

@Y]hZUXYb`ni`Y]bYf`XYf`@UmYf!Hk c!
G_U`]Yfi b[g`Ògi b[Yb`j cb`9h\YfYi a

8]Y`? fmdhc k À\fi b[gVfUbWXY`]gh]b`XYb`YhnhYb`š\fyb`ja
5``[Ya Y]bYb`j]Y`dcdi`ÀfYf`[Yk cfXYb``8]Yg`ZØ\fhY`ni f
9bhk]W`i b[`i bX`9]bZØ\fi b[`j cb`<i bXYfhYbž`k Ybb`b]W h
HUi gYbXYb`j cb`XYnYbhfU`Yb`5bk YbXi b[Yb`fX5ddgŁ`]b
j YfgW]YXYbYb`6YfY]WYb`k]Y`8Y:]žGd]Y`Ybž`@YfbYbž
<UbXY`bž`žj Ygh]YfYb`i bX`gc`k Y]hYf``8UZØf`[]Vh`Yg`j]Y`Y
; fØbXYž`Y]bgW`Y»`]W ž`UVYf`b]W h`VYgW fÀb`_h`Ui Z`XYb
a Ugg]j Yb`6i``Yb`Ui Z`]a`š\f`&\$&%ž`XYb`5i Zgh]Y[`b]W h
Zi b[]V`Yf`Hc`_Ybž`X]Y`Dcdi`Uf]h`h`j cb`A Ya YWŁ]bg`i bX`a Y`f`
8UXi fW`ghf`Òa`hYb`<i bXYfhHUi gYbXY`j cb`6Ybi hnYfb`ni
XYa ž`k Ug`XYf`b`ÀW ghY`HfYbX`gY]b`_ÒbbhY``ž` ; Y[YbgUhn`ni
ZfØ\YfYb`Nm`_Yb`UVYb`k]f`X]Yga U`YXcW`Ui W`[YgY\Ybž
XUgg`fY[Y`a`À»][Y`6Ybi hnYf`X]Y`J cfhY]Y`XYf`Cb!7\U]b!
J YfZØ[VUf`_Y]h`bi hnYb`i bX`a]h`/ Ua`d`^Y``]d/



8]Y`? fmdhc k À\fi b[gVfUbWXY`]gh]b`XYb`YhnhYb`š\fyb`ja
5``[Ya Y]bYb`j]Y`dcdi`ÀfYf`[Yk cfXYb``8]Yg`ZØ\fhY`ni f
9bhk]W`i b[`i bX`9]bZØ\fi b[`j cb`<i bXYfhYbž`k Ybb`b]W h
HUi gYbXYb`j cb`XYnYbhfU`Yb`5bk YbXi b[Yb`fX5ddgŁ`]b

j YfgWk]YXYbYb`6YfY]WkYb`k]Y`8Y:]žGd]Y`Ybž`@YfbYbž`< UbXY`bž`
=bj Ygh]YfYb`i bX`gc`k Y]hYf"

8 UZØf`[]Vh`Yg`j]Y`Y` ; fØbXYž`Y]bgWk`]Y»`]Wk`ž`UVYf`b]Wk`h`VYgWk`f`Àb`_h`
Ui ZXYb`a` Ugg]j Yb`6i` ``Yb`Ui Z`]a` `>U\`f`&`\$`%`ž`XYb`5i Zgh]Y[`b]Wk`h`
Zi b[]V`Yf`Hc`_Ybž`X]Y`Dcdi` `Uf]h`Åh`j`cb`A`Ya` YWk`]bg`i`bX`a` Y`f`
8 UXi`fWk`ghf`Òa` hYb`<i`bXYfhhUi`gYbXY`j`cb`6Ybi`hYfb`ni`XYa`ž`k`Ug`
XYf`b`ÅWk`ghY`HfYbX`gY]b`_Øbb`hY"

=a` ; Y[YbgUhn`ni`ZfØ`YfYb`Nm`_Yb` `UVYb`k`]f`X]Yga`U` `YXcWk`Ui`Wk`
[YgY`Ybž`XUgg`fY[Y`a` Å»][Y`6Ybi`hYf`X]Y`J`cfhY]Y`XYf`C`b!7`U]b!`
J`YfZØ[VUf`_Y]h`bi`hYb`i`bX`a`]h`j`YfgWk`]YXYbYb`X5dd`g`k`]Y`n`
l`b]gk`Udž`C`dYbGYU`i`bX`gc`k`Y]hYf`"l`bX`cV`k`c` `g]Wk`X]Yg`a` Ugg]j`
dcg]h]j` `Ui`ZXUg`K`UWk`ghi`a` `i`bX`X]Y`6Yk`Yfhi`b[`XYf`6fUbWk`Y`
Ui`gk`]f`_hYž` `cV`Yg`Ui`Wk`Y]b][Y`gY`f`_f]h]gWk`Y`Di`b`_hY` `Yfj`cf"

6`c`W`_Wk`U]bg`k`]Y`9h`YfYi`a` ` `k`c`XYf`@Øk`Yb`Ub`hY]`XYf`X5dd!`
5`_h]j`]h`Åh`Yb`gh`UhhZ]b`XYh` ` `UhhYb`DfcV`Ya`Y`]b`6Yni`[`Ui`Z`
9fgWk`k`]b[`]Wk`_Y]hž`G`_U`]YfVUf`_Y]h`i`bX`gc`[Uf`Ni`[`Àb[`]Wk`_Y]h`
@UmYf!C`bY!5`hYfb`Uh]j`Yb`k`]Y`Gc`Ub`U`Yfk`]YgYb`g]Wk`Ui`Wk`U`g`
i`bni`fY]Wk`YbX`Y`ZY`_h]j` `VY]`XYf`6Yk`Å`h][i`b[`XYf`a` Ugg]j`Yb`@Ugh`
j`cb`6Ybi`hYfUbZfU[Yb"

8]Yg`VfUWk`hY`Y]b`H`Y`a`U`ni`f`GdfUWk`Yž`XUg`]b`XYf`?`fmd`hck`Å`fi`b[`g!`
7ca`a`i`b]hm`gY]h`>U\`fYb`Ui`gZØ`f`]Wk`X]g`_i`h]Yfh`k`]fX`
G`_U`]YfVUf`_Y]h`" >hnhž`XU`G`_U`]Yfi`b[`g`Øgi`b[`Yb`ZØf`XUg`ni`_ØbZh][`Y`
K`UWk`ghi`a` `XYf`6fUbWk`Y`i`bYf`Àgg`]Wk`k`i`fXYbž`YfV`]W`hYb`Dfc`Y`_hY`
k`]Y`C`dh]a`]ga` `XUg`@]Wk`h`XYf`K`Y`h"

5`g`Y]bY`XYf`VY`]YVhYghYb`9h`YfYi`a`!G`_U`]Yfi`b[`g`Øgi`b[`Yb`n]Y`h`
C`dh]a`]ga` `XUfUi`Z`UVž`Y]b][Y`XYf`ni`[`fi`bXY` ``Y[YbXYb`DfcV`Ya`Y`
a`]h`XYa` `BYh`nk`Yf`_ni` ``ØgYbž`k`cVY]Y]b`VYgcbXYfYf`GWk`k`Yfdi`b`_h`
Ui`Z`XYf`G`_U`]Yfi`b[`]Y[`h"

GWk`bY` ``Y` : U`_hYb`ØVYf`C`dh]a`]ga` i`g`

- 8Ug`A`U]bbYh`j`cb`C`dh]a`]ga` `[]b[`]a` `8YnYa` VYf`&`\$`%` ``]j`Y`
- C`dh]a`]ga` ` `Uh`gY]bYb`b`Uh]j`Yb`Hc`_Yb`fC`DŁ`Ua` `` `%"`A`U]

&\$&&'Y]b[YZØ\fh"

- ðg[YgUa h'&' %"\$\$\$\$'5XfYggYb'k UfYb'VYfYWXh][hž'&%(
A]`]cbYb'CD!Hc_Yb'ni 'VYUbgdfi WX Yb"

GWX bY`Y'B Uj] [Uh]c b

K Ug`]gh'C dh]a]ga i g3

C dh]a]ga i g`]gh'Y]bY'9h\YfYi a !G_U`]Yfi b[g`Øgi b["'=a
K YgYbh]WX Yb'VYghY\h'igY]b'Nk YW_`XUf]bž'XYa ' <Ui d hbYhmk Yf_'ni
\Y`ZYbž'fY]Vi b[g`cg'ni 'Zi b_h]cb]YfYbž']bXYa 'Yg'Y]bYb'HY]'`gY]bYf
HfUbgU_h]cbg`Ugh'ØVYfb]a a h'HYWX b]gWX '[YgY\Yb']gh'C dh]a]ga i g
Y]b' cdh]a]gh]gWX Yg'Fc`i d ži bX'Yg']gh'k]WXh]['ni 'j YfghY\Ybž'k Ug
Fc`i dg'VYk]f_Ybž'VYj cf'G]Y'h]YZf'Y]bhUi WX Yb"

K Ug`]gh'Y]b'Fc`i d3

Fc`i dg'g]bX'Y]bY'XYf'a i `h]d'Yb'G_U`]Yfi b[g`Øgi b[Ybž'XY
9h\YfYi a '\Y`ZYb'gc`Ybž'Y]bYb'\Ø\YfYb'HfUbgU_h]cbgXi fWX gUhn'ni
YffY]WX Yb"

8]Y'9h\YfYi a ' : ci bXUh]cb'Yf_`Àfhž'XUgg'g]Y' X]Y
HfUbgU_h]cbgUi gZØ\fi b['Ui »Yf\U`V'j cb '@UmYf'%Xi fWX ZØ\Yb'bi bX
X]Y'8UhYb'XUbb'Ui Z '@UmYf'%[YdcghYh'k YfXYbž'k c'Y]b'?cbgYbg
YffY]WX h'k]fX "

8Yf'<Ui dhj cfhY]'`XUj cb'VYghY\h'XUf]bž'XUgg'Yg'X]Y'6Y`Ughi b['XYg
<Ui d hbYhmk Yf_g'fYXi n]Yfh'i bX'[`Y]WX nY]h][`X]Y'[YgYbXYhYb
ðZcfa Uh]cbYb'Xi fWX 'gY]bY'bUh]j Y'G]WX Yf\Y]h'[UfUbh]Yfh"

9g'[]Vh'nk Y]'<Ui dhmdYb'j cb'Fc`i dgž'X]Y'g]WX '\Ui dhgÀWX`]WX
Xi fWX]\fY'G]WX Yf\Y]hga cXY`Y'i bhYfgWX Y]XYb.

- NYfc! ? bck `YX[Y!fN? È!Fc`i dg' `X]YgY'ZØ\Yb'X]Y
6YfYWX bi b['C ZI 7\U]b'Xi fWX 'i bX'ØVYfa]hY'b'XUbb'XYb
; Ø'h][_Y]hgbUWX k Y]g'Ub'X]Y'7\U]b"

- C dh]a]gh]gW Y`F c`i dg` X]YgY`[Y\Yb`XUj cb`Ui gž`XUgg HfUbgU_h]cbYb`ghUbXUfXa À»][`[Ø`h][`g]bX`i bX`ZØ\fyb 6YfYW.bi b[Yb`bi f`XUbb`VYhfi [gg]WYf`Xi fWž`k Ybb`Yg Y]bY`<YfUi gZcfXYfi b[`]Vh"

C dh]a]ga i g`ZÀ`h`b`X]Y`nk Y]hY`? UhY[cf]Yž`i bX`k]Y`G]Y`j]Y`Y]W h gWcb`YffUhYb`\UVYbž`]gh`gY]bY`9`hYfb`_YhY`9h\YfYi a "

K]Y`Zi b_h]cb]Yfh`C dh]a]ga i g3

8]Y`[fc» Y`≠YYž`X]Y`C dh]a]ga i g`ZØf`X]Y`a Y]ghYb`]bhYfYggUbh a UWž`]gh`XYf`c dh]a]gh]gW Y`F c`i d`" a` : c`[YbXYb`k YfXYb`X]Y ; fi bXd]bn]d]Yb`XYg`? cbnYd]hg`_i fn`Yf`Ài hYfh"

8 Ug`H@8 F`XUfUb`]gh`YXcWž`XUgg`Y]b`C dh]a]gh]WF c`i d`Y]bY UbXYfY`A Ò[`]W`_Y]h]ghž`Y]bY`6`c`W`W`U]b`Ui Zni fi ZYbž`X]Y`XUfUi Z Ui g[Y`Y[h]ghž`X]Y`G]WYf`Y]h`Y]bYg`UbXYfYb`BYhmk Yf_g`ni`bi hmYbž`XUg`U`g`ØVYf[YcfXbYhYg`BYhmk Yf`_Zi b[]Yfh"

6`c`W`gdY]W Yf

5`Y`6`Ò`W`_Y`Ui Z`C dh]a]ga i g`k YfXYb`]b`Y]bYa`VYgh]a a hYb]bhY`][YbhYb`J YfhfU[` [YgdY]W Yfhž`XYf`Ui Z`9h\YfYi a`Ui ZVUi hi bX Ui Z[Yfi ZYb`k]fX`7`Ubb`cb]WU`HfUbgUW]cb`7`U]b`7`H7`ž`i a`Yg Y]bZUWYf`ni`a UWYb`" ð bYb`k]fX`]b`Y]bYf`@]ghY`[Y\c`ZYbž`X]Y`g]W]bbYf`U`V`XYg`7`H7`VYZ]bXYhi bX`bi f`Ub[Y\Àb[h`k YfXYb`_Ubb"

8 Yf`7`H7`Ybh`À`h`7`cXYž`XYf`[UfUb]Yfhž`XUgg`X]Y`U`hi Y`Y`@]ghY`XYf`6`Ò`W`_Y`b]W hXi fW`bYi YfY`HfUbgU_h]cbYb`Ui Z`9h\YfYi a`[YÀbXYfh`k YfXYb`_Ubb`"8]YgY`; UfUb]Y`_Ubb`[YVfcWYb`k YfXYbž`k Ybb`XUg`9h\YfYi a`!BYhmk Yf_g`Y`Vgh`Y]bY`F Ycf[Ub]gUh]cb`fF Ycf[ě Xi fW`Ài Zhi bX`X]Y`F Y]\YbZc`[Y`[YÀbXYfh`k]fX"

DfcXi _h]cb`V`c`W_]YfYb

8 Yf`G`Yei YbWf`]gh`X]Y`Y]bn][Y`DUfhY]ž`X]Y`X]Y`6`c`W`dfcXi _h]cb`Ui Z`C dh]a]ga`j Yfk U`hYh`9g`\]Zh`VY]a`BYhmk Yf`_ž`]bXYa`Yg : c`[YbXYg`VYfY]hghY`h

- GcZcfh][Y`HfUbgU_h]cbgVYghÅh][i b[Yb`i bX GhUhi`gU_hi`U`g]Yfi b[Yb/
- 5i ZVUi`i bX`5i gZØ\fi b[`j cb`@UmYf!Hk c!6`ÖW_Yb/
- GYbXYb`j cb`6Ybi hnYfhfUbgU_h]cbYb`Ub`9VYbY`Y]bg"

9g`\Uh`_Y]bYb`A Ya`dcc`ž`k Ug`VYXYi hYhž`XUgg`X]Y`HfUbgU_h]cbYb gcZcfh`U_nYdh]Yfh`f`cXYf`UV[Y`Y`b`h`k`YfXYb`"8]Yg`[YgW`Y`h`i]b`XYf FY`\YbZc`[Y`Y`\fYg`9]b[Ub[g`K`Ybb`Ya`UbX`Y]bY`HfUbgU_h]cb gYbXYhž`dfØZi`XYf`GYei`YbW`f`ž`cV`g]Y`[Ø`h][`]gh`fhU`h`Y]bY Ui`gfY]W`YbXY`; YVØ`f`k`i bX`k`YbXYh`g]Y`U`g`Ui`gghY`YbXY`GdYffY Ui`ZXYb`c`_U`Yb`GhUUh`Ub`"8]YgY`Ui`gghY`YbXYb`6`ÖW_Y`k`YfXYb XUbb`[YVØbXY`h`i bX`fY[Y`a`Å»][`ni`f`Yfh][ghY`i b[`Ub`XUg BYhk`Yf`_j`cb`9h`YfYi`a`ØVYfa`]hY`h"

8 Ug`<`Ui`dh]Y`X]YgYf`6ØbXY`i b[`VYghY`h`XUf]bž`X]Y`[YgUa`hYb HfUbgU_h]cbg[YVØ`fYb`ni`fYXi`n]YfYbž`]bXYa`VYgh]a`a`hY :]l`_cghYb`Ui`ZU`Y`HfUbgU_h]cbYb`]bbYf`U`V`Y]bYf`Y]bn][Yb`7`Uf[Y j`YfhY]`h`k`YfXYb`"8]YgY`; YVØ`f`_Ubb`bUhØf`]W`Y`b`UW` BYhk`Yf`_Ugh`ni`a`NY]hdi`b`h`XYf`_`VYfa`]h`i b[`XYf`HfUbgU_h]cbYb Ub`XYb`GYei`YbW`f`j`Uf]]YfYb"

5i gZØ\fi b[`V`c`W_]YfYb

9g`]gh`k`]W`h][`ni`j`YfghY`Ybž`XUgg`9h`YfYi`a`!`?`bchYb`6`ÖW_Y`Ui`g XYa`DYYf!hc!DYYf!BYhk`Yf`_j`cb`9h`YfYi`a``Yfi`bhYf`UXYb` Cdh]a`]ga`i`g!`?`bchYb`h`]b[Y[Yb`UXYb`6`ÖW_Y`X]fY`_h`Ui`g`XYa`7`H7! 5ddYbX!Cb`m`J`YfhfU[`Yfi`bhYf"

9g`[]Vh`nk`Y]`<`Ui`dh`ca`dcbYbhYbž`Ui`g`XYbYb`Cdh]a`]ga`i`g!`?`bchYb VYghY`Yb`"8]Yg`g]bX`XYf`9h`YfYi`a`8`UhU`b`XYi`Yf`i`bX`X]Y Cdh]a`]ga`7`]Ybh`Gc`Z`k`UfY"

9g`k`i`fXY`Yb`hk`]W`_Y`hž`i`a`X]Y`Cdh]a`]ga`i`g!`6`c`W`W`U]b`Ui`g`6`ÖW_Yb ni`fY`_cbghfi`]YfYbž`X]Y`]a`7`H7!`J`YfhfU[`j`Yf`ÖZZY`bh]W`h`k`YfXYb`"9g \Y]»`h`Ui`W`X]Y`8`UhYb`hfUbgdc`fhgW`]W`h"

8]YgYf`Å`bY`h`ghUf`_`; Yh`ž`k`Ug`VYXYi`hYhž`XUgg`Cdh]a`]ga`i`g]bg[YgUa`h`i]b`gY]bYa`8Yg][b`9h`YfYi`a`gY`f`b`U`Y`_ca`a`h`"8]Yg

`]Y[h'Ui W`XUfUbž'XUgg`C dh]a]ga `X]Y[`Y]WXY`9h\YfYi a `J]fhi U`
A UW]bY`f9J A Ł'gck]Y`X]Y[`Y]WXY`?cbhc!`i bX`GhUhi gghfi _hi f`i bX
XYb`A Ygga YWU]ga i g`Z0f`; Ug`i bX`X]Y; YV0\fYbcfXbi b[`hY]`h"

: Y\`YfVYk Y]gY

8]Y`J Yfk YbXi b[`Y]bYg`c dh]a]gh]gWYb`F c``i dg`VYXYi hYhž`XUgg`X]Y
ghUUh]WYb`J YfdZ]W]hi b[Yb`Ui ZX]fY`hY`K Y]gY`]a `BYhnk Yf`_] cb
9h\YfYi a `j Yf0ZZYbh]W]h`k YfXYbž`c\`bY`XUgg`Y]b`BUW]k Y]g`XYf
; 0]h[_Y]h`X]YgYf`J YfdZ]W]hi b[Yb`j Yf`Ub[h`k]fX``: Y\`YfbUW]k Y]gY
k YfXYb`Ub[YZcfXYfhž`k Ybb`Y]bY`ghUUh]WY`J YfdZ]W]hi b[
Ub[YZcW]hYb`k]fX``K Ybb`Yg`YfZc`[fY]W\`YfUi g[YZcfXYfh`k]fXž
k]fX`Yg`YbhZYfb`hi bX`gW`]Y» `]W`Xi fW`Y]b`UbXYfYg`YfgYhnh"

8 Ug`Xc`_i a Ybh]YfYb`V]YhYh`Y]bY`Y]b[Y\`YbXYfY`i bX`hYW]b]gWY
9f`Ai hYfi b[`XYf`cVYb`VYgW]f]YVYbYb`6Y[f]ZY`i bX`XYg`[YgUa hYb
DfcnYggYg"

Gc`0VYfVf0W_Yb`G]Y`5 ggYhg`nk]gWYb
9VYbYb

6Y]`@UmYf!&!G_U]Yfi b[g`0gi b[Yb`k]Y`C dh]a]ga `]gh`Yg
cZZYbg]W]h]W]j cb`[f0» hYf`6YXYi hi b[ž`5 ggYhg`nk]gWYb
j YfgW]YXYbYb`@UmYfb`Ui ghUi gWYb`ni `0bbYb"

9g`[]Vh`a Y\`fYfY`A 0[`]W`_Y]hYbž`k]Y`G]Y`j cf[Y\`Yb`_0bbYb``#
YfghYf`@]b]Y`_0bbYb`G]Y`Ui ZX]Y`cZZ]n]Y`Y`K YVg]hY`[Y\`Yb`i bX`X]Y
Xcfh`VYfY]h[YghY``hY`6f0W_Y`j Yfk YbXYb``8 Uni `a 0gghYb`G]Y`bi f
Y]bY`K YV`!K U`Yh`k]Y`A YhUA Ug`_`UVYb"

J cb`Xcfh`Ui g`a 0ggYb`G]Y`XUg`BYhnk Yf`_Ui gk Å\`Ybž`j cb`XYa`G]Y
Hc`_Yb`0VYfVf0W_Yb`a 0W]hYb``8]Yg`]gh`X]Y`i bhYfgh0hnhY`@]ghY.

9g`[]Vh`Ui W`C dh]cbYb`ni f`, VYfVf0W_i b[`j cb`nYbhU`]g]YfhYb
60fgYbž`UVYf`Yg`]gh`k]W]h][`ni`VYUW]hYbž`XUgg`X]YgY`0VYf
5bV]YhYf`YfZc`[Ybž`a]h`XYbYb`C dh]a]ga `Y]bZUW]j Yf`]b`h]gh` `k Ug

VYXYi hYhž'XUgg'Yg'_Y]bY'6]`][i b['[]Vhž'i bX'G]Y'gc`hYb'a]h
J c f g]W h'i bX'bUW [fØbX`W Yf'8i Y'8]][YbW'j c f[Y\Yb"

J c b'Xc f h'Ui g]gh'XYf'J c f[Ub['VYgcbXYfg'Y]bZUW ž'XU'G]Y'bi f'bcW
XYb'6YhfU['VYghÅh][Yb'i bX'X]Y'HfUbgU_h]cb']b' Æ fYf'6f]YZhUgWY
i bhYfnY]W bYb'a ØggYb"

J Yfa Ø[Yb g k YfhY'ni 'ØVYfVfØW_Yb'Ui g'C dh]a]ga i gž'Yg'[]Vh'Y]b
dUuf'C dh]cbYb"'G]Y'_ØbYb'ghUhhXYggYb'Y]bY'8f]hU b V]YhYf!6fØW_Y
cXYf'X]Y'cZ]n]Y`Y'6fØW_Y'j Yfk YbXYb"'8 Ug': c'[YbXY']gh'Y]b
6Y]gd]Y`ZØf'@YhnhYfYgž'UVYf'XYb_Yb'G]Y'XUfUbž'XUgg'X]Y
, VYfVfØW_i b['j c b'C dh]a]ga i g'ni '9h\YfYi a 'g]YVYb'HU[Y'XUi Yfh"

5`Ygž'k Ug'G]Y'hi b'a ØggYbž']gh'Ui ZXYb'DZY]'nk]gWYb'XYb
K YfhZY'XYfb'ni '_]W_Ybž'i bX'X]Yg'k YWgY'h'X]Y'cV][Y'HfUbgU_h]cb"
K Ybb'G]Y'C dh]a]ga 'b]W h'ni 'A YhUA Ug'_\]bni [YZØ[h\UVYbž'k]fX
X]Yg'Ui W'ZØf'G]Y'Yf'YX][h'J c b'Xc f h'Ui g'a ØggYb'G]Y'bi f'bcW'XYb
6YhfU['VYghÅh][Yb'i bX'X]Y'HfUbgU_h]cb'i bhYfgWfY]VYb.

; c j YfbUbW'. '8 Ug'A cXY`'XYg'C dh]a]ga i g

8]Y'bUh]j Y' fmdhck Å\fi b['XYg'C dh]a]ga i g!² _cgmghYa g']gh'XUg
CD!Hc_Yb"

8Yf'C dh]a]ga i g'k]fX'j ca 'gc[YbUbbhYb'C dh]a]ga i g!?'c`Y_h]j
fY[]Yfh"@Ui h'XYf'cZ]n]Y`Yb'K YVg]hY']gh'XUg?'c`Y_h]j .

'Y]bY'; fi ddY'j cb'l bhYfbY\ a Ybž'; Ya Y]bXYb'i bX'6Øf[Yfbž'X]Y
ni gUa a YbUfVY]hYbž'i a 'ØZYbh]WY'; ØhYf'ni 'VY'c\bYb'i bX'Y]bY
bUW \U'h][Y'Ni _i bZi'ZØf'9h\YfYi a 'Ui Zni VUi Yb"

8]Y'@Y]hi b['XYg'C dh]a]ga '7c`YWh]j Y'gY'Vgh'k]fX'YXcW'Ui g'nk Y]
gYdUfUHYb'< Åi gYfb'VYghY\Yb.'XYa 'Hc_Yb'<ci gY'i bX'XYa
7]h]nYbg '<ci gY"@Ugg'Yg'i bg'Ui ZgW'ØggY'b"

8 Ug'Hc_Yb!< Ui g

8]Y'9]bZØ\fi b['XYg'C D!Hc_Ybg'i bX'XYg'Hc_Yb'<ci gY'a Uf_]YfhY
XYb'6Y[]bb'XYf'; cj YfbUbWV'XYg'Ch]a]ga i g''C D'gY`Vgh'k i fXY
Ub'<i bXYfhUi gYbXY'j cb'5XfYggYb'j YfhY]'hž'X]Y'g]W'Xi fW'XYb
YfghYb'5]fXfcd'fXUni 'gdÅhYf'a Y\fl'Ub'Y]bYa '7ca a i b]hm'
cf]Ybh]YfhYb'J Yf\U'hYb'VYhY']][hYb"

⇒'YXYa 'i: U''g]bX'X]Y'A]h['YXYf'XYg'Hc_Yb'<ci gY'ZØf'X]Y
6YfUhi b[ž'9]bfY]W'i b['i bX'5Vgh]a a i b['ØVYf'j YfgW]YXYbY
J cfgW'À[Y'j YfUbhk cfh]W''8Uni '_ØbbYb'CD!⇒\UVYf'Ybhk YXYf
X]fY_h'UVgh]a a Yb'cXYf'\f'Gh]a a fYW'h'Ub'Y]bYb'8f]hhYb
ØVYfhfU[Yb"

⇒a 'K YgYbh]WYb'gh]a a h'XUg'Hc_Yb'<ci gY'ØVYf'J cfgW'À[Y'XYf
Zc`[YbXYb'5fh'UV.

- Dfchc_c''i 'BchYb
- ⇒ZUh]cbgUbdUggi b[
- :]bUbna]hhY`
- GW'i hn'XYf'FYW'hY
- Ni gW'ØggY'Ui g'XYa 'i; cj YfbUbW!': cbXg

8 Ug'6Øf[Yf\Ui g

⇒a '?Yfb'j]gh'XUg'7]h]nYbg 'i<ci gY'Y]b'YI dYf]a YbhY''Yf'J Yfgi W
Y]bYg'b]W'h'd'i hc_fUh]gWYb'; cj YfbUbW!A cXY''g''G]Y'j]gh
ni ghÅbX]['ZØf'X]Y'fØW_k]f_YbXY': ØfXYfi b['ØZYbh]WYf'; ØhYf"

8 Ug'CV][Y'Vf]b[h'i bg'ni 'i bgYfYa 'bÅW'ghYb'Di b_hž'XYa 'CD!
Hc_Yb"

9]bZØ\fi b['XYg'C D!Hc_Ybg

8 Yf'CD!Hc_Yb'k i fXY'Xi fW'Y]bYb'5]fXfcd'[YghUfhYhž'XYf
]bg[YgUa h'i) i 'XYg'[YgUa hYb'5b[YVchg'j YfhY]'hY"

Ni 'XYb'ei U']Z]n]YfhYb'6Ybi hnYfb'[Y\ØfhYb'YXcW.

- 85C!K Å\Yf

- A i `h!G][!I bhYfnY]Wk bYf
- K]YXYf\c`Yb`G]Y`C dh]a]ga i g!6Ybi hnYf
- ;]hfWt]b!GdYbXYf

K Ybb`G]Y`j Yfa i hYbž`XUgg`G]Y`VYfYWk h][h`g]bXž`_ÖbbYb`G]Y`g]Wk
 U`Y`ni [Y\Öf][Yb`6f]YžUgWkYb`Ui ZXYf`cZZ]n]Y`Yb`5bgdfi Wk ggY]hY
 UbgY\Yb"

J]Y`Y`ZFU[Yb`g]Wk ž`cV`Yg`Y]bYb`bYi Yb`5]fXfcd`[YVYb`k]fXž`i bX`X]Y
 _i fnY`5bhk cfh`Ui hYh`i`U"8Ug`HYUa` \Uh`XYi h`]Wk`[Ya UWk hž`XUgg
 Yg`d`Ubhž`]bg[YgUa h`%-`i`XYg`5b[YVchg`ZÖf`X]YgYb`Nk YW_
 VYfY]hni ghY`Yb`Gc`g]Y\h`X]Y`[YgUa hY`Hc`Ybca]_j cb`C D`Ui g.

`C ZZ]n]Y`Y`K YVg]hY

: Øf`Y]bYb`i a ZUggYbXYfYb`9]bV`]W_]b`X]Y`^2 _cbca]Y`\]bhYf`XYa
 C dh]a]ga i g!^2 _cgmghYa`VYgi WkYb`G]Y`V]hY`i bVYX]b[h`X]Y
 cZZ]n]Y`Y`K YVg]hY"

5 VgWk`i gg

C dh]a]ga i g`Uh`g]Wk`gWk bY`ni`Y]bYf`XYf`VY`]YVhYghYb`9h\YfYi a !
 G_U`]Yfi b[g`Ögi b[Yb`Ybhk]W_Y`h`J cf`_i fnYa` \Uh`X]Y`C dh]a]ga
 : ci bXUh]cb`Y]bYb`J cfgWk`U[`j YfÖZZYbh]Wk hž`XUg`C dh]a]ga !
 A U]bbYh`Ui Z`6YXfcW`ni`U`hi`U`]g]YfYbž`Y]bY`bYi Y` ; YbYfUh]cb
 XYnYbhfU`Yf`F c`i d!5fWk]hY`hi fž`X]Y`j cb`C dh]a]ga`@UVg
 Ybhk]W_Y`h`k i fXY`Ni`X]YgYa`H\Ya`U`gU[hY`XUg`HYUa`.

*K]f`g]bX`ni j Yfg]Wk h]Wk ž`XUgg`X]Y`Dcgh!6YXfcW`!9fZU\ fi b[`Y]bY
 dcg]h]j Y`J YfÅbXYfi b[`ZÖf`9bhk]W_Y`f`ja`C dh]a]ga !^2 _cgmghYa
 gY]b`k]fXž`i bX`\UVYb`j cb`i bgYfYb`DUfhbYfb`Ub`U`hYbXY
 6Y[Y]ghYfi b[`ZÖf`XUg`l d[fUXY`Yf`U`hYb`"K]f`g]bX`VYghfYVhž`X]YgYg
 l d[fUXY`ni`Y]bYa`9fZc`[`ni`a UWk Ybž`i bX`g]bX`[YgdUbbh`Ui Z`X]Y
 9f[YVb]ggY`]b`XYb`_ca a YbXYb`A cbUhYb`i bX`šU\ fYb"*

9g`]gh`Ui Wk`gY\`f`]bhYfYggUbh`ni`VYcVUWk hYbž`k]Y`g]Wk`X]Y
 j YfgWk]YXYbYb`@UmYf!Hk cg]b`XYb`_ca a YbXYb`šU\ fYb`gWk`U[Ybž
 k Å\ fYbX`XYf`?Ua dZ`nk]gWk Yb`cdh]a]gh]gWk Yb`F c`i dg`i bX`N`?!

F c`i dg'k Y]hYf[Y\h"

...

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`_fmdhc!bYk g"Uh