



F Y_ fi h]Yfi b[gU[Ybhi fYb ']b ' >JdUb
k YbXYb 'g]W\ 'Ub 'XUg 'A YhUj YfgY '
A YhUj YfgY

8 Ug'A YhUj YfgY 'Xf]b[h]'b 'X]Y ': fcbhYb 'XYf'GhY''Ybgi W\Y ']b
>JdUb 'j cf"'@c_U`Yb '6Yf]W\hYb'ni Zc`[Y'k i fXY'Ua ' '&+' '>Jbi Uf
Y]bY 'A Y[U!A YhUj YfgY! &V a YggY 'cf[Ub]g]Yfh'z'Ub 'XYf'a Y \f
U`g '&''\$\$\$'Ghi XYbhYb 'hY]'bU\ a Yb''8]Y 'Ghi XYbhYb
j Yfk YbXYhYb '5j UhUfY'z'i a 'ni '_ca a i b]n]YfYb'i bX'X]Y
&Vj cfgW\Ui Yb'ni '0VYfd f0ZYb'z'X]Y ']b 'j YfgW\]YXYbYb
GhAbXYb 'j YfZ0[VUf'k UfYb'z'X]Y 'j cb'a Y \fYfYb 'l bhYfbY\ a Yb
_cbhfc``]Yfh'k i fXYb''>JdUb 'i a Ufa h'X]Y 'A YhUj YfgY 'Z0f'X]Y
F Y_ fi h]Yfi b['8]Y 'A YhUj YfgY!HYW\bc`c[]Y 'VY[]bbh'z'X]Y
&UbXgW\UZh'XYf' &Vgi W\Y 'i bX'!Ubk YfVi b[']b ' >JdUb 'ni
j YfAbXYfb''A Y \f'U`g '&''\$\$\$'Ghi XYbhYb 'bU\ a Yb 'Ub 'Y]bYf
A YhUj YfgY! &V a YggY 'hY]'z'X]Y 'Yg']\bYb 'Yfa 0[`]W\hY'z'X][]hU`Y
5j UhUfY 'ni 'j Yfk YbXYb'z'i a 'a]h'DYfgcbU'j Yfa]hh'Yfb'ni
_ca a i b]n]YfYb'i bX'X]Y 'A 0[`]W_Y]hYb 'YXYg'j YfZ0[VUfYb
GhY''YbUb[YVchg' / Ua d^Y''d/

8 Ug`A YhUj YfgY`Xf]b[h`b`X]Y` : fcbhYb`XYf`GhY``Ybgi W`Y`]b
>UdUb`j`cf``@c`_U`Yb`6Yf]W`hYb`ni`Zc`[`Y`k`i`fXY`Ua``&+`
>Ubi`Uf`Y]bY`A`Y[`U!A`YhUj`YfgY!`>V`a`YggY`cf[`Ub]g]Yfh`z`Ub
XYf`a`Y`f`U`g`&`\$\$\$`Ghi`XYbhYb`hY]`bU`a`Yb``8]Y`Ghi`XYbhYb
j`Yfk`YbXYhYb`5j`UhUfY`z`i`a`ni`_ca`a`i`b]n]YfYb`i`bX`X]Y
>Vj`cfgW`Ui`Yb`ni`ØVYfd`fØZYb`z`X]Y`]b`j`YfgW`]YXYbYb
Gh`ÅbXYb`j`YfZØ[`VUf`k`UfYb`z`X]Y`j`cb`a`Y`f`YfYb
l`bhYfbY`a`Yb`_cbhfc``]Yfh`k`i`fXYb`"

>UdUb`i`a`Ufa`h`X]Y`A`YhUj`YfgY`ZØf`X]Y
F`Y`_fi`h]Yfi`b[

8]Y`A`YhUj`YfgY!HYW`bc`c`[`]Y`VY[`]bbh`z`X]Y`@UbXgW`UZh`XYf`>Vgi`W`Y`
i`bX`!Ub`k`YfVi`b[`]b`>UdUb`ni`j`Yf`ÅbXYfb``A`Y`f`U`g`&`\$\$\$`
Ghi`XYbhYb`bU`a`Yb`Ub`Y]bYf`A`YhUj`YfgY!>V`a`YggY`hY]`z`X]Y`Yg
]`bYb`Yfa`Ø[`]W`hY`z`X][`]hU`Y`5j`UhUfY`ni`j`Yfk`YbXYb`z`i`a`a`]h
DYfgcbU`j`Yfa`]hh`Yfb`ni`_ca`a`i`b]n]YfYb`i`bX`X]Y`A`Ø[`]W`_Y]hYb
YXYg`j`YfZØ[`VUfYb`GhY``YbUb[`YV`chg`ni`dfØZYb`"

5i`Z[`fi`bX`XYf`5bcbma`]h`Åh]a`A`YhUj`Yfgi`a`Xi`fZhYb`X]Y`HY]`bY`a`Yf
:`fU[`Yb`ni`_Y]_Yb`H`Y`a`Yb`ni`X]YgYb`GhY``YbUb[`YV`chYb`ghY``Yb`z
`Y]`>h`Yg`6Yf]W`hY`XYf`5gU`]G`a`Vi`b``%+`-`l`bhYfbY`a`Yb
bU`a`Yb`Ub`X]YgYa`Dfc`Y`_h`hY]`z`XUg`j`cb`BYc`7UfY`Yf`7c`z`XUg`g]W`
i`a`X]Y`UfVY]hgVYnc[`YbYb`5_h]j`]h`ÅhYb`_Øa`a`YfhY`z`i`bX`L`b`W`z`XUg
X]Y`a`YhUj`YfgY!VYnc[`YbYb`5i`Z[`UVYb`ØVYfbU`a`z`cf[`Ub]g]Yfh
k`i`fXY`"

8]Y`l`bhYfbY`a`Yb`[`UVYb`Ub`z`XUgg`X]Yg`k`U`fgW`Y]b`]W`Y]bY`XYf
[`fØ`>hYb`J`YfUbghU`hi`b[`Yb`X]YgYf`5fh]b`>UdUb`k`Uf`z`i`bX`VY`hcbhYb
Ui`W`X]Y`J`c`fhY]`Y`z`X]Y`XUg`A`YhUj`YfgY`ZØf`X]YgY
F`Y`_fi`h]Yfi`b[`gdfcnYggY`Vf]b[`h`HU]_]B]g`g`]bc`j`cb`BYc`7UfY`Yf
Yf`_`ÅfhY`.

8 Ug`A YhUj YfgY`Yfa`Ø[`]W`h`gck`c``X]Y`Bi`hni`b[`j`cb
C`b`]bY!A`YYh]b[`g`z`Ub`XYbYb`Ghi`XYbhYb`Ui`g`YbhZYfbhYb
;`YV]YhYb`hY]`bY`a`Yb`_ØbbYb`z`U`g`Ui`W`X]Y

5i ZfYw hYf\U`hi b[`XYf`GdcbhUbY]hÅhij cb`HfYZZYb`i bX
; YgdfÅWYbž`X]Y`Ui Z`æVa YggYb`j cb`5b[Yg]W`h`ni
5b[Yg]W`h`Ui ZhfYhYb"

8]Y`Ni _i bZh`j cb`A YhUj YfgY. `8] []hU`Y DfÅgYbn

K Å\fybX`Y]b][Y`dYgg]a]gh]gW`]b`6Yni [`Ui Z`X]Y`J Yfk YbXi b[`j cb`
A YhUj YfgY!Hcc`g`]b`A YYh]b[g`k UfYbž`\UVYb`UbXYfY`ni [i bghYb
XYf`5i gk]f`_i b[Yb`g][bU`]g]Yfhž`X]Y`X]YgY`HYW`bc`c[]Y`Ui ZXYb
GY`_hcf`\UVYb`_`ÒbbhY""GUhmU`B UXY`Už`79C`XYg
GcZhk UfYi bhYfbY\`a Ybg`A]WfcgcZhž`cVhY`X]Y`HYW`bc`c[]Y`]b
X]YgYb`æ]h]Uh]j Yb""6Y]`Y]bYa`_`Øfn`]W`Yb`HfYZZYb`a]h?`Ui g
GWk UVž`XYa`J cfg]mYbXYb`XYg`K cf`X`9W`bca]W: cfi a`fK 9: Łž
gU[hY`Yf`Yf`_`Åfh`9f`[`Ui VhYž`XUgg`XUg`; YZØ`\`XYf`DfÅgYbnž`XUg
A YhUj YfgY!5ddg`Ui Z`XYb`H]gW`VfUW`hYbž` VU\`bVfYW`YbX`k Uf"

8 Ug`I bhYfbY\`a Yb`UfVY]hYhigY]h`Å\fyb`a]h`XYa`K 9: `ni gUa`a Yb`
VUi Yb`Y]bY`æ]h]Uh]j Y`bUa`Ybg`; `cVU`7c`UVcfUh]cb`J]`U[Yž`X]Y
XUfUi Z`UVn]Y`hž`X]Y`A YYh]b[g`]b`8Uj cg`XUi Yf\UZh`ni`a UW`Ybž
]bXYa`g]Y`A YhUj YfgY!HYW`bc`c[]Y`j Yfk YbXYhž`XUa]h
: Ø\fi b[g`fÅZhY`XUg`[Ubny`Å\`f`ØVYf`_ca`a`i`b]n]YfYb`_`ÒbbYb"

5bXYfY`ægh]hi]cbYb`]b`ÅdUb`bi hnYb`VYfY]hg`X]Y`A YhUj YfgY!
HYW`bc`c[]Yž`i`a`Yg`XYb`A YbgW`Yb`ni`Yfa`Ò[`]W`Ybž`\fy`X][]hU`Y
DfÅgYbn`Ui Zni VUi Yb""Ni`a`6Y]gd]Y``]a`C`_hcVYf`HcXU`7]hm`
[Ya Y`XYh`9g`j Yfk YbXYhY`A YhUj YfgY!Hcc`gž`i`a`Yg`XYb`GW`Ø`Yfb
ni`Yfa`Ò[`]W`Ybž`I bhYff]W`h`j cb`ni`<Ui gY`Ui g`ni`Yf\U`hYbž`i`a
GW`i`UVgYb]ga`i`g`ni`VY`_`Åa`dZYb""æ`ā`š`]X]Y`I`b]j`Yfg]hÅh`Hc`_`c`
Ub[Y`_`ØbX][h`9g`k`ØfXY`A YhUj YfgY!Hcc`g`j`Yfk`YbXYbž`i`a
æ[Yb]Yi`f`_i`fgY`Ubni`V]YhYb`i`bX`Ghi`XYbhYb`ØVYf`XUg`A YhUj YfgY
i`bX`gY]bY`i`i`b`_h]cbYb`ni`i`bhYff]W`hYb"

K Ug`XYb`_Yb`G]Y`ØVYf`X]Y`F`c`Y`XYg`A YhUj Yfgi`a`g`]b
F`Y`_fi`h]Yfi`b[`gdfcnYggYb`3`GU[Yb`G]Y`Yg`i`bg`]a

?ca a YbhUfVYfY]W i bhYb"

GYf[]c'; OgWYb_c'

GYf[]c']gh'Y]b'? fmdhck Å\fi b[g'ci fbU'gh'a]h'G]hn']b'J YbYni Y`U" '9f`VYgW fY]Vh'g]W
gY`Vgh'U`g`gdÅh'a`Gd]Y`i bX`hfUh']b`X]Y`? fmdhcgd\ÅfY`Y]bž`U`g`XYf`DfY]gUbgh]Y[`]a
8YnYa VYf`&\$%+`ghUhhZUbX" `9f`\Uh`Y]bYb`<]bhYf[fi bX`U`g`7ca di hYf]b[Yb]Yi fž`YVh']b
J YbYni Y`U`i bX`]gh'Ui Z'gcn]U`Yf`9VYbY`j ca`? fmdhck Å\fi b[gVcca`VYhfcZZYb" `9f
V]YhYh`Y]bY`UbXYfY`G]W hk Y]gY`ØVYf`XYb`? fmdhc!9fZc`[`i bX`k]Y`Yg`XYb`Yb][Yb`\`Zh
X]Y`_Y]b`6Ub__cbhc`\UVYb`i bX`i bhYfj Yfgcf[h'g]bX"

6]`XbUW k Y]g. `G\i hhYfghcW_ž'D]l UVUmž`K]_]7ca a cbg

6Y`]YVhYfY`B UW f]W hYb

: U`g`8i`Yg`j YfdUggh`\Ugh

f[bW]cbfXž'gž']XŁ'o`j Uf`'gž'Z'g`1`X"[Yh9`Ya Ybhg6mHU[BUa YfgŁQ\$Q
]ZfK"[Yh9`Ya Ybh6mXf]XŁŁ'fYhi fb/'`g`1`X"WfYUhY9`Ya YbhfgŁ/'`g"]X`1
]X/'`g"gfWl "\hhdg. #AŁcbbYWh"ZUWVcc_"bYh#YbSl G#gX_"`g. l ZVa`1`%
j Yfg]cb1`j`' "&"/Z'g"dUfYbhBcXY"]bgYfh6Y ZcfYf'gž'Z'gŁ/'qfKcW a Ybhž
fgWf]dhfž`fZUWVcc_!`ggX`fŁŁ/

8YhU]`g

6Ygi WYb`G]Y`i bg`Ui Z.`_fmdhc!bYk`g"Uh