

HYffU!; fØbXYf'8c'?'k cb']a a Yf'bcW  
hfc hn][ ž'XU'GØX\_c fYU'DUgg'Ubbi ``]Yfh

GØX\_c fYUb]gWY'GhUUhgUbk À'hY'\UVYb'6Yf]W hYb'ni Zc`[ Y  
6Yk Y]gY'XUZØf'Yf\U'hYbž'XUgg'XYf'; fØbXYf'j cb'HYffUZcfa  
@UVgž'8c'?'k cbž'Y]bYb'A ]hUfVY]hYf'Ub[ Yk ]YgYb'\Uhž'X]Y  
A Uf\_hd fY]gY'XYf'?fmdhck À\fi b[ 'HYffU'XYg'I bhYfbY\ a Ybg  
ni 'a Ub]di `]YfYb"'8Ug?'c fYUb]gWYg'Fi bXZi b\_gmghYa  
VYf]W hYhY'Ua '8cbbYfghU[ ž'XUgg'?'k cbg`c\_U'Yf'DUgg'bi b  
i b[ Ø'h][ 'gY]"8Ug'gØX\_c fYUb]gWY'5i »Yba ]b]ghYf]i a '[ UV  
Ua ') "'C\_hcVYf'Y]bY'A ]hY]i b[ '\YfUi gž']b'XYf'Yg'?'k cb  
Ui Zc fXYfhYž'gY]bYb'DUgg'ni fØW\_ni [ YVYbž'XU'Yf'gcbgh  
Ubbi ``]Yfh'k ØfXY"'8Yf'i a \_Àa dZhY'I bhYfbY\ a Yf'gc``  
GØX\_c fYU'9bXY'5df]'j Yf'UggYb'\UVYb'i bX'g]W  
j cfØVYf[ Y\YbX']b'G]b[ Udi f'Ui Z[ Y\U'hYb'\UVYbž'VYj cf'Yf  
8i VU]Ui Z'XYa 'K Y[ 'ni 'Y]bYa 'i bVY\_UbbhYb'C fh]b'9i fcdU  
VYgi W hY"'GØX\_c fYU'Yf'Y» 'Y]bYb'< UZhVYZY\``[ Y[ Yb'?'k cbž  
/ Ua d^Y``]d/

GØX\_cfYUb]gWXY`GhUUhgUbk`À`hY`UVYb`6Yf]W`hYb`ni`Zc`[`Y`6Yk`Y]gY  
XUZØf`Yf`U`hYbž`XUgg`XYf`;`fØbXYf`j`cb`HYffUZcfa`@UVgž`8c`?`k`cbž  
Y]bYb`A`]hUfVY]hYf`Ub[`Yk`]YgYb`U`hž`X]Y`A`Uf`hdFY]gY`XYf  
?fmdhc`k`À`fi`b[`HYffU`XYg`i`bhYfbY`a`Ybg`ni`a`Ub]di`]YfYb`"

8 Ug`?`cfYUb]gWXYg`Fi`bXZi`b\_gmghYa`VYf]W`hYhY`Ua  
8cbbYfghU[`ž`XUgg`?`k`cbg`c`\_`Yf`DUgg`bi`bi`b[`Ø`h][`gY]"`8 Ug  
gØX\_cfYUb]gWXY`5i`»`Yba`]b]ghYf]i`a`[`UV`Ua`)`" `C`\_`hc`VYf`Y]bY  
A`]hY]`i`b[`Y`fUi`gž]b`XYf`Yg`?`k`cb`Ui`Zc`fXYfhYž`gY]bYb`DUgg  
ni`fØW`ni`[`YVYbž`XU`Yf`gcbgh`Ubbi```]Yfh`k`ØfXY`"

8Yf`i`a`\_`Aa`džhY`l`bhYfbY`a`Yf`gc``GØX\_cfYU`9bXY`5df]`j`Yf`UggYb  
UVYb`i`bX`g]W`j`cfØVYf[`Y`YbX`]b`G]b[`Udi`f`Ui`Z[`Y`U`hYb`UVYbž  
VYj`cf`Yf`8i`VU]`Ui`ZXYa`K`Y[`ni`Y]bYa`i`bVY`UbbhYb`C`fh]b  
9i`fcdU`VYgi`W`hY`"

GØX\_cfYU`Yf`Y]»`Y]bYb`<`UžhVYZY`[`Y[`Yb`?`k`cbž`k`À`fYbX`Yf  
Ub[`YV`]W`]b`G]b[`Udi`f`k`Uf" `?`i`fn`XUfUi`Z`Zc`[`hY`Y]bY`FYX`B`ch]W  
j`cb`hYf`dc`ž]a`K`YgYb`h]W`Yb`Y]bY`k`Y`hk`Y]hY`5i`Zc`fXYfi`b[`ž`XYb  
`%`!`À`f][`Yb`;`fØbXYf`j`cb`HYffUZcfa`@UVg`k`Y[`Yb`Ub[`YV`]W`Yf  
J`Yfgh`Ø»`Y`[`Y[`Yb`XUg`?`Ud]hU`a`Uf`hfYW`h`Ui`gZ]bX][`ni`a`UW`Yb`i`bX  
ni`j`Yf`UžhYb`"

K`Ybb`?`k`cb`bi`f`Y]bYb`DUgg`VYg]hnhž`\_`ØbbhY`Yf`Yhnh`b]W`h`a`Y`f  
`Y[`U`nk`]gW`Yb`XYb`@`AbXYfb`fY]gYb`"

?`k`cb`VY`U`i`dhY`h`gY]h`A`cb`UhYbž`Yf`gY]`b]W`h`Ui`Z`XYf`:``i`W`h" `h`b  
Y]bYa`\_`Øfn`]W`[`YZØ`f`hYb`h`Yf]`]Yk`a`]h`XYf`?`fmdhc`!`x`i`fbU`]gh]b  
@`Ui`fU`G`[`b`Yf`\_`À`fhY`?`k`cbž`Yf`k`c`Y`b]W`hž`XUgg`gY]b`GhUbX`c`fh`Ui`g  
5b[`gh]j`cf`6YX`fc`i`b[`Yb`XYf`d`Yfg`Øb`]W`Yb`G]W`Yf`Y]h`VY`Ubbh  
k`YfXY`"

5VYf`?`k`cb`[`Yhk`]hhYfh`Yi`hY`A`cf[`Ybž`XUgg`Yf`Y]bY`?`cbZYfYbn  
cXYf`Y]b`HfYZZYb`cf[`Ub]g]YfYb`k`]ž`i`a`ni`VYk`Y]gYbž`XUgg`Yf  
b]Ya`UbXYa`Ui`g`XYa`K`Y[`[`Y`h" `?`k`cbž`XYf`VY`U`i`dhY`hž`XUgg  
gY]bY`d`Yfg`Øb`]W`Yb`A`]hY`b]W`h`Ui`g`fY]W`Ybž`i`a`j`Yfg`W`a`À`hY`"

HYffU!6Yg]hnYf'ni 'YbhgWÅX][ Ybž'i X'Dc`n]ghYb'Ui g'XYf' [ UbnYb  
K Y'h'ni f'HY]'bU\ a Y'Y]b'i bX'gW'ì [ 'j cfžXUgg'Yf'ZØf'\fY  
: 'i [ \_cghYb'Ui Z\_ca a Yb'k ØfXY"

HYffUZcfa '@UVg'\UhX]Y'6]hhY'j cb'6`cW\_k cf\_g'i a 'Y]bYb  
?ca a YbhUf'V]g'ni a 'FYXU\_h]cbggW'ì gg'b]W'h'VYUbhk cfhYh"

≠'CfXbi b[ ž]W'gW'a Y» Y'VU`X`Y]b'HfYZZYb#]bY  
?cbZYfYbnž'i a 'XUfØVYf'\]bk Y[ ni \_ca a Ybž'k Ybb']W  
a ]W'j YfghYW\_Y`

Dc`n]ghYb'Ui g'U`Yf'K Y'h'g]bX'\Yfn']W`Y]b[ Y`UXYbž'XUfUb  
hY]'ni bY\ a Yb

'?k cb'a UWYb'👉'f4 ghUV`Y\_k cbŁ' "Bcj Ya VYf'&\$&&

5`X]Ygž'k Å\fybX'g]W'X]Y'FYW'hgghfY]h][ \_Y]hYb' [ Y[ Yb'?k cb'bUW  
XYa 'Ni gUa a YbVfi W'j cb'HYffU'\Åi ZYb'i bX'≠j YghcfYb']b  
j YfgW]YXYbYb'HY]'Yb'XYf'K Y'h'GW'UXYbgYfgUhn'j Yf'Ub[ Ybž'k Y'  
g]Y'A ]`]cbYb'j cb']\fYb'≠j Ygh]h]cbYb'j Yf'cfYb'\UVYb"

8Yf'Øb[ ghY': U`YfY][ bYhY'g]W'ja 'GYdhYa VYfž'U`g'Yhk U'' \* -  
≠j YghcfYb']b'G]b[ Udi f'Y]bY'?`U[ Y' [ Y[ Yb'XYb'?fmdhc!; fØbXYf  
Y]bFY]W'hYb'ì bX'VY\Ui dhYhYbž'ZUgh) + 'A ]`]cbYb'8c`Uf'Ui Z[ fi bX  
VYhfØ[ Yf]gW'Yf': U`gW'XUfghY`i b[ Yb' j cb'?k cb'j Yf'cfYb'ni  
\UVYb"

9g' [ ]Vh'Y]bYb' [ fi bX`Y[ YbXYb'ì bhYfgW]YX'nk ]gW'Yb'Y]bYa  
ÖZYbh]W'Yb'A Uf\_hYfY][ b]g'i bX'6Yhfi [ ž'gU[ hY'Y]b'GdfYW'Yf'j cb  
HYffUZcfa '@UVg'ni '6`cW\_k cf\_g'U`g'5bhk cfh'Ui ZX]Y'?`U[ Y"

HYffUZcfa '@UVg'ì bX`X]Y'@ bU': ci bXUh]cb'; i UfX'\UVYb'\_Y]b  
: Y\`j Yf\U'hYb'VY[ Ub[ Yb' `X]Y'F ]g]\_Yb'k UfYb'ÖZYbh]W'VY\_Ubbh  
i bX'k i fXYb'X]g\_i h]Yfhž'i bX'XYf'ni [ fi bXY`Y]Y[ YbXY'7cXY'k Uf

CdYb`Gci fW`"Ni `X]YgYa `Nk YW\_`VYUVg]W`h][ Yb`VY]XY`DUfhY]Ybž  
g]W`YbYf[ ]gW`[ Y[ Yb`X]YgY`\\U`h`cgYb`5bgW`i`X][ i b[ Yb`ni f`K Y`f  
ni `gYhnYb``8]Y` : U\_hYb`g]bX`Ui Zi bgYfYf`GY]hY"

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""

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H\Y`dcgh`HYffU` : ci bXYf`8c`?k cb`Gh]``8YZ]Ubh`Ug`Gci h\`?cfYU  
7UbW`g`DUggdcfh]gh`\_Y]bY`Z]bUbn]Y``Y`6YfUhi b[ "

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z. `\_fmdhc!bYk g"Uh