

? fmdhc k Å\fi b['gh]Y['&\$&&']b'7\]'Y'U`g
5b`U[Ycdh]cb`]a a Yf'VY`]YVhYf' `:]bUbW

@Ui h`Y]bYf`l a ZfU[Y`XYg`[`cVU`Yb`6YfUhi b[gi bhYfbY\`a Ybg
6U]b`/ Ua d/, \$' , /7ca dUbmik i fXYb`? fmdhc k Å\fi b[Yb`]b
7\]'Y`]a a Yf'VY`]YVhYf`"8]Y`l a ZfU[Y`Yf[UVž`XUgg`? fmdhc
i bhYf`XYb`7\]'YbYb`U`g`Xf]hhVY`]YVhYghYg`5b`U[Yj Yfa Ò[Yb
Y]b[Yghi Zh`k]fXž`bi f`\]bhYf`ϕj Ygha YbhZcbXgž`X]Y`X]Y
VY`]YVhYghY`5b`U[Ycdh]cb`k UfYbž`i bX`æ a cV`]Ybž`X]Y`Ub
nk Y]hYf`GhY`Y`fUb[]YfhYb`"Dcdi `Uf]hÅh`j cb`? fmdhc `ghY][h`]b
7\]'Y`]a `>J\`f'&\$&&`@ÅbXYf`]b`@UhY]bUa Yf]_Už`X]Y`j cb`\c`Yb
5Vk Yfhi b[g!`i bX`ϕZUh]cbgfUhYb`VYhfc ZYb`g]bXž`VY[]bbYbž
g]W`? fmdhc `U`g`5b`U[Ycdh]cb`ni ni k YbXYb`"ϕ`7\]'Yž`XUg`ni
XYb`ZØbZ`@ÅbXYfb`a]h`XYf`gW`]a a ghYb`ϕZUh]cb`]b`XYf`NcbY
[Y\`Öfhž`]gh`? fmdhc `ni `Y]bYf`XYf`VY`]YVhYghYb
5b`U[Ya Ò[`]W`_Y]hYb`i bhYf`U`Yb`Ui ZXYa `A Uf`_h
j YfZØ[VUfYb`C dh]cbYb`[Yk cfXYb`"8]Y`/ Ua d^Y`]d/

@Ui h`Y]bYf`l a ZfU[Y`XYg`[`cVU`Yb
6YfUhi b[gi bhYfbY\`a Ybg`6U]b / `7ca dUbmik i fXYb
? fmdhc k Å\fi b[Yb`]b`7\`]Y`]a a Yf`VY`]YVhYf``8]Y`l a ZfU[Y
Yf[UVž`XUgg`? fmdhc`i bhYf`XYb`7\`]YbYb`U`g
Xf]hhVY`]YVhYghYg`5b`U[Yj Yfa Ò[Yb`Y]b[Yghi Zh`k]fXž`bi f
\`bhYf`≠bj Ygha YbhZcbXgž`X]Y`X]Y`VY`]YVhYghY`5b`U[Ycdh]cb
k UfYbž`i bX`≠a a cV`]Ybž`X]Y`Ub`nk Y]hYf`GhY``Y`fUb[]YfhYb"

Dc di `Uf]hÅh`j cb`? fmdhc`ghY][h`]b`7\`]Y`]a
>U\ f`&\$&&

@ÅbXYf`]b`@UhY]bUa Yf[_Už`X]Y`j cb`\c\Yb`5Vk Yfhi b[g!`i bX
≠ZUh]cbgfUhYb`VYhfc ZYb`g]bXž`VY[]bbYbž`g]W`? fmdhc`U`g
5b`U[Ycdh]cb`ni ni k YbXYb``≠`7\`]Yž`XUg`ni`XYb`ZØbZ`@ÅbXYfb`a]h
XYf`gW`]a a ghYb`≠ZUh]cb`]b`XYf`NcbY`[Y\Òfhž`]gh? fmdhc`ni`Y]bYf
XYf`VY`]YVhYghYb`5b`U[Ya Ò[`]W`_Y]hYb`i bhYf`U``Yb`Ui ZXYa`A Uf_h
j YfZØ[VUfYb`C dh]cbYb`[Yk cfXYb"

8]Y`9f[YVb]ggY`ghUa a Yb`Ui g`Y]bYf`l a ZfU[Y`j cb`6U]b /
7ca dUbmž`Y]bYa`[`cVU`Yb`6YfUhi b[gi bhYfbY\`a Yb`a]h<Ui dhg]hm
]b`6cghcbž`XUg`bUW`XYb`]bhYfYggUbhYghYb`5b`U[Ya Ò[`]W`_Y]hYb
]a`@UbX`]a`>U\ f`&\$&&`ZfU[hY``&`i`XYf`6YZfU[hYb`Ubhk cfhYhYbž
XUgg`? fmdhc`X]Y`YfghY`K U\`ZØf`]\fY`≠bj Ygh]h]cbYb`]a`>U\ f`&\$&&`gY]
žk Ug`Yg`i bhYf`U``Yb`C dh]cbYb`Ui ZXYb`Xf]hhYb`D`Uhn`Vf]b[h"

≠bj Ygha YbhZcbXg`VY`Y[hYb`VY`]XYf`l a ZfU[Y`XYb`YfghYb`D`Uhnž`*
i`XYf`6YZfU[hYb`k Å\hYb`X]YgY`U`g`YfghY`5b`U[Ya Ò[`]W`_Y]h`&(
i`XYf`6YZfU[hYb`[UVYb`Ubž`]b`≠a a cV`]Yb`]bj Ygh]Yfhini`UVYb"

K Ufi a`? fmdhc`]a a Yf`VY`]YVhYf`k]fX

8]Y`; fØbXY`ZØf`X]Y`9f[YVb]ggY`\UVYb`XUa]h`ni`hi bž`k]Y
≠bj YghcfYb`? fmdhc`i bX`gY]bY`a Ò[`]W`Yb`F`YbX]hYb`gY\Ybž`gY`Vgh
k Ybb`&\$&&`_Y]b`[i hYg`>U\ f`ZØf`X]Y`6fUbW`Y`k Ufž`bUW`XYa`g]Y`a]h
XYa`B]YXYf[Ub[]j cb`HYffU`i bX`XYa`?cb_i fg]j cb`: HL

_cbZfcbh]Yfh'k UfYbž'nk Y]'VYgcbXYfg'Y]bgWk bY]XYbXY'9fY][b]ggY"
Ni 'X]YgYf'K U\fbY\ a i b['gU[hY' A UfW]U' F UdY'Už'DUfhbYf'VY]'6U]b
7\]Y.

8]YgY'NU\`gh]a a h'a]h'XYa 'HfYbX'ØVYfY]bž'XYb'k]f']b
'YhnhYf'NY]h'[YgY\Yb'\UVYbž'VY]'XYa 'X][]hU'Y'K Å\fi b[Yb
Ui Z[fi bX']\fYf'\c\Yb'F YbX]hYb'ni 'VYgh]a a hYb'5b'ÀggYb
]a a Yf'VY']YVhYf'k YfXYb"

8]Y'a Y]ghYb'k Å\Yb'YXcW'Ui Z[fi bX']\fYf'VY[fYbnhYb'J c'Uh]'hÅh
i bX'XYg'XUa]hj YfVi bXYbYb'F]g]_cg']a a Yf'bcW'hfUX]h]cbY''Y
5b'U[Ycdh]cbYb"'8YbbcW'k Uf'?fmdhc'XYi h]W'VY']YVhYf'U'g
UbXYfY'YhUV']YfhY'C dh]cbYb'k]Y'5_h]Yb'i bX'5b'Y]\Ybž'X]Y'&%i
Vnk "%- i 'XYf'DfÅZYfYbn'Yf\]Y'hYb"

7\]Y'\Uh'GWkf]hY'i bhYfbca a Ybž'i a '?fmdhc k Å\fi b[g]bj YghcfYb
fY[i 'Uhc]f]gWkY?'Uf\Y]h'ni 'j YfgWk UZZYb"'8 Ug '@JbX'ni [Y'UggYb
Y]b':]bhYWk!; YgYhni]a 'C_hcVYfž'j cb'XYa '5bU'mghYb'['Ui VYbž
XUgg'Yg']b'Ni _i bZ'h'a Y\ f'≠j Ygh]h]cbYb']b'X]Y
'?fmdhc k Å\fi b[gVfUbWkY'cW_Yb'k]fX"'5i W' bUW' ÷\fYb'XYg
'?Ua dZyg'[Y[Yb'Df]j UhVUb_Yb'g]bX'?fmdhc k Å\fi b[gVØfgYb'bi b
XUni ']b'XYf'@U[Y' cZZYb'6Ub__cbhYb']a '@JbX"'6i XUž'Y]bY
bUh]cbU'Y'6ØfgYž'k Uf'X]Y'YfghYž'X]Y'X]Yg'hUh'i bX'X]Y'HØfYb'ZØf
UbXYfY'ÒZbYhY"

K Ug'XYb_Yb'G]Y'ØVYf'XUg'K UWk ghi a 'j cb'?fmdhc]b'7\]Y
U'g'≠j Ygh]h]cbg]bghfi a Ybh3'GU[Yb'G]Y'Yg'i bg']a
'?ca a YbhUfVYfY]Wk 'i bhYb"

Gyf[]c'; ÒgWxYb_c'

Gyf[]c'gh'Y]b'? fmdhc k Å\fi b[g'ci fbU'gh'a]h'G]hn']b' J YbYni Y`U" '9f'VYgW fY]Vh'g]Wx
gY`Vgh`U`g`gdÅh'a`Gd]Y`i bX`hfUh]b`X]Y'? fmdhcgd\ÅfY`Y]bž`U`g`XYf`DfY]gUbgh]Y[`]a
8YnYa VYf`&\$%+`ghUhhZUbX" '9f`\UhY]bYb`<]bhYf[fi bX`U`g`7ca di hYf]b[Yb]Yi fž`YVh]b
J YbYni Y`U`i bX`]gh`Ui Z'gcn]U`Yf`9VYbY`j ca`? fmdhc k Å\fi b[gVcca`VYhfcZZYb" '9f
V]YhYh`Y]bY`UbXYfY`G]Wxhk`Y]gY`ØVYf`XYb'? fmdhc!9fZc`[`i bX`k`]Y`Yg`XYb`Yb][Yb`Å` Zhž
X]Y`_Y]b`6Ub`_cbhc` \UVYb`i bX`i bhYfj Yfgcf[h'g]bX"

6]`XbUWx k Y]g. `G\i hYfghcW_ž'D]l UVUmž`K]_]7ca a cbg

6Y`]YVhYfY`B UWx f]Wx hYb

: U`g`8i`Yg`j YfdUggh`\Ugh

f[bWh]cbfXž'gž']XŁ'o j Uf`^gž`Z'g`1`X"[Yh9`Ya Ybhg6mHU[BUa YfgŁQ\$Q'
]Z'fK"[Yh9`Ya Ybh6mXf]XŁŁ'fYhi fb/'`g`1`X"WfYUHY9`Ya YbhfgŁ/'`g"]X`1
]X/'`g"gfWl "`\hhdg. #AŁbbYWh"ZUWVcc_"bYh#YbSl G#gX_"`g. l ZVa`1`%
j Yfg]cb1 j' "&"/Z'g"dUfYbhBcXY"]bgYfh6Y Zc fY f'gž`Z'gŁ/'qfKcW a Ybhž
fgWf]dhfž`fZUWVcc_!`ggX`fŁŁ/

8YhU]`g

6Ygi WxYb`G]Y`i bg`Ui Z.`_fmdhc!bYk`g"Uh