

F i gg`UbXg`HY`Y_ca !K UW\ i bX
F cg_ca bUXncf`n]Y`h`Ui Z`k Y]hYfY`* `J DB!
5bV]YhYf`UV`

F cg_ca bUXncf`X]Y`Z0f`X]Y`?ca a i b]_Uh]cbgUi Zg]W`h]b
F i gg`UbX`ni gh`AbX][Y`F Y[]Yfi b[gVY\`0fXY`zi bhYfb]a a h
GW`f]hhY`zi a `gYW`g`k Y]hYfY`J DB!5bV]YhYf`V`cW_]YfYb`"8Yf
I a ni [`YfZc`[h`z`bUW`XYa `X]Y`5[Ybhi f`5bZUb[`XYg`>U`fYg
XYb`Ni [Ub[`ni `Y]bYf`FY`\Y`j cb`J DB!8]YbghYb`[YgdYffh
`UhhY`z`X]Y`XYb`Fi ggYb`Y`ZYb`z`Ub` j YfVchYbY
`bZcfa Uh]cbYb`ni `[Y`Ub[Yb`"F cg_ca bUXncf`k]`a Y`f`J DBg
]b`Fi gg`UbX`V`cW_]YfYb`8Yf`fi gg]gW`Y` : 0XYfU`Y`8]Ybgh`Z0f
X]Y` , VYfk UW`i b[`j cb`?ca a i b]_Uh]cb`z
`bZcfa Uh]cbghYW`bc`c[]Y`i bX`A UggYba YX]Yb
fF cg_ca bUXncf`k`VYfY]hY`h]g]W`XUfUi Z] cf`z`k Y]hYfY`gYW`g`ja
@UbX`U_h]j Y`J DB!D`UhZcfa Yb`Y]bni gW`f`Ab`Yb`"8]Y
N]Y`UbV]YhYf`g]bX`6YhhYfbYh`z`@UbhYfb`z`L!J DB`z`7`ci XZUfY
K Ufd`z`HUW`mc`b`J DB`i bX`Df]j UhYhi bbY`"J DB!8]YbghY`k]Y`X]Y
Ui Z[YZ0`f`hYb`V]YhYb`fi gg]gW`Yb`9]bk`c`bYfb`X]Y
A 0[`]W`_Y]h`z`ghUUh`]W`Y`6YgW`f`Ab`_i b[Yb`ni `i a [Y`Yb`i bX
/ Ua d^Y`d/

Fcg_ca bUXncfž'X]Y'ZØf'X]Y'? ca a i b]_Uh]cbgUi Zg]W'h]b
Fi gg`UbX`ni ghÅbX][Y`FY[]Yfi b[gVY\ ÒfXYž'i bhYfb]a a h
GWf]hhYž'i a `gYWX`k Y]hYfY`J DB!5bV]YhYf`V`cW_]YfYb"8Yf
I a ni [`YfZc`[hž`bUWX`XYa `X]Y`5[Ybhi f`5bZUb[`XYg`>U\ fYg
XYb`Ni [Ub[`ni `Y]bYf`FY\`Y`j cb`J DB!8]YbghYb`[YgdYffh
\UhhYž'X]Y`XYb`Fi ggYb`\Y`ZYbž'Ub` j YfVchYbY
=bZcfa Uh]cbYb`ni `[Y`Ub[Yb"

Fcg_ca bUXncf`k]``a Y`f`J DBg`]b`Fi gg`UbX
V`cW_]YfYb

8Yf`fi gg]gW`Y` : ÒXYfU`Y`8]YbghZØf'X]Y` , VYfk UW`i b[`j cb
?ca a i b]_Uh]cbž`=bZcfa Uh]cbghYWX`bc`c[]Y`i bX`A UggYba`YX]Yb
fFcg_ca bUXncf`VYfY]hYh`g]W`XUfUi Z`j cfž`k Y]hYfY`gYWX`g]a
@UbX`U`hj Y`J DB!D`UhhZcfa`Yb`Y]bni`gW`fÅb`_Yb"8]Y`N]Y`UbV]YhYf
g]bX`6YhhYfbYhž`@UbhYfbž`L!J DBž`7`ci XZUfY`K Ufdž`HUWX`mcb`J DB
i bX`Df]j UhYhi bbY`"

J DB!8]YbghY`k]Y`X]Y`Ui Z[YZØ\fhYb`V]YhYb`fi gg]gW`Yb`9]bk`c`bYfb
X]Y`A Ò[`]W`_Y]hž`ghUUh`]W`Y`6YgW`fÅb`_i b[Yb`ni`i a [Y`Yb`i bX
Ni [Ub[`ni `=bZcfa Uh]cbYb`ni `Yf`U`hYbž'X]Y`]b`Fi gg`UbX`[YgYhn`]W`
j YfVchYb`g]bXž`ghY`hY` : cf`_c[`]b`Y]bYa`6Yf]W`hZYghž`XYf
Fcg_ca bUXncfg`"n]h]Yfh`6Y`Ub`b`ha` UW`i b["

Fcg_ca bUXncf`

=b]a a Yf`a Y`f` : Å`Yb`\UVYb`fi gg]gW`Y`6Y`\ÒfXYb
_fmdhcVYnc[YbY`=b`U`hY`U`g]j YfVchYb`VY`UbXY`h`"a` `ž`b]Y]b
; Yf]W`h]b`XYf`FY[]cb`DYfa`VYgW`cggYb`i a`a Y`fYfY`K YVg]hYg
ni `V`cW_]YfYbž'X]Y`Yf`_`ÅfYbž`k]Y`a Ub`a]h`6]hW`b`\UbXY`h`i bX`ja
C`hcVYf`Y]b`k Y]hYfYg; Yf]W`hgi fhY`]Ub[YXfc`h`%+`C`b`]bY!
5i ghUi gW`Yf`a]h]YfgW`i gg"

5i W`bUW`X`Yf`J YfUVgW`]YXi b[`XYg; YgYhnYg` , VYf`X][]hU`Y
:]bUb`nUb`U[Yb`ž`XUg`ja`>Jbi Uf`]b`?fUZh[YhfYhYb`]ghž`V`Y]VYb`j]Y`Y
5_h]j]hÅhYb`]a`Ni`gUa`a`Yb`\Ub[`a`]h`?fmdhck`Å`fi b[Yb`]b`XYf

Fi gg]gWYb : ÖXYfUh]cb i bfY[i `]Yfhž`Y]bgW`Y» `]W`5i ghUi gW`i bX
<UbXY`"8]Y`6Ub`cZF i gg]Už`X]Y`K`À\fi b[gVY\ÖfXY`XYg`@UbXYgž
]gh`Y]bY`ghUf`Y` ; Y[bYf`XYf`@Y[U`]g]Yfi b[`X][]hU`Yf`K`À\fi b[Yb
k]Y`6]hWt]b`i bX`À`h`X]YgY`ZØf`]`Y[U` ; Y`XYfgUhn"

...

Fcg_ca bUXncf`V]hhYhbi b`i a` : YYXVUW`j cb`l bhYfbY`a Yb`i bX
UbXYfYb`Cf[Ub]gUh]cbYbž`X]Y`X]YgY`J DB!D`UhhZcfa Yb
a Ö[`]WYfk Y]gY`ZØf`Y[]h]a Y`Nk YW`Y`j Yfk YbXYb`"8 Uni`_`ÖbbhY
X]Y`9f`Y]W hYfi b[`gdYn]Z]gWYf`hYW`bc`c[]gWYf`Dfc nYggY`]b
fi gg]gWYb`l bhYfbY`a Yb`[Y\ÖfYbž`Yf`_`Äfh`X]Y
FY[i `]Yfi b[gVY\ÖfXY"

8]Y`5[Ybhi`f`j YfZc`[h`gY]h`Y]b][Yf`NY]h`J DB!8]YbghY`]b`F i gg`UbX"
=a`GYdhYa`VYf`\Uh`XYf`6i bXYgX]Ybgh`j Yfg hcd Zh`Y]b`k Y]hYfYf
GhUdY`j cb`gYW`g`D`UhhZcfa Yb.`<c`U`J DBž`9l dfYgg`J DBž
?YYdgc`X`J DB`l b`]a]hYXž`BcfX`J DBž`GdYXX]Zm`J DB`i bX`Ðj Ub]g\
J DB"

Fcg_ca bUXncf`\Uh`nk Y]j YfVchYb`J DB!5bV]YhYfž`J mdfj db`i bX
CdYfUj dbž`5bZUb[`X]YgYg`X\`fYg`8Yf`K UW`\i bX`ZØ\fhY`]b`VY]XYb
: Ä`Yb`Ä`b`]WY` ; fØbXY`Ub`i bX`VY`Ui dhYhYž`XUgg`X]YgY`8]YbghY
6YX]b[i b[Yb`ZØf`]`Y[U`Y`5`_h]j]hÄhYb`k]Y`X]Y`J YfhY`i b[`j cb
8fc[Yb`i bX`X]Y`J YfVfY]hi b[`j cb`9l hfYa]ga i g`gW`UZZYb"

; `Ui VYb`G]Yž`XUgg`Fi gg`UbXg`?ca a i b]_Uh]cbgk`ÄW`hYf
k Y]hYf\]b`\Ufh[Y[Yb`J DB!8]Ybgh`Y]ghYf`j cf[Y\Yb`k]fX3
GU[Yb`G]Y`Yg`i bg]a`?ca a YbhUfVYfY]W`i bhYb`"

6]`XbUW`k Y]gY.`G\i hhYfg hcd W`ž`D]l UVUmž`K]_]`7ca a cbg

K Y]hYfY`VY`]YVhY`B UW`f]W`hYb

: U`g`8i`Yg`j YfdUggh`\Ugh

.

f[bWh]cbfKž'gž']XŁ'oj Uf'gž'Z'g'1 'X"[Yh9`Ya Ybhg6mHU[BUa YfgŁQ\$Q
]Z'fK"[Yh9`Ya Ybh6mXf]XŁŁ'fYhi fb/'g'1 'X"WfYUhY9`Ya YbhfgŁ/'g"]X'1
]X/'g"gfWl "\hhdg.##AcbbYWh"ZUWVcc_"bYh#bSl G#gX_"g. l ZVa `1 %/
j Yfg]cb1 j ' "&"/Z'g"dUfYbhBcXY"]bgYfh6Y ZcfYf'gž'Z'gŁ/'qfKcW a Ybhž
fgWf]dhfž'fZUWVcc_! ^ggX_fkŁ/

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`_fmdhc!bYk g"Uh