

K Ug`]b`? fmdhc`dUgg]Yfhž`V`Y]Vh`X]YgYg`A U` j]Y`Y]W\ h`b]W\ h`]b`? fmdhc

? fmdhc`_bUffh"@Y]XYf`a ØggYb`Ui W\`X]Y`Yb][Yb
: cbXga UbU[Yf`]b`bcfa U`Yb`A Af_hYb`k]Y`5_h]Yb`i bX
5b`Y]\Ybž`X]Y`Yg`gcf[ZÅ`h][`j Yfa]YXYb`\UVYbž`g]W\`Ui ZX]YgY
ZFY]`Ui ZYbXY`5b`U[Y`_UggY`ni`_cbnYbhf]YfYbž`Ui ZdUggYb`"9]b
F]bbgU`bUW\`i bhYb`j cb`Y]bYa`< ÒW ghghUbX`ØVYf`*, "\$\$\$`~`
]a`6]hW\]b!DfY]g`\Uhig]W\`]b`Y]bY`:`i hj Yfk UbXY`hž`hY]`k Y]gY
k Y[Yb`F]ggYb`]b`XYb`gc[YbUbbhYb`GhUV`YW\]bg`Y]bY
: Y\`VYnY]W\bi b[žZU`g`Yg`Ya U`g`Y]bY[UV`X]Y`XYb`A Uf_h
ni gUa`a Yb`_YVYb`"a`A ca Ybh]gh`XYf`DfY]g`Ui ZYhk U`&+"\$\$\$\$`~`
`[Ygi b`_Yb`"~ž? fmdhc!6fØXYfž`VYj cf`G]Y`a]f`fk]YXYf\`Δ`fY
5`!7Udg!GW`fY]VYb`dYf`9!A U]`gW\]W`Ybž`]gh`a]f`VYk i gghž
XUgg`Y]b][Y`@Yi hY`]a`a Yf`bcW\`a`]h]\fYb`ϕj Ygh]h]cbYb
VYgW\`ÅZh][h]g]bX`"9g`/ Ua`d^Y`d/

? fmdhc`_bUffh"@Y]XYf`a ØggYb`Ui W\`X]Y`Yb][Yb`:
cbXga UbU[Yf`]b`bcfa U`Yb`A Af_hYb`k]Y`5_h]Yb`i bX`5b`Y]\Ybž`X]Y`Yg`gcf[ZÅ`h][
j Yfa]YXYb`\UVYbž`g]W\`Ui ZX]YgY`ZFY]`Ui ZYbXY`5b`U[Y`_UggY`ni`
_cbnYbhf]YfYbž`Ui ZdUggYb`"

9]b`F]bbgU`bUW\`i bhYb`j cb`Y]bYa`< ÒW ghghUbX`ØVYf`*, "\$\$\$`~`]a`
6]hW\]b!DfY]g`\Uhig]W\`]b`Y]bY`:`i hj Yfk UbXY`hž`hY]`k Y]gY`k Y[Yb`
F]ggYb`]b`XYb`gc[YbUbbhYb`GhUV`YW\]bg`Y]bY`:
Y\`VYnY]W\bi b[žZU`g`Yg`Ya U`g`Y]bY[UV`X]Y`XYb`A Uf_h`ni gUa`a Yb`_YVYb`"a`
A ca Ybh]gh`XYf`DfY]g`Ui ZYhk U`&+"\$\$\$\$`~`[Ygi b`_Yb`"

~ž? fmdhc!6fØXYfž`VYj cf`G]Y`a]f`fk]YXYf\`Δ`fY`5`!7Udg!GW`fY]VYb`
dYf`9!A U]`gW\]W`Ybž`]gh`a]f`VYk i gghž`XUgg`Y]b][Y`@Yi hY`]a`a Yf`
bcW\`a`]h]\fYb`ϕj Ygh]h]cbYb`VYgW\`ÅZh][h]g]bX`"9g`]gh`Xi fW\Ui g`
d`Ui g]VY`ž`XUgg`g]W\`XYf`A Uf_h`XUj cb`Yf`c`Yb`_Ubbž`gc`k]Y`Yf`Yg`
j cb`nU`\fY]W\Yb`ZfØ`YfYb`\YfUi gZc`fXYfb`XYb`9d]gc`XYb`[YhUb`\Uh`

GU[Yb`G]Yž`k Ug`G]Y`Ub`? fmdhc`a` Ò[Ybž`Yg` \ Uh`Y]bY`Yb[U[]YfhY
: Ub[Ya`Y]bXY`i` bX`Y]b`VYY]bXfi` W`YbXYg`8i` fW` \ U`hYj` Yfa` Ò[Yb`
5VYf` ^XYfž`XYf`b`UW` `9bXY`&\$\$`Y]b[Ygh]Y[Yb`]ghž`ghY` \ h`Yhnh
i` bhYf`K` UggYfž`i` bX`X]Y`HfY]VYf`X]YgYg`F` ØW` [Ub[g`gW`Y]bYb
ghfi` _hi` fY` ``ni` `gY]b`"Gc[Uf`Y]b][Yž`X]Y`?cc`!5]X` [Yhfi` b`_Yb` \ UVYbž
U`_nYdh]YfYbž`XUgg`Yg`X]Yga` U`UbXYfg`gY]b`_Ubb`"

5`gcž`k` Yb`]bhYfYgg]Yfh`XUg3`Bi` bž`Yg`]gh`hfUi` f][`ZØf`X]Y`A` YbgW`Ybž
cZi`↑` b[`i` bX`a`]h`a` U[YfYb`A`]hY`bž`X]Y`U`Y`K` Ufbi` b[Yb
][bcf]YfhYb`i` bX` \ fY`9fgdUfb]ggY`]b`a` i` bhYfY`? fmdhca` ØbnYb
ghY`W`hYbž`Ub[Y`c`W`_hj` cb`6Y` \ Ui` dhi` b[Ybž`XUgg`X]YgY`7cXYnY]`Yb
Yfbgh` \ UZhY`F`j` U`Yb`XYg`8c` ``Ufg`i` bX`XYg`8c` ``Ufg`k` YfXYb`_ØbbhYb
;` fi` bX`U[Y`Y]bYf`bYi` Yb` :`]bUbni` hcd]Y`"9g`]gh`i` bUb[YbY` \ a` `ZØf`X]Y
6ccghYfž`X]Y`j` Yfgi` W`hYbž`]bgh]hi` h]cbY`Y`5b`Y[Yf`XUj` cb`ni
ØVYfnYi` [Ybž`XUgg`6]hW`]b`Y]bY`5Vg]W`Yfi` b[` [Y[Yb` `ZUh]cb`]ghž
k` Ug`Yg`Y]bXYi` h][`b]W`h`]gh`"8Yf`_fmdhc`!ZUbUh]gW`Y`Df`Åg]XYbhj` cb`9`
GU`j` UXcfž`B`Um]V`6i` _Y`Yž`a` i` gg`a` Ò[`]W`Yfk`Y]gY` \ YfUV[Yghi` Zh
k` YfXYb`gY]bY` [fc» Yb`D`ÅbY`j` cb`6]hW`]b`7]hm`b`UW` `6]hW`]b
Hck`b`"

8]Y`c`ZYbY` :` fU[Y`]ghž`cV`XUg`U`Yg`ZØf`hfUX]h]cbY`Y`A` Åf`_hY`j` cb
6YXYi` hi` b[`]ghž`X]Y`VYfY]hg`Ub`Y]bYa` `Y][YbYb`K` UW`_Y`b`Y]XYb`
K`]fX`Yg`5_h]Yb`i` bX`5b`Y] \ Yb`VYk`Y[Yb3

B`cfa` U`Yfk`Y]gY`V`Y]Vh`XUgž`k` Ug`]b`? fmdhc`d`Ugg]Yfhž`]b`? fmdhc`"5VYf
[fc» Y`6Yk`Y[i` b[Yb`_ØbbYb`g]W`X`i` fW`gYhnYb`"9]b
Ui` Zg]W`hgYfW`h]W`Yg`8i` fW` [fY]ZYb`Ui` g`7` \]bU`j` cf`ZUgh`[YbUi
Y]bYa` ` \ f` ``ØghY`Y]bYb`ZØW`h][Yb`5Vghi` fn`XYg`6]hW`]b!DfY]gYg`i` a
` \$`DfcnYbh`Ui` g`i` bX` ``]Y» `6YcVUW`hYf`XYi` hgW`Yf`GhUUhgUb`Y] \ Yb
j` Yfk`]ffh`ni` fØW`ž`U`g`g]Y`gU`Ybž`k`]Y`g]W` `] \ f`A` Uf`_h`Ui` Z]Y]bYf` :` i` W`h
]b`G]W`Yf` \ Y]h`Yf` \ c`hY`"

9]b`6Ub`_]Yf`gU[h`a`]fž`XUgg`gY]bY`<YX[YZc`bXg!`?i` bXYb`Yhnh`[YbUi
ni` gW`Ui` Ybž`k` cVY]`a` Y` \ fYfY`X]Y`A` Ò[`]W`_Y]h`Yfbgh`bY` \ a` Ybž`XUgg
Y]b` [fc» Yf`? fmdhc`!7fUg` \ ž`ZU`g`Yf`Y]bhf]hž`XYb`k`]W`h][ghYb`U`Yf
A` Åf`_hY`ž`X]Y`I` G!GhUUhgUb`Y] \ Ybž`i` bhYfgh`ØhnYb`_ØbbhYž`k`]YXYfi` a
]b`XYf`5bbU` \ a` Yž`XUgg`X]Yg`XYf` :` U` ``]gh`k` ØfXY`Y]bYb`5bghi` fa` `Ui` Z
g]W`YfYfY`C`fhY`Ui` g`ØgYbž`i` a` `6Uf[Y`X`ni` `dUf`_Yb`"

8]Y': fU[Y']ghU`gcž'cV`k]f`Ui Z'Y]bY`K]YXYf\`c`i b[`XYg' \$!DfcnYbh
7fUg\`g`j ca `YhnhYb`đ\`f`ni ghYi Yfb" `5bnY]WXYb`XUžfž`XUgg`HYh\`Yf
i bhYf`8fi W_`ghY\`hž`j Yfgh`Äf`_Yb`XUg'; Yž\`ž`XUgg`X]YgYf
DfY]gfØW_[Ub[`H\`Y`6][`C`bY`gY]b`_ÖbbhY" `8]Y`GhUV`YWč]bž`X]Y`ZUgh
k]Y`Y]bY`NYbhfU`VUb_`žf`XYb`? fmdhca`Uf`_h`ž`b []Yfhž`\`Uh`F]ggY`]b
]\`fYf`8c``UfV]bXi b[`Yf`YVhž`bUWX`Y`a`Y]bY`j]Y``_`Y]bYfY
GhUV`YWč]bž`HYffUI`G8`ž`5bZUb[`X]YgYf`K`c`W`Y`]b`X]Y`?YfbgW`a`Y`nY
[Yf]Yh" `8]Y`VY]XYb`Hc`_Yb`ž`b`_h]cb]YfYb`i`bhYfgW`]YX`]W`ž`UVYf`X]Y
Bi`UbW`]gh[fÖ»`hYbhY]`g`XYf`B`Ufn]gga`i`g`_`Y]bYf`I`bhYfgW`]YXY"
9bhk`YXYf`_ÖbbYb`X]YgY`8]b[`Y`Y]bY`9]bg!ni`!9]bg!`?`cdd`i`b[`a`]h
XYa`8c``Uf`Ui`ZfYW`hYf\`U`hYbž`c`XYf`g]Y`_ÖbbYb`Yg`b]W`h" `K`Ybb`g]Y
XUg`b]W`h`_ÖbbYbž`XUbb`]gh`XUg'; `Ui`VYb`ggmghY`a`ž`XUg`?`fmdh
ni`[`fi`bXY``]Y[`hž]b`G`W`k`]Yf][`_Y]hYb"

HYh\`Yf`]gh`a`Ö[`]W`Yfk`Y]gY`Ui`W`_ØVYf`Y]bYb`UbXYfYb`?`UbU`žf
VfY]hYfY`A`Äf`_hY`j`cb`6YXYi`hi`b[``GY]bY`8c``UfV]bXi`b[`k`]fX`b]W`h
Xi`fW`U`[`cf]h\`a`]gW`Y`NUi`VYfY]`k`]Y`HYffUI`G8`Ui`ZfYW`hYf\`U`hYb`"
GhUhhXYggYb`VY\`Ui`dhYh`Ygž`X]Y`J`YfV]bXi`b[`a`]h`XYa`8c``Uf`a`]h
[`i`hYb`U`ha`cX]gW`Yb`F`YgYfj`Yb`ni`g]W`Yfb" `8YhU]`g`XUfØVYfž`k`Ug
g]W`[`YbUi`]b`X]YgYb`F`YgYfj`Yb`VYž]bXYhž`g]bX`gd`Äf`]W`i`bX
i`bhYf`]Y[`Yb`b]W`h`XYb`U``[`Ya`Y]b`UbYf`_`UbbhYb
F`YW`bi`b[`g`Y[`i`b[`gbcfa`Yb" `5VYf`h\`YcfYh]gW`VY`Ui`ZYb`g]Y`g]W
Ui`Z`,`\$`A`j``UfXYb`8c``Ufž`k`Ug`XYf`A`Yb[`Y`XYf`]a`I`a`Ui`Z
VYž]bX`]W`Yb`HYh\`Yf!`Hc`_Yb`Yb`hgd]f]W`h"

@YhnhYg`đ\`f`k`UfbhY`X]Y`F`Uh]b[`U[`Ybhi`f`:]hW`ž`XUggž`k`Ybb`HYh\`Yf!
`đ\`UVYf`žc`XYb`i`bX`j`Yfgi`W`Yb`k`ØfXYbž`]\`fY`Hc`_Yb`]b`YW`hYg'; `Y`X
i`a`ni`k`UbXY`bž`X]Yg`X]Y`A`Äf`_hY`žf`_i`fnžf]gh][`Y`?`fYX]hY
XYghUV]`g]YfYb`_ÖbbhYž`Ui`Z`XYbYb`XUg`I`bhYfbY\`a`Yb`bUW
Y][`YbYb`5b[`UVYb`j`]Y`Y`A`]hY``\`Ä`h"

8Ug`gW`bY``Y`K`UW`ghi`a`XYf`GhUV`YWč]b!9a`]gg]cb`_ÖbbhY`a`]h`XYf
NY]h`5i`gk`]f`_i`b[`Yb`Ui`Z`XUg`:]`b`_h]cb]YfYb`XYf`A`Äf`_hY`žf
_i`fnžf]gh][`Y`?`fYX]hY`\`UVYb`ž`gU[`hYb`X]Y`5bU`mghYb`j`cb`:]`hW`i`bX
j`Yfk`]YgYb`Ui`Z`dchYbn]Y``Y`5bghYW`_i`b[`gf]g]_Yb`žf
J`Yfa`Ö[`Yb`gk`YfhY`]a`Ni`gUa`a`Yb\`Ub[`a`]h`XYf`@]ei`]XUh]cb`j`cb
GhUV`YWč]b!F`YgYfj`Yb`VYgh`Äb`XYb`"

8]Y'fYX]ha Āf`hY`gWk Ub`Yb`VYfY]hg`i bhYf`XYa`8fi W`Y]bYf
J YfgW]YVi b[`XYf`F YZYfYbnn]bggĀhnY`bUWk`cVYb``8]Y`J c fghY``i b[ž
XUgg`HYh\Yfž`k Ybb`Yg`\Ufh`Ui Z`\Ufh`_ca a hž`HY]`Y`gY]bYg
Ub[YV`]Wk Yb`&(!A`j`)UfXYb!8c``Uf!J c f fU hYg`Ub`< UbXY`gdUd]YfYbž
')!A`j`)UfXYb!8c``Uf!< c f hYb`Ub`I G!GWk U hnk YWk gY`b`cXYf
(!A`j`)UfXYb!8c``Uf!< Ui ZYb`Ub`I bhYfbY`a YbgUb`Y`\Ybž: cbXg
i bX`9XY`a YhU`Yb`]b`X]YgY`A Uf`hVYX]b[i b[Yb`Ui g`U[Yfb`_ÒbbhYž
]gh`a Ò[`]Wk Yfk`Y]gY`b]Wk h`\`ZfY]Wk"

Ÿhnhk ĀfY`Y]b`[i hYf`NY]hdi b`h`ZØf`HYh\Yfž`Ui gZØ`f`]Wk Yf`i bX
gWk Òb`U`_hi Y``ni`gU[Ybž`k Ug`]b`XYf`6cl`]gh``8]Yg`k ØfXY`XYb
5b`Y[Yfb`\Y`ZYb`ni`j YfghY`Ybž`k c`X]Y`GWk k UWk ghY`Yb``Y[Ybž`i bX
6YXYb`_Yb`\]bg]Wk h`]Wk`gY]bYf`I bhYfghØhni b[`Ui gfĀi a Yb"

DUc`c`5fXc]bcž`7\]YZ`HYWk bc`c[m`C Z]Wf`j cb`HYh\Yfž`gU[hY`Ua
8cbbYfghU[`]b`Y]bYa`Hk`]hhYf!7`U hž`XUgg`X]Y`; fi ddY`VYfY]h`gY]ž
X]Y`6]bXi b[`Ub`XYb`I G!8c``Uf`i a`YXYb`DfY]g
Ui ZfYWk hni Yf`U`hYb` ``9f`gU[hYž`HYh\Yf`\UVY`_Øfn`]Wk`Y]bY`HcbbY
I G!GhUUhgUb`Y]\Yb`[Y`_Ui Zh`i bX`gY]`VYfY]hž`g]Y`ni`j Yf`_Ui ZYbž`i a
XYb`Hc`_Yb`ni`j YfhY]X][Yb"

GWk i`X]bj Yghc fYbž`X]Y`bUWk`Y]bYa`V]g\Yf`hi fVi`YbhYb`Ÿ\`f`VYfY]hg
Ub[YgWk`U[Yb`g]bXž`gc``hYb`[i h`Ui ZdUggYb"

_Uh]Y"a Ufh]b4 Zh"Wka

E i Y`Y. :]bUbW]U`H]a Yg

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. '_fmdhc!bYk g"Uh