

K]f`gY\Yb`6Yf[Y`j cb`6Yhfi [`]b`X]YgYa 6YfY]W\ ` `F Y[i `Uh]cb

9]b`GdYn]U`U[Ybh`XYg`ϕhYfbU`F Yj Ybi Y`GYfj]W`f# GŁ`gU[hž
X]Y`GhYi YfVY\ØfXY`gY\Y` 6Yf[Y`i bX`6Yf[Y`j cb`6Yhfi [`]a
6YfY]W`XYf`? fmdhc k À\fi b["8]Y`? f]a]bU`dc`nY]`XYg`≠ G
j Yfgi W`hž`U`Y`]\fY`5[YbhYb`]b`? fmdhc!`i bX`b]W`h`Z b[]V`Yb
Hc`_Yb`fB: HŁ!: fU[Yb`ni`gW`i`Yb`ž`k`Y`]` X]YgYf`F`Ui`a`X]Y
Ni`_i`b`Zn]gh`ž`VY`hcb`hY`Yf"≠ G!GdYn]U`U[Ybh`gU[hž`? fmdhc`gY]
j`c`Yf` 6Yf[Y`i bX`6Yf[Y`j cb`6Yhfi [`]F`mU`b`?`c`fb`Yf`ž`Y]b
GcbXYfU[Ybhž`XYf`ZØf`X]Y`? f]a]bU`dc`nY]`XYg`≠ G`]b`@cg
5b[Y`Yg`ni`gh`À`b`X][`]ghž`gd`f`U`W`V`Y]`Y]b`Yf`j`]fhi`Y`Y`b
J`Yf`U`b`gh`U`hi`b[ž`X]Y`Ua`8]Yb`ghU[`j`cb`X`Yf`i`G7`;`ci`X`G`W`cc`
c`Z`@`U`k`j`Yf`U`b`gh`U`h`Y`h`k`i`f`X`Y`ž`Ø`V`Yf`?`f`md`hc`k`À`\`fi`b[`Y`b`"9`f
k`i`f`X`Y`j`cb`6`cca`V`Yf[`a`]h`X`Y`b`K`c`fh`Y`b`n]h]Y`fh`K`]f`g`Y`\`Y`b
[Yf`U`X`Y`/`Ua`d`^`Y`d`/

9]b`GdYn]U`U[Ybh`XYg`b`hYfbU`F Yj Ybi Y`GYfj]W`fF GŁ`gU[hž
X]Y`GhYi YfVY\ŌfXY`gY\Y` 6Yf[Y`i bX`6Yf[Y`j cb`6Yhfi []
]a`6YfY]W`XYf`? fmdhc k Å\fi b["8]Y`? f]a]bU`dc`nY]`XYg`
=F G`j Yfgi W`hž`U`Y`]\fY`5 [YbhYb`]b`? fmdhc!`i bX`b]W`h
Zi b[]V`Yb`Hc`_Yb`fB: HŁ!: fU[Yb`ni`gW`i`Ybž`k Y]` X]YgYf
F Ui a`X]Y`Ni`_i bZh`]gh`ž`VYhcbhY`Yf"

=F G!GdYn]U`U[Ybh`gU[hž`? fmdhc`gY]`j c`Yf
6Yf[Y`i bX`6Yf[Y`j cb`6Yhfi []

F mUb`? cfbYfž`Y]b`GcbXYfU[Ybhž`XYf`ZŌf`X]Y`? f]a]bU`dc`nY]`XYg`=F G
]b`@cg`5b[Y`Yg`ni`ghÅbX][`]ghž`gdfUW`VY]`Y]bYf`j]fhi Y`Yb
J YfUbghU`hi b[ž`X]Y`Ua`8]YbghU[]j cb`XYf`I G7`; ci`X`GW`cc`cZ
@Uk`j YfUbghU`hY`h`k`i fXYž`ŌVYf`? fmdhc k Å\fi b[Yb`"9f`k`i fXY`j cb
6`cca VYf[`a]h`XYb`K`cfhYb`n]h]Yfh.

K]f`gY\Yb`[YfUXY`6Yf[Y`i bX`6Yf[Y`j cb`6Yhfi []]b`X]YgYa
6YfY]W`"

9f`Yf`_`ÀfhYž`XUgg`b]W`h`Zi b[]V`Y`Hc`_Yb`fB: HgŁ`i bX`? fmdhc`]a
5`[Ya`Y]bYb`UbZ`À`][`ZŌf`A Uf`_ha`Ub]di`Uh]cbYb`gY]Ybž`i bX`ZŌ[hY
\]bni`ž`XUgg`\cW`_Uf`Àh][`Y`DYfgcbYb`X]Y`? fmdhcd`fY]gY`a]h`bi`f
Y]bYa`Hk`YYh`VYY]bZi`ggYb`_ŌbbhYb"

8Yf`GcbXYfYfa]h`Yf`ghY`hY`ZYghž`XUgg`Dfca]bYbhY`b]W`h`]a`a`i`b
[Y[Yb`X]Y`_f]a]bY`Yb`9fa]h`i`b[Yb`XYf`GhYi YfVY\ŌfXY`g]bXž`i bX
ghY`hY`_Uf.`K]f`gi W`Yb`b]W`h`i bVYX]b[h`bUW`Dfca]bYbhYbž`UVYf
k Ybb`g]Y`Y]bYb`i`bj Yf`c`YbYb`cXYf`cZYbYb`?ca`a`YbhUf
UV[YVYbž]b`XYa`Yg`\Y]»h`< Ymž`=F Gž`gc`hYb`G]Y`k`U`fgW`Y]b`]W`
_ca`a`Yb`gW`Ui`a]W`Ubž`XUg`]ghž`k`Ug`k]f`hi`b"

...

? cfbYf'ZØ\fhY'Ui gž'XUgg'Y]bY'FY]\Y'j cb'_fmdhcVYnc [YbYb
5_h]j]hÀhYb'ZØf'X]Y'GhfUz] YfZc`[i b[gVY\ÖfXYb'j cb'6Y'Ub['g]bXž
k]Y'n"6"A YbgWXYbž'X]Y'A]`]cbYb'j cb'8c`Uf'ZØf'J Yfa Ö[Ybgk YfhY
k]Y'B: Hg'VYnU\`Ybž'X]Y'X]YgYb']b\ÀfYbhYb'K Yfh'b]W'hini '\UVYb
gWY]bYb"9f'a Yf_hY'Ubž'XUgg'?f]a]bY`Y'X]Yg'ni]\fYa 'JcfhY]'
bi hnYb'_ÖbbhYbž'i a'; Y`X'ni 'k UgWXYb"

8Yf'≠G'VYgW`U[bU\ a hY'ja'; YgW\ÀZhg'U\ f'&\$&%?'fmdhc'ja 'K Yfh
j cb''ž)'A]`]UfXYb'I G!8c`Ufž'k Ug'-'i 'U`Yf'; Y`XYf'Ybhgd]W'hž
X]Y'j cb'gY]bYf'_f]a]bU'dc`nY]`]WXYb'9fa]h'i b[gY]b\Y]h]a
[`Y]WXYb'NY]hfUi a'VYgW`U[bU\ a h'k i fXYb"8Ug':]bUbnUa h'
Yfk UfhYh'ni 'Yf[fY]ZYb'A]`]UfXYb'j cb'8c`Uf'a Y\ f']b
?fmdhc'k À\fi b[]b'X]YgYa 'š\ f"

8]Y'?f]a]bU'dc`nY]'XYg'≠G'j Yfgi W'hž'U`Y']\fY'5[YbhYb']b'?fmdhc!
i bX'B: H!: fU[Yb'ni 'gW'i `Ybž'k Y]' X]YgYf'6YfY]W'X]Y'Ni _i bZh
]gh ž'a Y]bhY'XYf'GdYn]U`U[Ybh'i bX'ZØ[hY'\]bni ž'XUgg'X]Y'6Y\ÖfXY
Ui W'VYghfYVh'ghž'X]Y'Ni gUa a YbUfVY]h'ni 'j YfghÀf_Yb'i bX
≠Zcfa Uh]cbYb'a]h'UbXYfYb'6i bXYgVY\ÖfXYb'Ui gni hUi gWXYb"

*K Ug'\U'hYb'G]Y'j cb'XYb'?ca a YbhUfYb'XYg'≠G!
GdYn]U`U[YbhYb'3@UggYb'G]Y'Yg'i bg]a '?ca a YbhUfVYfY]W
i bhYb'k]ggYb"*

? Yj]b' < Y`a g'

5`g`Ghi XYbh`XYf`ÖghYffY]W]gW`Yb`K]fhgW`UZhgk]ggYbgW`UZhYb`YbhXYW`hY`? Yj]b
6]hWc]b`]a`>U\F`&\$%%`i bX`]gh`gY]hXYa`Y]b`9j Ub[Y`]gh" `GY]bY`b hYfYggYb`Y[Yb`]b`XYf
6]hWc]b`!G]W`Yf\Y]hž`C dYb!Gci fVW!GmghYa`Ybž`B Yhnk`Yf`_ZZY`_hYb`i bX`XYf`GW`b]hghY`Y
nk]gW`Yb`²`_cbca`]Y`i bX`? fmdhc[fUd\`Y"

6]`Xb UW`k Y]g. `G\i hhYfghcW`ž`D]l UVUmž`K]_]7ca`a`cbg

6Y`]YVhYfY`B UW`f]W`hYb

: U`g`8i`Yg`j YfdUggh`\Ugh

f[bWh]cbfXž`gž`]XŁ`o`j Uf`ġž`Z`ġ`1`X"[Yh9`Ya`Ybhg6mHU[B Ua`YfgŁQ\$Q'
]Z`fK"[Yh9`Ya`Ybh6m`Xf]XŁ`fYhi`fb`/`ġ`1`X"WfYUhY9`Ya`YbhfgŁ`/`ġ"]X`1
]X`/`ġ"gfWl`"\`hhdg. #AŁ`bbYWh"ZUW`Vcc_"bYh#YbSl`G#gX_"ġ. l ZVa`1`%/
j`Yfg]cb1`j`'`"&"/Z`ġ"dUfYbhBcXY"]bgYfh6Y`ZcYfYfġž`Z`ġŁ`/qfXcW`a`Ybhž
fgWf]dhfž`fZUW`Vcc`_!`ġgX`fŁŁ`/

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`_fmdhc!bYk`g"Uh