

I b[Yg]W\YfhY`J cmU[Yf!; `Ài V][Yf`UXYb
: HL!: Ø\fi b[g_fÀZhY`j cf

B UWXYa`X]Y: HL; fci d`_i fnYf\UbX`j Yfgi W`h`UhhYž`X]Y
F ØW_nU\`i b[`j cb`5`Ua YXUg`8 Uf`Y\Yb`Ub`J cmU[Yf
ni fØW_ni ZcfXYfbž`\UVYb`5bk À`hY`Ui ZGY]hYb`XYf
Ub[YgW`U[YbYb`? fmdhc!D`UhhZcfa`a`]h`Y]bYf`nk Y]hY`][Yb
GU`j Y`fYW`h]W`Yf`5bZfU[Yb`fYU[]Yfh" ð`XYf`i fgdfØb[`]W`Yb
9]bfY]W`i b[`XYf: HL; fci d`VY\Ui dhYhY`X]Y:]fa Už`J cmU[Yf
\UVY`Yg`j YfgÀi a`hž`X]Y`8i`Y`8`][YbW`Xi fW`ni ZØ\fybž`VYj`cf
g]Y`5`Ua`YXU; Y`X`[Y`]Y\Yb`\UVY"8U\Yf`XYi`hYh`X]Y
9]bfY]W`i b[`ja`K`YgYb`h]W`Yb`XUfUi`Z`\]bž`XUgg`J cmU[Yf`Yg
VYggYf`\ÀhhY`k`]ggYb`a`ØggYbž`U`g`5`Ua`YXU; Y`X`ni`[YVYbž
k`Ug`Yg`fYW`hZ]fh][Yb`k`ØfXYž`XUgg`XYf`< UbXY`gUfa`j`cb`:
HL`XUg`8 Uf`Y\Yb`b]W`h`a`Y`f`ni`fØW_nU\`Yb`a`i`gg" `? bU`\UfhY
5b`hk`cfh`a`; Y[Ybni`[`fY]W`hYb`?][f`_UbX`/`Ua`d`/`\$` ,`/9``]g`
5bk`À`hYž`X]Y`J cmU[Yf`/`Ua`d`^Y``]d`/

B UWXYa`X]Y: HL; fci d`_i fnYf\UbX`j Yfgi W`h`UhhYž`X]Y
F ØW_nU\`i b[`j cb`5`Ua YXUg`8 Uf`Y\Yb`Ub`J cmU[Yf
ni fØW_ni ZcfXYfbž`\UVYb`5bk À`hY`Ui ZGY]hYb`XYf`Ub[YgW`U[YbYb
? fmdhc!D`UhhZcfa`a`]h`Y]bYf`nk Y]hY`][Yb`GU`j Y`fYW`h]W`Yf
5bZfU[Yb`fYU[]Yfh"

ð`XYf`i fgdfØb[`]W`Yb`9]bfY]W`i b[`XYf: HL; fci d`VY\Ui dhYhY`X]Y
:]fa Už`J cmU[Yf`\UVY`Yg`j YfgÀi a`hž`X]Y`8i`Y`8`][YbW`
Xi fW`ni ZØ\fybž`VYj`cf`g]Y`5`Ua`YXU; Y`X`[Y`]Y\Yb`\UVY"8U\Yf
XYi`hYh`X]Y`9]bfY]W`i b[`ja`K`YgYb`h]W`Yb`XUfUi`Z`\]bž`XUgg
J cmU[Yf`Yg`VYggYf`\ÀhhY`k`]ggYb`a`ØggYbž`U`g`5`Ua`YXU; Y`X`ni
[YVYbž`k`Ug`Yg`fYW`hZ]fh][Yb`k`ØfXYž`XUgg`XYf`< UbXY`gUfa`j`cb`
: HL`XUg`8 Uf`Y\Yb`b]W`h`a`Y`f`ni`fØW_nU\`Yb`a`i`gg"

? bU``\UfhY`5bhk cfh

⇒ ; Y[Ybni [`fY]WkhYb`?]f_`UbX/`9`]g` `5bk A`hYž`X]Y`J cmU[Yf
8][]hU`j YfhfYhYb` `Y]bY`@]ghY`j cb`J cf`UXi b[Yb`Y]bž`i a
⇒ Zcfa Uh]cbYb`ni `a Y\fyfYb`H\Ya Yb`ni `Yf\U`hYbž`Y]bgWk`Y»`]W
XYg`Ub[YV`]Wk`Y][YbbØhm][Yb`@ck VU`g`XYg
:]fa YbØVYfbU\ a YUb[YVchg`j cb`: HL"

8UfØVYf`\]bUi g`k i fXY`Ui Wk`F Ua b]_`5i fcfU` `XYa`DfcXi`_hY]hYf
j cb`: HL` `Y]bY`J cf`UXi b[`ni [YghY`hž`cVkc`\`g]Y`ni j cf`]a
; Yf]Wk`hgj YfZU\fyb`k Y]h[Y\YbX`][bcf]Yfh`k i fXY"

8]Yg`k Uf`YXcWk`bi f`X]Y`YfghY`F Y]\Y`j cb`J cf`UXi b[Ybž`X]Y`[Y[Yb
: HL`ni [YghY`h`k i fXYb"

I b[Yg]Wk YfhY`; `Äi V][Yf`a Y`XYb`g]Wk

5a`%,``: YVfi Uf`fY]WkhY`XUg`i bgYW fYX`7fYX]hcfg`7ca`a`]hhY`j cb
J cmU[Yf`8][]hU`gY]bY`Y][YbY`@]ghY`j cb`J cf`UXi b[Yb`[Y[Yb`X]Y
: HL`; fci d`Y]b"

5`g`9f[Äbni b[`ni f`@]ghY`XYf`ni j cf`i bVYfØ\fhYb`A]h[`]YXYf`XYf`7!
Gi]hY`XYf`: HL`; fci d`Yfk Ä\bhY`X]Y`nk Y]hY`; fi ddY` `X]Y`Ui Wk`j cb
?]f_`UbX/`9`]g`]a`BUa Yb`XYf`J cmU[Yf!; `Äi V][Yf`VYX]Ybh`k i fXY
`GUa`i Y`HfUVi Wkž`XYb`Y\Ya`U`][Yb`7c!79C`j cb`5`Ua`YXUž`XYf
g]Wk`j cb`gY]bYf`Dcg]h]cb`ni fØW`nc[`]a`5i [i gh`&\$&&`i bX
YbhgWk]YX`g]Wk`ghUhhXYggYbž`i bhYfbY\ a YbgVYfUhYf`ni`k YfXYb"

⇒ ; Y[YbgUhn`ni `XYf`j cf\Yf][Ybž`X]Y`Y\Yf`Y]bY`GUa`a`Y`ØVi b[`ZØf
A UggYb]bZcfa Uh]cbYb`k Ufž`_cbnYbhf]Yfh]g]Wk`X]YgYf`GhUdY`Ui Z
XYb`j Yfgi WkhYb`5i Z_Ui Z]j cb`J cmU[Yf`8][]hU`Xi fWk`: HL`bUWk
XYggYb`⇒gc`j Ybn``J cmU[Yf`VY\Ui dhYhž`Yg`gY]`b]WkhY]ba`U`Y]b
j YfbØbZh][Yf`6i mci h]J Yfgi Wk`[Yk YgYbž`XU`XUg`5b[YVch`a`Y\ f
[Ya`UWk`h`k i fXYž`i a`K`YfVi b[`ZØf`: HL`ni`a`UWk`Yb`U`g`U`Yg
UbXYfY"

Øh]g`UQ@ck`!6U`!; YVchž`XUg`g]Wk`U`g`F Yhhi b[`XYg`k Y]» Yb`F]hhYfg
j Yf`_Y]XYh`\Uh`5`Ua`YXU: HL`gWk`Ä[h]a`K`YgYbh]Wk`Yb`Y]bY

@]ei]XUh]cb`j cfž`VY]`XYf': HL`X]Y`F c``Y`XYg`@]ei]XUhcfg`ØVYfb]a a h`
8Yf` ZU]fY`K Yfh`XYf`? fmdhc k À\fi b[gUb`U[Yb`i bX`!XUf`Y\Yb`j cb
J cmU[Yf`a i gg`a]h`5`Ua YXU: HL`Ui g[Y\UbXY`h`k YfXYb" `fl` Ł`9g`]gh
XUfUi Z`Ui g[Y`Y[hž`K YfVi b[`ZØf`g]W`gY`Vgh`ni` [YbYf]YfYbž`UbghUhh
Y]bYb`A Y\fk Yfh`ZØf`X]Y`?i bXYb`j cb`J cmU[Yf`ni`gW`UZZYb"

5a`9bXY`gW`Y]bh`6]bUbW`"l G`X]Y`5i ggW`fY]Vi b[`ZØf`X]Y
j YfV`Y]VYbXYb`J Yfa`Ò[Ybgk YfhY`j cb`J cmU[Yf`8][]hU``[Yk cbbYb
ni` \UVYb" `K Ybb`XYf`8YU`ni ghUbXY`_ca a hž`k YfXYb`J cmU[Yf!
?i bXYb`) %i`]\fYf'; Y`XYf`ni fØW`Yf\U`hYbž`j cfVY\U`h]W`XYf
k Y]hYfYb`9bhk]W`i b["

8]Y`Ub[YZcfXYfhYb`5i ggU[Yb`k YfXYb`UV`XYa` '&+"; YVfi Uf`dYf
: Yfbni [f]ZZØVYf`Ncca`ni [YghY``hi bX`gc``Ub[Y`k]Y`bØh][
Zcfh[YgYhnh"

...

8YhU]`g

6Ygi W`XYb`G]Y`i bg`Ui Z.`_fmdhc!bYk`g"Uh