

DYhYf`GW\]ZZ`Udd`Ui X]Yfh`7\ Uh; DH`XUZØfž
XUgg`Yg`_Y]bY`6]hWł]b! =bj Ygh]h]c bYb
Ya dZ]Y\`h

8Yf`VYfØ\`a hY` ; c`XVi [!`i bX`6]hWł]b!`? f]h]_Yf`DYhYf`GW\]ZZ`\ Uh
X]Y`ZØ\`fYbXY`? fmdhck Å\`fi b[`YfbYi h`XUZØf`_f]h]g]Yfhž`XUgg
g]Y`Yg`b]Wł h`Ui Z`X]Y`@]ghY`XYf`j cb`7\ Uh; DH`Ya dZc`\`YbYb
fYnYgg]cbgg]Wł YfYb`J Yfa` Ò[Ybgk YfhY`[YgWł UZZh`\`Uh" `=b
gY]bYa` `Øb[ghYb`GW\`U[` [Y[Yb`6]hWł]b`gU[hY`XYf
Ua Yf]_Ub]gWł Y`6 ÒfgYba U`_Yf`i bX`79C`XYf
J Yfa` Ò[Ybgj Yfk U`hi b[g[YgY`gWł UZh`9i fc`DUW]Z]W7 Ud]hU`ž
XYf`7\ Uh\`ch`a]h`_Øbgh]Wł Yf`=bhY``[Ybn`f? ≠`gY]`gWł`Ui ž`i a
; c`X`i bX`UbXYfY`5b`U[Y]bghfi a YbhY`[Y[YbØVYf`6]hWł]b`ni
Ya dZ\`Yb" `F YnYgg]cbgg]Wł YfY`J Yfa` Ò[Ybgk YfhY`j cb
7\ Uh; DH`GW\]ZZ`a UWł hY`X]Y`9f`_Åfi b[`]b`U`hk]hYfb`Ua
8cbYfghU[`i bhYf`6Yni [bU\`a Y`Ui ZY]bYb`5fh]_Y`j cb
BYk ghfU]`ž`XYf`Y]bY`5i ZgWł`ØggY`i b[`XYg`j cb`7\ Uh; DH
Ya dZc`\`YbYb`fYnYgg]cbgg]Wł YfYb`DcfhZc`]cg`\`Yfj cf\`cV" `8Ya
6Yf]Wł hni Zc`[Y`gWł`i [`XYf`6chj cfž`/ Ua d^Y``]d/



8Yf`VYfØ\`a hY` ; c`XVi [!`i bX`6]hWł]b!`? f]h]_Yf`DYhYf`GW\]ZZ`\ Uh`X]Y
ZØ\`fYbXY`? fmdhck Å\`fi b[`YfbYi h`XUZØf`_f]h]g]Yfhž`XUgg`g]Y`Yg`b]Wł h

Ui Z'X]Y'@]ghY'XYf'j cb'7\Uh; DH'Ya dZc'\YbYb'fYnYgg]cbgg]WXYfYb
JYfa Ò[Ybgk YfhY' [YgWUZh'\Uh"

≠'gY]bYa 'Øb[ghYb'GW\U[' [Y[Yb'6]hWc]b'gU[hY'XYf
Ua Yf]_Ub]gWY'6ØfgYba U_Yf'i bX'79C'XYf
JYfa Ò[Ybgj Yfk U'hi b[g[YgY`gWUZh'9i fc'DUW]Z]W7Ud]hU'ž'XYf
7\UhVch'a]h'_Øbgh]WXYf'≠hY''[Ybn'fP ≠'gY]'gW'Ui ž'i a ' ; c`X'i bX
UbXYfY'5b`U[Y]bghfi a YbhY' [Y[YbØVYf'6]hWc]b'ni 'Ya dZY'\Yb"

F YnYgg]cbgg]WXYfY' J Yfa Ò[Ybgk YfhY' j cb
7\Uh; DH

GW]ZZ'a UW'hY'X]Y'9f_`Àfi b[']b'U'hk]hYfb'Ua '8cbbYfghU['i bhYf
6Yni [bU\`a Y'Ui ZY]bYb'5fh]_Y`j cb'BYk ghfU]ž'XYf'Y]bY
5i ZgW`ØggY'i b['XYg'j cb'7\Uh; DH'Ya dZc'\YbYb
fYnYgg]cbgg]WXYfYb'DcfhZc`]cg'\Yfj cf\cV"

8Ya '6Yf]W'hini Zc` [Y'gW'i ['XYf'6ch] cfž'XUgg'5b`Y[Yf'V]g'ni '(\$
i ']b'5b`Y]\Yb']bj Ygh]YfYb'gc`hYbž'XU'g]Y'ja 'JYf['Y]W'ni 'UbXYfYb
JYfa Ò[Ybgk YfhYb'i bVYXYi hYbXY'F]g]_Yb'VYf[Yb"'8Ug'? ≠Hcc`
gW'i ['Ui »YfXYa 'Y]bY'' \$!dfcnYbh][Y'5`c_Uh]cb']b
FØghi b[gU_h]Yb'j cfž'XU'X]YgY'ja '5`[Ya Y]bYb'k Yb][Yf'j ca
'?cb'↑ b_hi fnm_'i g'VYhfcZZYb'g]bX"

; c`X'i bX'UbXYfY'9XY'a YhU`Y'YfgW]YbYb'U`g'bÅW'ghYg'Ui Z'XYf
@]ghY'j cb'7\Uh; DHž'k cVY]Y]bY'Ni hY]'i b['j cb'&\$'i 'Ya dZc'\Yb
k i fXY"'8]Yg'ØVYfghY][h'XYb'j cf[YgW'U[YbYb'DfcnYbhgUhn
dfca]bYbhYf'; c`XVi [g'k]Y'FUm'8U`c'i bX'GW]ZZ'X]Y
j cf[YgW'U[Yb'k i fXYb"'8Yf'7\UhVch'ghY`hY'ZYghž'XUgg
9XY'a YhU`Yž']bgVYgcbXYfY'; c`Xž'k Å\ fYbX'k]fhgWUZh']WXYf'?f]gYb
Y]b'g]WXYfYf'< UZYb'g]bX"

GW`Y» `]W'Ya dZU`\`XUg'Hcc`XYf'_Øbgh]WXYb'≠hY''[Ybn'Y]bY
Ni hY]'i b['j cb'%'\$'i ']b'6Ufa]hY'ž'XU'Yg'5b`Y[Yfb'Yfa Ò[`]W'hž
'?Ui Z[Y'Y[Yb\Y]hYb'ni 'bi hnYb'cXYf'i bYfk UfhYhY'5i g[UVYb'ni
XYW_Yb"

GWX]ZZ`cVh'7\Uh; DH

GWX]ZZ`_ca a Ybh]YfhY`XYb`6Yf]Wxhi bX`VYa Yf_hYž`XUgg`XYf
5i ggWx`i gg`j cb`6]hWc]b`Xi fWx`7\Uh; DH`Ui g`gY]bYb`Ya dZc`\`YbYb
fYnYgg]cbgg]WxYfYb`J Yfa Ò[Ybgk YfhYb`nY][Yž`XUgg`X]Y`? =
n]Ya `]Wx`]bhY``][Ybh`gY]"

. 7\Uh; DH`? =]gh`gWx`]Y»`]Wx`n]Ya `]Wx`]bhY``][Ybh`9g`Ya dZU\`
_Y]bY`Ni cfXbi b[`ni` . 6]hWc]b`"\hhdg.##"Wc#a b\FB&Ha : a

`DYhYf`GWX]ZZ`f4 DYhYfGWX]ZZ`*`"5df]`&\$&'

5`g`Ui hghUf_Yf`6]hWc]b!`? f]h]_Yf`]gh`GWX]ZZ`\Ài Z][`k Ufbh`÷j YghcfYbž
XYb`Ui Z`_ca a YbXYb`? fmdhca Uf_hini`a Y]XYb`"8Yf`79C`j cb`9i fc
DUW]Z]W[`Ui Vh`b]Wxhž`XUgg`6]hWc]b`]b`XUg`BUffUhj`XYf
÷ZUh]cbgUVg]WxYfi b[`dUgghž`XUg`X]Y`? fmdhck Y`h`XYa`X][]hU`Yb
J Yfa Ò[Ybgk Yfh`[Y[YVYb`\Uh"

@YhnhYb`A cbUhž`U`g`6]hWc]b`]ba]hhYb`XYf`I G!6Ub_Yb_f]gYž`X]Y`XYb
Ni gUa a YbVfi Wx`a Y`fYfYf`6Ub_Yb`a]h`g]Wx`VfUWx`hYž`i a`&\$`i
Ui Z`&) "\$\$\$`~`gdFUb[ž`VY`_fÀZh][hY`GWX]ZZ`XUgg`XYf`5bgh]Y[`XYg
6H7!DfY]gYg`b]Wx`h`VYXYi hYhž`XUgg`Yg`Y]b`VYggYfYf`÷ZUh]cbggWxi hn
U`g`; c`X`]gh`"8Yf`6ÒfgYba U`_Yf`[`Ui Vhž`XUgg`g]Wx`XUg`9XY`a YhU`
]a`]; Y[YbgUhn`ni`6]hWc]b`gY]h`<i bXYfhYb`j cb`÷\fnY`b`hYb`]a a Yf
k]YXYf`VYk À`fh`\Uh"

...

8YhU]`g

6Ygi WxYb`G]Y`i bg`Ui Z.`_fmdhc!bYk`g"Uh