

B UW\ ZfU[Y ' b UW\ ' ? fmdhc! 9| dYfhYb ']b
=bX]Yb ' ghY][h' J Yf[Øhi b[ž' c ZZYbY ' GhY `` Yb
ghY][Yb '

9]b ' 8 YZ]n]h' Ub ' ? fmdhc! HU`YbhYb ' hfY]Vh' X]Y ' ; Y \ À ` hYf ']b
]bX]gW\ Yb ' i bhYfbY \ a Yb ž' X]Y ' a]h' XYf ']b ` À bX]gW\ Yb ' i bX
[` c VU`Yb ' 6 ` c W_ W\ U]b! =bXi ghf]Y ` VYgW\ ÅZh][h' g]bXž']b ' X]Y ' < Ø \ Yž
VYf]W\ hYhYb ` c _U`Y ` A YX]Yb ' i bhYf ' 6 Yfi ž b [' Ui ž' 8 UhYb ` Ui g
Øb [ghYb ' Ghi X]Yb " ' 8]Y ` B UW\ ZfU[Y ' b UW\ : UW\ _f Å ZhYb ']b
X]YgYa ' 6 YfY]W\ ']gh' a ' j Yf[Ub [YbYb ' ð \ f' fUgUbh [Ygh]Y [Yb "
? fmdhc! 9fZU \ fi b [' _Ubb ` Y]b ' ð \ fYg [Y \ U`h' j cb ` V]g' ni ' % \$ \$ " \$ \$ \$
I G! 8 c `` Uf ` Y]bVf]b [Yb ' =bX]gW\ Y ' ≠! i bhYfbY \ a Yb ž' X]Y
8]YbghY]ghi b [Yb ' ZØf ' [` c VU`Y ` ? i bXYb ` YfVf]b [Yb ž' :]bhYW\!
GhUfhi dg' i bX ` 6 YfUhi b [gi bhYfbY \ a Yb ` _cb_ i ff]YfYb ' i a
GdYn]U `]ghYb ' a]h' 9fZU \ fi b [']b ' ? fmdhc! HYW\ bc ` c []Yb ž' k Ug' ni
XYa ' ZØ \ fhYž' k Ug' X]Y ` 9W\ bca]WH]a Yg' U`g' @c \ b _f]Y [VYnY]W\ bYh' ` 9]b ` 6 Yf]W\ h' XYf ` K]fhgW\ UZhgnY]hi b [' nY][hž' XUgg
X]Y ` B UW\ ZfU[Y ' b UW\ ` X]YgYf ` 5fh' j cb ` HU`YbhYb ']b ` XYb ` YhnhYb
/ Ua d ^ Y ``]d /

9]b`8YZ]n]h`Ub`? fmdhc!HU`YbhYb`hfY]Vh`X]Y`; Y\`A`hYf`]b
]bX]gW\Yb`i bhYfbY\`a Ybž`X]Y`a]h`XYf`]b`AbX]gW\Yb`i bX
[`cVU`Yb`6`cW`W\U]b!≠bXi ghf]Y`VYgW\`Zh][h`g]bXž`]b`X]Y
< Ò\Yž`VYf]W\hYhYb`c`_U`Y`A`YX]Yb`i bhYf`6Yfi Zi b[`Ui Z
8UhYb`Ui g`Øb[ghYb`Ghi`X]Yb`"8]Y`B`UW\ZfU[Y`bUW\
: UW\`f`ZhYb`]b`X]YgYa`6YfY]W\`]gh`a`j`Yf[Ub[YbYb`>U\`f
fUgUbh`[Ygh]Y[Yb`"

? fmdhc!9fZU\`fi b[`_Ub`b`Y]b`>U\`fYg[Y\`U`h`j`c`b
V]g`ni``%\$\$\$"\$\$\$\$`I`G!8c``Uf`Y]bVf]b[Yb

≠X]gW\Y`≠!I bhYfbY\`a Ybž`X]Y`8]Ybgh`Y]ghi b[Yb`ZØf`[`cVU`Y
?i bXYb`YfVf]b[Ybž`:]bhYW\!GhUfhi dg`i bX`6YfUhi b[gi bhYfbY\`a Yb
_cb`i`ff]YfYb`i`a`GdYn]U`]ghYb`a]h`9fZU\`fi b[`]b`? fmdhc!
HYW\bc`c`[]Ybž`k Ug`ni`XYa`ZØ\`fhYž`k Ug`X]Y`9W\`bca`]WH]a Yg`U`g
@c\`b`_f]Y[`VYnY]W\`bYh`"9]b`6Yf]W\`hXYf`K`]fhgW\`UZhgnY]hi b[`nY][hž
XUgg`X]Y`B`UW\ZfU[Y`bUW\`X]YgYf`5fh`j`c`b`HU`YbhYb`]b`XYb`YhnhYb
A`cbUhYb`XYi`h]W\`ni`[Ybca`a`Yb`\`Uh`"

8]Y`NU\`XYf`U_hj] Yb`GhY`YbUb[YVchY`]b`X]YgYa`A`cbUhž`gWf]YV
X]Y`NY]hi`b[`Ua`A`]hkc`Wž`Y[h`VY]`ØVYf`%&`\$\$\$\$ž`k`Ug`Y]bYa
5bgh]Y[`j`cb`) \$i` [Y[YbØVYf`XYa`Y`hnhYb`š\`f`Yb`hgd]W`h`8]Y
Ub[Y[YVYbYb`NU\`Yb`ghUa`a`Yb`Ui`g`XYa`b`Yi`YghYb`6Yf]W`h`XYg
DYfgcbU`X]Ybgh`Y]ghYfg`L`d`Ybc`"

8 Ug`fY`Uh]j`'†`b[Y`5`hYf`j`cb`?`fmdhck`Å`fi`b[`HYW`bc`c`[]Yž`Yhk`Ug
a`Y`f`U`g`Y]b`š\`fnY`b`h`U`hž`]gh`k`c`X`Yf`<`Ui`dh[fi`bX`ZØf`X]Y`?`i`Zh
nk`]gW`Yb`XYf`VY[fYb`nhYb`5bnU\`j`cb`9l`dYfhYb`]b`X]YgYa`6YfY]W`
i`bX`XYb`j`YfZØ[VUfYb`GhY`Yb`"8Yf`: UW`_f`Å`ZhYa`Ub[Y`ØVh`Y]bYb
5i`Zk`ÅfhgXfi`W`_`Ui`ZX]Y`9b`h`c`b`i`b[`]b`XYf`6fUbW`Y`Ui`g`"

@Ui`h`5fh]_Y`_`ÖbbYb`X]Y`;`Y`Å`hYf`ZØf`GdYn]U`]ghYb`a`]h`UW`h`V]g
nY`W`b`š\`fYb`9fZU`fi`b[`Å`f`]W`V]g`ni`',`\$`@U`_`]bX]gW`Y`F`i`d]Yb
YffY]W`Yb`ž`ni`a`NY]hdi`b`_`h`XYg`G`W`fY]VYbg`a`Y`f`U`g`%\$*`"\$\$\$\$`i`G!
8c`Uf`"Ni`XYb`9f[YVb]ggYb`gU[hY`?`Ua`U`?`UfUb`h`ž`A`]hVY[fØbXYf
j`cb`L`d`Ybc`.

Hfch`XYf`%&!`Å`f][Yb`@YVYbgXUi`Yf`XYf`?`fmdhc!8ca`U]b
VYhfÅ[h]`fY`A`U]bghfYUa`!G]W`hVUf`_Y]hi`bX
hU`Yb`hVYnc[YbY`5i`Za`Yf`_gUa`_Y]h`k`Yb][Yf`U`g`Y]b
š\`fnY`b`h`"

...

9]b`k`Y]hYfYf`6Yf]W`hž`YfghY`h`j`ca`]bX]gW`Yb
HYW`bc`c`[]Y]bXi`ghf]Yj`YfVUbX`B`UggW`a`i`bX
?`fmdhck`Å`fi`b[gVØfgY`K`Un]fi`ž`nY][hž`XUgg`X]Y`?`fmdhc!HYW!
≠Xi`ghf]Y`XYg`@UbXYg`fi`bX`) \$"\$\$\$`A`]hUfVY]hYf`VYgW`Å`Zh][h`
GUb[YYhU`;`i`dhUž`GYb]cf`J`]W`DfYg]XYb`h`VY]`B`UggW`a`ž`gU[hY`XYf
9W`bca`]WH]a`Ygž`XUgg`X]Y`C`f[Ub]gUh]cb`]b`XYb`b`ÅW`ghYb`A`cbU`hYb
a`]h`XYf`G`W`U`Zi`b[`j`cb`" \$i`a`Y`f`5fVY]hgd`Å`h`nYb`fYW`bYhž`k`Yb`b
XYf`GY`_`hc`f`gY]bY`U`_`hi`Y`Y`K`UW`ghi`a`gfUhY`VY]VY`Å`h`"

I`b`hYfbY`a`Yb`]b`XYf`6fUbW`Y`gi`W`Yb`Ua`_`Å`i`Z][ghYb`b`UW`

A]hUfVY]hYfb'a]h'6`cW_WXU]bž'a UgWx]bY`Ya '@YfbYbž
G]WYf\Y]hg`Ògi b[YbžF]dd`YI !@Ògi b[Ybž8 UhYbUbU`mgY`gck]Y
: fcbh!`i bX`6UW_!9bX!`?Ybbhb]ggYb"@Ui h`L d\Ybc`[]VhYg`]b`X]YgYb
ghUf_`bUW [YZfU[hYb`: À\][_Y]hYb`Y]bYb`A Ub[Y`Ub`HU`YbhYb`j cb
` \$`V]g`* \$`i "

6Y`Y]b][Yb`B]gWYb_ca dYhYbnYb`]b`? fmdhcž`7mVYfg]WYf\Y]hž
8 UhYbk]ggYbgWUZh`i bX`UbXYfYb`6YfY]WYb`VYhfÀ[h`X]Y`@ØW_Y
`YXcW`VYfY]hg`) \$`V]g`+\$`i ""?Ua U`?UfUbh`d`fc[bcgh]n]YfhYž`XUgg
XYf`K YhhVYk YfV`i a`HU`YbhY`i bX`XYf`Ub\U`hYbXY`@c`b_f]Y[`Ui Wx
]b`XYb`b`ÀW`ghYb`nk Y]`š\`fYb`UbXUi Yfb`k YfXYb"

; `Ui VYb`G]Yž`XUgg`=bX]Yb`]b`XYb`b`ÀW`ghYb`nk Y]`š\`fYb
[YbØ[YbX`HU`YbhY`Ui gV]`XYb`_`Ubbž`i a`X]Y`@ØW_Y
nk]gWYb`XYb`c`ZZYbYb`GhY`Yb`i bX`XYf`NU\`XYf
ei U`Z]n]YfhYb`? UbX]XUhYb`ni`gW`Y]Y» Yb3`@UggYb`G]Y`Yg`i bg
Ja`?ca a`YbhUfVYfY]W`i bhYb`k]ggYb"

6]`XbUW`k Y]gY.`G\i hhYfghcW_ž`D]l UVUmž`K]_]`7ca a`cbg

fØ bWh]cbfKž`gž`]XŁ`o`j Uf`ġž`Z`ġ`1`X"[Yh9`Ya Ybhg6mHU[BUa YfgŁQ\$Q'
]Z`fK"[Yh9`Ya Ybh6m`Xf]XŁ`fYhi fb`/`ġ`1`X"WfYUhY9`Ya YbhfgŁ`/`ġ"]X`1
]X`/`ġ"gfWl "`\`hhdg. #A\cbbYWh"ZUWVcc_"bYh#YbSl G#gX_"ġ. l ZVa`1`%/
j Yfg]cb1 j`' "&"/Z`ġ"dUfYbhB`cXY"]bgYfh6Y`Zc`fYfġž`Z`ġŁ`/`qfXcW a`Ybhž
fgWf]d`hfž`fZUWVcc_!`ġgX`fġŁ`/`

8YhU]`g

6Ygi WxYb`G]Y`i bg`Ui Z.`_fmdhc!bYk`g"Uh