

Dc]bh+ & '5ggYh'A UbU[Ya Ybh']b' ZfØ\Yb
=bb]b[g 'j cb' 6]['7fmdhc'Di g\

8Ug'i bhYfbY\ a Yb'\UhhY'k]Y'XYf'F]j U'Y'A]'Ybb]i a
A UbU[Ya Ybh'VYfY]hg'_fmdhcVUg]YfhY']bgh]hi h]cbY''Y'DfcXi _hY
[Y\UbXY'h'8Yf': c_i g'Ui Z'U_h]j '[Y\UbXY'hY'Gdch!?'fmdhc!
GhfUHY[]Yb'Zc'[hiUi Z'7c\Ybg'dYfgØb']WXY'J Ybhi fY!7Ud]hU!
=bj Ygh]h]cbYb']b'6'cW_WXU]b!HYWxbc'c[]Yi bhYfbY\ a Yb'@Ui h
nk Y]a]h'XYf'5b[Y'Y[Yb\Y]h]j YfhfUi hYb'E i Y''Yb'b]a a h'X]Y
DYfgcbU'Ui gghUhi b['XYf'Ui Z_Y]a YbXYb
?fmdhck Å\fi b[g[YgWÅÅZhY'j cb'Dc]bh+ & '5ggYh'A UbU[Ya Ybh
U''a Å\`WÅ ; YghU'h'Ubž'XU'XUg'A i `h]!GhfUHY[]Y!
<YX[YZcbXgi bhYfbY\ a Yb'gY]bYb'J c fghc»]b'X][]hU'Y
JYfa Ø[Ybgk YfhY'j Yfh]YZh"8Ug'i bhYfbY\ a Ybž'XUg'j cb
; fØbXYf'GhYj Y'7c\Yb'[YZØ\fh'k]fX'i bX'a]h'Y]bYf'J]Y'nU\`
hfUX]h]cbY''Yf':]bUbnUb`U[Yb'\UbXY'hž'XUfi bhYf'5_h]Ybž
F c\ghcZZY' i bX'GWÅ i `Xh]hY'ž'gi WÅ h'Y]b'dUUf'\cWÅ fUb[][Y
: UWÅ`Yi hY'a]h': c_i g'Ui Z'6'cW_WXU]bž'XUfi bhYf'Y]bYb'@Y]hYf
XYf'?fmdhc hYWÅbc'c[]Yž'XYf'6Yf]WÅ h'YfghUhhYb'k ØfXY'A Uf_
6fi VU_Yfž'7\]YZHYWÅbc'c[m'CZZ]WÅf'XYf' / Ua d^Y''d/

- 8 Ug'i bhYfbY\ a Yb \UhhY'k]Y'XYf'F]j U`Y`A]`Ybb]i a
A UbU[Ya Ybh'VYfY]hg' _fmdhcVUg]YfhY']bgh]hi h]cbY`Y
DfcXi _hY' [Y\UbXY`h
- 8 Yf': c_i g'Ui ZU_h]j ' [Y\UbXY`hY'Gdc h! ? fmdhc! GhfUHY []Yb
Zc` [h'Ui Z'7c\Ybg'dYfgOb`]WXY`J Ybhi fY!7 Ud]hU`!
-b] Ygh]h]cbYb`]b`6`cW_WXU]b!HYW`bc`c []Yi bhYfbY\ a Yb

@Ui h'ink Y]a]h'XYf'5b [Y`Y [Yb\Y]hj YfhfUi hYb`E i Y`Yb`b]a a h'X]Y
DYfgcbU`Ui gghUhi b [`XYf'Ui Z_Y]a YbXYb
? fmdhc k Å\fi b [g [YgW`ÅZhY`j cb`Dc]bh+&'5ggYh'A UbU[Ya Ybh
U`a Å\`]W` ; YghU`h'Ubž`XU`XUg`A i `h]! GhfUHY []Y!
<YX [YZcbXgi bhYfbY\ a Yb`gY]bYb`J c fghc» `]b`X][]hU`Y
J Yfa Ò [Ybgk YfhY`j Yfh]YZh"

8 Ug'i bhYfbY\ a Ybž`XUg`j cb` ; fØbXYf`GhYj Y`7c\Yb` [YZØ\fh'k]fX
i bX`a]h'Y]bYf`J]Y`nU\`hfUX]h]cbY`Yf':]bUb nUb`U [Yb` \UbXY`hž
XUfi bhYf'5_h]Ybž`F c\ghc ZY`i bX`GW`i `Xh]hY`žgi W`h'Y]b`dUUf
\cW`fUb [] [Y': UW`Yi hY`a]h': c_i g'Ui Z'6`cW_WXU]bž`XUfi bhYf`Y]bYb
@Y]hYf`XYf'? fmdhc hYW`bc`c []Yž`XYf'6Yf]W`h'YfghUhhYb`k ØfXY`A Uf_
6fi VU_Yfž`7\]YZHYW`bc`c [m`C Z]W`f`XYf':]fa U"

E i Y`Yb`ni Zc` [Y`\Uh'6fi VU_Yf`]b`XYb`Y`hnhYb`K cW`Yb`-bhYfj]Yk g
a]h'dchYbn]Y`Yb`? UbX]XUhhYb` [YZØ\fhž`k cVY]`Y]b][Y`J c fghY`i b [Yb
ØVYf`Y]b`Yi hYfbYg`F Y_fi h]Yfi b [gi bhYfbY\ a Yb`YfZc` [hYbž`XUg`g]W`
Ui Z? fmdhc`_cbnYbhf]YfhY"

8]Y`nk Y]hY`F c`Y`k ÅfY`Y\Yf`Y]b`< YUX`cZ'8] []hU`'5ggYh`C dYfUh]cbgž
k Ug`X]Y`? cc fX]b]Yfi b [`XYf'6Ya Ø\i b [Yb`nk]gW`Yb`A]XX`Y!`i bX
6UW`!C Z]W`!HYUa g`i a ZUggYb`k ØfXYž`X]Y`DcfhZc`]ca UbU[Yf`i bX
5bU`mghYb`i bhYfghØhnYb`"K Y]hYfY`9]bghY`i b [Yb`]a`ž`b]cfl`i bX
A]X!@Yj Y`!6YfY]W`g]bX`]b`5fVY]h"

8Yf`D`Ub`Z0f`X]Y`? fmdhc[YgWk`A`Z`h`j`c`b`Dc]bh+&` `X]Y`Ui`Z`7`c`Y`bg`
fY`Uh]j`Zf0\Yb`#j`Ygh]h]cbYb`]a` `J`Ybhi`fY!7`Ud]hU`!Gh]` `]b`XYb`F`Ui`a`
0VYf`gY]b` :`Ua`]`m`C`Z]W` `i`b`X`XYb`J`Ybhi`fY!5`fa` `XYf` :`]fa` U`
Ui`Z`Ui`Yb`gc` `h`Yb` `V`Ygh\`h`X`Uf]b`z`a`]h`ei`Ubh]hUh]j`Yb`HfUXYg`ni`
VY[]bbYb`i`b`X`j`c`b`X`cfh`Ui`g`Y]b` ;` YgWk`A`Z`h`ga` cXY` `Ui`Z`ni`V`Ui`Yb`"

9g`[]Vh` \`c`W`f`Ub[] [Y`z`Y`fb`gh\`U`Z`h`Y`@`Y`i`h`Y` `U`h`Dc]bh+&`Q`X]Y` `Y`hnh`]b`
? fmdhc`Y]b`ghY][Yb`z`g`U[h`Y`Y]b`Y`E`i`Y` `Y` " `G]Y`b`Y` \`a`Yb`Yg`Yb`X`]W`
Yfb`gh`"9g`]gh`Zf0\`z`UVYf`X`Ug`g]Y` \`h`b`U`W` `X`Y`b`Zf0\`Y`b` `#`b]b[g`Y]b`Y`g`
[fc»Yb`Di`g`g`Ui`g`"l`b`X`Y`g`]gh`Y`b`X`]W` ` _`Uf`z`X`U`gg`G`h`Y`j`Y` `0`7`c`Y`b`Q`
\`U`h`Y`g`i`b`h`Y`fg`W`f]Y`V`Y`b`"

Dfca`]b`Y`b`h`Y`<`Y`X[Y`Z`c`b`X`g`g]b`X`]a` ` ;` fc»Yb`i`b`X` ;` Ub`n`Y`b` `Ub` `X`Y`f`
? fmdhc`!`G`Y]h`Y`b` `]b]Y` [Y`V`]Y`V`Y`b`" `J`c`f` `X`Y`a` ` `0`b[gh`Y`b` `A`Uf`_`h`W`f`U`g`\`
k`Uf`Y`b` `H`cd! :`]b`Ub`n]Y`f`g`V`Y`g`c`f[h`0`V`Y`f` `X]Y` `F`Y[i` `]Y`fi`b[/`G]Y`g]b`X`
 `Y`hnh`Ui`W` `V`Y`g`c`f[h`X`Uf`0`V`Y`f`z`c`V` `X][]h`U`Y` `5`gg`Y`hg`]b` `Y]b`Y`f`
g`W`k`]Y`f][Yb` `N`Y]h`Z`0`f` `X`Y`b` `9]b`hf]h`h]b` `g`W`k`b`Y` ` `g`W`k`Ub`_`Y`b`X`Y` `A` `A`f`_`h`Y`
k`Y]h`Y`f` \]b`Z`F`Y]Z`U` `Y`b` `k`Y`f`X`Y`b`"

9g`[]Vh`Ui`W` `X]Y`b]W`h`i`b`V`Y`X`Y`i`h`Y`b`X`Y` `5`b[Y`Y[Y`b` \`Y]h`
V`Y`hf`A`W`k`h`]W`k`Y`f` `]b`gh]h`i`h]c`b`Y` `Y`f`?`ca` `a`Ub`X]h]gh`Y`b`z`]b`g`V`Y`g`c`b`X`Y`f`Y`
_`c`b`g`Y`f`j`Uh]j` `Ui`g[Y`f]W`k`h`Y`h`Y`f`G`h`U`h`g`Z`c`b`X`g`z`X]Y`g]W`k`j`c`f` `X`Y`f` :`]fa` U`
i`b`X` `Ub`X`Y`f`Y`b`z`]b` `X]Y`g]Y` `]b]j`Y`gh]Y`f`Y`b`z`X`U`j`c`f` \`0`h`Y`b`z`ni` `g`W`k`b`Y` `]b`
? fmdhc`ni` `X`f`A`b[Yb` ` `]b`g`V`Y`g`c`b`X`Y`f`Y` `k`Y`b`b` `Y`g`k`c` \` `i`b`_`Uf`]gh`z`c`V`
X][]h`U`Y` `J`Y`fa` `0[Y`b`g`k`Y`f`h`Y` [fc»` [Y`bi` [`g]b`X` `A`Uf`_`h`_`Ud]h`U`]g]Y`fi`b[`z`
i`a` `X]Y` [fc»Yb` `H]W`_`Y`hg`ni` `f`Y`W`k`h`Z`Y`f`h][Yb`z`X]Y` `Dc]bh+&`i`b`X`g`Y]b`Y`
?`cb`_i`ff`Y`b`h`Y`b`V`Y`b`0`h][Yb`z`i`a` `Ui`g`X]Y`g`Y`b` `H`f`U`X`Y`g`g]b`b]j`c` `Y`g` `5`d` \`U`
ni` [Y`b`Y`f]Y`f`Y`b`"

Ni`a` `5`i`Z`h`U`_`h` \`U`h`X]Y` :`]fa` U`]a` `j`Y`f[Ub[Y`b`Y`b` `A`c`b`U`h`X`Y`b` `#`a`d`!
H`f`U`X]b[!`J`Y`h`Y`f`U`b`Y`b` `9`]Y` ;` U` `U`a` `U` `g`<`Y`U`X` `c`Z`7`fmdhc`Z`0`f` `X]Y` `E`i`Ub`h`!
5`V`h`Y]i`b[`7`i`V]gh`G`m`gh`Y`a`Uh]W`G`h`f`U`h`Y[]Y`g`Y]b[Y`g`Y`hnh`"6` `c`c`a`V`Y`f`[
V`Y`f]W`k`h`Y`h`";` U` `U`a` `i`b`X` `a`]b`X`Y`gh`Y`bg`nk`Y]i`b`h`Y`f`gh`0`h`n`Y`b`X`Y`
D`c`f`h`Zc`]c`a`Ub`U[Y`f`k`i`f`X`Y`b` `X`U`a`]h`V`Y`Ui`Z`h`f`U[h`z`X`Y`b`<`Ub`X`Y` `a`]h`
n]Y`a` `]W`k` `]e`i`]X`Y`b`?`U`gg`U!`? fmdhc`k`A` \`fi`b[Yb` `a`]h` \`c` \`Y`f`
A`Uf`_`h`_`Ud]h`U`]g]Y`fi`b[`i`b`X` `X`U`a`]h`j`Y`f`Vi`b`X`Y`b`Y`b` `8`Y`f]j`Uh`Y`b`
g`c`f[Z`A`h][`ni` `d`f`0`Z`Y`b`"

8 Ug'i bhYfbY\ a Yb \UhhY VYfY]hg'a]h'X][]hU`Yb`5ggYh!6UW_YX`9H: g
i bX`A\ b`]WYb`]bgh]hi h]cbY`Yb`DfcXi _hYb`[Y\UbXY`hZ`XUfi bhYf
9h\YfYi a `Hfi gh'f9H<9E'i bX`6]hWc]b`Hfi gh'f! 6H7E`j cb`; fUmgWU`Y
=bj Ygha Ybhg" 8]Y`_i V]gh]gWY`9]b\Y]h`\UbXY`hUi W\`VYfY]hg'a]h
VYgh]a a hYb`? fmdhc!8Yf]j UhYb`

8 Ug'i bhYfbY\ a Yb \UbXY`h`YXcW\`b]W\`h'a]h'X][]hU`Yb
JYfa O[Ybgbk YfhYb`j cf`C fh`

7i V]gh]a `k Y]hYfYb`G]bbY`k]fX`XYfk Y]`Yhk Ug`ØVYfUfVY]hYh`GY]bY
5b`U[Ya]hUfVY]hYf` hfUX]h]cbY`]b` GW\chYb` j cb
DcfhZc`]ca UbU[Yfb`i bX`i bhYfghØhnYbXYb`5bU`mghYb`i bhYfhY]`hZ`X]Y
\fY`Y][YbYb`i bUV\Ab [] [Yb`GhfUHY []Yb`j YfZY]bYfbZ`X]Y`]b`XYb
: `U[[gW\ZZ]: cbXg`XYg`i bhYfbY\ a Ybg`Y]bZ]Y» Yb` `k YfXYb`]b
F]W\hi b[`Y]bYg`D`UhhZcfa a cXY`g`fYcf[Ub]g]Yfh`

Gc`Zi b_h]cb]Yfh`Yg.`>XYf`HfUXYf`hfA[h`5`[cf]h\ a Yb`cXYf
i bhYfghØhnYbXY`5fh]_Y`]bhY`][Ybn!`cXYf`a UgW\]bY`Y
@YfbUbK YbXi b[Yb`ni `Y]bYf`ei Ubh]hU]j Yb`A UghYfghfUHY []Y`VY]"`9g
]gh`Y]b`GYhi dZ`XUg`j cb`@Yi hYb`k]Y`89`G\Uk`i bX`FYbU]ggUbW\
HYW\bc`c []Yg`VYj cfni [h`k]fX`

8Yb`Ei Y`Yb`k i fXY`5bcbma]h`h`[Yk`A\fhZ`i a `gYbg]V`Y
; YgW\A`ZhgVYn]Y\i b[Yb`ni `VYgdfYW\Yb`"9]b`GdfYW\Yf`j cb`Dc]bh+&
`Y\bhY`Y]bY`GhY`i b[bU\ a Y`UV`

< c`Yb`G]Y`g]W\`YXYb`5VYbX`X]Y`VYghYb`? fmdhc!
BYi][_Y]hYb`i bX`9f`_Yb`b`hb]ggY`XYg`HU[Yg`]b`=afYb
DcghY]b[Ub[""

8Yf`6Y]hfU[`Dc]bh+&`5ggYh`A UbU[Ya Ybh`]b` 9Uf`m`=bb]b[g`j cb
6][`7fmdhc`Di g\ `]gh`_Y]bY`Z]bUbN]Y`Y`6YfUhi b["

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. '_fmdhc!bYk g"Uh