ('I G!8c''Uf''5i W\UbXYfY'X][]hU'Y
K Å\fi b[Yb'Yf'YVhYb']b': c'[Y'X]YgYf'9fY][b]ggY'Å\b`]W\Y
FØW_[Åb[Y''8Ug[YbUi Y'A ch]j 'ZØf'X]Y' HfUbgZYfg'V'Y]Vh'i b_`Ufž

i bX`Yg`k]fX`gdY`_i`_]Yfhž`cV`X]Y` ; Y`XYf`k Y]hYf\]b`i bhYf`XYf
?cbhfc`Y`XYf`W\]bYg]gW\Yb`6Y\ÖfXYb`g]bX`"8]Y`6Y\ÖfXYb`\UhhYb
]a`'Ŧ\`f`&\$&\$`VYgh`h][hž`XUgg`X]Y` ; Y`XYf`]a`'9]b`_`Ub[`a`]h`XYa
; YgYhn`j YfZc`[h`i bX`XYa` `GhUUhg\Ui`g`U`h`ni [YZØ\fh`k YfXYb
gc`hYbž`c\`bY`YXcW`k Y]hYfY`8YhU]`g`ØVYf`XYb`i`a` [Ub[`a`]h`XYb
VYgW`U[bU\`a` hYb`A`]hY`b`ni` ``]YZYfb`"

GW\`i`ggZc`[`Yfi`b`[

8]Y`d`Òhn`]W\Yb`6Yk`Y[i`b[Yb`XYf` ; Y`XYfž`X]Y`a`]h`Y]bYa` `XYf
[fÒ»`hYb`6Yhfi` [gZÄ``Y`]b`XYf`?`fmdhc! ; YgW\]W\hY`j`YfVi`bXYb`g]bXž
_ÖbbhYb`k`Y]hfY]W\YbXY`?`cbgYei`YbnYb`\UVYb`"8]Y`i`bg]W\Yf\Y]h
ØVYf`X]Y`ni`_Öbžh][Y`6Y\UbX`i`b[`XYf`VYgW`U[bU\`a` hYb`A`]hY`i`bX
X]Y`XUa`]h]`YfVi`bXYbYb`A`Uf`hfYU`_h]cbYb`g]bX`gck`c`\`ZØf
`b]`Yghc`fYb`U`g`Ui`W`ZØf`5bU`mghYb`j`cb`6YXYi`hi`b[``9g`V`Y]Vh
UVni`k`UfhYbž`k`]Y`g]W\`X]Y`G]hi`Uh]cb`Yb`hk`]W`Y`b`k`]fX`i`bX`k`Y`W\Y
A`U`bU\`a` Yb`X]Y`6Y\ÖfXYb`Yf[fY]Z]b`k`YfXYbž`i`a` `XUg`J`YfhfUi`Yb
]b`XYb`?`fmdhc!A`Uf`_h`k`]YXYf\Yfni`ghY``Yb`"

8YhU]`g

6Ygi`W\Yb`G]Y`i`bg`Ui`Z.`_`fmdhc!`bYk`g`Uh