

Gc '\ UbXY`b`G]Y`? fmdhc`Ui Z`6MB:]. `9]bY j c``ghÀbX][Y`5b`Y]hi b[

8Yf`<UbXY`a`]h? fmdhc k À\fi b[Yb`k`]fX`]a` a` Yf`VY`]YVhYfž`XU`
XYf`A`Uf`_h`fY]ZYf`k`]fX`i` bX`]b`XYb`A`U]bghfYUa` `Y]bhUi`W`h`
8]Yg`k`]fX`Xi` fW`XUg`]b`XYb`Y`hnhYb`š\`fYb`Ui`Z`VfY]hYf`: fcbh`
[Ygh]Y[YbY`<UbXY`gj`c`i` a` Yb`XYi`h]W`"8]Y`B`UW`ZfU[Y`ghY][`h`
i`bX`gc`hUi`W`Yb`bYi`Y`5`_hYi`fY`Ui`Z`ž`X]Y`j`Yfgi`W`Yb`ž`Y]b`
cdh]a`]YfhYg`6Ybi`hnYfYf`YVb]g`ni` `V]YhYb`"9]bY`X]YgYf`fY`Uh]j`
bYi`Yb`? fmdhc k À\fi b[gV`ÖfgYb`]gh`6MB:]"8]Y`D`UhhZc`fa`
k`i`fXY`]a` `š\`f`&\$&\$`Y]b[YZ`Ø`fh`i`bX`_`c`bnYbhf]Yfh`g]W`X`Ui`Z`
X]Y`6YfY]hghY`i`b[`d`fc`ZYgg]cbY`Y`fž`d`fU`_h]gW`X`Yf`i`b`X`
]bbc]Uh]j`Yf`: i`b`_h]cbYb`Z`Øf`XYb`<UbXY`a`]h`
? fmdhc k À\fi b[Yb`"J`ca` `?`cd]Yf\`UbXY`V]g`ni`a`
8Yf]j`UhY\`UbXY`V]YhYh`6MB:]`Y]bY`VfY]hY`DU`YhhY`Ub`
C`dh]cbYb`g`ck`c`\`Z`Øf`5b`Z`Àb[Yf`U`g`Ui`W`X`Z`Øf`YfZU`fYbY`
<ÀbX`Yf`"a` `: c`[YbXYb`Z]bXYb`/`Ua`d`^Y`"d`/`



8Yf`<UbXY`a`]h? fmdhc k À\fi b[Yb`k`]fX`]a` a` Yf`VY`]YVhYfž`XU`XYf`
A`Uf`_h`fY]ZYf`k`]fX`i` bX`]b`XYb`A`U]bghfYUa` `Y]bhUi`W`h`

8]Yg`k`]fX`Xi` fW`XUg`]b`XYb`Y`hnhYb`š\`fYb`Ui`Z`VfY]hYf`: fcbh`

[Ygh]Y[YbY`<UbXY`gj c`i a Yb`XYi h]W`"8]Y`B UW`ZfU[Y`ghY][hi bX
gc`hUi W`Yb`bYi Y`5_hYi fY`Ui Z`X]Y`j Yfgi W`Yb`žY]b`cdh)a]YfhYg
6Ybi hnYfYf`YVb]g`ni `V]YhYb"

9]bY`X]YgYf`fY`Uh]j `bYi Yb`?fmdhc k Å\fi b[gVÖfgYb`]gh`6MB:]"8]Y
D`UhhZcfa `k i fXY`ja `ž\`f`&\$&\$`Y]b[YZØ\fh`i bX`_cbnYbhf]Yfh`g]W`
Ui Z`X]Y`6YfY]hgY`i b[`dfcZYgg]cbY`Yfž`dfU_h]gW`Yf`i bX
]bbcj Uh]j Yf`i i b_h]cbYb`ZØf`XYb`<UbXY`a]h`?fmdhc k Å\fi b[Yb"

Jca `?cd]Yf\UbXY`V]g`ni a `8Yf]j UhY\UbXY`V]YhYh`6MB:]Y]bY
VfY]hY`DU`YhhY`Ub`C dh]cbYb`gck c`\`ZØf`5bZÅb[Yf`U`g`Ui W`ZØf
YfZU\fYbY`<ÅbX`Yf"=a `: c`[YbXYb`Z]bXYb`G]Y`Y]bY`j c`ghÅbX][Y
, VYfg]W`hi bX`Y]bY`5b`Y]hi b[`ni f`Bi hni b[`XYf`6MB:]!6ÖfgY"

Gc`fY[]ghf]YfYb`G]Y`g]W`VY]`6MB:]

8]Y`FY[]ghf]Yfi b[`Y]bYg`bYi Yb`?cbhc g`VY]`6MB:]j Yf`Åi Zhj Ö`][
fY]Vi b[g`cg" GcVU`X`G]Y`Ui Z`X]Y`cZ]n]Y`Y`K YVg]hY`[Y\Yb`ž]bXYb
G]Y`cVYb`fYW`hg`Y]bY`GW`U`hZÅW`Yž`ØVYf`X]Y`G]Y`g]W`fY[]ghf]YfYb
_ÖbbYb"

8]Yg`]gh`XYf`6]`XgW`]fa ž`XYb`G]Y`Yf\U`hYb.

GhY`Yb`G]Y`g]W`Yfž`XUgg`G]Y`Y]bY`[Ø`h][Y`9!A U]!5XfYggY`Y]b[YVYbž
XU`G]Y`X]YgY`gcZcfh`a]h`Y]bYa `7cXY`VYghÅh][Yb`a ØggYbž`i a `g]W`
ni `fY[]ghf]YfYb"6YXYb`_Yb`G]Y`Ui »YfXYa ž`XUgg`Yg`Y]b][Y
5i [YbV`]W`_Y`XUi Yfb`_Ubbž`V]g`G]Y`XYb`7cXY`gY`Vgh`Yf\U`hYb"
K Ybb`G]Y`]\b`VY]a `YfghYb`A U`b]W`h`Yf\U`hYbž`_ÖbbYb`G]Y
`YXYfnY]h]bbYf\U`V`Y]bYf`A]bi hY`Y]bYb`bYi Yb`7cXY`UbZcfXYfb"

GcVU`X`G]Y`=f`?cbhc`YfghY`h`\UVYbž`gc`hYb`G]Y`ni bÅW`gh`U`Y
a Ö[`]W`Yb`G]W`Yf\Y]hga U»bU`a Yb`Xi fW`[Y\Yb"

?`]W`_Yb`G]Y`Ui Z`XYf`FY[]ghYf`_UfhY` ?cbhc g]W`Yf\Y]h`ja
G]W`Yf\Y]hgW`b`hYf`Ui Z`X]Y`GW`U`hZÅW`Y` JYfk U`hYb`i bX`ZØ`fYb
G]Y`U`Y`GW`f]hhY`Xi fW`ž`XUfi b`hYf.

- „ VYfdfØZ b['XYf'HY'YZcbbi a a Yf
- 9!A U]!6YghÀh][i b['fK]Yg'gc`hY'VYfY]hg'YfZc`[h'gY]bŁ
- ; cc[`Y!5i h\Ybh]Z]_Uhc f
- : cbXgdUggk cfhi gk

G]Y`_ÒbbYb`ZØf'ni gÀhn`]WXY'G]WXYf\Y]h'Ui W`Y]bY`K ` \]hY`]gh'ZØf
 5V\YVi b[gUXfYggYb`YfghY`Yb`i bX`X]YgY`bi f`j Yfk YbXYbž`k Ybb
 G]Y`; Y`X`j cb`≠fYa `6MB:]!`?cbhc`UV\YVYb`a ÒW`hYb"

HYW`b]gW` [YgY\Yb`_ÒbbYb`G]Y`X]Y`6ØfgY`bi hnYbž`c`bY`XUg`?bck
 Mci f`7i ghca Yf`f? M7Ł!J YfZU\ fYb`ni `Xi fW`Ui ZYbž`UVYf`X]Y
 9]bgW`fÀb`_i b[Yb`YfgW`k YfYb`X]Yg" K Ybb`G]Y`X]YgY`YbhZYfbYb
 a ÒW`hYbž`ghY`Yb`G]Y`g]WXYfž`XUgg`G]Y`≠fY`≠Ybh]hÀh`ØVYfdfØZYb`
 Yg`\UbXY`hig]W`i a `Y]b`GhUbXUfXj YfZU\ fYbž`XUg`ZUgh`U`Y
 `Y[]h]a Yb`6ØfgYb`YfZcfXYfb" `9g`]gh'Ui W`fY`Uhj` `Y]bZUW`i bX
 YfZcfXYfh`bi f`Y]b`dUUf`GW`f]hhY"

GcVU`X`U`Y`cVYb` [YbUbbhYb`GW`f]hhY`Yf`YX][h'g]bXž`_ÒbbYb`G]Y
 a]h`XYf`Bi hni b[`XYf`D`UhZcfa `VY[]bbYb" `GY`Yb`k]f`i bg`ni bÀW`gh
 Ubž`k]Y`a Ub`; Y`X`Y]bnU`\`h"

K]Y`a Ub`VY]`6MB:]`Y]b`!`i bX`Ui gnU`\`h

K Ybb`G]Y`VYfY]hg`Y]bY`UbXYfY`?fmdhc k À\fi b[gVØfgY` [Ybi hnh
 \UVYbž`gc`hYb`G]Y`a]h`X]YgYa `GW`f]hh`_Y]bY`DfcV`Ya Y`\UVYb"

≠a `cVYfYb`B Uj] [Uh]cbga YbØ`Z]bXYb`G]Y`X]Y`F`Y []ghYf`_UfhY
]Yfa Ò[Ybgk YfhY `i bX`ØVYf`XUg`8 fcdXck b!A YbØž`XUg`G]Y
 Yf\U`hYbž`k Ybb`G]Y`a]h`XYf`A Ui g`XUfØVYf`ZU\ fYbž`gc`hYb`G]Y`Ui Z
 X]Y`GW`U`hZÀW`Y` 9]bnU`\`Yb` `_]W`_Yb"

8]Yg`]gh`XYf`6]`XgW`]fa ž`Ui ZXYa `G]Y`UbXYb`k YfXYb.

J cb`\]Yf`Ui g`a ØggYb`G]Y`bi f`bcW`XUg`BYhnc Yf`_Ui gk À\`Ybž`XUg
 G]Y`j Yfk YbXYb`a ÒW`hYb" `GcVU`X`G]Y`XUfUi Z`_]W`_Ybž` [YbYf]Yfh`X]Y
 D`UhZcfa `Ui hca Uh]gW`Y]bY`YbhgdYfW`YbXY`9]bnU`\`i b[gUXfYggYž

Ub`X]Y`G]Y` ; Y`X`gYbXYb`_`ObbYb`"

<]bk Y]g. ; VYfdfØZYb`G]Y`]a a Yf`XUg`j`cb`=AbYb
j Yfk YbXYhY`B`Yhnk Yf`_`"8 Ug`GYbXYb`j`cb` ; Y`XYfb`ØVYf`XUg
ZU`gW`Y`B`Yhnk Yf`_`cXYf`Y]bY`ZU`gW`Y`5XfYggY`_`Ubb`ni
Y]bYa`i`bk]YXYfVf]b[`]W`Yb`J`Yf`i`gh`j`cb` ; Y`XYfb`ZØ`fYb`"

K]Y`G]Y`gY`Ybž`[]Vh`Yg`_`Y]bY`A`]bXYghY]bnU`i`b[" <]Yf`ZU`Yb
B`Yhnk Yf`_`[YVØ`fYb`Ub`"

GcVU`X`G]Y` ; Y`X`Y]b[YnU`h`h`UVYbž`a`ØggYb`G]Y`Yg`Ui`Z`=fY
Yk`Y]] [Yb`i`bhYf`_`cbhYb`ØVYfk`Y]gYbž`Y`bUW`XYa`ž`cV`G]Y`X]Y
? UggUV`ØfgYž`X]Y`HYfa`]bV`ØfgY`cXYf`UbXYfY`DfcXi`_`hY`bi`hnYb
a`ØW`hYb`.

GcVU`X`G]Y`X]Yg`[Y`_`Àfh`h`UVYbž`]gh`Yg`NY]hž`a`]h`XYa`i`< UbXY`ni
VY[]bbYb`"

Gc`_`UbXY`b`G]Y`Ui`Z`6MB:]`fGdchł

5`g`9fghYg`[Y`Yb`k`]f`X]Y`Gdchł< UbXY`gd`UhhZcfa`i`Xi`fW`i`bX
gW`Ui`Yb`i`bg`XUbUW`X]Y`8Yf]j`UhY`Ub`"

6MB:]j`YfZØ[h`ØVYf`Y]bY`Yfk`Y]hYfhY`J`Yfg]cb`gY]bYf`Gdchł
< UbXY`gd`UhhZcfa`ž`UVYf`k`]f`V`Y]VYb`VY]`XYf`_`Ugg]gW`Yb`J`Yfg]cbž
XU`X]Y`A`Y`f`Y]h`XYf`6Ybi`hnYf`XUa`]h`k`U`fgW`Y]b`]W`j`YfhfUi`hi`bX
j`YfhfUi`h`]gh`"Gc`g]Y`h`X]Y`GW`b]hghY`Y`Ui`g`.

K]Y`G]Y`gY`Ybž`]gh`Yg`n]Ya`_`W`bcfa`U`"5i`Z`XYf`i]b`_`Yb`GY]hY`Z]bXYb
G]Y`X]Y`j`YfgW`]YXYbYb`j`YfZØ[VUfYb`? fmdhck`À`fi`b[Ybž`]b`XYf
A`]hY`XUg`8]U[fUa`a`gck`]Y`X]Y`C`fXYfhmdYb`i`bX`Ui`Z`XYf`fYW`hYb
GY]hY`XUg`C`fXYfVi`W`"

6MB:]i`bhYfghØhnh`Ui`Z`gY]bYf`GdchłD`UhhZcfa`Y]bY`FY]`Y
j`YfgW`]YXYbYf`? fmdhck`À`fi`b[Ybž`k`]Y`ni`a`6Y]gd]Y`.

- 6]hWc]b`f6H7Ł
- 9h\YfYi a`f9H<Ł
- F]dd`Y`fL F DŁ
- 7UfXUbc`f585Ł
- Dc`_UXch`fB C HŁi bX`j]Y`Y`UbXYfY"

9g`[]Vh`nk Y]`5i ZhfU[gUfhYbž`X]Y`G]Y`j Yfk YbXYb`_`ÖbbYb.

- @]a]h!CfXYf` `j Yfk YbXYb`G]Y`X]YgY`C dh]cbž`k Ybb`G]Y`Y]bY Dcg]h]cb`ni `Y]bYa`VYgh]a a hYb`DfY]g`YfÖZbYb`a ÖW`hYb" 8]YgYf`5i ZhfU[`k]fX`]b`XUg`5i ZhfU[gVi W`Y]b[YghY``h`i bX Ui g[YZØ\fhž`gcVU`X`XYf`DfY]g`X]YgYb`YffY]W`hž`gcZYfb [YbØ[YbX`@]ei]X]h`h`j c`f\UbXYb`]gh" `@]a]hUi ZhfÅ[Y`_`ÖbbYb hY]`k Y]gY`Ui g[YZØ\fh`k YfXYb"
- A Uf`_`hc`fXYf` `j Yfk YbXYb`G]Y`X]YgY`C fXYfž`k Ybb`G]Y`gcZcfh Y]bY`Dcg]h]cb`ni a`VYghYb`j YfZØ[VUfYb`DfY]g`Ui g`XYa C fXYfVi W`YfÖZbYb`a ÖW`hYb"

Gc`YfÖZbYb`G]Y`Y]bY`Dcg]h]cb

: Øf`X]YgYb`@]hZUXYb`k YfXYb`k]f`Y]bY`Dcg]h]cb`a]h`Y]bYf Y]bZUW`Yb`A Uf`_`hc`fXYf`YfÖZbYbž`X]Y`Zc`[YbXYfa U»Yb`Ui gg]Y`h

K]Y`]a`6]X`ni`gY`Yb`]ghž`a ÖW`hYb`k]f`6H7`ZØf`) \$`I G8H`_`Ui ZYb" GcVU`X`k]f`Ui Z`X]Y`GW`U`hZ`ÅW`Y`6H7`_`Ui ZYb`_]W`Ybž`k]fX`X]Y 6YghY`i b[`Ui g[YZØ\fh`i bX`k]f`j YfZØ[Yb`ØVYf`6H7`]a`K Yfh]cb) \$`I G8H`"6Y]`U`hi Y`Yb`DfY]gYb`VfUW`hY`i bg`XUg`[YbUi`\$ž\$`\$%+ 6H7"

Gc`gW`^]Y»Yb`G]Y`Y]bY`Dcg]h]cb

K Ybb`G]Y`≠fY`Dcg]h]cb`Ub`Y]bYf`? UggUV`ÖfgY`gW`^]Y»Yb`a ÖW`hYbž` a ØggYb`G]Y`YX][`^]W`≠fY`? fmdhc`k`Å`fi b[`f]b`X]YgYa` : U`"6H7Ł j Yf`_`Ui ZYb""5i W`^]Yf`j Yfk YbXYb`k]f`Y]bY`Y]bZUW`Y`A Uf`_`hc`fXYf.

K]Y'cVYb'Yfk Å\ bž\ UVYb'k]f'a]h') \$'l G8H'\$ž\$%+'6H7'[Y_Ui Zhž
i bX'k Ybb'k]f'X]Y'Dcg]h]cb'gW\]Y» Yb'k c''Ybž'a ØggYb'k]f'bi f''U''Yg
j Yf_Ui ZYb''6]hY'VYUW hYb'G]Yž'XUgg'G]Y'Yg'Ui W\ 'hY]'k Y]gY
gW\]Y» Yb'i bX'bi f'Y]bYb'HY]' Æ fYf'6YghÅbXY'j Yf_Ui ZYb'_ÖbbYb''

8 Ug']gh'U''Ygžk Ug'XYf'< UbXY''Ui ZXYf'Gdch!D'UhhZcfa 'Ui ga UW h"
8]Y'J Yfk YbXi b['j cb '@a]h!CfXYfg']gh'YVYbZU''g'gY\ f'Y]bZUW ž'XU
XYf'Y]bn][Y' l b hYfgW\]YX'XUf]b'VYghY\ hž'XUgg'G]Y'Y]bYb
VYgh]a a hYb'DfY]g'Y]b[YVYb'i bX'XUfUi Z'cZYb'a ØggYbž'XUgg'XYf
A Uf_h'X]YgYb'YffY]W h'i bX'Ui gZØ''h"

G Y\Yb'k]f'i bg'bi b'Ubž'k]Y'a Ub'X]Y'8Yf]j UhYd'UhhZcfa 'bi hnh"

Gc '\ UbXY' b'G]Y'a]h'6M8:]'fB Yf]j UhY Ł

K]Y'G]Y'ZYghghY''Yb'k YfXYbž'k Ybb'G]Y'a]h'XYf'A Ui g'ØVYf'X]Y
GWU'hZÅWY' 8Yf]j UhY 'ja ' < Ui d h b Uj] [Uh]c b g a Y b Ø'ZU\ f Y b ž
ghY\Yb' Æ b Y b 'Y]b][Y' C d h]c b Y b 'n i f' J Y f Z Ø[i b [.

A]h'l G8H!A ' _ÖbbYb'G]Y'Ui Zl G8H''Ui hYbXY'i bVYZf]ghYhY
?cbhfU_hY'\ UbXY'b''7C Æ!A 'V]YhYh'i bVYZf]ghYhY'J YfhfÅ[Yž'X]Y']b
?fmdhc'UV[Yk]W_Y'h'k YfXYbž'k Å\ fYbX '@]hY!J YfhfÅ[Y'j YfY]bZUW h
k YfXYb'i bX '@Y] YfU[YX'Hc_Ybg'k Y]hYfY'A Ò[']W_Y]hYb'V]YhYb'' Æ
X]YgYa '@Y]hZUXYb'_cbnYbhf]YfYb'k]f'i bg'Ui ZX]Y'l G8H!A !C dh]cb"

Ni bÅW gh']gh'Yg'k]W h]['ni 'VYUW hYbž'XUgg'Yg'g]W\ 'VY]'Y]bYa
i bVYZf]ghYhYb'?cbhfU_hi'a 'Y]bYb'HYfa]b_c b h f U_h'c\ b Y '5V'Ui Zl
cXYf'5VfYW bi b[gXUhi a '\ UbXY'h"8 Ug'VYXYi hYhž'XUgg'G]Y'Yg
_Ui ZYb'i bX'j Yf_Ui ZYb'_ÖbbYbž'k Ubb'ja a Yf'G]Y'a ÒW hYbž'k Ug'Yg
gY\ f'j]Y'gY]h]['a UW h"

8 Yf' < UbXY''a]h'8Yf]j UhYb'Yfa Ò[']W h'Ui W\ 'XYb'9]bgUhn'j cb
< YVY'k]f_i b[ž'k Ug'XUg'; Ubny'j]Y''f]g_UbhYf'a UW h''9g'V]f[h'Y]b
Ybcfa Yg'? Ud]hU'j Yf'i ghf]g]_c'i bX'gc''hY'XU\Yf'bi f'j cb
YfZU\ fYbYb'6Ybi hnYfb'dfU_h]n]Yfh'k YfXYb''8Yf'9]bgUhn'Y]bYf
< YVY'k]f_i b['ØVYf'XYa ' : ØbZUW Yb']gh'Åi » Yfghf]g_Ubhi bX'gc''hY

a]h'Yf\Ò\hYf'J c f g]W\h'dfU_h]n]Yfh'k YfXYb"

Gc'g]Y\h'X]Y'GW\ b]hghY''Y'ni a'8Yf]j UhY\UbXY''Ui g.

K]Y'G]Y'gY\Ybž'[]Vh'Yg'Y]b][Y'I b'hYfgW\]YXYž']bgVYgc bXYfY'ja
fYW\hYb'HY]'XYg'6]'XgW\]fa gž'k c'G]Y'Ynh'a Y\ f'C fXYfhmdYb
j Yfk YbXYb'i bX'ÀfYb'<YVY''UbdUggYb'_ÒbbYb"

: Øf'gY]b'6H7!<UbXY'gdUUf'\Uh'6M8:]'X]Y'A Ò[']W\ _Y]hž'V]g'ni
) \$!ZUW\Y'<YVY'k]f_i b['ni 'bi hnYbž'k]f'k YfXYb'YXcW'Ui g'XYb
cVYb'Yf'Ài hYfhYb'; fØbXYb'bi f') !ZUW\Yg'bi hnYb"

8]Y': i b_h]cbgk Y]gY'XYf'<YVY'k]f_i b['VYghY\h'XUf]bž'XUgg'g]Y
ÀfY'Dcg]h]cbg[fÒ»Y'i a'XYb': U_hcf'ÀfYf'<YVY'k]f_i b['Yf\Ò\h'') I
VYXYi hYh'U'gcž'XUgg'G]Y'a]h'XYa' ['Y]W\Yb'?Ud]hU''Y]bY'ZØbZa U'
[fÒ»YfY'Dcg]h]cb'YfÒZbYb"'6Y]gd]Y'gk Y]gY'_ÒbbYb'G]Y'a]h'%'\$''
Y]bY'Dcg]h]cb'ja'K Yfh'j cb') \$''YfÒZbYb"

8Yf'<U_Yb'XUVY']gh'YXcW\ž'XUgg'G]Y''jei]X]Yfh'k YfXYbž'k Ybb
g]W\XYf'DfY]g'gc' [Y[Yb'G]Y'Ybhk]W_Y'hž'XUgg'G]Y'Àf
5bZub[g_Ud]hU''fUi W\A Uf[]b'[YbUbbhž'j Yf''YfYb"'K Ybb'g]W\]ja
cV][Yb'6Y]gd]Y''XYf'DfY]g'ni'ÀfYb'l b[i bghYb'Ybhk]W_Y'h'i bX'G]Y
%\$''j Yf''YfYbž'k]fX'ÀfY'[YgUa hY'Dcg]h]cb''jei]X]Yfh"'6Y]
J Yfk YbXi b['XYg') !ZUW\Yb'<YVY'g'a i gg'g]W\XYf'DfY]g'i a'&\$'i
ni'ÀfYb'l b[i bghYb'VYk Y[Yb"'»\Ò\Yf'XYf'<YVY'ž'XYghc
b]YXf][Yf']gh'X]YgYf'Dfc nYb hgUhn'i bX'XYghc'f]g_UbhYf']gh'Àf
<UbXY''

Gc'YfÒZbYb'G]Y'Y]bY'Dcg]h]cb

»5b'Y\bi b['Ub'i bgYf'j cf\Yf][Yg'6Y]gd]Y''j Yfk YbXYb'k]f'Y]bY
Y]bZUW\Y'A Uf_hcfXYfž'i a'Y]bY'Dcg]h]cb'ni'YfÒZbYb.

GcVU'X'k]f'Ui Z'X]Y'GW\U'hZÀW\Y' @cb[' _]W_Ybž'_Ui ZYb'k]f'6H7
]a'K Yfh'j cb'%'\$'\$'I G8Hž'\]bhYf'Y[Yb'YXcW'Ui Z[fi bX'XYf'j cb'i bg

j Yfk YbXYhYb' < YVY`k]f_i b['bi f'+ž* %! G8 H`U`g`G]W\Yf\Y]h"

6]hhY`VYUW hYb`G]Yž`XUgg`G]Y`VY]`8Yf]j UhYb`Ui W\`Ui Z`Y]bYb
?i fgfØW_[Ub['k YhhYb`_ØbbYb"8Uni`a ØggYb`G]Y`XYb`fchYb`G\cfh!
6i hcb`XfØW_Yb`i bX`≠fY`Dcg]h]cb`k]fX`Y]bYb`; Yk]bb`UVk YfZYbž
k Ybb`XYf`DfY]g`g]b_h"

Gc`gW\`]Y» Yb`G]Y`Y]bY`Dcg]h]cb

8]fY_h`i bhYf`XYa`8]U[fUa`a`Z]bXYb`G]Y`X]Y`F Y[]ghYf`UfhYž`Ui Z`XYf`
G]Y`≠fY`Dcg]h]cbYb`j Yfk U`hYb`_ØbbYb.

<]Yf`_ØbbYb`G]Y`≠fY`; fØ» Yž`XYb`A Uf[]b!A cXi`gž`XYb
9]bgh]Y[gdfY]gž`XYb`@]ei]XU]h]cbgdfY]gž`XUg`A Uf[]b!J Yf\`À`hb]g
gck]Y`≠fYb`DB@ØVYfk UW`Yb"i a`≠fY`Dcg]h]cb`ni`gW\`]Y» Ybž
_]W_Yb`G]Y`Y]bZUW`Ui Z`X]Y`A Uf_hgW`U`hZ`ÀW`Y`Ub`XYf`GY]hY`cXYf`
YfhY]`Yb`G]Y`Y]bY`@]a]h!CfXYf`a]h`XYa`i [Yk ØbgW`hYb
5i`ggh]Y[gdfY]g"

Ghcd!@cgg!#HU_Y!DfcZ]h!CfXYfg

8UfØVYf`\]bUi`g`_ØbbYb`G]Y`Ui W\`Ghcd!@cgg!`cXYf`HU_Y!DfcZ]h!
CfXYfg`j Yfk YbXYbž`gcXUgg`G]Y`≠fY`Dcg]h]cb`b]W`h`a`Ubi`Y``
gW\`]Y» Yb`a`ØggYb"?'`_]W_Yb`G]Y`XUni`Ui Z`X]Y`GW`U`hZ`ÀW`Y` Ghcd!
@]a]h`i`bX`k`À`Yb`G]Y`Y]bYb`CfXYfhmd`Ui`g"

8Ug`Ghcd!@]a]h`gY`Vgh`g]Y\`h`Zc`[YbXYfa`U» Yb`Ui`g.

?cd]YfYb`G]Y`XYb`< UbXY`Ui Z`6M8:]

7cdm`HfUX]b[]gh`Y]bY`5fh`GcW]U`HfUX]b[ž`VY]`XYa`G]Y
Ui`hca`Uh]gW`XYb`HfUXYg`UbXYfYf`DYfgcbYb`Zc`[Yb"CVk`c`\`X]Yg
dfcZ]hUVY`gY]b`_Ubbž]gh`Yg`k]W`h][ž`≠fY`Dcg]h]cbYb`[YbUi`]a
5i [Y`ni`VY\`U`hYb`i`bX`g]Y [YbUi`ni`j YfZc`[Ybž`XU`Yg`a`Y\`fYfY

: U_hcFYb []Vh'X]Y'G]Y'VYfØW_g]W'h][Yb'a ØggYb"

5i Z'YXYb': U''g]Y\h'XUg'8 Ug\ VcUfX'XYf''Y]ghi b[gghÅf_ghYb
<ÅbX'Yf'gc'Ui g.

K Ybb'G]Y'j cb'\]Yf'Ui g'Ya UbXYb'_cd]YfYb'a ØW'hYbž'a ØggYb'G]Y
Ui ZX]Y'GWU'hZÅWY' ?cd]YfYb'_']W_Yb'i bX'X]Y'GdYn]Z_Uh]cbYb
Y]b[YVYbžX]Y'Ua 'VYghYb'ni '≠fYa '<UbXY'ggh]'dUggYb.

K Ug'g]bX'; YVØ\ fYb'VY]'6M8:]3

K]Y'VY]'YXYf'UbXYfYb'? fmdhck Å\fi b[gVØfgY'ZU''Yb'VY]a '2 ZbYb
i bX'GW'Y»Yb'j cb'Dcg]h]cbYb'; YVØ\ fYb'Ub"

@Ui h'XYf'cZZ]n]Y''Yb'GY]hY'k YfXYb'X]Y'Gdch!< UbXY'g[YVØ\ fYb'k]Y
Zc`[h'VYfYWbYh

6Y]'XYb'8Yf]j UhYb'j Uf]]YfYb'X]Y'; YVØ\ fYb'Y'bUW'D'UhhZcfa žZØf
X]Y'G]Y'g]W'YbhgWY]XYb"'8U\Yf']gh'Yg'gY'f'fUhgUa žY]bYb'6']W_
Ui ZX]Y'GY]hY'ni 'k YfZYb'i bX'X]YgY'ja '<]bhYf_cdZ'ni 'VY\U'hYb"

G]W'Yf\Y]h.'=gh'6M8:]'g]W'Yf3

9g'[]Vh'_Y]bY'6Yf]W'hY'ØVYf'Y]bY'?ca dfca]h]Yfi b['j cb'6M8:]"
8]Y'K YVg]hY'V]YhYh'Y]bY'F Y]\Y'j YfgW]YXYbYf
G]W'Yf\Y]hga U»bU\ a Ybž'X]Y'6Ybi hYf'ja d'Ya Ybh]YfYb'_ØbbYbž
i a 'g]W'Yfni ghY''Ybž'XUgg'\f'?cbhc'[YgW'Øhnh]gh"

B UhØf'W'V]f[h'X]Y'5i ZVYk U\fi b['j cb'; Y'XYfb'Ub'Y]bYf'nYbhfU'Yb
6ØfgY'ja a Yf'F]g]_Ybž'XU\Yf'gc''hYb'G]Y'bi f'XUg'VY\U'hYbž'k Ug'G]Y
ZØf'XYb'<UbXY'j Yfk YbXYb"

6MB:]!?! bXYbgi ddcfh

6MB:]j YfZ0[h'ØVYf'Y]bYb'@j Y!?! bXYbX]Ybgh"l a 'Yg'ni 'hYghYbž
gYbXYb'k]f'Y]bY'ni ZÄ`][Y'5bZfU[Yž'i bX'bUWXYa 'k]f'Y]b'A]h[`]YX
XYg'HYUa g'i a 'Y]b'; YgdfÄW [YVYhYb '\UhhYbž'_cbhU_h]YfhY'i bg
ZUgh'gcZcfh'Ya UbX"

8]Y'5bhk cfhYb'k UfYb'gY\fgW.bY`'i bX'Ub[Ya YggYbž'i bX'X]Y
DYfgcb '\Uhi bg'VY]'XYa 'ja U[]bÄfYb'DfcV`Ya 'a]h'XYf'Yfk UfhYhYb
5b[Ya YggYb\Y]h[Y\c`ZYb"

5VgW`i gg

5`Yg]b'U`Ya 'gWY]bh'6MB:]Y]b'i a ZUggYbXYf
?fmdhck Ä\fi b[gUi ghUi gW`a]h'Y]bYf'[fc» Yb'Gi]hY'Ub'Hcc`g'ni
gY]bž'X]Y'Y]b][Y'gY]bYf'?cb_i ffYbhYb'b]W.h'V]YhYb"

8]Y'6ØfgY'i bhYfghØmh'U`Y'k]W h][Yb'< UbXY`gdUUFY'i bX'Yg
a Ub[Y'h'b]W.h'Ub'5i gk U\`"

J cfhY]'Y

- NU\`fY]WY'Ni gUhnZi b_h]cbYb'ZØf'5bZÄb[Yf'i bX
: cfh[YgWf]hhYbY
- l a ZUggYbXY'i bX'VYbi mYfZfYi bX']WY'CVYfZÄWY
- GY\fgW.bY`Yf'?i bXYbgi ddcfh

B UW hY]'Y

- 9g[]Vh_Y]bYb'hY`YZcb]gWYb'?i bXYbgi ddcfh
- 8]Y'@ei]X]hÄh]gh'ni a 'NY]hdi b_h'X]YgYf', VYfdfØZi b['Y\Yf
[Yf]b[

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. '_fmdhc!bYk g"Uh