

## J ]hU` ]\_ `6i hYf]b `Zc fXYfh'g\_U` ]YfVUFY @Øgi b[ Yb `ZØf `6 ]hWc ]b

9h\YfYi a !A ]hVY[ fØbXYf`J ]hU` ]\_ `6i hYf]b `U`h`\_Øfn`]W\ `VYhcbhž  
XUgg`XUg`6]hWc ]b!BYhmk Yf\_`g\_U` ]YfVUFY `@Øgi b[ Yb`k ]Y`NYfc!  
?bck `YX[ Y!Fc`i dg`fN?!Fc`i dgŁ`VYbØh][ hž`i a `a Y\`f`U`g`bi f  
Y]b`NU\`i b[ gbYhmk Yf\_`ni `gY]b" `đ`Y]bYa `Hk ]hYf`GdUW`ž`XYf  
j`cb`6]hWc ]b!9bhk ]W\_`Yf`i X]`K Yfh\Y]a Yf`j YfUbg`hU`hY`h`k`i`fXYž  
k`i`fXY`ØVYf`X]Y`G\_U` ]Yfi b[ gYl`dYf]a YbhY`j`cb`9h\YfYi a  
X]g\_`i`h]Yfh" `6Y]`Y]bYa `N?!Fc`i`d`U`b`X`Y`h`Y`g`g]W\`i`a`Y]b`C`Z  
7\U]b!Dfchc`\_c`ž`XUg`Ui`Z`XYf`9h\YfYi a !6`c`W`W`U]b``Ai`Zhi`bX  
j`cb`9h\YfYi a `Ga`Ufh`7`cb`hf`U`W`g`cb!7\U]b`j`Yfk`U`hY`h`k`]fX"  
8]YgY`@Øgi b[ `Yfa`Ø[ `]W\`h`Y]bY`g\_U` ]YfVUFYfY`i`bX`g`W\`bY`Y`YfY  
J`Yf]Z]n]Yfi b[ `j`cb`HfUbg`U`h]cbYb`ž`c`bY`XUVY]`gYbg]V`Y  
6Ybi`hnYfXU`hYb`c`ZYbni`Y[ Yb" `6i hYf]b`Yf\_`Å`fhY`ž`XUgg  
9h\YfYi a `]a`@Ui`Z`Y`X`Yf`đ`Y`f`j`Yfg`W`]Y`X`Y`b`Y  
G\_U` ]Yfi b[ g`Øgi b[ Yb`Y]b[ YZØ`h`h`U`hž`i`a`X]Y`5`bn`U`l`X`Y`f  
HfUbg`U`h]cbYb`ni`Yf`Ø`Y`b" `5`g`YfZc`[`fY]W\`Y`6Y]gd]Y`Y  
/`Ua`d`Λ`Y`d/



9h\YfYi a !A ]hVY[ fØbXYf'J ]hU`\_`6i hYf]b` \Uh`\_Øfn`]W` VYhc bħ`XUgg  
XUg`6]hWc]b!BYhmk Yf`\_g\_U`]YfVUFY`@Øgi b[ Yb`k ]Y`NYfc!`?bck`YX[ Y!  
Fc`i dg`fN?!Fc`i dgĚ`VYbØh][ ħzi a` `a Y\`f`U`g`bi`f`Y]b  
NU\`i b[ gbYhmk Yf`\_ni`\_gY]b" `Ě`Y]bYa` `Hk ]hhYf`GdUW`ž`XYf`j`cb  
6]hWc]b!9bhk ]W`Yf`i` X]K` Yfh\Y]a` Yf`j`YfUbghU`hYh`k`i`fXY`ž`k`i`fXY  
ØVYf`X]Y`G\_U`]Yfi b[ gY]dYf]a` YbhY`j`cb`9h\YfYi a` `X]g`\_i`h]Yfh"

6Y]Y]bYa` `N?!Fc`i d` \UbXY`h`Yg`g]W` `i a` `Y]b`C`Z]7\U]b!Dfc`hc`\_c`ž  
XUg`Ui`Z`XYf`9h\YfYi a` !6`c`W`\_W`U]b` `Äi` Ži` bX`j`cb`9h\YfYi a` `Ga` Ufh  
7cbhfUW`hg`cb!7\U]b`j`Yfk`U`hYh`k`]fX`"8]YgY`@Øgi b[ `Yfa` Ø[ `]W`h`Y]bY  
g\_U`]YfVUFYfY`i`bX`g`W`bY`Y`YfY`J`Yf]Z]n]Yfi b[ `j`cb`HfUbgU`\_h]cbYbž  
c`bY`XUVY]`gYbg]V`Y`6Ybi`hnYfXUhYb`c`ZYbni` `Y[ Yb"

6i hYf]b`Yf`\_`ÄfhY`ž`XUgg`9h\YfYi a` `]a` `@Ui`ZY`XYf`\_`U`fY`j`YfgW`]YXYbY  
G\_U`]Yfi b[ g`Øgi b[ Yb`Y]b[ YZØ`fh` \Uh`ž`i a` `X]Y`5bnU` `XYf  
HfUbgU`\_h]cbYb`ni` `Yf` \Ø`Yb" `5`g`YfZc`[ fY]W`Y`6Y]gd]Y`Y`b`UbbhY`Yf  
C`dh]a` ]ga` `i`bX`5fV]hfi a` ž`X]Y`U`g` :`U`ghi`X]Yb`ZØf`6]hWc]b`X]YbYb  
\_ØbbhYb" `9f`VYhc`bhY`XUVY]ž`XUgg`6]hWc]b`k`Y]hYfY  
G\_U`]Yfi b[ g`Øgi b[ Yb`VYbØh][ Yž`i a` `a Y\`f`U`g`bi`f`Y]b  
NU\`i b[ gbYhmk Yf`\_ni`\_gY]b"

8]Y`G\_U`]YfVUF`\_Y]h]gh`gck`c` \`ZØf`6]hWc]b`U`g`Ui`W`ZØf`9h\YfYi a`  
gY]h`Ub[ Ya` `Y]b`H\Ya`U`"K`Ä`fYbX`9h\YfYi a` `j`cb`Y]bYa` `DfccZ]cZ]  
K`cf`\_!`ni` `Y]bYa` `DfccZ]cZ]GhU`Y!BYhmk Yf`\_ØVYf[ Y[ Ub[ Yb`]ghž` \Uh  
Yg`Ui`W`j`YfgW`]YXYbY`@UmYf!`&!`@Øgi b[ Yb`k`]Y`N?!Fc`i dg`i`bX  
D`Uga`U`[ YhYghYh"

8 Ug`@UmYf!`&!`@Øgi b[ `@[ ` \hb]b[ `BYhk`cf`\_` \Uh`X]Y`G\_U`]YfVUF`\_Y]h]j`cb  
6]hWc]b`Yf` \YV`]W`j`YfVYggYfħž`i`bX`]b` `Y`hnhYf`NY]h` \UVYb`X]Y`6]hWc]b  
C`fX]bU`g`XYa` `BYhmk Yf`\_Y]bYb`k`Y]hYfYb`Bi`hnYb`[ YVfUW`h" `6i hYf]b  
`c`VhY`X]Y`C`fX]bU`g`i`bX`Yf`\_`ÄfhY`ž`XUgg`g]Y`X]Y`9bhk ]W`Yf`\_i` `hi`f`]a  
6]hWc]b!`?`\_cgmghYa` `ni`fØW`[ YVfUW`h` \ÄhhYb"

8]Y`6]hWc]b`C`fX]bU`g`g]bX`Y]bY`bYi`Y`@UmYf!`&!`@Øgi b[ ž`X]Y`X]Y  
XYnYbhfU`Y`GdY]W`Yfi b[ `j`cb`X][ ]hU`Yf`?`i`bgh`Ui`Z`XYf`6]hWc]b!  
6`c`W`\_W`U]b`Yfa` Ø[ `]W`h" `8]YgY`@Øgi b[ `]gh`g`Y`f`VY`]YVh`[ Yk`cfXYb  
i`bX` \Uh`V]g`9bXY`ž`b]Y]b` < UbXY`gj`c`i`a` Yb`j`cb`ØVYf`&`%`\$  
A`j`]cbYb`i`G!8`c`Uf`j`YfnY]W`bYh" `9g`g`W`Y]bħž`XUgg`X]Y`6]hWc]b!

7ca a i b]hmj cb`X]YgYb`]bbcj Uh]j Yb`@Ògi b[ Yb`dfcZ]h]Yfh`i bX  
k Y]hYf\]b`bUW`A Ò[ `]W`\_Y]hYb`gi W`hž`X]Y`G\_U`]YfVUf\_Y]h`XYg  
BYhnk Yf\_g`ni `j YfVYggYfb"

÷g[ YgUa h`nY][ Yb`X]YgY`9bhk ]W`\_i b[ Ybž`XUgg`gck c\`6]hW`]b`U`g  
Ui W`9h\YfYi a `VYghfYVhig]bXž`]fY`G\_U`]YfVUf\_Y]hgdV`Ya Y`ni  
`ÒgYb`i bX`]fY`BYhnk Yf\_Y`ZØf`k Y]hYfY`5bk YbXi b[ gZ`Y`ni  
ÒZbYb``9g`V`Y]VhigdUbbYbX`ni `VYcVUW`hYbž`k ]Y`g]W`VY]XY  
6`cW`W`U]b!D`UhhZcfa Yb`]b`Ni \_i bZh`k Y]hYfYbhk ]W`\_Y`b`k YfXYb"

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`\_fmdhc!bYk`g"Uh