



; YgYhnYb hk i fZ'ni a 'X][]hU`Yb`Fi VY``]a
fi gg]gW\ Yb`DUf`Ua Ybh`Y]b[YfY]W\ h`
:]b Ub W\

9]b'; YgYhnYgYb hk i fZ'ni a 'X][]hU`Yb`Fi VY``k i fXY`VY]`XYf
GhUUhgXi a UZ`XYa`I bhYf\Ui g`XYg`fi gg]gW\ Yb`DUf`Ua Ybhgž
Y]b[YfY]W\ h`8]Y'; YgYhn[YVi b['ZØ\fh`F Y[Y`b`Y]bž`X]Y
VYgh]a a Ybž`k]Y`X]Y`bYi Y': cfa`XYg`bUh]cbU`Yb':]Uh
Ui g[Y[YVYb`k]fXž`i bX`AbXYfh`Y]bY`FY]\Y`j cb`F YW\ hgU`hYbž
i a`]\fY`I a gYhni b[`ni`Yf`Y]W\ hYfb``6Ub`_`cZ`Fi gg]U`k]fX
U`Y]b[Yf`6YhfY]VYf`XYf`X][]hU`Yb`Fi VY`!D`UhhZcfa`9]bY
; fi ddY`fi gg]gW\Yf'; YgYhn[YVYf`i bhYf`XYf`@Y]hi b[`XYg
J cfg]hnYbXYb`XYg':]bUbna Uf`hUi ggW\i ggYg`5bUhc`m
5_gU`cj` \Uh`Y]bYb'; YgYhnYb hk i fZ'ni a 'X][]hU`Yb`Fi VY`ž`XYf
X][]hU`Yb`K`À\fi b[`XYf`NYbhfU`VUb`_`f7`6`8`7`łž`[Ydf`À[`h]`cb
XYf`fi gg]gW\ Yb`K`À\fi b[gVY`\ÖfXY``8Ug`8c`_i a Ybh`gW\`À[`h
; YgYhnYg`AbXYfi b[Yb`j`cfž`X]Y`X]Y`J`cfUi`ggYhni b[Yb`ZØf
gY]bY`9]bZØ\fi b[`gW\ UZZYb`gc``Yb``@Ui`h`XYb`9f`Ài`hYfi b[Yb
ni a`'; YgYhnYb hk i fZ`X]Y`/`Ua`d`^Y``]d/

9]b'; YgYhnYgYbhk i fZ'ni a 'X][]hU`Yb`F i VY`k i fXY`VY]`XYf
GhUUhgXi a UZ`XYa 'I bhYf\Ui g`XYg`fi gg]gW`Yb`DUf`Ua YbhgZ
Y]b[YfY]W`h"8]Y'; YgYhn[YVi b[`Z0\fh`F Y[Y`b`Y]bZ`X]Y
VYgh]a a YbZ`k]Y`X]Y`bYi Y': cfa `XYg`bUh]cbU`Yb':]Uh
Ui g[Y[YVYb`k]fXZ`i bX`AbXYfh`Y]bY`F Y]\`Y`j cb
F YW`hgU`hYbZ`i a `]\fY`I a gYhni b[`ni `Yf`Y]W`hYfb"

6Ub_`cZ`F i gg]U`k]fX`U``Y]b][Yf`6YhfY]VYf`XYf
X][]hU`Yb`F i VY`!D`UhhZcfa

9]bY'; fi ddY`fi gg]gW`Yf'; YgYhn[YVYf`i bhYf`XYf`@Y]hi b[`XYg
J cfg]hnYbXYb`XYg':]bUbna Uf`hUi ggW`i ggYg`5bUhc`mi5_gU`cj `Uh
Y]bYb'; YgYhnYbhk i fZ'ni a 'X][]hU`Yb`F i VY`Z`XYf`X][]hU`Yb`K `A\fi b[
XYf`NYbhU`VUb_`f7687 kZ`[YdfA[hij cb`XYf`fi gg]gW`Yb
K `A\fi b[gVY`\OfXY"8Ug`8c_i a YbhigW`A[h'; YgYhnYgAbXYfi b[Yb
j cfZ`X]Y`X]Y`J cfUi ggYhni b[Yb`Z0f`gY]bY`9]bZ0\fi b[`gW`UZZYb
gc``Yb"

@Ui h`XYb`9f`Ai hYfi b[Yb`ni a `; YgYhnYbhk i fZ`X]Y`j cb`XYf
?fmdhcgY]hY`XYg`fi gg]gW`Yb`K]fhgW`UZhgbUW`f]W`hYbdcfhU`g`F 67
n]h]Yfh`k YfXYbZ`VYghY`h`gY]b`<Ui dhk YW`XUf]bZ`X]Y`bchk YbX][Y
NU\`i b[g]bZfUghfi _hi f`Z0f`XYb`X][]hU`Yb`F i VY`ni `Yb`hk]W`Y`b"
8]YgZ`gc[`Ui VYb`X]Y`GdcbgcfYbZ`k 0fXY`fi gg]gW`Yb`60f[YfbZ
I bhYfbY`a Yb`i bX`XYa `GhUUh`Ni [Ub[`ni `gW`bY`YbZ`VYeI Ya Yb
i bX`_cghYb[0bgh][Yb'; Y`X0VYfk Y]gi b[Yb`j YfgW`UZZYb"

8Yf`J cfgW`U[`n]Y`h`XUfUi ZUVZ`a Y`fYfY`VYghY`YbXY'; YgYhnY`ni
AbXYfbZ`k]Y`XUg'; YgYhn`0VYf` , VYf`XUg`bUh]cbU`Y
NU\`i b[ggmghYa `Z`ni `XYa `X]Y`A]h[`]YXYf`XYf`8i a U`8YZ]b]h]cbYb
]b`6Yni [`Ui ZX]Y`7687`\]bni Z0[Yb`k c``Yb"8]Y`bYi Yb
6Ygh]a a i b[Yb`k Y]gYb`XYf`6Ub_`j cb`F i gg`UbX`X]Y`F c``Y`XYg
U``Y]b][Yb`6YhfY]VYfg`XYf`7687!D`UhhZcfa `ni "G]Y`Y[Yb`Ui W`X]Y
J YfZU`fYb`ni a `2 ZzbYb`j cb`6f]YZhUgW`Yb`Z0f`XYb`X][]hU`Yb`F i VY`
i bX`XYb`Ni [f]Z`Ui Z`gY]bY`D`UhhZcfa `ZYgh"

9]bY`YbXYfi b[`XYg'; YgYhnYg` Cb`7i ffYbW`niFY[i `Uh]cb`UbX

7i ffYbWm7cbhfc`'g]WXYfh'XYb'GhUhi'g'XYg'X][]hU`Yb`Fi VY`g`U`g
K Å\fi b[`XYf`Fi gg]gWXYb': ÒXYfUh]cb`i bX`XYZ]b]Yfh]j cb`XYb
NYbhfU`VUb_Yb`UbXYfYf`B Uh]cbYb`Ui g[Y[YVYbY`7687g`U`g
: fYa Xk Å\fi b[Yb"

ÿbXYfi b[Yb`XYg`6i bXYg[YgYhmYg` , VYf`dYfgcbYbVYnc[YbY
8UhYb`Yf`Ui VYb`Yg`XYf`fi gg]gWXYb`NYbhfU`VUb_ž
dYfgcbYbVYnc[YbY`8UhYb`c`bY`9]b`c`i b[`Y]bYf`9]bk`]] [i b[`i bX
c`bY`j cf`Yf][Y`6YbUWf]W h][i b[`XYf`ZØf`XYb`GW`i hm`XYf`FYW`hY
j cb`DYfgcbYb`a`]h`dYfgcbYbVYnc[YbYb`8UhYb`ni ghÅbX][Yb
fi gg]gWXYb`6Y`ØfXY`ni`j YfUfVY]hYb"

8]Y`NYbhfU`VUb_`j cb`Fi gg`UbX`U`h`XUg`? cbnYdh`ZØf`Y`fY`X][]hU`Y
K Å\fi b[`ja`C`_hcVYf`&\$&\$`j cf[YghY`h`i bX`]fY
DfchchmdYbd`UhhZcfa`ja`8YnYa VYf`&\$&%`ZYfh][[YghY`h`8]Y
D]`chd`UgY`k`i fXY`ja`Ubi Uf`X]YgYg`U`fYg`[YghUfhYh`a`A U][UV
X]Y`K Å\fi b[gVY`ØfXY`VY`Ub`b`h`ž`XUgg`g]Y`d`Ub`h`ž`ja`5df]`&\$&'
HYghg`a`]h`YW`hYb`HfUbgU`h]cbYb`i bX`?i bXYb`ni`ghUfhYb"

æ`i`ž`b]ž]ba`]hhYb`ni bY`a`YbXYf`k`Ygh]WXYf`GUb`h]cbYbž`X]Y`k`Y[Yb
A cg`Ui`g`A`]hÅf]bj`Ug]cb`]b`XYf`i`_fU]bY`j`Yf`Åb[hik`i`fXYbž`gU[hY
X]Y`FY[i`]Yfi b[gVY`ØfXY`ž`XUgg`X]Yg`XYf': U``gY]`
**6YgW`Yi`b][i`b[`XYf`NY]hd`Ub`ZØf`XUg`Dfc`Y`h`ž`a`]h`XYa`N]Y`
j`c``ghÅbX][Yf`GhUfh`ja`U`f`&\$&(`" , VYf`Y]b`8i`hmYbX`fi`gg]gWXY
6Ub`_Yb`i`bX`UbXYfY':]bUbn]bgh]hi`hY`bY`a`Yb`XYfnY]h`Ub`XYb
J Yfgi`WXYb`hY]"**

; `Ui VYb`G]Yž`Fi gg`UbX`VYfY]hYh`g]W`XUfUi`Z`j`cf`ž`gY]bYb
X][]hU`Yb`Fi VY`ZfØ`Yf`U`g`i`fgdfØb[`]W`[Yd`Ub`h`Ui`Z`XYb
A Uf`_h`ni`Vf]b[Yb3`GU[Yb`G]Y`Yg`i`bg`ja
?ca`a`YbhUfVYfY]W`i`bhYb"

@ Vca]f`HUggYj`

@ Vca]f`HUggYj`]gh`Y]b`>i fbU`]gh`Ui g`XYa`hYwXb]gW`j Yfg]YfhYb`C ghYi fcdUž`XYa
<]hW Ybg`N]hUh[YZÄ`h.` GWk f]ZhghY`Yf`ni`gY]bž`]gh`XUgž`k Ug`]W`V]bž`i bX`b]W`h`XUgž`
k Ug`]W`hi`Y" `BYVYb`? fmdhcž`6`cW`WU]b`i bX`i:]bhYwX`g]bX`X]Y`]bhYfbUh]cbU`Y`Dc`]h`_
i bX`K`]fhgW`UZ`h`nk`Y]k`Y]hYfY`-bgd]fUh]cbgei`Y`Yb"

6]`Xb UWk`Y]g. `G\i`hhYfghcW`ž`D]l`UVUmž`K`_]7ca`a`cbg

6Y`]YVhYfY`B UWk`f]W`hYb

: U`g`8i`Yg`j`YfdUggh`\Ugh

f[bWh]cbfKž`gž`]Xk`o`j`Uf`gž`Z`g`1`X"[Yh9`Ya`Ybhg6mHU[B Ua`YfgkO\$Q`
]Z`fK"[Yh9`Ya`Ybh6m`Xf]Xk`fYhi`fb`/`g`1`X"WfYUhY9`Ya`Ybhfgk`/`g"]X`1`
]X`/`g`gfWl`"\`hhdg`##Ac`bbYWh"ZUW`Vcc_"bYh#YbSl`G#gX_"g. l`Zva`1`%`
j`Yfg]cb1`j`" "&"/Z`g"dUfYbhB`cXY"]bgYfh6Y`Zc`fYf`gž`Z`gk`/`qfXcW`a`Ybhž`
fgWf]dhfž`fZUW`Vcc`_!`g`gX`fk`/`

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`_fmdhc!bYk`g"Uh