

GhUV`YWŁ]bg`_ÖbbhYb`j`cb`G]j`Yf[`UhYg` ?`Åa`dZYb`d`fcZ]h]YfYb.`6Yf]WŁ`h

9]bY`bYi`Y`Ghi`X]Y`XYg`8][`]hU`!5ggYh!8`UhYbUbV]YhYfg`?`U]_c`
`Uh`Yf[`YVYbž`XUgg`X]Y`9bhgWŁY]Xi`b[`j`cb`G]j`Yf[`UhYž`gY]b`
`ghUbh!`DUma`Ybh!`BYhmk`Yf`_ni`gWŁ`]Y»`Ybž`k`U`fgWŁY]b`]WŁ`X]Y`
`5bbU`a`Y`j`cb`GhUV`YWŁ]bg`i`bhYf`_`j`YghcfYb`]a`?`fmdhc!`
<`UbXY`ZÖfXYfb`k`]fX`"@"YhnhY`K`cWŁY`[`UV`G]j`Yf[`UhY`7Ud]hU`
`X]Y`GWŁ`]Y»`i`b[`gY]bYg`NU`i`b[`gbYhmk`Yf`_g`G9B`VY`_Ubbhž`
`ØVYf`XUg`?`fmdhc`VÖfgYb`i`bX`_`j`YghcfYb`[`fc»`Y`A`Yb[`Yb`Ub`
`I`G!8`c``Uf`VYk`Y[`hYb`"8]Y`9bhgWŁY]Xi`b[`Z]Y`ž`bUWŁ`XYa`X]Y`
`_fmdhc`ZFYi`bX`]WŁY`6Ub`_]b`Y]bYa`Ni`Uggi`b[`gUbhfU[`
`c`ZYb[`Y`Y[`h`UhhYž`XUgg`g]Y`VU`X`k`Yb][`Yf`U`g`[`i`h`
`_Ud]hU`]g]Yfh`gY]b`_ÖbbhY`" _`j`YghcfYb`_ÖbbhYb`g]WŁ`Ub`
`GhUV`YWŁ]b!9a`]hYbhYb`k`YbXYb`?`i`fn`bUWŁ`XYf`5b`_ØbX][`i`b[`
`VY[`UbbYb`?`fmdhc`Z]fa`Ybž`XUfi`bhYf`7c]bVUgY`i`bX`?`fU`_Ybž`
`X]Y`6Ub`_ni`j`Yf`UggYb`"K`Å`fYbX`X]Y`DfcV`Ya`Y`j`cb`
`G]j`Yf[`UhY`?`fmdhci`bhYfbY`a`Yb`VYhfY`ZYb`_ÖbbYbž`XU`XYf`
`/`Ua`d`^`Y``]d/`

9]bY`bYi`Y`Ghi`X]Y`XYg`8][`]hU`!5ggYh!8`UhYbUbV]YhYfg`?`U]_c`
`Uh`Yf[`YVYbž`XUgg`X]Y`9bhgWŁY]Xi`b[`j`cb`G]j`Yf[`UhYž`gY]b`
`ghUbh!`DUma`Ybh!`BYhmk`Yf`_ni`gWŁ`]Y»`Ybž`k`U`fgWŁY]b`]WŁ`X]Y`
`5bbU`a`Y`j`cb`GhUV`YWŁ]bg`i`bhYf`_`j`YghcfYb`]a`?`fmdhc!`<`UbXY`
`ZÖfXYfb`k`]fX`"@"YhnhY`K`cWŁY`[`UV`G]j`Yf[`UhY`7Ud]hU`X]Y`
`GWŁ`]Y»`i`b[`gY]bYg`NU`i`b[`gbYhmk`Yf`_g`G9B`VY`_Ubbhž`
`ØVYf`XUg`?`fmdhc`VÖfgYb`i`bX`_`j`YghcfYb`[`fc»`Y`A`Yb[`Yb`Ub`
`I`G!8`c``Uf`VYk`Y[`hYb`"8]Y`9bhgWŁY]Xi`b[`Z]Y`ž`bUWŁ`XYa`X]Y`
`_fmdhc`ZFYi`bX`]WŁY`6Ub`_]b`Y]bYa`Ni`Uggi`b[`gUbhfU[`
`c`ZYb[`Y`Y[`h`UhhYž`XUgg`g]Y`VU`X`k`Yb][`Yf`U`g`[`i`h`
`_Ud]hU`]g]Yfh`gY]b`_ÖbbhY`" _`j`YghcfYb`_ÖbbhYb`g]WŁ`Ub`
`GhUV`YWŁ]b!9a`]hYbhYb`k`YbXYb`?`i`fn`bUWŁ`XYf`5b`_ØbX][`i`b[`
`VY[`UbbYb`?`fmdhc`Z]fa`Ybž`XUfi`bhYf`7c]bVUgY`i`bX`?`fU`_Ybž`
`X]Y`6Ub`_ni`j`Yf`UggYb`"K`Å`fYbX`X]Y`DfcV`Ya`Y`j`cb`
`G]j`Yf[`UhY`?`fmdhci`bhYfbY`a`Yb`VYhfY`ZYb`_ÖbbYbž`XU`XYf`
`/`Ua`d`^`Y``]d/`

@YhnhY`K`cWŁY`[`UV`G]j`Yf[`UhY`7Ud]hU`X]Y`GWŁ`]Y»`i`b[`gY]bYg`
`NU`i`b[`gbYhmk`Yf`_g`G9B`VY`_Ubbhž`ØVYf`XUg`?`fmdhc`VÖfgYb`i`bX`
`_`j`YghcfYb`[`fc»`Y`A`Yb[`Yb`Ub`I`G!8`c``Uf`VYk`Y[`hYb`"8]Y`
`9bhgWŁY]Xi`b[`Z]Y`ž`bUWŁ`XYa`X]Y`_fmdhc`ZFYi`bX`]WŁY`6Ub`_]b`Y]bYa`
`Ni`Uggi`b[`gUbhfU[`c`ZYb[`Y`Y[`h`UhhYž`XUgg`g]Y`VU`X`k`Yb][`Yf`U`g`
`[`i`h`_Ud]hU`]g]Yfh`gY]b`_ÖbbhY`"

_`j`YghcfYb`_ÖbbhYb`g]WŁ`Ub`GhUV`YWŁ]b!

9a]hhYb hYb `k YbXYb

?i fn`bUW`XYf`5b_ØbX][i b[`VY[UbbYb`?fmdhcZ]fa Ybž`XUfi bhYf
7c]bVUgY`i bX`?fU_Ybž`X]Y`6Ub_`ni`j Yf`UggYb"K Å\fybX`X]Y
DfcV`Ya Y`j cb`G]j Yf[UhY`?fmdhci bhYfbY\`a Yb`VYhfYZZYb`_ØbbYbž
XU`XYf`Ni [Ub[`ni a`[`cVU`Yb`6Ub_YbgmghYa`ZØf`g]Y`gW`cb`]a a Yf
Y]bY`[fc»Y`<YfUi gZcfXYfi b[`k Ufž`[`Ui Vh`?U]_cž`XUgg`XYf` HcX
j cb`G9B`XUni`VY]hfU[Yb`k]fXž`XUgg`GhUV`YW`]bg` i bhYf`<ÅbX`Yfb
bcW`U`[Y[Ybk Åfh][Yf`k YfXYb` "

8Yf`YfbYb`dfc[bcgh]n]Yfhž`XUggž`UbghUhh`]\fy`8c`Ufg`a]h
6Ub_gW]YbYb`k]Y`n"6"VY]Y]bYf`6ØfgY`Y]bni`nU\`Yb`G]j Yf[UhYg
G9B\]bhYf`Y[Yb`5b`Y[Yf`g]Y`VY]Y]bYa`GhUV`YW`]b!9a]hhYb hYbž`i a
ghUV]Y`Hc_Yb`ni`Yf\U`hYbž`VYj cf`g]Y`g]Y`Ub`Y]bY`6ØfgY
j YfgW]YVYb`"

B]W`hgXYghc`hfc`hn`Yf`_ÅfhY`?U]_cž`XUgg`X]Y`GhUV`YW`]b!9a]hhYb hYb
k Y]hYf\]b`Ni [Ub[`ni`Y]bYf`?fmdhcVUb`_VYbØh][Ybž`U`gc`]gh`XUg
F]g]_c`Y`hnh`k Y]hYf`_cbnYbhf]Yfh` "

GhUV`YW`]bg`[Yk]bbYb`A Uf_hUb hY]`Y [Y[YbØVYf`XYa`i G8

A]h`XYa`5i Zgh]Y[`j cb`GhUV`YW`]bg`]gh`X]Y`NU\`XYf`bYi Yb`:]Uh!
<UbXY`gdUUfYž`X]Y`j cb`?fmdhc!6ØfgYb`[Y`]ghY`h`k YfXYbž`k Y`hk`Y]h
ni fØW_[Y[Ub[Yb`"@Ui`h`?U]_c`]gh`X]Y`NU\`XYf`bYi Yb`8c`UfdUUfY
Ub`XYb`6ØfgYb`]a`j Yf[Ub[YbYb`&U`f`j cb`(\$`\$`Ui`Z`&`*`[Ygi`b`_Yb`"

8Yf`6Yf]W`h`ghY`h`ZYghž`XUgg`gY]h`XYa`i: HL!`a`d`cg]cb]gh`XYf`i G8!
A Uf_hUb hY]`]a`j Yf[`Y]W`ni`i G8H`i bX`i G87`ghYh][
ni fØW_[Y[Ub[Yb`"

`a`A`ca`Ybh`V`Y]VYb`XYf`8c`Uf`i bX`X]Y`Ub`XYb`8c`Uf
[YVi`bXYbYb`GhUV`YW`]bg`X]Y`i; fi bX`U[Y`XYf`?fmdhcØ`cbca]Yž
UVYf`k UW`gYbXY`?ca`d`]_Uh]cbYb`a]h`i G8!NU\`i b[ggW]YbYb
_ØbbhYb`X]YgYb`HfYbX`i a`_Y\fyb`ž`\Y]»h`Yg`]b`XYa`6Yf]W`h`"

GhUV`YWc]bg'[Yk]bbYb`k Y]hYf`Ub`Dc di `Uf]hÀh

Ænk]gWYb`k YfXYb`GhUV`YWc]bg`VY]'<ÀbX`Yfb`]a a Yf`VY`]YVhYfž`XU
g]Y`XUni`VY]hfU[Ybž`X]Y`J`c`Uh]`hÀh`Ui ZXYa`? fmdhca Uf_h`ni
j Yff]b[Yfb`"9]b`_Øfn`]W`6Yf]W`h`Yf[UVž`XUgg`XUg`<UbXY`gj`c`i`a`Yb
j`cb`GhUV`YWc]bg`]a`'Œ\`f`&\$&&`a`]h`+ž(`6)`]cbYb`8c`Uf`Y]b`bYi`Yg
FY_c`fX`cW`YffY]W`hYž`[Y[YbØVYf`*`6)`]cbYb`8c`Uf`]a`'Œ\`f`
ni`j`cf`"

8 Ug`GhUV`YWc]b!A Uf_hj`c`i`a`Yb`U`h`U`Y`[fc»Yb
?fYX]h_UfhYbUbV]YhYfž`Y]bgW`Y»`]W`A UghYfWJfXž`5a`Yf]WU
9l`dfYgg`i`bX`8]gWc]Yfž`ØVYfhfc`ZZYb`i`bX`U[`bi`f`]b`hYf`J]gU
ni`fØW`"

...

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`_fmdhc!bYk`g`Uh