

Dc`Yb`VYghÀh][ h`J Yf\ UZhi b[ `XYg  
Y\Ya U`][ Yb`K`YI`9I W\Ub[ Y!A UbU[ Yfg`]b  
K UfgW\Ui`

6Yf]W\hY`ØVYf`X]Y`b\UZh]Yfi b[ `j cb`8a` ]hfm`J Ug]`Yj ž`9I`!7\YZ  
XYf`VUb`\_fchYb`? fmdhc k`À\fi b[ gV`ØfgY`K`YI`ž`k`i`fXYb`j`cb  
XYb`6Y`\`ØfXYb`j]b`Dc`Yb`VYghÀh][ h`8Ya`Y\Ya`U`][ Yb  
A`UbU[ Yf`XYf`D`UhhZcfa`ž`XYf`Ub[ YV`W\`j]b`XYb`8]YVghU\`j`cb  
;`Y`XYfb`]a`K`Yfhj`cb`a`Y\`fYfYb`A`]]cbYb`8c`Uf`j`Yfk`]W`Y`h  
]ghž`Xfc`h`Y]bY`a`Ò[ `]W\Y`5i`g]YZYfi b[ `Ub`?`UgUW\ghUb`"  
GhUUhgUbk`U`hgW\UZh`VYghÀh][ hž`XUgg`J`Ug]`Yj`]b`Dc`Yb`]b`<`UZh  
]gh`8a` ]hfm`J`Ug]`Yj`ž`XYf`Y]bgh`X]Y`[`f`Ø»`hY`fi`gg]gW\Y`?`fmdhc`!  
6`ØfgY`Y`Y]hYhY`ž`k`i`fXY`5bZUb[ `5i`[`i`gh`Ua`K`UfgW\Ui`Yf  
:`i`[`\`UZYb`ZYgh[ Ybca`a`Ybž`XcW\`X]Y`dc`b]gW\Y`NY]hi`b[  
;`UnYhU`K`mVcfW\U`\UVY`X]Y`bYi`][`\_Y]hj`YfVfY]hYh`Y`hnhY  
K`cW\Y`i`bhYf`6Yfi`Z`b[ `Ui`Zi`bVY`\_UbbhY`E`i`Y`Yb`"9]b  
J`YfhfYhYf`XYf`fY[ ]cbU`Yb`GhUUhgUbk`U`hgW\UZh]b`XYf  
<`Ui`d`hghUXh`\`Uh`Y`hnh`6YghÀh][ h`X]Y`Y`YghbU\`a`Y`/`Ua`d`^`Y`]]d`/

6Yf]W\hY`ØVYf`X]Y`≠b\UZh]Yfi b[ `j cb`8a ]hfm`J Ug]`Yj ž`9I !  
7\YZ`XYf`VUb`\_fc`hhYb`? fmd`hc`k`À\fi b[ gV`ØfgY`K`YI`ž`k`i`fXYb  
j`cb`XYb`6Y\`ØfXYb`]b`Dc`Yb`VYgh`Åh][`h``8Ya`Y\Ya`U`][`Yb  
A`UbU[`Yf`XYf`D`UhhZc`fa`ž`XYf`Ub[`YV`]W\`]b`XYb`8]YVghU\`  
j`cb`i;`Y`XYfb`]a`K`Yfh`j`cb`a`Y\`fYfYb`A`]`]cbYb`8c``Uf  
j`Yfk`]W`Y`h`]ghž`Xfc`h`Y]bY`a`Ø[``]W\Y`5i`g`]YZYfi`b[`Ub  
?`UgUW\`ghUb`""`

GhUUhgUb`k`U`hgW\`UZh`VYgh`Åh][`hž`XUgg`J`Ug]`Yj  
]b`Dc`Yb`]b`<`UZh`]gh

8a`]hfm`J`Ug]`Yj`ž`XYf`Y]bgh`X]Y`[`f`Ø»`hY`fi`gg]gW\Y`?`fmd`hc`!`6`ØfgY  
`Y]hYhY`ž`k`i`fXY`5bZUb[`5i`[`i`gh`Ua`K`UfgW\Ui`Yf`:`i`[`\UZYb  
ZYgh[`Ybca`a`Ybž`XcW\`X]Y`dc`b]gW\Y`NY]hi`b[`;`UnYhU`K`mVcfW\U`  
**\`UVY`X]Y`bYi`][`\_Y]h`j`YfVfY]hYh`Y`hn`hY`K`cW\Y`i`bhYf`6Yfi`Zi`b[  
Ui`Zi`bVY`\_Ubb`hY`E`i`Y`Yb`""`9]b`J`YfhfYhYf`XYf`fY[`]cbU`Yb  
GhUUhgUb`k`U`hgW\`UZh`]b`XYf`<`Ui`d`hghUXh`\`Uh`Y`hn`h`**6Ygh`Åh][`h`X]Y  
:`YghbU`a`Y`Ub`X]Y`fi`gg]gW\Y`B`UW\`f]W\`hYbU[`Ybhi`f`F`≠`B`cj`c`gh]"****

8Yf'' (!Å\ f][ Y'fi gg]gWXY'GhUUhgVØf[ Yf''Y]hYhY'XUg']bnk ]gWXYb  
Ui Z[ Y`ÒghY'K YI žU'B UWX Zc`[ Yf'XYf'VYfØW h][ hYb'6H7!Y  
5i ghUi gWZ'VYj cf'Yg'k Uf'j Yf\_Ui Zh'Ub'Y]bYb'i \_fU]b]gWXYb  
; YgWÅZnga Ubbž'XYf'9bXY'&\$%, 'ni a 'GYdUfUh]ghYb\_Åa dZYf  
k i fXYž'8a ]hfm<Uj WXYb\_c" '8]Y'<UbXY'gd`UhhZcfa 'ZØf'X][ ]hU'Y  
JYfa Ò[ Ybgk YfhY'ghcddhY'5bZUb[ 'XYg'ž\ fYg'X]Y'5i gnU'`i b[ Yb  
i bX'[ ]b[ 'gW'Y»`]W'VUb\_fc h"

K Å\ fYbX'J Ug]Yj 'cZ]n]Y''ja '6Yg]hn'XYg]b'G]b[ Udi f'Ub gÅgg][ Yb  
6YhfY]VYfg'j cb'K YI 'k Ufž'\Uh'XYf'667'Fi gg]Ub'GYfj ]W'ni j cf  
VY\_Ubbh[ Y[ YVYbž'XUgg'K YI '5'Y\_gYm'6]'mi WXYb\_c'[ Y\ØfhYž  
Y]bYa 'DUfhbYf'XYg'Ub[ YV`]WXYb'6H7!Y!5Xa ]b]ghfUhc fg'5'YI UbXYf  
J]bb]\_"'8Yf'fi gg]gWXY'≠!GdYn]U`]ghž'VYgWxi`X][ h'V]g'ni '-  
A ]`]UfXYb'! G!8c`Uf'Xi fW'6H7!Y[ Yk UgWXYb'ni '\UVYbž'k Uf'  
j Yfi fhY]'h'ja 'j Yf[ Ub[ YbYb'8YnYa VYf'ni 'ZØbZ ž\ fYb'; YZÅb[ b]g  
Xi fW': fUb\_fY]Wž'k Ug'\Uh'UV[ Y'Y\ bh'J]bb]\_g'5i g'YZYfi b[ 'Ub  
Fi gg'UbX"

...

Dc`b]gWXY'Dc`nY]]b\ UZh]Yfh'XYf'Y\Ya U][ Y'79C'j cb'K YI 'a ]h  
<]ZY'j cb'`bhYfdc'ž'XYf'`bhYfbUh]cbU'Yb'?f]a ]bU'dc`nY]]]WXYb  
Cf[ Ub]gUh]cb"'8Yf'6YUa hY'XYf'K UfgWUi Yf'GhUUhgUbk U'hgWUZh  
ghY`hY'ZYghž'XUgg'Y]b' 9fgi WXYb'i a '5i g'YZYfi b[ 'j cb'8a ]hf'J"  
j cb'?UgUW ghUb[ YghY`h'k i fXY "'J Ug]]Yj 'k ]fX']b'XYa  
nYbhfU'Ug]Uh]gWXYb '@UbX'gY]h'&\$%- 'k Y[ Yb'6Yhfi [ gj cfk ØfZYb'ja  
Ni gUa a Yb\Ub[ 'a ]h'XYf'6ØfgY'[ Ygi W'h"Dc`Yb'a i gg'g]W'bcW  
YbhgWXY]XYbž'cV'Yg']\b'Ui g'YZYfh"

8Yf'? fmdhc! I bhYfbY\ a Yf'VYZ]bXYh]g]W'gY]h'XYa '%%"5i [ i gh]b  
I bhYfgi Wxi b[ g\UZhž'U'g']\b'X]Y'dc`b]gWXYb'6Y\ØfXYb'ni bÅW gh'ZØf  
( \$HU[ Y'j cf'Åi Z][ 'ZYghbU\ a Yb"'8a ]hfm'J Ug]]Yj 'k ]fX'j YfXÅW h][ hž  
Ua 'J YfgWk ]bXYb'j cb'J Yfa Ò[ Ybgk YfhYb'ja 'K Yfh'j cb'() \$  
A ]`]cbYb'! G!8c`Uf'j cb'6Øf[ Yfb'XYf'9I !A ]h[ `]YXghUUhYb'i bX  
UbXYfYf'@ÅbXYf'Ui ZXYf'[ Ubnyb'K Y'h'VYhY]]][ h'[ Yk YgYb'ni 'gY]b"

5a 'A cbhU[ '\Uh'Ya UbX'X]Y', VYfk Y]gi b[ 'j cb'-'-' %\* "'VYghY`h'  
9H< ž]ja 'K Yfh'j cb'ØVYf'' \$A ]`]cbYb'! G!8c`Ufž'Ui g'Y]bYf'K U`Yh

j cb`K Yl ž? fmdhc! B UW f]W hYbU[ Ybhi f: cf\_c[ '[ Ya Y`XYh"8]Y`  
HfUbgU\_h]cb žni a`NY]hdi b\_h`XYg`GWfY]VYbg`bcW`Ui gghY`YbXž  
k i fXY`bUW`%\$\$`"Y]b[ Y`Y]hYh`9H<`k i fXYb`ni fØW\_[ Ync[ Yb`Ui g  
XYf`6f]Y ZhUgW`Y`Ua`%)`"GYdhYa`VYf"8]Y`J`YfÖZZYbh]W`i b[`ghY`hY  
ZYghž`XUgg`X]Yg`X]Y`YfghY` ; Y`XVYk Y[ i b[`]b`XYf`6f]Y ZhUgW`Y`b`XYb  
`YhnhYb`XfY]`>U`fYb`k Uf"

9fk UfhYb`G]Yž`XUgg`UbXYfY`@AbXYf`X]Y`5i`g`]YZYfi b[`j`cb  
8a`]hf]`K`Ugg]`^k`VYUbhfU[ Yb3`GU[ Yb`G]Y`Yg`i`bg`]a  
?ca`a`YbhUfVYfY]W`i`bhYb`"

6]`XbUW`k`Y]gY.`G\i`hhYfghcW\_ž`D]i`UVUmž`K`\_]`7ca`a`cbg

fØ`bWh]cbfKž`gž`]XŁ`o`j`Uf`^gž`Z`g`1`X"[ Yh9`Ya`Ybhg6`mHU[ B`Ua`YfbŁ`Q\$Q'  
]Z`fK"[ Yh9`Ya`Ybh6`m`Xf]XŁ`fYhi`fb`/`g`1`X"WfYUHY9`Ya`YbhfbŁ`/`g"]X`1  
]X`/`g"gfW`" `hhdg.##Ac`bbYWh"ZUW`Vcc\_"bYh#`bSl`G#gX\_"g. l`ZVa`1`%  
j`Yfg]cb1`j`'`"&"/`Z`g"dUfYb`hB`cXY"]bgYfh6`Y`Zc`fY`f`gž`Z`gŁ`/`qfKcW`a`Ybhž  
fgWf]d`hfž`fZUW`Vcc\_!`ggX`fŁ`/`

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`\_fmdhc!`bYk`g`Uh