

? i fnZf]gh][Y '6]hWc]b! =bj YghcfYb 'bY\ a Yb
bUW\ 'XYa 'Di a d'; Yk]bb'a]h. ; `UggbcXY

6Ygh]a a hY '6]hWc]b! =bj YghcfYb'j Yf_Ui ZYbž'gc`Ub[Y'g]Y
_ÖbbYbž'bUW\XYa 'X]Y'df]a ÅfY'?fmdhck Å\fi b[``Ui h
; `UggbcXY'5bZUb['X]YgYg'A cbUhg'&' "\$\$\$'I G!8c``Uf
ni fØW_[YZcfXYfh'\Uh"8Yf'bYi YghY'6Yf]W\h'XYg'6`cW_WU]b!
=bhY``[YbW!5bV]YhYfg'i bhYfgi W\h'X]Y'Øb[ghYb'Cb!7\U]b!
JYf`U'hYbga i ghYfž'X]Y'gck c\`j cb'_i fn!`U'g'Ui W\j cb
'Ub[Zf]gh][Yb' =b\UVYfb'[YnY][h'k i fXYb"JYf`UggYbž'gc`Ub[Y
g]Y'_ÖbbYb'8]Y'BYk g`YhhYfj YfÖZZYbh]W\h'Ua 'A cbhU[ž
VY[]bbh'a]h'XYf'I bhYfgi W\i b['XYg'DfY]gYg'j cb'6]hWc]bž'XYf
a Y\fyfy'Cb!7\U]b!DfY]ga cXY``Y 'ni fØW_[YZcfXYfh'\Uh"9]b
A cXY``VY]b\U'hYh'XYb'5b`Y[YdfY]g' `XYf'XYb
Xi fW\gW\b]h]W\Yb'5bgW\UZI b[gdfY]g'ZØf`U``Y'j cb'6]hWc]b!
A]bYfb'Ui g[Y[YVYbYb'i bX'j YfhY]'hYb'7c]bg'k]XYfgd]Y[Y'h"
BUW\XYa 'Yf'X]YgYg'A cXY``VY]'%+"(\$ \$`'ØVYfk i bXYb'\Uhž
]gh'XYf'Xi fW\gW\b]h]W\Y'6Yf[a Ubb'ni 'Y]bYf'Dcg]h]cb'XYf
F YbhUV]']hÅh'ni fØW_[Y_Y\fh"8Yf'GW\f]h]h' Ua d^AY``]d/

6Ygh]a a hY '6]hWc]b! =bj YghcfYb'j Yf_Ui ZYbž'gc`Ub[Y'g]Y'_ÖbbYbž
bUW\XYa 'X]Y'df]a ÅfY'?fmdhck Å\fi b[``Ui h; `UggbcXY'5bZUb[
X]YgYg'A cbUhg'&' "\$\$\$'I G!8c``Uf'ni fØW_[YZcfXYfh'\Uh"

8Yf'bYi YghY'6Yf]W\h'XYg'6`cW_WU]b! =bhY``[YbW!5bV]YhYfg
i bhYfgi W\h'X]Y'Øb[ghYb'Cb!7\U]b!JYf`U'hYbga i ghYfž'X]Y'gck c\
j cb'_i fn!`U'g'Ui W\j cb`Ub[Zf]gh][Yb' =b\UVYfb'[YnY][h'k i fXYb"

J Yf`UggYbž'gc`Ub[Y'g]Y'_ÖbbYb

8]Y'BYk g`YhhYfj YfÖZZYbh]W\h'Ua 'A cbhU[žVY[]bbh'a]h'XYf
I bhYfgi W\i b['XYg'DfY]gYg'j cb'6]hWc]bž'XYf' a Y\fyfy'Cb!7\U]b!
DfY]ga cXY``Y 'ni fØW_[YZcfXYfh'\Uh"

9]b`A cXY`VY]b\U`hYh`XYb`5b`Y[YfdfY]g` `XYf`XYb
Xi fW`gW`b]h`]W`Yb`5bgW`U`Z` b[gdfY]g`Z`f`U`Y`j` cb`6]hW`b]A`]bYfb
Ui`g[Y[YVYbYb`i` bX`j` YfhY]`hYb`7c]bg`k`]XYfgd]Y[Y`h`B`UW`XYa` `Yf`
X]YgYg`A cXY`VY]`%+`"(\$`\$` `ØVYfk`i` bXYb` \Uhž`]gh`XYf`
Xi fW`gW`b]h`]W`Y`6Yf[a`Ubb`ni` `Y]bYf`Dcg]h]cb`XYf`F`YbhUV]`]h`h`
ni`fØW`[Y`Y`fh`

8Yf`GW`f]h`h`U`h`Ui` W` `XYb`6]hW`b]j`]Y`Yf`A`YbgW`Yb`k`]YXYf`]b`X]Y`
;`Yk`]bbncbY`ni`fØW`[YVfUW`hž`k`cVY]`XUg`dfcnYbhi`U`Y`5b[YVchi]a`
;`Yk`]bb`j`cb`))`i` `VY]`%*`"\$`\$`\$` `Ui`Z`*`+`i` `VY]`&` "%`\$`\$` ` [Ygh]Y[Yb`
]gh`8]Yg`k`Uf`Y]bYf`XYf`gh`Åf`_ghYb`Gd]hnYb`Z`f`X]Y`F`YbhUV]`]h`h`j`cb`
6]hW`b]k`Å`fYbX`Y]bYg`6`ÅfYba`Uf`_hYgž`XYf`Y`a`U`g`Ui`Z`[YhfYhYb`
]gh`

;` `UggbcXY`Yf`_`ÅfhYž`XUgg`6Yk`Y[i`b[Yb`]b`X]YgYf`?`YbbnU`
bØhn`]W`gY]b`_`ØbbYbž`i`a` `ZYghni`ghY`Ybž`k`Ubb`Y]bY`A`Uf`_hYf`c`i`b[
]a` ;`Ub[Y`gY]b`_`ØbbhY`"6Yk`Y[i`b[Yb`X]YgYf`;`fØ`»`Y`V]YhYb`Y`XcW`
Ui`W`6]hW`b]!`b`UVYfbž`X]Y]b`X]Y` ;`Yk`]bbncbY`ni`fØW`[Y`Y`fh`
g]bXž`Y]bYb`5b`fY]nž`Y]b][Y`]\`fYf` ;`Yk`]bbY`ni` `fYU`]g]YfYb`"

≠gVYgcbXYfY`XYf`DfcnYbhgUhn`XYg`_i`fnZf]gh][Yb`≠\UVYfUb[YVchg`
Ua` ;`Yk`]bb`]gh`Ui`Z`ØVYf`-`+ž`i` `ni`fØW`[Y`Y`fh` `Ub`X]YgYa` `Di`b`_h`
`bY][Yb`5b`Y[Yf`XUni`ž`X]Y` ;`Y`Y[Yb`Y]h`ni` `Yf[fY]ZYb`i`bX`a`]h`
6fYU`!9j`Yb`cXYf` ;`Yk`]bb`Ui`gni`ghY][Yb` "

5b[Yg]W`hg`X]YgYg`Yf`YV`]W`Yb`5bgh]Y[g`XYf`F`YbhUV]`]h`h`k`]fX`
X]Y`K`U`fgW`Y]b`]W`_Y]h`Y]bYg`J`Yf`_Ui`ZgXfi`W`_g`j`cb`_i`fnZf]gh][Yb`
≠\UVYfb`k`U`fgW`Y]b`]W` `Ybhgd`fYW`YbX`ghY][Yb` ž`gU[hY`
;` `UggbcXY`"

8]Y`8`UhYb`VYgh`h][Yb`X]Yg`VYfY]hg.`8`Ug`<`UbXY`gj`c`i`a`Yb`i`bhYf`
_i`fnZf]gh][Yb`6]hW`b]!`b`UVYfb`fX]Y`Yb][Ybž`XYfYb`7c]bg`g]W`
ni` `Yhnh`j`cf`k`Yb][Yf`U`g`*` `A`cbUhYb`VYk`Y[h` \UVYb`E`]gh`k`Y]h`ØVYf`
gY]bYb` `Ub[Zf]gh][Yb`fØW`_`Åi`Z][Yb`HfYbX` \]bUi`g]b`X]Y`<`Ø`Y`
[YgW`cggYb`"A`]bYbUfVY]hYf5i`W` \UVYb`g]W` `]b`X]Y`F`U`mY`
j`Yf`_Ui`Zh`"

8U`Yf`_Ubb`X]Y`B`UW` \U`h][_Y]h`XYf`U`_hi`Y`Y`b`F`U`m`U`g`Y]b`

;`Y]W[Yk]W h'nk]gW Yb`ni Z]Y» YbXYf'i bX`bYi`Y]b[YgYhnhYf
BUW ZFU[Y`Ub[YgY\Yb`k YfXYbž'i a`XUg`5b[YVch'ni`XYW_YbžXUg
Xi fW`X]YgY` \ Ò\YfYb`DfY]gY`Ui`g`XYb`6f]YZhUgW Yb`XYf`5b`Y[Yf
[Ync[Yb`k]fX` žZ` \f';`UggbcXY`Zc fh"

@Ub [Zf]gh][Y`=b \ UVYf

K`À\fybX`?i fnnY]h\U`hYf`Ui`gj Yf_Ui`Zh`k YfXYbž`k`ÀW gh`X]Y`5bnU\`
XYf`7c]bgž`X]Y`g]W`gY]h`ØVYf`*`A`cbUhYb`b]W`h`VYk`Y[h`\UVYbž`a`]h
Y]bYf`F`UhY`j`cb`%\$`\$`\$`\$`6H7`dfc`A`cbUh`8`Ug`VYXYi`hYhž`XUgg`X]Y
<C8`@Yf!`VYfnYi`[i`b[`gY`Vgh]`ba`]hYb`Y]bYf`A`Uf`hfU`mY`ghUf`
V`Y]Vh`"

Ni`U`hi`Y`Yb`DfY]gYb`VYZ]bXYh`g]W`XYf`Xi`fW`gW`b]h`]W`Y
`Ub [Zf]gh][Y`=b \ UVYf`b`Yhk`U`Ui`Z`Y]bYf`6fYU`!9j`Yb!6Ug]gž`k`Ug
VYXYi`hYhž`XUgg`gY]bY`7c]bg`ni`a`[`Y]W`Yb`DfY]g`Y[Ybž`ni`XYa`g]Y
Y]b[Y`_Ui`Zh`\UVYb`"

@YhnhY`K`cW`Y`;`UggbcXY`bch]Yfh`XUgg`XYf`5bgh]Y[`XYf`J`c`Uh`]h`h
j`cb`6]hW`b]b`X]YgYa`A`cbUh`XYb`6Y[]bb`Y]bYg`nm`_]gW`Yb
6i`Yba`Uf`hYg`g][bU`]g]YfYb`_ÖbbhY`"

...

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`_fmdhc!bYk`g"Uh