

GW\ Ui gd]Y`Yf]b `; k mbYh\ `DU`hfck]bj Ygh]Yfh`]b `6]hWc]b `A]b]b [`C dYfUh]cb HYfUk i `Z`

8]Y`I G!Ua Yf]_Ub]gW\Y`GW\Ui gd]Y`Yf]b`i bX`; YgW\ÅZhgzFUi
; k mbYh\ `DU`hfck ` \Uh`Ub`Y]bYf` ðj Ygh]h]cbgfi bXY`XYg`6]hWc]b!
A]b]b [!I bhYfbY\`a Ybg`HYfUk i `Z`hY` [Ybca`a Yb`"6Yf]W\hYb
ni Zc` [Y` \UVYb`DU`hfck`i bX`Y]bY` ðj YghcfYb [fi ddY`Y]bY
Yf\YV`]W\Yž`UW\hghY`` [Y`? Ud]hU`VYhY`] [i b [`Ub`XYa
I bhYfbY\`a Yb` [YhÅh] [h`DU`hfck`]gh`VY`_Ub`bh`ZØf`]\fY
6YgW\ÅZh] [i b [`a]h`? fmdhc k Å\fi b [Yb`i bX`_Ua` `&\$%+`U`g
6YfUhYf]b`ni f`? fmdhc Z]fa U`5VfU"; k mbYh\ `DU`hfck`gW\`]Y» h
g]W\` ðj YghcfYb`Ubž`X]Y`Y]bY`, !ghY`` [Y
9] [Yb`_Ud]hU`]bj Ygh]h]cb`]b`6]hWc]b`hÅh] [Yb`A]b]b [`C dYfUh]cb
HYfUk i `Z`5a` `%` "8YnYa VYfž`HYfUk i `Z`79C`DUi` ``DfU [Yf
 [Yhk]hhYfh`ØVYf; k mbYh\ `DU`hfck`ž`XYf`]b`gY]bYb`6]hWc]b!
A]b]b [!6Yhf]YV`]bj Ygh]Yfh`" ðW`ZfYi Y`a]W\ž`XUgg`i bhYf
UbXYfYa`; k mbYh\ `DU`hfck`]b`HYfUk i `Z`]bj Ygh]Yfh`i bX`XUg
bYi Y`DUfUX] [a U`i bgYfYg`HYUa`g`j`cb`9bYf []Yi bhYfbY\`a Yfb
ZØf`6Ygh!]b!7`Ugg`i bhYfghØhnh`Øfmdhc`/ Ua`d`^Y``]d/

8]Y`i G!Ua Yf]_Ub]gW`Y`G`W`Ui`gd]Y`Yf]b`i`bX` ; YgW`ÅZhgzfUi
; k mbYh`DU`hfck` \Uh`Ub`Y]bYf`=bj Ygh]h]cbgfi bXY`XYg
6]hW`]b!A]b]b[!I bhYfbY`a Ybg`HYfUK i`Z`hY`][Ybca`a`Yb`
6Yf]W`hYb`ni`Zc`[Y` \UVYb`DU`hfck` i`bX`Y]bY
=bj YghcfYb[fi`ddY`Y]bY` Yf\YV`]W`Y`ž`UW`hghY`][Y
? Ud]hU`VYhY]`][i`b[`Ub`XYa` i`bhYfbY`a`Yb`[Yh`h][h`
DU`hfck`]gh`VY`_Ub`bh`ZØf`]\fY`6YgW`ÅZh][i`b[`a`]h
? fmdhc`k`Å`fi`b[Yb`i`bX`_Ua`i`&\$%+`U`g`6YfUhYf]b`ni`f
? fmdhc]f`a`U`5VfU`

; k mbYh`DU`hfck` `gW` `]Y`»`h`g]W` `=bj YghcfYb
Ub`ž`X]Y`Y]bY` , !ghY`][Y
9][Yb`_Ud]hU`]bj Ygh]h]cb`]b`6]hW`]b`h`h][Yb
A]b]b[`C`dYfUh]cb`HYfUK i`Z`

5a` `%'`"8YnYa` VYfž`HYfUK i`Z`79C`DUi` `DfU[Yf`[Yhk`]hhYfh`ØVYf
; k mbYh`DU`hfck` ž`XYf]b`gY]bYb`6]hW`]b!A]b]b[!6Yhf]YV`]bj Ygh]Yfh`
=W`ZFYi`Y`a`]W`ž`XUgg`i`bhYf`Ub`XYfYa` ; k mbYh`DU`hfck`]b
HYfUK i`Z`]bj Ygh]Yfh`i`bX`XUg`bYi`Y`DUfUX][a`U`i`bgYfYg`HYUa`g`j`cb
9bYf[]Yi`bhYfbY`a`Yfb`ZØf`6Ygh]b!7`Ugg`i`bhYfgh`Øhnh`ØW`fmdhc
a`]b]b[QXUg`ni`%\$\$`i` `7C`&!ZFY]Y`9bYf[]Y`j`Yfk`YbXYh`ž`gU[hY
DfU[Yf`"5i`»`YfXYa` ž`6Yf]W`hY`c`ZZYbVUfYb`XUgg`=bj YghcfYb`k`]Y
DU`hfck` i`bX`XYf`]fUb]gW`!Ua`Yf]_Ub]gW`Y`79C`j`cb`6YUi`hmW`b
A`YX]Už`A`c`^A`U`XUfUž` Y]bY`VYhf`ÅW`h`]W`Y` , !ghY`][Y
9][Yb`_Ud]hU`]bj Ygh]h]cb`]b`HYfUK i`Z`[Yh`h][h`\UVYb` "

5i`Z`XYf`Gi`W`Y`b`UW` `5`d`Ug`æ`g`i`U`i`]bYa` Ub`Yf`_`Åfh`XUgg
HYfUK i`Z`g]W` `a`]hYb`]b`Y]bYf`i`a` [Y`_Y`fhYb`i`g]cb`a`]h`Y]bYf
:]fa`U`b`Ua`Ybg`=cb]W`fB`5G85E` .`⇨`BL`Ł`VYZ]bXYh`"8i`fW`X]Y
: i`g]cb`XYf`Nk`YW`_Yfk`YfVg[YgY`gW`UZh`fGD57Ł`k`]fX`XYf
VØfgYbbch]YfhY`H]W`_Yf`]b` K`I`@` [Y`Å`b`XYfh`"9]bY`FY`]\Y`j`cb
? fmdhc]f`a`Yb`\UVYb`X]Y`GD57!A`Yh`c`XY`[Ybi`hnh`ž`i`a` `? Ud]hU`
Xi`fW`Y]bYb`6ØfgYb[Ub[`f`H`C`Ł`ni`VYgW`UZZYbž`i`a`Y]b
VYghY`YbXYg`i`bhYfbY`a`Yb`ni`Yfk`YfVYb`"Gc`\Uh`VY]gd]Y`gk`Y]gY
XUg`j`Yfh`_U`]bhY[f]YfhY`6]hW`]b!GY`Z`A]b]b[!I bhYfbY`a`Yb` ; f]]X

9bXY`Bcj Ya VYf`gY]bY`D`ÅbY`ZØf`Y]bY`ÒZZYbh`]WY`Bch]Yfi b[`Ub`XYf
BYk`Mcf`Yf`6ÖfgY`fBMG9Ł`VY`Ubbh[Y[YVYb" `ØVYf`Y]bYb`GD57!
8YU`"

...

DU`hfck ` _Ua `&\$%+ `U`g`6YfUhYf]b`ni `5VfUž
; YgWÅ`ZhgZfUi `Yfk`Å`b`h`? fmdhc!H`Ya`Yb`]b
]`fYf`@]ZYghm`Y!Di`V`_]`Uh]cb`; ccd

8]Y`÷j`Ygh]h]cb`]b`HYfUk`i`Z]gh`b]W`h`XYf`YfghY`5i`gZi`[`j`cb
; k`mbYh`DU`hfck`]b`X]Y`?fmdhc]bXi`ghf]Yž`XU`g]Y`]b`XYf
J`Yf[`Ub[`Yb`Y]h`a`]h`?fmdhc!5ggYhg`ni`h`i`b`h`UhhY" `÷`XYf`YfghYb
5i`[`i`ghk`cWY`&\$%+`h`5VfU!79C`6]`6Uf`mXh`Ub[`Y`ØbX][`h
XUgg`DU`hfck`U`g`6YfUhYf]b`XUg`i`bhYfbY`a`Yb`Y]b[`YhfYhYb`]gh"
G]Y`h`Uh`Y]bYb`Ybcfa`Yb`A`Y`fk`Yfh[`YgWÅ`UZZYb`ž`gU[`hY`6Uf`mXh
XUa`U`g`ØVYf`DU`hfck`" `G]Y`h`Uh`i`bg]`f`BYhmk`Yf`_`[`Y`ÖZZbYh`i`bX`i`bg
k`Yfhj`c`Y`[`YgWÅ`ÅZi]W`Y`f`UhgWÅ`Å`[`Y`[`Y`[`YVYb`ž`ZØ[`hY`6Uf`mXh
h]bni`"

DU`hfck`g`?`cbj`YfgUh]cbg!j`YfÅbXYfbXY`@]ZYghm`Y!A`Uf`_`Y`b`Ua`Ybg
; ccd`i`bX`_Øfn`]W`X]Y`BUWf]W`hYbdi`V`_]`Uh]cb`; ccd`Wca`Y]bYb
5fh]_Y`j`Yf`ÖZZYbh`]W`h`9bXY`5i`[`i`gh`ni`a`H`Ya`U`K`J]`a`Ub
?fmdhc`Å`fi`b[`j`YfghY`h`i`i`bX`]bj`Ygh]Yfh"DU`hfck`X]g`i`h]YfhY`XUg
H`Ya`U`a`]h`XYf`i`bhYfbY`a`Yf]b`i`bX`?fmdhc`Å`fi`b[`gYI`dYfh]b
Gcd`Y`K`jVYf[`<c`a`"8]Y`Ua`Yf]_Ub]gWY`GW`Ui`gd]Y`Yf]b`i`bX
K`jVYf[`<c`a`i`bhYf`Y`hYb`g]W`ØVYf`X]Y`g]W`gW`bY`
j`YfÅbXYfbXY`@UbXgW`UZh`XYf`X][`jhu`Yb`K`Å`fi`b[`ž`X]Y
:`i`b`_h]cbgk`Y]gY`j`cb`B:`Hg`i`bX`X]Y`Ub[`Zf]gh][`Yb`J`cfhY]Y`j`cb
÷j`Ygh]h]cbYb`]b`?fmdhc`Å`fi`b[`Yb`"

K`Ug`h`U`hYb`G]Y`XUj`cbž`XUgg`; k`mbYh`DU`hfck`]b`XUg
6]hWt]b!A`j]b]b[`!!`bhYfbY`a`Yb`HYfUk`i`Z]bj`Ygh]Yfh3`HY]Yb
G]Y`i`bg`=fY`A`Y]bi`b[`ni`X]YgYa`H`Ya`U]b`XYb
?ca`a`YbhUfYb`i`bhYb`a`jh"

.

ǻJa]Y`FYXa Ub`

ǻJa]Y`FYXa Ub`]gh`BYk`g`@YUX`VY]`6]hWc]b`Wc`a`BYk`g`i`bX`Y]b`]b`:``cf]XU`YVYbXYf
:]bUbnhYVW!>ci`fbU`]gh`FYXa`Ub`]gh`gY]h`&\$\$%`U`_hj`Yg`A`]h[`YX`XYf`?`fmdhc`k`À`fi`b[`g!
7ca`a`i`b]hm`9f`U`h`Y]bY`@Y]XYbgW`UZh`Z0f`6]hWc]b`ž`C`dYb!Gci`fW!7cXY`i`bX`XYnYbhfU`Y
5bk`YbXi`b[`Yb`"GY]h`GYdhYa`VYf`&\$\$%)`U`h`FYXa`Ub`a`Y`f`U`g`("`-\$`\$`5fh`_Y`Z0f
6]hWc]b`Wc`a`BYk`g`0VYf`X]Y`Y`i`hY`Ui`Z`_ca`a`YbXYb`X]gfi`dhj]`Yb`Dfchc`_c`Y
[`YgW`f]YVYb`"

6]`Xb`UW`k`Y]gY.`G`i`hY`fghc`W`ž`D]i`UVUmž`K`_]`7ca`a`cbg

K`Y]hYfY`VY`]YVhY`B`UW`f]W`hYb

:`U`g`8`i`Y`g`j`YfdUggh`Ugh

f[bWh]cbfXž`gž`]XŁ`o`j`Uf`gž`Z`g`1`X"[`Yh9`Ya`Ybhg6`mHU[`B`Ua`YfgŁ`Q`
]Z`fX"[`Yh9`Ya`Ybh6`m`Xf]XŁ`fYhi`fb`/`g`1`X"WfYUhY9`Ya`YbhfgŁ`/`g"]X`1
]X`/`g"gfW`" `hhdg`##`b`b`YWh"ZUW`Vcc`_"bYh`#`b`Sl`G`#`gX`_"g`|`Z`a`1`%`
j`Yfg]cb1`j`" "&"/`Z`g"dUfYbhBcXY"]bgYfh6`Y`Zc`fY`f`gž`Z`gŁ`/`q`fXcW`a`Ybhž
fgWf]d`hfž`fZUW`Vcc`_!`g`gX`fŁ`/`

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`_`fmdhc!`bYk`g`Uh