

? fmd hc!DfY]gUbU`mgY`j ca`'&+''>Jbi Uf.
9H< ž`L F Dž`585ž`5DH`i bX`6B6

8]YgY`K cWXY`k YfZYb`k]f`Y]bYb`[YbUi YfYb`6`]W`Ui Z
9h\YfYi a ž`F]dd`Y7UfXUbcž`5dhcg`i bX`6]bUbW`7c]b`
9h\YfYi a`f9H< Ł`8]Y`F U`mY`j cb`9h\YfYi a`_Ø`hY`g]W`X]YgY
K cWXY`UVž`bUWXYa`XYf`DfY]g`b]W`h`ØVYf`%`* \$\$`~`V`]YV`i bX`
bi f`Y]bYb`5bgh]Y[`j cb`&`i` `j YfnY]W`bYhY``8Yf`U_hi Y`Y`
HfYbX`hYbX]Yfh`ni`b]YXf][YfYb`NY]hfU`a Yb`bUW`i bhYbž`i bX`
Y]b`HYgh`XYf`k]W`h][ghYb`i bhYfghØhni b[`VY]`%)`) \$`~`gW`Y]bh`
i ba`]hY`VUf`VYj cfni ghY`Yb`` ð`5bVYhfUW`h`XYg`cVYb`
; YgU[hYb`]gh`Yg`gW`k Yf`ni`Yfk UfhYbž`XUgg`? Āi ZYf`XYb`DfY]g`
_i fnZf]gh][`U`hYb`k YfXYbž`XU`Y]b`F ØW`ni [`i bX`Y]bY`
? cffY`_hi f`k U`fgW`Y]b`]W`Yf`YfgW`Y]bYb``? Āi ZYf`_ØbbYb`
VYghYbZU`g`XUfUi ZUVn]Y`Ybž`X]Y`k]W`h][ghYb`
I bhYfghØhni b[gb]j YUi g`VY]`%)`) \$`~`i bX`%`(\$\$/ Ua d^Y``d/

8]YgY`K cWXY`k YfZYb`k]f`Y]bYb`[YbUi YfYb`6`]W`Ui Z`9h\YfYi a ž`
F]dd`Y7UfXUbcž`5dhcg`i bX`6]bUbW`7c]b`

9h\YfYi a`f9H< Ł`

8]Y`F U`mY`j cb`9h\YfYi a`_Ø`hY`g]W`X]YgY`K cWXY`UVž`bUWXYa`
XYf`DfY]g`b]W`h`ØVYf`%`* \$\$`~`V`]YV`i bX`bi f`Y]bYb`5bgh]Y[`j cb`&`i`
`j YfnY]W`bYhY``8Yf`U_hi Y`Y`HfYbX`hYbX]Yfh`ni`b]YXf][YfYb`
NY]hfU`a Yb`bUW`i bhYbž`i bX`Y]b`HYgh`XYf`k]W`h][ghYb`
I bhYfghØhni b[`VY]`%)`) \$`~`gW`Y]bh`i ba`]hY`VUf`VYj cfni ghY`Yb``
ð`5bVYhfUW`h`XYg`cVYb`; YgU[hYb`]gh`Yg`gW`k Yf`ni`Yfk UfhYbž`
XUgg`? Āi ZYf`XYb`DfY]g`_i fnZf]gh][`U`hYb`k YfXYbž`XU`Y]b`F ØW`ni [`i bX`Y]bY`
? cffY`_hi f`k U`fgW`Y]b`]W`Yf`YfgW`Y]bYb``? Āi ZYf`_ØbbYb`
VYghYbZU`g`XUfUi ZUVn]Y`Ybž`X]Y`k]W`h][ghYb`
I bhYfghØhni b[gb]j YUi g`VY]`%)`) \$`~`i bX`%`(\$\$/ Ua d^Y``d/

A]h'6`jW`Ui ZX]Y`Ni _i bZh`_ObbhY`9H<`bUWk`Y]bYf`gc`ghY]`Yb`F U``mY
]b`Y]bY`D\UgY`[Yf]b[Yf`J c`Uh]`hAh`Y]bhYfYb""8]Yg`_ObbhY`g]Wk`U`g
Vi ``]gWk`Yfk`Y]gYbž`gc`Ub[Y`X]Y`?Ai ZYf`b]Wk`h`ni`UggYbž`XUgg`XYf
DfY]g`ni`h]YZ`ZÄ`hž`k`cXi`fWk`g]Y`Y]bY`[i`hY`; fi`bX`U[Y`ZØf`XYb
bÄWk`ghYb`GWi`V`bUWk`cVYb`gWk`UZZYb`_ObbYb"

8]U[fUa`a`j`cb`HfUX]b[J]Yk

F]dd`Y`fL F DŁ

L F D`VY]bXYh`g]Wk`]b`Y]bYf`Ä\`b`]Wk`Yb`G]hi`Uh]cb`k`jY`9h\YfYi`a`"
GY]b`DfY]g]j`YfnY]Wk`bYhY`]b`XYf`j`Yf[Ub[YbYb`K`cWk`Y`Y]bYb
5bgh]Y[`j`cb`(`i`ž`UVYf`X]Y`8mbUa`_]`XYf`6i```Yb`gWk`Y]bh
bUWk`ni`UggYb""9g`gWk`Y]bhž`XUgg`X]Y`A`Uf`_`hhY]`bY`a`Yf`a`Y`f`XUfUb
]bhYfYgg]Yfh`g]bXž`X]Y`k`]Wk`h][`Y`l`bhYfghØhni`b[`VY]`(\$`7Ybh`ni
hYghYbž`U`g`XYb`K`]XYfghUb`X`VY]`(`7Ybh`h`YfUi`gni`ZcfXYfb"

K`Ybb`X]Y`?Ai ZYf`Yg`b]Wk`h`gWk`UZZYbž`VY]`\$ž(\$`l`G!8c``Uf`ni`V`Y]VYbž
_ObbhY`X]YgY`?fmdhck`Ä\fi`b[`gWk`bY``]b`F]Wk`hi`b[`XYf`bÄWk`ghYb
l`bhYfghØhni`b[`gghi`ZY`VY]`\$ž`*`l`G!8c``Uf`ZU``Yb""8Ug`k`ØfXY`Ui`Wk
X]Y`A`Uf`_`hgh]a`a`i`b[`ZØf`L F D`fØW`_`Äi`Z][`a`UWk`Yb"

A]h'6`jW`Ui ZX]Y`Ni _i bZh`k`]fX`X]Y`J c`Uh]`hAh`k`U\fgWk`Y]b`]Wk
ni`bY`a`Ybž`k`Ybb`X]Y`l`bhYfghØhni`b[`gb]j`YUi`g`YffY]Wk`h`g]bX""8Ug
VYXYi`hYhž`XUgg`Yg`k`]Wk`h][`]ghž`gY`f`j`c`fg]Wk`h][`ni`V`Y]VYb"

8]U[fUa`a`j`cb`HfUX]b[J]Yk

7UfXUbc'f585Ł

7UfXUbc'YffY]W\hY'j]b'XYf'j Yf[Ub[YbYb'K cWXY'Y]b'\Ö\YfYg'<cWž
UVYf'ja'Ni [Y'XYggYb'V]'XYhYb'XYf'FG=i bX'XYf'A 578'Y]b
b]YXf][YfYg'H]YZ''8]Yg'k]fX'U'g'VÅf]gWXY'8]j Yf[Ybn'VYnY]W\byhž
X]Y'dchYbn]Y''Y'?'Ài ZYf'k Ufbhž'XUgg'g]W\XUg'Vi''gWXY'A ca Ybhi a
j YfgW]YVYb'_ÖbbhY"

HfchnXYa' [Y'Ub['Yg'585']b'XYf'j Yf[Ub[YbYb'K cWXYž'Y]bYb
DfY]gUbgh]Y['j cb'%%i'ni'j YfVi WXYb'i bX''U['XUa]hj cf'LF D'i bX
9H<"'A]h'Y]bYf'[i hYb'l bhYfghØhni b['VY]~ \$ž' *'7Ybh'_ÖbbhY'g]W
585'ØVYf'X]YgYa' B]j YUi '_cbgc'X]YfYb'i bX'j Yfgi WXYbž'XYb
k]W\h][ghYb'K]XYfghUbX'VY](\$'7Ybh'\YfUi gni ZcfXYfb"

A]h'6'W'_Ui ZX]Y'Ni _i bZi'\Uh'Yg'7UfXUbc'gW\k Yf"»XYf
: Y\`gW'U['VY]'XYb'~ \$ž(\$'7Ybh'k]fX'k U\fgWXY]b'W]j cb
J Yf_Ài ZYfb'Ui g[Ybi hnhž'X]Y'V]g\Yf'[YXi'X]['XUfUi Z'[Yk UfhYh
\UVYbž']\fYb'Ni ['ni' a UWXYb"

8]U[fUa a'j cb'HfUX]b[J]Yk

5d hc g'f5DHŁ

5d hc g']gh'X]YgY'K cWXY'XYf'_UfY'; Yk]bbYf'Ui Zi bgYfYf'@]ghYž
bUW\XYa'Yg'Y]bY'DfY]gYf\Ö\i b['j cb'%&+i' '[YVi W\h'\Uh''8]YgY
Ui »Yf[Yk Ö\b'WXY'@Y]ghi b['gh'XUg'9f[YVb]g'Y]bYf'i b['Ui V'WXYb
F U''mYž'X]Y'5bZUb['Jbi Uf'VY[Ubb"GY]hXYa']gh'XYf'DfY]g]j cb'5DH

i a 'a Y\ f'U`g'(\$ \$'i '[Ygh]Y[Yb"

8]YgY'? fmdhck Å\fi b['_Ubb']\fY'F U`m_i fnZf]gh]['Zc fhgYhnYbž'i bX
Y]b'a Ô[`]W\Yf'l a _Y\fdi b_h_Ubb'VUg]YfYbX'Ui Z'XYb':]VcbUWW!
9fk Y]hYfi b[Yb'VY]'&&'` '[YZ' bXYb'k YfXYb"

A]h'6`]W_`Ui Z'X]Y'Ni _i bZh'\Uh'5d hcg'l bhYfghØhni b['VY]'%*`' i bX
%%` ž'gc`hYb'g]W\`X]Y'6ÅfYb'Yb hgW\Y]XYbž'X]Y'DfY]gU_h]cb`]b
Ni _i bZh'ni 'ØVYfbY\`a Yb"'`a 'A ca Ybh'VYZ]bXYb'g]W\`? Åi ZYf`]b
Y]bYf'gY\`f'df]j]Y[]YfhYb'Dcg]h]cbž'i bX'V]g'Y]b_'UfYf'K]XYfghUbX
VYghÅh][h'k]fXž'V'Y]Vh'XYf'HfYbX'Vi ``]gW\`"

8]U[fUa a 'j cb'HfUX]b[J]Yk

6]b Ub W\`7 c]b `f6 B 6 Ł

6]bUbW\`7c]b'gW\UZhY`]b'XYf'j Yf[Ub[YbYb'K cW\Y`bi f'Y]bYb
?i fgUbgh]Y['j cb` ž`i "8]Y'? Åi ZYf'\UhYb'Ui W\`X]Y'gW\k]Yf][Y
5i Z[UVYž'X]Y'GW\`ØggY`i bhYfghØhni b['VY]'' \$ \$`' ni 'j YfhY]X][Yb"
6ÅfYb'j Yfgi W\hYb'a Y\fa U`gž'X]YgY`k]W\h][Y'l bhYfghØhni b['ni
Xi fW\VfYW\Ybž'k UfYb'V]g\Yf'YXcW\`YfZc`[`cg"

8Yf'GW\`ØggY`k]XYfghUbX'VY]'' '\$`' k i fXY'b]W\h'[YhYghYhž'i bX'X]Y
? Åi ZYf'\UVYb'XYfnY]h'b]W\h'X]Y'? fUZhž'XYb'DfY]g'ØVYf'X]Y
GW\`ØggY`i bhYfghØhni b[`]bUi g'ni 'XfØW_Yb"'8]Yg'_ØbbhY'U`g
NY]W\Yb'j cb'GW\k ÅW\Y`]bhYfdYh]Yfh'k YfXYb"'8cW\`gc`Ub[Y'XUg
GW\`ØggY`b]j YUi 'VY]'' \$ \$`' `Å'hž'\UVYb'X]Y'6i ``Yb'ja a Yf'bcW\`X]Y
C VYf\UbX"

A]h'6`]W_`Ui Z'X]Y'Ni _i bZh'gW\Y]bh'g]W\`6B6'Ybh'Ub['gY]bYg
k]W\h][ghYb'l bhYfghØhni b[gb]j YUi g'ni `_cbgc`]X]YfYbž'i bX'X]Yg
_ØbbhY'bcW\`Y]b][Y'NY]h'Ub\`UhYbž'XU'XYf'A Uf_h'Ui Z'X]YgYa
B]j YUi 'Y]b'; `Y]W\ [Yk]W\h'[YZ' bXYb'\Uh"

8]U[fUa a 'j cb'HfUX]b[J]Yk

8Yf'Dcgh'7fmdhc'Df]W'5bU`mg]g'>Jb!&+. '9H< ž'LF Dž'585ž'5DHž'UbX
6B6'YfgW\Yb'ni Yfgh'Ui Z'7fmdhcDc hUhc"

...

8YhU]`g

6Ygi W\Yb'G]Y'i bg'Ui Z.'_fmdhc!bYk g"Uh