

A YfWUXc`]VfY`bÅ\Yfh'g]Wk`? fmdhc`a]h
=bj Ygh]h]cbYb`]b`DUI cg`i bX`A YfWUXc
6]hWk`]b`

A YfWUXc`]VfYž`Y]bYg`XYf`[f0» hYb`9]b\0fbYf`Ui g`@UhUa ž`\Uh
ghfUHY[]gWXY`=bj Ygh]h]cbYb`]b`nk Y]? fmdhck Å\fi b[gV0fgYb
Ub[Y_0bX][h`DUI cg`i bX`A YfWUXc`6]hWk`]b`"A]h`X]YgYb
=bj Ygh]h]cbYb`_ca`a h`X]Y`D`UhhZcfa`XYf`? fmdhck Å\fi b[
bÅ\Yfž`bUWXXYa`g]Y`6]hWk`]b`VYfY]hg`U`g`8]fY_h]bj Ygh]h]cb`Z0f
]\fY`GhUUhg_UggY`[Y_Ui Zh`\Uhi bX`]\fYb`6Ybi hnYfb`]b
a Y\fYfYb`@ÅbXYfb`]b`@UhUa`X]Y`A 0[`]Wk`_Y]h`V]YhYhž`]b
? fmdhc`ni`]bj Ygh]YfYb`"A YfWUXc`]VfY`ghYW_h`a Y`f`; Y`X`]b
? fmdhc`A YfWUXc`]VfYž`Y]bY`XYf`[f0» hYb`9!7ca`a YfW!
D`UhhZcfa Yb`]b`@UhUa ž`a]h`a Y`f`U`g`+\$`A]`]cbYb`?i bXYbž
_0bX][hY`ghfUHY[]gWXY`=bj Ygh]h]cbYb`]b`nk Y]
5i ghUi gWd`UhhZcfa Yb`Ub`"8 Ug]b`@UhUa`UbgÅgg][Y`9]b`c`fb
Ub[Y_0bX][h`Ua`&\$`"łbi Uf`\UhhY`Yg`5bhY]`Y`Ub`&HA
Yfk`cfVYbž`XYf`A i hhYf[YgY`gW`UZhj`cb`A YfWUXc`6]hWk`]bž
Y]bYf`/ Ua`d`^Y`d`/

A YfWUXc`]VfYž`Y]bYg`XYf`[fÒ» hYb`9]b\ ÒfbYf`Ui g`@UhUa ž
\ Uh`ghfUhY[]gWXY`≠bj Ygh]h]cbYb`]b`nk Y]
? fmdhck À\fi b[gVÒfgYb`Ub[Y_ØbX][h.`DUI cg`i bX`A YfWUXc
6]hWŁ]b" `A]h`X]YgYb`≠bj Ygh]h]cbYb`_ca a h`X]Y`D`UhhZcfa `XYf
? fmdhck À\fi b[`bÀ\Yfž`bUWXYa`g]Y`6]hWŁ]b`VYfY]hg`U`g
8]fY_h]bj Ygh]h]cb`ZØf`\fY`GhUUhg_UggY`[Y`Ui Zh`\Uh`i bX
\fYb`6Ybi hnYfb`]b`a Y\fYfYb`@ÀbXYfb`]b`@UhUa `X]Y
A Ò[`]W_X]h`V]YhYhž`]b`? fmdhc`ni`]bj Ygh]YfYb`"

A YfWUXc`]VfY`ghYW_h`a Y`f`; Y`X`]b`? fmdhc

A YfWUXc`]VfYž`Y]bY`XYf`[fÒ» hYb`9!7ca a YfW!D`UhhZcfa Yb`]b
@UhUa ž`a]h`a Y`f`U`g`+`\$`A]`]cbYb`?i bXYbž`_ØbX][hY`ghfUhY[]gWXY
≠bj Ygh]h]cbYb`]b`nk Y`]5i ghUi gWXd`UhhZcfa Yb`Ub" `8 Ug`]b`@UhUa
UbgÀgg][Y`9]b`c`fb`Ub [Y_ØbX][h`Ua` `&\$" `Ubi Uf`\UhY`Yg`5bhY]`Y
Ub`&HA`Yfk`cfVYbž`XYf`A`i`hYf`[YgY`gW`UZh]`cb`A`YfWUXc`6]hWŁ]bž
Y]bYf`XYf`ZØ\`fYbXYb`6`ØfgYb`6`fUg`]Ybg`a`]h`XfY]`A`]`]cbYb`?i bXYb`
8 Ug`i`bhYfbY`a`Yb`]bj Ygh]YfhY`Ui`W`]b`DUI`cgž`Y]bYb`GhUV`YWŁ]b!
9a`]hYb`hYb`i`bX`5bV]YhYf`j`cb`6`c`W`W`U]b!`≠ZfUghfi`_hi`f`"

8]Y`]b`Y`XYg`X]YgYf`i`bhYfbY`a`Yb`]bj Ygh]YfhYb`6YhfÀ[Y`k`i`fXYb
b]WŁh`VYfY]h[YghY`hž`UVYf`XUg`i`bhYfbY`a`Yb`hY]`hY`a`]hž`XUgg`XUg
N]Y`XYf`≠bj Ygh]h]cbYb`XUf]b`VYghY`Yž`XUg`fY[]cbU`Y`2`_cgmghYa
ni`gh]a`i`]YfYb`i`bX`Yg`]a`ni`Yfa`Ò[`]W_X]bž`]a`a`Yf`fY`Yj`UbhYfY
DfcXi`_hY`i`bX`8]YbghY]ghi`b[Yb`ZØf`UhY]bUa`Yf]_Ub]gWXY
i`bhYfbY`a`Yf`i`bX`6Ybi`hnYf`Ubni`V]YhYbž`X]Y`Ui`Z`XYf`<`YfnghØW_
gY]bYf`GhfUhY[]Y`"

Ni`X]YgYf`≠bj Ygh]h]cb`Yf`_`ÀfhY`5bXfY`7`Uj`Ygž`GYb]cf`J`JW
DfYg]XYb`h`c`Z`GhfUhY[m`UbX`7`c`f`d`c`f`UhY`8Yj`Y`c`d`a`Yb`h`VY]
A YfWUXc`]VfY.

&HA`i`bX`DUI`cg`hY]`Yb`X]YgY`J`]g]cb`i`bX`i`bgYfY
,`VYfnYi`[`i`b[`ž`k`Y]hYf`\]b`]bbcj`Uh]`ni`gY]bž`i`a`@Øgi`b[`Yb
Ubni`V]YhYbž`X]Y`XUg`@YVYb`XYf`A`YbgWXYb`j`YfVYggYfbž
K`YfhY`gW`UZZYb`i`bX`X]Y`9b`hk`]W`_i`b[`i`bgYfYf`fY[]cb

j cfUbfY]VYb"K]f'a ÒW hYbž'XUgg'YXYf'Ui Z'Y]bZUWXY'i bX
hfUbgdUfYbhY'K Y]gY'Ui Z'XYb'A Uf_h'ZØf'X][]hU'Y'5ggYhg
ni [fY]ZYb'_Ubbž'XUg']gh'i bgYf'N]Y"

...

8 Ug'l bhYfbY\ a Yb']b' ? fmdhc

8]Y'6Yn]Y\i b['XYg'l bhYfbY\ a Ybg'ni ' ? fmdhc k Å\fi b[Yb']gh'b]W h
bYi "A YWUXc`]VfY]gh'gY]h[YfUi a Yf'NY]h'Y]b
_fmdhc k Å\fi b[gZfYi bX`]W Yg'l bhYfbY\ a Yb"8Yf' ðj Ygh]h]cb']b
XUg'l bhYfbY\ a Yb'DUI cg' []b['Y]bY'ja 'j Yf[Ub[YbYb' ð\ f
[Y[fØbXYhY'DUfhbYfgW UZh'j cfUi gž'X]Y'Yg'Y]b][Yb' ? i bXYb'XYg
l bhYfbY\ a Ybg'Yfa Ò[']W hY']bj Ygh]YfYb']b' ? fmdhc k Å\fi b[Yb
X]fY_h'Ui Z'XYf'D`UhhZcfa 'j cb'A YfWUXc`]VfY'ØVYf'A YfWUXcdU[c']b
6fUg']Yb"8Ua U'g'_ØbX][hY'XUg'l bhYfbY\ a Yb'Ubž'X]YgYb'GYfj]W
bcW']b'X]YgYa ' ð\ f'Ui Z'UbXYfY '@ÅbXYf'Ui gni k Y]hYb"

5i » YfXYa ']gh'XUg'l bhYfbY\ a Yb'Y]bYg'XYf'k Yb][Yb']b'@UhUa ž'XUg
cZ]n]Y"" [Ya Y`XYh'\Uhž'XUgg'Yg' ? fmdhc 'U'g'HY]'gY]bYf
GWUhn_Ua a Yf'VYg]hnh"9g'\Uh'Ub[Y_ØbX][hž'XUgg'Yg'gc'k Uf'
[Y_Ui Zh': Ugh, 'A]`]cbYb'8c`Uf']b'6]hWc]b'f6]hWc]b'É'a
j Yf[Ub[YbYb'A U]ž'U'g'Yf'X]Y':]bUbnYf[YVb]ggY'ZØf'E %&\$&%
j YfØZYbh]W hY"8Yf'F]YgY'\Uh'Yg'YXcW'j YfgÀi a hž' ? i bXYb'ni
Yf'Ui VYbž'K UfYb'i bX'8]Ybgh'Y]gh' b[Ybž'X]Y'gY]b' < Ui dh[YgWÅZh
g]bXž'a]h' ? fmdhc k Å\fi b[Yb'ni 'VYnU\`Ybž'i bX'Yf'\Uh'_Y]b
a Ò[']W Yg'8Uhi a 'ZØf'X]Y'9]bZØ\fi b['j cb' ? fmdhc k Å\fi b[Yb
VY_Ubbh[Y[YVYb'X]YgY': i b_h]cbU']hÅh"

K Ug'\U`hYb'G]Y'j cb'XYf' ðj Ygh]h]cb']cb'A YfWUXc`]VfY]b
DUI cg'i bX'A YfWUXc6]hWc]b3'GU[Yb'G]Y'Yg'i bg'ja
?ca a YbhUFVYfY]W 'i bhYb"

.

Gyf[]c'; ògWxYb_c'

Gyf[]c'gh'Y]b'? fmdhc k Å\fi b[g'ci fbU'gh'a]h'G]hn']b'J YbYni Y`U" '9f'VYgW fY]Vh'g]Wx
gY`Vgh`U`g`gdÅh]a`Gd]Y`i bX`hfUh]b`X]Y'? fmdhcgd\ÅfY`Y]bž`U`g`XYf`DfY]gUbgh]Y[`]a
8YnYa VYf`&\$%+`ghUhhZUbX" '9f`\UhY]bYb`<]bhYf[fi bX`U`g`7ca di hYf]b[Yb]Yi fž`YVh]b
J YbYni Y`U`i bX`]gh`Ui Z'gcn]U`Yf`9VYbY`j ca`? fmdhc k Å\fi b[gVcca`VYhfcZZYb" '9f
V]YhYh`Y]bY`UbXYfY`G]Wxhk`Y]gY`ØVYf`XYb`? fmdhc!9fZc`[`i bX`k`jY`Yg`XYb`Yb][Yb`Å`] Zhž
X]Y`_Y]b`6Ub`_cbhc`ÅUVYb`i bX`i bhYfj Yfgcf[h'g]bX"

6]`XbUWx k Y]g. `G\i hYfghcW_ž`D]l UVUmž`K]_]7ca a cbg

6Y`]YVhYfY`B UWx f]Wx hYb

: U`g`8i`Yg`j YfdUggh`Å Ugh

f[bWh]cbfXž`gž`]XŁ`o`j Uf`^gž`Z`g`1`X"[Yh9`Ya Ybhg6mHU[BUa YfgŁQ\$Q'
]Z'fK"[Yh9`Ya Ybh6mXf]XŁ`fYhi fb/`g`1`X"WfYUH9`Ya YbhfgŁ/`g"]X`1
]X/`g"gfWl "`\hhdg. #ÅcbbYWh"ZUWVcc_"bYh#YbSl G#gX_"`g. l ZVa`1`%/
j Yfg]cb1`j`' "&"/Z`g"dUfYbhBcXY"]bgYfh6Y ZcfYf`gž`Z`gŁ/`qfKcW a Ybhž
fgWf]dhfž`fZUWVcc_!`ggX`fŁŁ/

8YhU]`g

6Ygi WxYb`G]Y`i bg`Ui Z.`_fmdhc!bYk`g"Uh