

HcfbUXc`7Ug\`Ybhk]W_Y`h`Y]b gUb_h]cbg_c bZcfa Yg`K YV]bhYfZUW

8]Y` : fcbh!9bX!K YVg]hY`j cb`HcfbUXc`7Ug\`j Yf\]bXYfh`XYb
Ni [f]ZZ]j cb`C: 57!gUb_h]cb]YfhYb`K U`Yh!5XfYggYb`8]Y
i bj YfÅbXYf`]WYb`Ga Ufh`7cbhfUW`hgž`X]Y`XYa`A]l]b[!GYfj]W
ni [fi bXY`Y[Ybž`V`Y]VYb`i bj YfÅbXYfh`i bX`Zi b_h]cb]YfYb
XU\Yf`[YbUi gc`k]Y`ni j cf`8Ug`8UhYbgW`i hnhcc`HcfbUXc
7Ug\`ž`XUg]b`XYf`J Yf[Ub[Yb\Y]h`ni f`J YfgW`Y]Yfi b[`XYf
9f`ÒgY`Ui g`a Y\YfYb`6YhfØ[YfY]Ybž`6YhfØ[YfY]Yb`i bX
< UW_g]j Yfk YbXYh`k i fXYž`\Uh`Ua` : fY]hU[`gY]b`K YV! : fcbhYbX
U_hi U`]g]Yfhž`i a`XYb`Ni [f]ZZ]j cb`K U`Yh!5XfYggYb`ni
VYgW`fÅb_Ybž`X]Y`j ca`C ZZ]W`cZ` : cfY][b`5ggYhg`7cbhfc`XYg
l G! :]bUbna]b]ghYf]i a`g`gUb_h]cb]Yfh`k i fXYb`fi`C: 57Ě"
HcfbUXc`7Ug\`j Yfk YbXYh`4 _YhhYbUbU`mgY`C fUWY!J YfhfU[
ni a`6`cW_]YfYb`j cb`C: 57!gUb_h]cb]YfhYb`5XfYggYb`ZØf`XYb
Ni [f]ZZ]Ui ZX]Y`XUdd"8]Y`K U\fi b[`XYf`Z]bUbn]Y`Yb
Df]j Uhgdl`ÅfY`]gh`ZØf`X]Y`K U\fi b[`i bgYfYf` : fY]\Y]h
/ Ua d^Y`]d/

- 8]Y': fcbh!9bX!K YVg]hY'j cb'HcfbUXc'7Ug\j Yf\]bXYfh'XYb Ni [f]ZZ'j cb'C: 57!gUb_h]cb]YfhYb'K U`Yh!5XfYggYb
- 8]Y'i bj YfÅbXYf'W]Xb'Ga Ufh'7cbhfUW]gž'X]Y'XYa 'A]l]b[! GYfj]W'ni [fi bXY'Y]Y[Ybž'V`Y]VYb'i bj YfÅbXYfh'i bX Ži b_h]cb]YfYb'XU\Yf'[YbUi gc'k]Y'ni j cf

8 Ug'8 UhYbgW]i hnhcc`HcfbUXc'7Ug\ž'XUg']b'XYf'J Yf[Ub[Yb\Y]h ni f'J YfgW]Y]Yfi b['XYf'9f`ÒgY'Ui g'a Y\fyfYb'6YhfØ[YfY]Ybž 6YhfØ[YfY]Yb'i bX'< UW_g] Yfk YbXYh'k i fXYž'\Uh'Ua 'i: fY]hU['gY]b K YV!: fcbhYbX'U_hi U']g]Yfhž'i a 'XYb'Ni [f]ZZ'j cb'K U`Yh!5XfYggYb ni 'VYgW]fÅb_Ybž'X]Y'j ca 'C ZZ]W'cZ: cfY][b'5ggYhg'7cbhfc`XYg'I G! :]bUbna]b]ghYf]i a g'gUb_h]cb]Yfh'k i fXYb'fI C: 57Ł"

HcfbUXc'7Ug\j Yfk YbXYh'4 _YhhYbUbU`mgY`CfUWY!
 J YfhfU['ni a '6`cW_]YfYb'j cb'C: 57!gUb_h]cb]YfhYb
 5XfYggYb'ZØf'XYb'Ni [f]ZZ'Ui Z'X]Y'XUdd"
 8]Y'K U\fi b['XYf'Z]bUbn]Y`Yb'Df]j Uhg d\ÀfY']gh'ZØf'X]Y
 K U\fi b['i bgYfYf': fY]\Y]h'i bYf'Àgg']W]ž'gc`hY'YXcW]`b]W]h
 Ui Z?cghYb'XYf'B]W]hY]b\U`hi b[
 [Y\Yb"\" hhd g. ##h"Wc #hnNY +VJ ^Nh

☹'HcfbUXc"WUg\ ☹'f4 HcfbUXc7Ug\Ł'%) "'5df]'`&\$&&

8 Yf'GW]f]hh'Zc`[h'Y]bYa '[Yghf][Yb'i dXUhY'j cb'C: 57ž'XUg'X]Y ; Y`XVÒfgY'X]Ybh]Z]n]YfhYž'j cb'XYf'VY_Ubbh]ghž'XUgg'g]Y'X]Y'j cb XYf'Fcb]b!6fØW_Y[Yghc\`YbYb'; Y`XYf'Yf\U`hYb'\Uhž'X]Y'j cb'XYf bcfX_cfYUb]gW]Yb'< UW_]b[!C f[Ub]gUh]cb '@UnUfi g'; fci d _cbhfc`Y]fh'k]fX"'8]Y'6f]YžUgW]Y'Ybh\À'h]a a Yf'bcW]`%(("\$\$\$

XYf'i fgdfØb[`]WYb '%+' "\$\$\$'9h\Yfž'X]Y'Ua : fY]hU['i a '%' .' \$'I \f
9H'Y]bYb'K Yfhj cb'Yhk U(' - 'A]`]cbYb'I G!8c`Uf'\UVYb"

8]Y'ÿbXYfi b['Ub'XYf'XYnYbhfU`]g]YfhYb'5bk YbXi b['fXUddŁj cb
HcfbUXc'7Ug\`Uh_Y]bY'5i gk]f_i b[Yb'Ui Z'XYb'7cXY'XYf
ni [fi bXY`Y]Y[YbXYb'8UhYbgWxi hndfchc_c`Y`'Y]bY'FY]\Y
]bhY`][YbhYf'J YfhfÀ[Y'Ui Z'9h\YfYi a ž'X]Y'HfUbgU_h]cbYb'ja
hfUbgdUfYbYb'ÖZZYbh]WYb'6'cW_WU]b!BYhmk Yf_'Y]b[Yk]ggYg
A U» 'Ub'8UhYbgWxi hn'j Yf'Y]\Yb'gc`Yb"

8Yb'I bhYfgW.]YX'nk]gWYb'Y]bYa 'Dfchc_c`i bX'Y]bYf'K YVg]hY'ni
j YfghY\Ybž'X]Y'X]Y'6Ybi hnYfZfYi bX`]W_Y]h'Yf\Ö\hž]gh'ZØf
K YV' !BYi `]b[Y'b]W'h]a a Yf'Y]bZUWž'k]Y'X]Y'Øb[ghYb
9f[YVb]ggY'nY][Yb'I b]gk Ud'GUa a Y`_U[Y"

⊕XYf'K YV&!K Y'hj cb'; cc[`Y'i bX': UWVcc_`Äi Zh'Y]bY'K YVg]hY
Ui ZY]bYa 'GYfj Yfž'XYf'Y]bYa 'I bhYfbY\ a Yb[Y\Öfhž'XUg']b'XYf
; Yf]W'hgVUf_Y]h'Y]bYg'@UbXYg'YI]gh]Yfh"⊖ : U`j cb'HcfbUXc'7Ug\
`Äi Zh'XYf'Ga Ufh!7cbhfUW!7cXY'Ui ZÖZZYbh]WYa '9h\YfYi a 'i bX
_Ubb'b]W'h[YÄbXYfh'k YfXYbž'X]Y'8c_i a YbhUh]cb'XYg
Dfc'Y_hg'Yf_'Äfh"

B]Ya UbX' `Y]bgW`Y» `]W'XYf'i fgdfØb[`]WYb
9bhk]W_`Yf' `Ubb'g]Y'ÄbXYfb'cXYf
\Yfi bhYfZU\ fYb ž'\Y]» h'Yg']b'XYf'8c_i a YbhUh]cb"

8Yf'8]Ybgh]gh'gc[Uf'ni [Äb[`]W'j cb'Y]bYf'XYnYbhfU`]g]YfhYb
GdY]WYf]bZfUghfi _hi fž'X]Y'U'g'⊕: G'VY_Ubbh]ghž'i bX'b]W'h'Ui Z
Y]bYa 'VYgh]a a hYb'nYbhfU`]g]YfhYb'K YVgYfj Yf"

K Ug'VYXYi hYh'XUg'U`gc'ZØf'X]Y' < UW_Yf3

8]Y'<Ui dhVYbi hnYfcVYfZÄWY'j cb'HcfbUXc'7Ug\`]gh'Y]bY
5bk YbXi b[ž'X]Y': c'[YbXYg]a d'Ya Ybh]Yfh.'7\U]bU`mg]g
gUb_h]cb]Yfh'CFU_Y`'ja ; fi bXY'Y]bY'gW'k UfnY'@]ghY'j cb

9h\YfYi a !5XfYggYbž'X]Y'j cb'XYf'6`cW_WU]b!8UhYbd`UhhZcfa
7\U]bU`mg]g'[YZØ\fh'k]fX"'8]Y'ja'Fcb]b!<UW_jYfkYbXYhY'5XfYggY
k i fXY'X]YgYf'@]ghY'\]bni [YZØ[h"

8Ug'HcfbUXc!7Ug\!Dfchc_c``gY`Vgh'_Ubb'YXcW'kY]hYf\]b'k]Y
V]g\Yf'jYfkYbXYh'kYfXYbž]bXYa'Y]bY'U'hYfbUh]jY':fcbh!9bX!
6Ybi hnYfcVYfZÅWY'jYfkYbXYh'k]fX"'8Ug'VYXYi hYh'YXcW'b]W hž
XUgg'Yg'YfZc'[fY]W'jYfkYbXYh'kYfXYb'_Ubbž'i a'X]Y'i fgdfØb[Y
XYg'9h\Yfg'ni'jYfgW'Y]Yfbž'XYf'VY]a'Fcb]b!6fØW_Yb!9!d`c]h
[Yghc'\Yb'k i fXY"

8Yf'A]hVY[fØbXYf'jcb'7\U]bU`mg]gž'æbUh\Ub'@Yj]bž'\Uh'X]Y
:Å\][_Y]h'XYg'i bhYfbY\ a Ybg'Ub[Ydf]YgYbž'HfUbgU_h]cbYb'jcb
A]IYfb'k]Y'HcfbUXc'7Ug\`ni'Ybh'UfjYbž]bgVYgcbXYfY'kYbb'g]Y
]a'JYf\Å'hb]g'ni f'[YgUa hYb'jYfZØ[VUfYb'@]ei]X]hÅh'[fc»Y
K YfhVYhfÅ[Y'Ybh\U'hYb"

8]Y'HUhgUWYž'XUgg'X]Y'[YgUa hY'6fUbWY'i bX'U`Y
GhfU]YfZc`[i b[g!i bX'5i Zg]W hgVY\ØfXYb'U`Y'Ni [f]ZZ'Ui Z
X]YgY`VYb'æZcfa Uh]cbYb'XUfØVYf'\UVYb'_ØbbYbž'kY`WY'8]YbghY
i bX'kY`WY'i bhYfbY\ a Yb'\]bhYf'X]YgYb'HfUbgU_h]cbYb'ghY\Ybž
Yfa Ø[\]W'h'Yg'i bgž'VY]gd]Y``cY'GWf]hY'ni'bhYfbY\ a Ybž'i a'VY]
XYf'i b_fUi hVY_Åa dZi b[`ni gUa a Ybni UfVY]hYb'j`Y[U`Y
5_h]j]hÅhYb'Ui ggW`Y»Yb ž'gU[hY'@Yj]b'ja'A Åfn'j cf'Y]bYa
GYbUhg[fYa]ji a "

""

8Ug'a]h'HcfbUXc'7Ug\`Gd]bg'l d'GUbW]cbg'_cbZcfa Y
K YV]bhYfZUW`]gh'_Y]bY'Z]bUbn]Y`Y'6YfUhi b["

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. '_fmdhc!bYk g"Uh