

HYffU`k]fX`7c`i a Vi g`) `A U]bbYh! A][fUh]cb `Ub k YbXYb`

HYffUž`Y]bY`XYf`Hcd!%) !? fmdhck Å\fi b[Yb`bUW
A Uf_h_Ud]hU`]g]Yfi b[ž`d`Ubhž`Yi hY`XUg`7c`i a Vi g`) !! d[fUXY
Ui Z]\f`A U]bbYh`Ubni k YbXYb`"K Ybb`U`Yg`bUW`D`Ub``Ài Zhž
Vf]b[h`X]YgYg`bYi Y`I dXUh`J YfVYggYfi b[Ybž`XUa`]h`XUg
HYffU!BYhmk Yf_`k Y]hYf`k UW`gYb`_Ubb`"7c`i a Vi g`) `k]fX`X]Y
5fhi bX`K Y]gY`ÀbXYfbž`k]Y`XUg`BYhmk Yf_`I GH`fhYffUi gXłž
XYb`k]W`h][ghYb`GhUV`YWł]b`XYf`6`c`W`W`U]bž`d`f`À[hž`i bX`k]fX
Ui W`X]Y`ϕhY[fUh]cb`a`]h`UbXYfYb`?YhhYb`i bX`gW`bY`YfY
HfUbgU_h]cbYb`Vf]b[Yb`"7c`i a Vi g`) `[Y`h`Yi hY`"j Y`HYffUž
Y]bY`Xi fW`Ga Ufh`7c`bhfUW`g`U_h]j]YfhY
? fmdhck Å\fi b[g_YhhYž`]gh`VYfY]h`i a`XUg`bYi Y`7c`i a Vi g
) !A U]bbYh! d[fUXY`Yi hY`Ubni k YbXYb`"8]Yg`k]fX`XYa
BYhmk Yf_`k]W`h][Y`5`_hi U`]g]Yfi b[Yb`Vf]b[Ybž`X]Y`XYb`K Y[
ZØf`ni _ØbZh][Yg`K UW`ghi a`YVbYb`_ØbbhYb`"8Yf`I d[fUXY!
Jcf[Ub[`Ua d^Y`"d/

HYffUž'Y]bY`XYf`Hcd!%) !? fmdhck Å\fi b[Yb`bUW
A Uf_h_Ud]hU`g]Yfi b[ž'd`Ubhž`Yi hY`XUg`7c`i a Vi g
)!! d[fUXY`Ui Z']\f`A U]bbYh`Ubni k YbXYb"K Ybb`U`Yg`bUW
D`Ub`Ài Zhž`Vf]b[h`X]YgYg`bYi Y`I dXUHY`J YfVYggYfi b[Ybž
XUa]h`XUg`HYffU!BYhnk Yf`_k Y]hYf`k UWgYb`_Ubb"
7c`i a Vi g)`k]fX`X]Y`5fh`i bX`K Y]gY`ÀbXYfbž`k]Y`XUg
BYhnk Yf`_I GH`fHYffUi gXž`XYb`k]W`h][ghYb`GhUV`YWč]b`XYf
6`cW`W U]bž`dfÀ[hž`i bX`k]fX`Ui W`X]Y`=bhY[fUh]cb`a]h
UbXYfYb`? YhhYb`i bX`gW`bY`YfY`HfUbgU_h]cbYb`Vf]b[Yb"

7c`i a Vi g)` [Y`h`Yi hY`]j Y

HYffUž'Y]bY`Xi fW`Ga Ufh`7cbhfUW`g`U_hj]YfhY
?fmdhck Å\fi b[g_YhhYž]gh`**VYfY**]h`i a`XUg`bYi Y`7c`i a Vi g
)!A U]bbYh`I d[fUXY`Yi hY`Ubni k YbXYb"8]Yg`k]fX`XYa`BYhnk Yf_
k]W`h][Y`5_hi U`g]Yfi b[Yb`Vf]b[Ybž`X]Y`XYb`K Y[`ZØf`ni _ØbZh][Yg
K UW`ghi a`YVbYb`_ØbbhYb"8Yf`I d[fUXY]J cf[Ub[`]gh`YXcW`U`Yg
UbXYfY`U`g`Y]bZUW`.8 Ug`U`hY`A U]bbYhž`7c`i a Vi g)`(ž`a i gg
_ca d`Yhh[Yghcddh`k YfXYbž`i a`Xi fW`XUg`bYi Y`YfgYmhnini
k YfXYb"8 Ug`HYffU!HYUa`gW`Àmhž`XUgg`X]YgYg`I d[fUXY`nk Y]
Ghi bXYb`XUi Yfb`k]fX"

8 Ug`BYhnk Yf`_!! d[fUXY`k]fX`[fi bX`Y[YbXY`Y`bXYfi b[Yb`]b`XYf
DfÀ[i b[`j cb`I GH`VYk]f`_Yb"i a`XYb`I GH!GhUV`YWč]b`ni`dfÀ[Ybž
a i gghYb`6Ybi hnYf`ni j cf`Y]bY`; YVØ`f`bUa Ybg`GY][b]cfU[Y
nU`Ybž`X]Y`Ub`X]Y`7ca a i b]hmi a j YfhY`h`k i fXY" A]h`XYb
Y`bXYfi b[Yb`]b`7c`i a Vi g)`k]fX`X]YgY`GY][b]cfU[Y`j`c`gh`ÀbX][
j YfVfUbbhž`k Ug`X]Y`?bUdd`Y]h`XYg`@ B5!Hc`Ybg`bcW`j Yfgh`Àf`h"
5i g`X]YgYa`; fi bX`k i fXY`XUg`I dXUHY`U`g`Y]bY`5fh`j cb`**9=D!%))** -
ZØf`HYffU"

8 UfØVYf`]\bUi g`Vf]b[h`XUg`I dXUHY`=67!! bhYfghØhni b[ž`X]Y`Yg
HYffU`Yfa Ò[`]W`hž`a]h`UbXYfYb`BYhnk Yf`_Yb`k]Y`Gc`UbU`i bX
Dc`_UXch`ni`_ca a i b]n]YfYb"8]Yg`k]fX`X]Y`6Yk Y[i b[`j cb
J Yfa Ò[Ybgk YfhYb`nk]gW`Yb`X]YgYb`BYhnk Yf`_Yb`Yfa Ò[`]W`Yb
i bX`a Ò[`]W`Yfk Y]gY`X]Y`Df`ÀgYbn`j cb`HYffU!VUg]YfhYb

J Yfa Ò[Ybgbk YfhYb`]b`UbXYfYb`?YhYb`Yf\Ò\Yb"

...

HYffU`I G8`9I dUbg]cb`]gh`XUg`N]Y`

HYffU!9bhk]W`Yf`i bX`!6YZØfk cfhYf`Yfk UfhYbž`XUgg`X]YgY`bYi Yb
J YfVYggYfi b[Yb`Yg`I GHž`XYa`bUh]j Yb`GhUV`YWč]b`XYg`GmgHYa gž
Yfa Ò[`]WYbž`XY`ZUWč`ni a`X`YnYbhfU`]g]YfhYb`GhUV`YWč]b`Ui Z
a Y`fYfYb`6`cW`WU]bg`ni`k YfXYb";`Y]W`nY]h][`k`]fX
Ub[Ybca`a`Ybž`XUgg`X]YgY`I GH!5`nYdhUn`Y]bY`K YfhgW`Àhni b[
XYg`K YfhYg`j cb`HYffUg`;`cj YfbUbW`!`i bX`DfÀ[Yhc`_Yb`@`bU
f@ B5Ł`gW`UZZYb`k ØfXY"5i`g`X]YgYa` ;`fi bX`k`]fX`]b`X]YgYa
I d[fUXY`Y]bY`bYi Y`6fØW`_Y`bUa Ybg`K cfa` \c`Y`j cf[YghY`hž`X]Y
Y]bYb`Y]bZUWYb`Ni [f]ZZ`Ui Z`X]Y`I GH!GhUV`YWč]b`Ui Z`Gc`UbU`V]YhYh"

8 Ug`HYffU!2`_cgmghYa`žk`Ybb`Ui W`bcW`'1 b[ž`\Uh`g]W`Ui Z`XYb
?fmdhc k`À\fi b[ga`Uf`_h`Ui g[Yk`]f`_h`"CVk`c`\`I GH`]a`a`Yf`bcW`
b]W`h`Ub`Y]b][`Yb`XYf`[fÒ»`hYb`6ØfgYb`k`]Y`6]bUbW`bch]Yfh`]ghž`\Uh
Yg`Y]bY`A`Uf`_h`Ud]hU`]g]Yfi b[`j`cb`&ž*`A`fX`ZØbZh[fÒ»`hY
GhUV`YWč]b`bUW`A`Uf`_h`Ud]hU`]g]Yfi b["`@`bU`]gh`Ui W`]a`a`Ybg
[Yk`UW`gYb`i bX`Yf`YVh`K`UW`ghi`a` `j`cb`ØVYf`%\$`\$\$`\$i` `]b`Y]bYa
»\f"

K Ug`\U`hYb`G]Y`j`cb`HYffU`i`bX`gY]bYa`7c`i`a`Vi`g
)!BYhnk`Yf`!I`d[fUXY3`GU[Yb`G]Y`Yg`i`bg`]a
?ca`a`YbhUfVYfY]W`i`bhYb"

6]`XbUW`k`Y]gY.`G\i`hhYfghcW`ž`D]I`UVUmž`K`_]`7ca`a`cbg

fØ`bW]cbfXž`gž`]XŁ`o`j`Uf`'gž`Z`g`1`X"[`Yh9`Ya`Ybhg6`mHU[`BUa`YfgŁ`Q`
]ZfX"[`Yh9`Ya`Ybh6`m`Xf]XŁ`fYhi`fb`/`'g`1`X"WfYUhY9`Ya`YbhfgŁ`/`'g"]X`1
]X`/`'g"gfW`"`\hhdg.##Wč`bbYW`"ZUW`Vcc`_"bYh`#`bSl`G#gX`_"'g. I`ZVa`1`%/
j`Yfg]cb1`j`'`"&"/`Z`g"dUfYb`hB`cXY"]bgYfh6`Y`Zc`fY`f`gž`Z`gŁ`/`q`fXcW`a`Yb`hž
f`gWf]d`hfž`fZUW`Vcc`_!`'ggX`fŁ`/`

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`_fmdhc!bYk g"Uh