

B UgXUe!! a ZfU[Y. 'Gdch'7fmdhc '9H: 'k ØfXY
X]Y 'Ni k Y]gi b['j cb '6YfUhYfb
VYgW`Yi b][Yb

K À\fybX', * 'i 'XYf':]bUbndfcZ]g'd`UbYbž]\fy'? fmdhc!
5``c_Uh]cbYb'ja 'bÀW ghYb' ð\ f'ni 'Yf\ Ò\Ybž'd`Ubh'_Y]bYfž'g]Y
ni 'j Yff]b[Yfb'6YfUhYf' [YVYb'Ubž'XUgg'g]Y'Xi fW gW b]h']W '*
i 'XYg'; YgUa hdcfhZc`cg'Y]bYg'i bXYb'? fmdhc'ni cfXbYb
k c``Yb': UghibYi b'j cb'nY\ b':]bUb nVYfUhYfbž'X]Y]b'? fmdhc
]bj Ygh]YfYbž'Yfk UfhYb`Ui h'Y]bYf'B UgXUe!! a ZfU[Yž]\fy
Ni hY]'i b[Yb'ja 'bÀW ghYb' ð\ f'ni 'Yf\ Ò\Ybž'cV k c\`X]Y
; YbY\ a][i b['Y]bYg'Gdch! ? fmdhc! 9H: 'XUni 'VY]hfU[Yb
k ØfXYž'X]Y'k Y]hYfY'9]bZØ\ fi b['ni 'VYgW`Yi b][Yb"8]Y'Ua
A cbhU['j YfÒZZYbh]W hY' l a ZfU[Y'gUa a Y'hY'6Y]hfÀ[Y'j cb
) \$\$'6YfUhYfbž'X]Y'XYfnY]h'? fmdhc'ni cfXbYb'cXYf'Yfk À[Yb"
K À\fybX', * 'i 'd`UbYbž'\fy'5``c_Uh]cbYb'ZØf'X]Y': `ÀWY']b
XYb' bÀW ghYb' %&' A cbUhYb'ni 'Yf\ Ò\Ybž'd`Ubh'_Y]bYfž
/ Ua d^Y``]d/

- K Å\fybX', *i' Xyf':]bUbndfcZ]g'd`UbYbž'\fy'? fmdhc!
5`c_Uh]cbYb`ja`bÅWghYb`đ\f`ni`Yf\Ö\Ybž'd`Ubh`_Y]bYfž
g]Y`ni`j`Yff]b[`Yfb
- 6YfUHyf`[`YVYb`Ubž`XUgg`g]Y`Xi`fW`gW`b]h`]W`*`i`Xyg
;`YgUa`hdcfhZc`]cg`Y]bYg`?`i`bXYb`?`fmdhc`ni`cfXbYb`k`c`Yb

: Ugh`bYi`b`j`cb`nY`b`:]bUb`nVYfUHyfbž`X]Y`]b`?`fmdhc`]bj`Ygh]YfYbž`
Yfk`UfhYb`Ui`h`Y]bYf`B`UgXUe!!`a`ZfU[`Yž`]\fy`Ni`hY]i`b[`Yb`]a`
bÅWghYb`đ\f`ni`Yf\Ö\Ybž`cV`k`c`\`X]Y`;`YbY`a`][`i`b[`Y]bYg`Gdch!
?`fmdhc!`9H:`XUni`VY]hfU[`Yb`k`ØfXYž`X]Y`k`Y]hYfY`9]bZØ\fi`b[`ni`
VYgW`Yi`b][`Yb`"

8]Y`Ua`A`cbhU[`j`YfÖZZYbh]W`hY`i`a`ZfU[`Y`gUa`a`Y`hY`6Y]hfÅ[`Y`j`cb`
)`\$\$`6YfUHyfbž`X]Y`XYfnY]h?`fmdhc`ni`cfXbYb`cXYf`Yfk`Å[`Yb`"
K`Å\fybX',`*`i`d`UbYbž'\fy`5`c_Uh]cbYb`ZØf`X]Y`:`ÅW`Y`]b`XYb`
bÅWghYb`%&`A`cbUHyb`ni`Yf\Ö\Ybž`d`Ubh`_Y]bYfž`g]Y`]b`X]YgYa`
NY]hfUi`a`ni`fYXi`n]YfYb`"

8]Yg`]gh`VYXYi`hgUa`ž`k`Y`Y`g`nY][`hž`XUgg`k`YXYf`6YfUHyf`bcW`]\fy`
?`i`bXYb`Ui`Z[`fi`bX`]\fyf`9bhgW`Y]Xi`b[`Yb`X]Y`F`Yi`Y`XYg`?`Ài`Z`fg`
Ya`dZ]bXYb`ž`gU[`hY`đ`_Y`F`UdUdcfhž`@Y]hYf`XYf`8][`]hU`5ggYh`đ`XYI`
F`YgYUfW`VY]`B`UgXUež`[`Y[`YbØVYf`6`c`W_k`cf`_g`"

5VYf`+&`i`Xyf`6YfUHyf`k`ØfXYb`Y`Yf`?`i`bXYbj`Yfa`Ö[`Yb`]b`?`fmdhc`
]bj`Ygh]YfYbž`k`Ybb`Y]b`Gdch!`9H:`]b`XYb`J`YfY]b][`hYb`GhUUhYb`
Ub[`YVchYb`k`ØfXYž`gc`X]Y`i`a`ZfU[`Y`"

8]Y`GYW`f]h]Yg`UbX`9I`W`Ub[`Y`7ca`a`]gg]cb`\Uh`bcW`_Y]b`DfcXi`_h`
[`YbY`a`][`hž`XUg`X]fY`_h]b`?`fmdhc`k`Å\fi`b[`Yb`k`]Y`6]hW`c]b`]bj`Ygh]Yf`hž`
i`bX`" `%`i`Xyf`6Y`ZfU[`hYb`[`UVYb`Ubž`XUgg`g]Y`Yg`ZØf`
i`bk`U`fgW`Y]b`]W`\U`hYbž`XUgg`Y]b`gc`W`Yg`DfcXi`_h]b`X]YgYa`đ\f`
[`YbY`a`][`h`k`]fX`"

5bU'mghYb'j cb'6`cca VYf['hY`][YbWV`UVYb'[YgU[hz'XUgg'g]Y
b]W h'Yfk UfhYbž'XUgg'Y]b'Gdch!6]hWc]b!9H: 'j cf'A]hY`&\$&'
[YbY\ a] [h'k]fX"

h'XYf'Nk]gWYbnY]h'\UVYb'X]Y': cbXg[fi ddYb'DfcG\UfYgž'J U`_mf]Y
h'j Ygha Ybhg'i bX'J Ub9W_]a 'j Yf[Ub[YbYb'X\ f'9H: g'Ui Z[Y`Y [hz'
X]Y'\Ui dhgAW`W`W`]b'6]hWc]b!: i hi fYg!?'cbhfU_hY`]bj Ygh]YfYb""8]Y
G97'[YbY\ a] [hY`YmhY`K cWY`Y]bYb'6]hWc]b!: i hi fYg!9H: 'XYg
J Yfa Ò[Ybgj Yfk U`hYfg`HYi Wf]i a ž'XYf[Ya Å» 'XYa 'GYW f]h]Yg'5Wh
j cb`%- ' ' Y]b[YfY]W h'k i fXY` 'XYf'J YfcfXbi b[ž'bUW`XYf'Gdch!
6]hWc]b!9H: g'Y]b[YfY]W h'k YfXYb"

8]Y`<À`ZhY`XYf'6YfUHYfž'X]Y`VYfY]hg']b'? fmdhc']bj Ygh]YfYbž
]bj Ygh]YfYb']b'6]hWc]b!: i hi fYg!9H: gž'i bX`&, 'i 'd`UbYbž'g]Y]b'XYb
bAW`ghYb`%&'A cbUHYb`ni `bi hnYbž'ghY`hY`B UgXUe`ZYgh"

K Yf'j YfhY]'h'k]Y3

9hk U`Y]b'8f]hY`XYf'fY []ghf]YfhYb'5b`U[YVYfUHYf'fF =5gŁ
j Yfk YbXYb'? fmdhcž'j Yf[`]WYb'a]h'%- 'i 'XYf'i bUV\Åb [] [Yb
6fc_Yf!8YU`Yf'f68gŁ'i bX`%+'i 'XYf'K]fY\ci gY!6YfUHYf"

6YfUHYf'[YVYb'Ubž'XUgg'g]Y`Xi fW`gW`b]h]W`*`i 'XYg
; YgUa hdcfhZc`]cg'Y]bYg'?i bXYb'? fmdhc`ni cfXbYb`k c`Yb"

9hk U`+\$`i `k ØfXYb'X]Y`J Yfk YbXi b[`Y]bYg' hXYI ZcbXg'ZØf`Y]b
VfY]hYg'9b[U[Ya Ybh']b'6YhfUW`h'n]Y\Ybž[YZc`[h]j cb
gY`hcfgdYn]Z]gWYb`hXYI ZcbXg'f) +`i ŁZ`U_h]j 'j Yfk U`hYhYb': cbXg
f) &`i Łž]bX]j]Xi Y`Yb'X][]hU`Yb'J Yfa Ò[Ybgk YfhYb'f(\$`i Ł`i bX
<cW`n]bgZcbXg'f) %`i Ł"

HfchnXYa`gU[Yb`bi f`%\$`i 'XYf'6YfUHYfž'XUgg'g]Y`g]W`a]h'? fmdhc
gY\ f[[i h'Ui g_YbbYb""B UgXUe`\Uh]g]W`YmhYb`A cbU`h'a]h'XYa
J Yfa Ò[Ybgj Yfk U`hYf`<Ug\XYI `ni gUa a Yb[YhUbž'i a `Y]bYb
@Y\fd`Ub`ZØf`X][]hU`Y`J Yfa Ò[Ybgk YfhY`ZØf':]bUbnZUW`Yi hY`Ui Z
XYb`A Uf_h`ni `Vf]b[Yb"

9g[]Vh'gc'j]Y`F Ui a `ZØf'6]Xi b[gk UW`ghi a `ni `X]YgYa `H\Ya U ž

gU[hY`F UdUdcfh`i bX`ghY`hY`ZYghž`XUgg`J Yfa` Ò[Ybgj Yfk U`hYfž
`bXYI UbV]YhYf`i bX`A YX]Ybj Yf`Y[Yf`U`Y`XUni`VY]hfU[Yb`_ÒbbYbž
X]Y`@ØW_Y`ni`gW`Y»Yb" K Yb][Yf`ØVYffUgW`YbX`]ghž`XUgg`X]Y
6YfUhYf`k]ggYbž`k Ug`g]Y`k c`Ybž`i bX`g]Y`k c`Yb`k Y]h[Y`YbX
Ni [Ub[`ni`dUgg] Yb`5b`U[YdfcXi`_hYb`ZØf`X]Y`Dc`fhZc`]cg`]\fYf
?i bXYb"

8]Y`B UgXUe`ghUfhYhY`]\fYb`?fmdhc!`bXYI`]a` : YVfi Uf`&\$&%`"6]g
ni a`%"`A`Åfn`k]Yg`Yf`fi bX`*`+`i` `Ui`Z`6]hWc]b`i bX`ZUgh` \$`i` `Ui`Z
9h`Yf`gck]Y`UW`h`UbXYfY`?fmdhc!5b`U[Yb`a`]h`k`Yb][Yf`U`g`%`i
Ui`Z`

K]f[`Ui`VYb`k`Y]hYf`\]bž`XUgg`XYf`B UgXUe`7fmdhc`bXYI`XYb
Ni [Ub[`ni`f[YgUa`hYb`5b`U[Y`_UggY`j`YfY]bZUW`hž]bXYa`Yf`g]W
Ub`Df]bn]d]Yb`\`À`hž`X]Y`ZØf`6YfUhYf`i bX``b] Yghc`fYb`k]W`h][`g]bX`ž
gU[hY`F UdUdcfh" K]f`ZfYi`Yb`i`bg`XUfUi`Zž`k`Y]hYfY`b`bcj`Uh]cbYb`]a
?fmdhcVYfY]W`j`cfUbni`hfY]VYbž`i`a`U`Y`5fhYb`j`cb`b] Yghc`fYb`ni
i`bhYfghØ`hnYb"

""

8]Y`Dcgh`B UgXUe`Gi`fj`Ym`Gdch`7fmdhc`9H: `k`ØfXY`X]Y`5Xj`]gYf!
Ni`k`Y]gi`b[`VYgW`Yi`b][Yb`]gh`_Y]bY`Z]bUbn]Y`Y`6YfUhi`b["

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z`_fmdhc!`bYk`g"Uh