

G]j Yf[UhY`Ybh\Ø`h'cdYfUh]j Y`DfcV`Ya Yž 5_h]Yb`ghØfnYb`i a`ØVYf` \$`i`UV

G]j Yf[UhY`7Ud]hU`7cfdcfUh]cb`Y]b`b`?U`Zcfb]Yb
UbgÅgg][Yg`:]bUbn]bgh]hi hžXUg`g]W`Ui Z?fmdhck Å\fi b[Yb
_cbnYbhf]Yfh`gU[hYžXUgg`Yg`gY]bYb`ZØf`XYb`%*`"A Åfn
[Yd`UbhYb`š\ fYgVYf]W`h`b]W`h`j`cf`Y[Yb`_Ubb`"9g`g_]nn]YfhY
Ui W`Y]b][Y`gY]bYf`<Ui dhdfcV`Ya Y`i bX`XYi hYhY`UbžXUgg`Yg
GW`k]Yf][_Y]hYb`UVYb`_ØbbhYž`XYb`bcfa U`Yb`?i fg
Zcfhni gYhnYb`gY]bYf`CdYfUh]cbYb`"5`g`FYU_h]cb`XUfUi Z]Y`Yb
X]Y`5_h]Yb`XYg`i bhYfbY`a Ybg`ja`bUW`VØfg`]W`Yb`<UbXY`
i a`Zugh` &`i`"K Y]hYfY`DfcV`Ya Y`ZØf`G]j Yf[UhY`8]Y`:]fa U
[YbUbbh`Yg`j Yf_Ui ZhY`ni gÅhn`]W`Y`GW`i`Xh]hY`ž`i a`Z]bUbn]Y`Y
J YfdZ]W`hi b[Yb`ni fØW`ni nU`Ybž`i bX`XUgg`k Y]hYfY`J Yf`i ghY
X]Y`6Ub`_`k Yb][Yf`U`g`[i h`_Ud]hU`g]Yfh`a UW`Yb`_ØbbhYb`
G]j Yf[UhYžXUg`[Ya Y`XYhY]b`J Yf`i gh`j cb`%A`j`]UfXY`I G!
8c`Uf`ja`/ Ua`d^Y`d/

G]j Yf[UhY`7Ud]hU`7cfdcfUh]cb`Y]b`b`?U`Zcfb]Yb`UbgÅgg][Yg
:]bUbn]bgh]hi hžXUg`g]W`Ui Z?fmdhck Å\fi b[Yb`_cbnYbhf]Yfh`
gU[hYžXUgg`Yg`gY]bYb`ZØf`XYb`%*`"A Åfn`[Yd`UbhYb`š\ fYgVYf]W`h
b]W`h`j`cf`Y[Yb`_Ubb`"9g`g_]nn]YfhY`Ui W`Y]b][Y`gY]bYf
<Ui dhdfcV`Ya Y`i bX`XYi hYhY`UbžXUgg`Yg`GW`k]Yf][_Y]hYb`UVYb
_ØbbhYž`XYb`bcfa U`Yb`?i fg`Zcfhni gYhnYb`gY]bYf`CdYfUh]cbYb`

5`g`FYU_h]cb`XUfUi Z]Y`Yb`X]Y`5_h]Yb`XYg`i bhYfbY`a Ybg`ja
bUW`VØfg`]W`Yb`<UbXY`i a`Zugh` &`i`"

K Y]hYfY`DfcV`Ya Y`ZØf`G]j Yf[UhY

8]Y`:]fa U`[YbUbbh`Yg`j Yf_Ui ZhY`ni gÅhn`]W`Y`GW`i`Xh]hY`ž`i a
Z]bUbn]Y`Y`J YfdZ]W`hi b[Yb`ni fØW`ni nU`Ybž`i bX`XUgg`k Y]hYfY

J Yf'i ghY`X]Y`6Ub_` k Yb][Yf`U`g`[i h`_Ud]hU`]g]Yfh`'a UWXYb
_`ObbhYb`"G]j Yf[UhY`ž`XUg`[Ya Y`XYh`Y]b`J Yf'i gh]j cb`%A`]"UfXY`I G!
8c`"Uf`]a` ("E i UfhU`"&\$&&ž`Ui g[Y`Ògh`Xi fW`'8Yf`B]YXYf[Ub[`j cb
: HL VYk YfhYh`XYfnY]h`X]Y`5i gk]f_`i b[Yb`'gY]bYf`Øb[ghYb`DfcV`Ya Y
i bX`fY[i `Uhc]g]WXYb`<YfUi gZcfXYfi b[Yb`i bX`k]fX`Yg`j Yfg`Ài a Ybž
gY]bYb`A]hY`'A `Àfn`Z`À`][Yb`'š`U`fYgVYf]W`h`j c`fni `Y[Yb`"

A Uhh`Yk`'8]VV`'`7`Y`Z`ž`j Ygha Ybh`C Z]W`f`VY]a`' ?fmdhc k `À`fi b[g!
J Yfa `Ò[Ybgj Yfk U`hYf`5ghfcbUi h`7Ud]hU`'`'_ca` a Ybh]YfhY`X]Y
DfcV`Ya Y`j cb`G]j Yf[UhY`.

B UW`U`Ya` ž`k Ug`k]f`YfZU`fYb`'UVYbž`a`i gghYb`X]Y`a`Y]ghYb
?fmdhc! I bhYfbY`a`Yb`VYfY]hg`UbXYfgk`c`6Ub_[YgW`ÀZhY`Z]bXYbž
XU`Yf`[`Ui VYb`k]fž`XUgg`XYf`GW`UXYb`]b`6Yni [`Ui ZX]Y
5i gk]f_`i b[Yb`Ui ZX`Yb`VfY]hYfYb`?fmdhc! A Uf`_h`k U`fgW`Y]b`]W`
VYfY]hg`Ub[Yf]W`hYh`]gh`"

K UmbY`<i Ub[` `A]hVY[fØbXYf`i bX`79C`j cb`LF9L`']gh`XYf
A Y]bi b[ž`XUgg`XUg`?fmdhc! 6Ub_]b[`Ui Z[fi bX`gY]bYf`J YfZYW`hi b[
a]h`XYf`8][]hU`!5ggYh!6fUbW`Y`ni bY`a`YbX`UbZ`À`][Yf`[Yk`cfXYb
]gh`"

8]Y`5`_h]Yb`j cb`G]j Yf[UhY`gh`ØfnhYb`_i fn`bUW`XYf`5b`ØbX][i b[
]a`bUW`VØfg`]WXYb`<UbXY`i a`'a`Y`f`U`g`' \$`i`'UV`"8Ug`Y`_h]gW`Y
š`U`f`&\$&&`UhhY`_UhUghfcd`U`Y`5i gk]f_`i b[Yb`Ui ZX]Y`5`_h]Ybž`X]Y
]a`'š`U`fYg]Yf[`Y]W`i a`'Yhk`U`- \$`i`' [YZU`Yb`g]bX`"

8]Y`X]Yg`À`f][Yb`5i`g[UVYb

G]j Yf[UhY`'UhhY`b]W`h`XYb`VYghYb`GhUfh`]bg`š`U`f
&\$&' ž`YbhUggYb`fi bX`(\$`i`'XYf`6Y`Y[gW`UZh`i bX`5i Z[UVY
a`Y`fYfYf`Dfc`Y`_hY`"9g`k`i`fXY`Ui`W`j`Yfa`i`h]W`j`cb`XYb`I`G!
GYbUhcYb`9`]nUVYh`'K`UffYbž`F`c[Yf`A`Ufg`U`i`bX`'š`U`b`?YbbYXmž
ž`g]XYf! ž`Zcfa`Uh]cbYb`ØVYf`XYb`Ub[YV`]WXYb` : HL!6Yhfi [`ni
'UVYb`"

Gck`c`'XYf`?cb[fYgg`U`g`Ui`W`X]Y`^`ZZYbh`]W`_Y]h`VfUi`WXYb`i`bX
j`YfX]YbYb`X]Y`ž`Zcfa`Uh]cbYbž`X]Y`bchk`YbX][`g]bXž`i`a`'X]Y`F`c`Y`

j cb`G]j Yf[UhY`VY]a`VYhfØ[Yf]gWXYb`Ni gUa a YbVfi W`j cb` : HL`ni
j YfghY\Ybž]bgVYgcbXYfY`Ub[Yg]W`hg`XYf`HUhgUWXYž`XUgg`g]W
G]j Yf[UhY`&\$&&`Ub`X]Y` : YXYfU`<ca Y`@cUb`6Ub_`U`g`?fYX]h[YVYf
XYf`YhnhYb` ðghUbni` [Yk UbXh`\Uh ž`Yf_`ÀfhYb`X]Y`Dc`]h]_Yf"

@YX[YfL` `? fmdhc k À\fi b[gXYf]j UhYVØfgY`i bhYf`XYa` 8UW`XYg
VUb_fchhYb` ;] [UbhYb` : HL` `j cf`_i fnYa` ?fUk UhYb`gW`bY]XYb`a`]h
G]j Yf[UhY`i bX`fÀh`?i bXYbž`Yg`b]W`h`a` Y\`f`ZØf`XYb`9a` dZUb[`j cb
 ð`UbXgØVYfk Y]gi b[Yb`ni` `j Yfk YbXYb`"GhUhhXYggYb`k i fXY
Ya`dZc`\Ybž`g]W`Ui ZX]Y`G][bUhi fY`6Ub_`ni` `_cbnYbhf]YfYb`"

...

8YhU]`g

6Ygi WXYb`G]Y`i bg`Ui Z.`_fmdhc!bYk`g"Uh