

A cbcW fca '5ZhYf'Gdch]a 'ØVYfZØ`hYb Ui ghfU`]gWYb '? fmdhc!9H: !A Uf_h

A cbcW fca Y`cZž'g]W j cb'UbXYfYb '? fmdhc!9H: !A UbU[Yfb
UVni [fYbnYbž']bXYa 'Yg'Y]bY'UbXYfY'5fh'j cb'@]nYbn'ni f
GWUi 'ghY`h'8]Y'9H: g'XYg'l bhYfbY\ a Ybg'k YfXYb'X]Y
ni [fi bXY`Y[YbXYb'GdchdfY]gY'j cb'6]hWc]b'i bX'9h\Yf'V]g
ni f'; YbY\ a][i b['bUWV]XYb'8]Y'Ui Z'6]hWc]b'Zc_i gg]YfhY
JYfa Ø[Ybgj Yfk U`hi b[gZ]fa U'A cbcW fca Y'a ØW hY'XYf
VYfY]hg'ØVYfZØ`hYb '@]ghY'XYf'Ui ghfU`]gWYb '? fmdhc!Gdch!
JY\]_Y`k Y]hYfY'VØfgYb[Y\UbXY'hY': cbXg'f9H: gŁ
\]bni ZØ[Yb"A cbcW fca Y'gU[hY'Ua '8]YbghU[ž'gY]b'DUfhbYf
J UgWc'Hfi ghY'Yg\UVY'Y]bY':]bUbn`nYbn'ZØf'XYb'6Yhf]YV'j cb
'? fmdhc!Gdch!9H: g'ja '@UbX'Yf\U'hYb'i bX'XUa]h'XYb'K Y['ZØf
Y]bY'cZž]n]Y`Y'Bch]Yfi b['Ub'XYf'5i ghfU`]Ub'GYW f]h]Yg
9I WUb[Y'f5GL Ł'[YYVbYh"A cbcW fca Y`cZž'XUgg'X]Y'bYi Y
Ui ghfU`]gWY':]bUbnX]YbghY]ghi b[gU__fYX]h]Yfi b['f5: GŁ
gY]bYg'HfYi \ÅbXYfg' 'X]Y'ØVYf' / Ua d^Y`d/

- A cbcWfca Y`cZhž'g]Wk`j cb`UbXYfYb`? fmdhc!9H: !
A UbU[Yfb`UVni [fYbnYbž`]bXYa`Yg`Y]bY`UbXYfY`5fhj cb
@]nYbn`ni f`GWUi`ghY`h
- 8]Y`9H: g`XYg`l bhYfbY`a Ybg`k YfXYb`X]Y`ni [fi bXY
`]Y[YbXYb`GdchdfY]gY`j cb`6]hWc]b`i bX`9h\Yf`V]g`ni f
; YbY`a][i b[`bUWV]`XYb

8]Y`Ui Z`6]hWc]b`Zc_i gg]YfhY`J Yfa`Ò[Ybgj Yfk`U`hi b[gZ]fa`U
A cbcWfca Y`a`ÒW`hY`XYf`VYfY]hg`ØVYfZØ`hYb`@]ghY`XYf
Ui ghfU`]gWYb`? fmdhc!Gdch!J Y`_Y`k`Y]hYfY`VØfgYb[Y`UbXY`hY
: cbXg`f9H: gk`\]bni ZØ[Yb"

A cbcWfca Y`gU[hY`Ua`8]YbghU[ž`gY]b`DUfhbYf`J UgWc`Hfi ghYYg
\UVY`Y]bY`:]bUbn`nYbn`ZØf`XYb`6Yhf]YV`j cb`? fmdhc!Gdch!9H: g`]a
@UbX`Yf\U`hYb`i bX`XUa`]h`XYb`K`Y[`ZØf`Y]bY`cZZ]n]Y`Y`Bch]Yfi b[`Ub
XYf`5i ghfU`]Ub`GYW`f]h]Yg`9l W`Ub[Y`f5GL`L`[Y`VbYh"

A cbcWfca Y`cZhž`XUgg`X]Y`bYi Y`Ui ghfU`]gWY
:]bUbnX]Ybgh`Y]ghi b[gU`_fYX]h]Yfi b[`f5: Gk`gY]bYg`HfYi` \ÀbXYfg`
X]Y`ØVYf`X]Y`K`YfhdUd]YfUi`Zg]W`hgVY`\ØfXY`XYg`@UbXYg`Yf\U`hYb
k`i fXY` `XUni`VY]hfU[Yb`k`]fX`ž`g]Wk`j cb`XYf`k`UW`gYbXYb`DUW_i b[
Ub`Ub`XYf`? fmdhcVØfgY`bch]YfhYb`DfcXi`_hYb`]b`8ck`b`l`bXYf
UVni` \YVYb"

K`]f`\U`hYb`X]Y`5i gk`U`\`ZØf`5b`Y[Yf`ZØf`Y]bY`[i hY`GUWYž
]bgVYgcbXYfY`VY]a`<UbXY`]a`fY[i`]YfhYb`6YfY]Wk`ž`XU`b]W`h`U`Y
5b[YVchY`[`Y]W`g]bX`ž`gU[hY`ŸZZ`M`k`ž`79C`j cb`A cbcWfca Yž`]b
Y]bYa``hYfj`]Yk`a`]h`6`cW`k`cf`_g"

8]Y`Ui ghfU`]gWY`K`YfhdUd]Yf!`i bX`b`j`Ygh]h]cbg`_ca`a`]gg]cb`f5G`7`k
YfhY]`hY`XYa``HfYi` \ÀbXYf`J UgWc`Ua`8]YbghU[`gY]bY
; YbY`a][i b["A cbcWfca Y`VYUVg]W`h][hž`6]hWc]b!`i bX`9h\Yf!

9H: g'i bhYf'XYb'H]W_Yfb'≠H7'i bX'9H<'ni '[Y[YVYbYf'NY]h
Ui Zni`]ghYb"

Mk'hY]'hY'6'cW_k cf_g'a]hž'XUgg'A cbcWfca Y'Yb['a]h'J UgWc
ni gUa a Yb[YUfVY]hYh'\UVYž'i a 'gY]bY'5: G!@]nYbn'ni
U_hi U']g]YfYbž'i a 'U'? fmdhc!**5 ggYh!5i hcf]g]Yfi b** ['Ui Z'≠fYf'
@]nYbn'Z0f':]bUb nX]Ybgh'Y]ghi b [Yb"

5bXYfY'Ui ghfU`]gWY'?'fmdhc!9H: g'\U'hYb']bX]fY_h'X]Y'?'fmdhc!
5ggYhg'i bX'cdYf]YfYb'i bhYf'XYf'U`[Ya Y]bYb'; YbY\ a][i b['Z0f'
:]bUb nUb`U[Ybž'gU[hY'Mk' i bX'Z0[hY'\]bni ž'XUgg'XUg'9H: !
5b[YVchj cb'A cbcWfca Y'X]Y'ni [fi bXY`]Y[YbXYb'?'fmdhc!5ggYhg
X]fY_h'\U'hYb'k]fX'i bX'XUni 'Ui gXf0W_]W'Ui hcf]g]Yfh']gh"

6]g'\Yi hY'cdYf]YfYb'_Y]bY'?'fmdhc!9H: g'i bhYf'Y]bYf'5: G!@]nYbn
a]h?'fmdhc!5ggYh!5i hcf]g]Yfi b [ž'gU[hY'A cbcWfca Y']b'U'
6'c [Y]bhfU["'8]Y'\Y]a]gWY'?'fmdhcV0fgY'6H7'A Uf_Yhg'Yf\]Y'h]a
ž b]U'g'YfghY'?'fmdhcZ]fa U'XYg'@UbXYg'Y]bY'5: G!@]nYbn"

9g'k Uf'Y]b'NY]WYb'Z0f'X]Y'5b'Y[Yfž'XUgg'g]W'5i ghfU`]Yb'gWbY`
ni 'Y]bYf'nYbhfU'Yb'8fY\gWY]VY'Z0f'XYb'<UbXY`'a]h'X][]hU'Yb
JYfa 0[Yb'gk YfhYb'Ybhk]W_Y'b'_0bbhYž']bgVYgcbXYfY'k Ybb'a Ub
VYXYb_hž'XUgg'X]Y'i G5'bcW'_'Y]bY'Gdch!?'fmdhc!9H: !5bhfÅ [Y
[YbY\ a][Yb'a 0ggYb"

5i ghfU`]gWY'?'fmdhc!9H: g'gY\Yb'bcW'_'Y]b'[fc»Yg
≠bhYfYggY

≠'6Yni ['Ui ZXUg'5b[YVchj cb'A cbcWfca Y'gU[hY'Mk ž'XUg
l bhYfbY\ a Yb'\UVY'Y]bYb'9H: !5bhfU['VY]'XYf'5GL'Y]b[YfY]W'hž
UVYf'XYf'; YbY\ a][i b[gdfcnYgg'k YfXY'Y]b][Y'NY]h'XUi Yfb"

5i Z'YXYb': U``g]bX'VYfY]hg'a Y\ fYfY'À\b`]WY'?'fmdhc!: cbXg'Ub'XYf
5GL'bc]Yfhž'UVYf'g]Y'\UVYb'g]W'bUW']\fYa '8YV0h`Ub[gUa 'Ui g
XYa 'Hcf'VYk Y[h"

8]Y'6]hWc]b!'i bX'9h\Yf!9H: g'j cb'&%G\UfYg'k UfYb'VY]XY'Ua
YfghYb'<UbXY`ghU['i bhYfZcfXYfhž'k Å\ fYbX'Y]b'F0W_[Ub['XYf

; YgUa ha Uf_hU_hj] hÅh]b`XYb`YhnhYb`A cbUhYb`X]Y`Gh]a a i b[
VYY]bhfÅW.h][hY"

6YhUG\UfYg`A YhUj YfgY`9H: ž'6]hWc]b` : YYXYf`9H: `j cb`"]E
7c]bG\UfYg`i bX`7cga cg`Di fdcgY`9h\YfYi a `5WwYgg`9H: ` \UVYb
g]W`YVYbZU`g`gW`YW.hYf`Ybhk]W_Y`hU`g`ni j cf`Yfk UfhYhž`k]Y`5GL!
8UhYb`nY][Yb"

Mk`gU[hYž'6`cW_k cf_g`A cbcW`fca Y`gY]`g]W`XYf` fY`Uh]j
[`Ubn`cgYb`DYfZcfa UbW`XYf` : cbXg`VYk i gghž`V`]YV`UVYf
ghUbX\UZh`9f`Uf[i a Ybh]YfhYž`XUgg`A cbcW`fca Y`Ub[Zf]gh][`Xi fW
XYb`6Ui `j cb`GW`YbYb`ZØf`Df]j UhUb`Y[Yf`i bX`dfcZYgg]cbY`Y
=bj YghcfYb`XYb`Ni [Ub[`ni a `Ui ZghfYVYbXYb`8][]hU`!5ggYh!GY_hcf
Ui ZVUi h"

B UWXYa `]W`gY]h`&\$%` `a Y\fyfY`A Uf_hnm`Yb`dYfgOb`]W`Yf`YVh
\UVYž`g]bX`6ÅfYba Åf_hY`X]Y`VYghY`NY]hž`i a `Y]bY`k]W.h][Y
=ZfUghfi _hi f`Ui Zni VUi Ybž`k Y[`j cb`XYa `GW`Ui a `i bX`XYa ` : CA Cž
XYf`X]Y`<Ø\Yb`XYf`6i ``Yba Åf_hY`VY[`Y]hYh ž`gU[hY`Mk "

..

8Yf`6Y]hfU[`A cbcW`fca Y`5ZhYf`Gdch]b`7fck XYX`5i ghfU`]Ub
7fmdhc`9H: `A Uf_Yh`]gh`_Y]bY`Z]bUbn]Y`Y`6YfUhi b["

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`_fmdhc!bYk g"Uh