

; Yf]W\ hgi fhY]`VYXfc \ h`%+ `? fmdhc!6 ÒfgYb
]b`F i gg`UbX`

9]bY`k Y]hYfY`FY]\Y`fi`gg]gW\Yf`C b`]bY!`? fmdhc!6 ÒfgYb`]b
F i gg`UbX`ghY`h`bUW\`Y]bYf`_Øfn`]W\Yb`9bhgW\Y]Xi b[`Y]bYg
FY[]cbU`[Yf]W\hg`j cf`XYf`GW\`]Y» i b[``5i Z]\fYb`K YVg]hYg
j YfÒZYbh]W\hY`ϕZcfa Uh]cbYb`k i fXYb`U`g`]`Y[U`YfUW\hYhž
k Ug`VYXYi hYhž`XUgg`XYf`HY`Y_ca a i b]_Uh]cbgk`ÀW\hYf`XYg
@UbXYg`XYb`Ni [Ub[`ni`] \fYb`D`UhhZcfa Yb`V`cW_]YfYb`_Ubb"
Fcg_ca bUXncf`_ÒbbhY`? fmdhc!6 ÒfgYb`Ui Z`XYf`gW\k UfnYb
@]ghY`UVVUi Yb`9]bY`FY]\Y`j cb`K YVg]hYgž`X]Y`C dh]cbYb`ni a
I a hUi gW\ž`5i gnU\`i b[`i bX`HfUbgZYf`j cb`? fmdhc k`À\fi b[
a]hj YfgW\]YXYbYb`NU\`i b[ga Yh\cXYb`UbV]YhYbž`_ÒbbhYb
j cb`XYf`fi`gg]gW\Yb`HY`Y_ca !FY[i`]Yfi b[gVY\ÒfXY
Fcg_ca bUXncf`[YgdYffh`k YfXYbž`k Ybb`] \fY`6YhfY]VYf`X]Y
]`Y[U`Yb`K YVgY]hYb`b]W\h`ÒgW\Yb``8]Y`6YXfc\i b[`ZØf`X]Y
Cb`]bY!`? fmdhc d`UhhZcfa Yb`Yf[]Vh]g]W\`Ui g`Y]bYa
; Yf]W\ hgi fhY]`ž`XUg`] \fYb`ϕ\U`h`U`g`j YfVchYb`UbYf`_Ybbh"
5bZUb[`GYdhYa VYf`VYgh`Àh][hY`/ Ua d`^Y``]d/

9]bY`k Y]hYfY`FY\Y`fi gg]gW\Yf`C b`]bY! ? fmdhc!6 ÒfgYb`]b
F i gg`UbX`ghY\h`bUW\`Y]bYf`_Øfn`]W\Yb`9b hgW\Y]Xi b[`Y]bYg
FY[]cbU`[Yf]W\hg`j cf`XYf`GW\`]Y» i b[``5i Z]\fYb`K YVg]hYg
j YfÒZZYbh`]W\hY`≠Zcfa Uh]cbYb`k i fXYb`U`g`]`Y[U`YfUW\hYhž
k Ug`VYXYi hYhž`XUgg`XYf`HY`Y`_ca a i b]_Uh]cbgk ÀW\hYf`XYg
@UbXYg`XYb`Ni [Ub[`ni `]\fYb`D`UhhZcfa Yb`V`cW_]YfYb
_Ub b``

F cg`_ca bUXncf`_Òb bhY`? fmdhc!6 ÒfgYb`Ui Z
XYf`gW\k UfnYb`@]ghY`UVVUi Yb

9]bY`FY\Y`j cb`K YVg]hYgž`X]Y`Cdh]cbYb`ni a `l a hUi gW\ž
5i gnU\`i b[`i bX`HfUbgZYf`j cb`? fmdhc k À\fi b[`a `]h]j YfgW\]YXYbYb
NU\`i b[ga`Yh\cXYb`UbV]YhYbž`_Òb bhYb`j cb`XYf`fi gg]gW\Yb
HY`Y`_ca !FY[i `]Yfi b[gVY\ÒfXY`F cg`_ca bUXncf`[YgdYffh`k YfXYbž
k Ybb`]`fY`6YhfY]VYf`X]Y`]`Y[U`Yb`K YVgY]hYb`b]W\h`ÒgW\Yb``8]Y
6YXfc\i b[`ZØf`X]Y`C b`]bY! ? fmdhc d`UhhZcfa Yb`Yf[]Vh]g]W\`Ui g
Y]bYa `; Yf]W\hgi fhY]ž`XUg`]`fYb`≠\U`h`U`g`j YfVchYb`UbYf`_Ybbh"

5bZUb['GYdhYa VYf'VYghÀh][hY'XUg'6Yn]f_g[Yf]W\h
?i g\bUfYb_cj g_m]b'6UgW\c fhcghUbžY]bYf'F Ydi V`]_XYf
Fi gg]gW\Yb': ÖXYfUh]cbž'XUgg'X]Y'j cb']\bYb'j YfVfY]hYhYb
≠Zcfa Uh]cbYb'bUW\['Y'hYbXYa'FYW\hj YfVchYb'g]bXž'VYf]W\hYhY
: cf'_c["'8]Y'fY[]ghf]YfYb'XYf'j YfVchYbYb'fi gg]gW\Yb'K YVg]hYgž
X]Y'j cb'XYf'B]W\hfY[]Yfi b[gcf[Ub]gUh]cb'Fcg_ca gj cVcXU
VYhf]YVYb'k YfXYbž'ghYh'+K YVg]hYg'Ui Z'X]Y'j cb'XYf'
9bhgW\Y]Xi b["

≠'gY]bYa' i fhY]'ghY''h'XUg'@UbX[Yf]W\h'ZYghž'XUgg'X]Y'D'UhhZcfa Yb
]b'U''X]YgYb': Ä''Yb'XYb'ZfY]Yb'Ni [Ub['c\bY'FY[]ghf]Yfi b[gdZ]W\h
Yfa Ö['W\h'\UVYb''>XYf'6Ybi hmYf'_Ubb'g]W\h'a]h'XYb'≠\U'hYb
j YfhfUi h'a UW\Yb'ibX'X]Y'A UhYf]U']Yb']b'Y'Y_hfc]gW\Yf': cfa
_cd]YfYb''9g[]Vh'_Y]bY'6YgW\fAb_i b[Yb'\]bg]W\h]W\h'\fYf
K Y]hYf[UVYž'J Yfj]Y'ZÀ'h][i b['ibX'J YfVfY]hi b[ž'VYhcbhY'XUg
@UbX[Yf]W\h"

...

@Ui h'8][]hU''F][\hg'7YbhYfž'Y]bYf'j cb'XYb'6YhfY]VYfb'j cb'gYW\g
XYf'?fmdhc!6ÖfgYb'VYUi ZhfU[hYb'5bk U'hg_Ubn'Y]ž'k UfYb'X]Y
9][YbhØa Yf'XYf'K YVg]hYg'j ca'; Yf]W\h'ØVYf\Ui dh'b]W\h
j cf[Y'UXYb'k cfXYb''Guf_]g'8UfV]bmUbž[YgW\ÀZhgZØ\ fYbXYf
; YgY''gW\UZhYf'XYg'i bhYfbY\ a Ybgž'Yf'_ÀfhYž'XUgg'X]Y'K YVg]hYg
Ub]gW\Y]bYb'X'Ui Z'XYa'?'fmdhc!6ÖfgYbU[[fY[Uhc'f'6YghW\Ub[Y"fi
]XYb]h]Z]n]Yfh'k cfXYb'gY]Yb"

≠'XYb''YmhYb'≠\fYb'k i fXYb'K YVg]hYg'a]h'≠\U'hYb']a
Ni gUa a Yb\Ub['a]h'6]hW\]b!'i bX'?fmdhcX]YbghYb'\Äi Z][[Yn]Y'h
a]h'fYghf]_h]j Yb'A U»bU\ a Yb']b'Fi gg'UbX''Fcg_ca bUXncf'
j YfghcdZh'6YghW\Ub[Y"fi 'a Y\ f'U'g'Y]ba U'ž'UVYf'XYf'Ni [f]Z'Ui Z
X]Y'VY']YVhY'G]hY'k i fXY'gW\]Y»']W\k]YXYf\Yf[YghY''h''æ 'A Äfn
&\$&\$'\Uh'X]Y'5[Ybhi f'\]bni [YZØ[h'gYW\g'?fmdhc!G]hYg']b'gY]b
FY[]ghYf'j YfVchYbYf'≠hYfbYhei Y''Yb'ibX']a'ž'b']X]YgYg'≠\fYg
Y]b'; Yf]W\h]b'XYf'FY[]cb'DYfa'Ub[Y_ØbX][h'gY]bY
9bhgW\Y]Xi b[ž'a Y\ fYfY'?fmdhc!<UbXY'g!K YVg]hYg'ni 'V'cW_]YfYb"

5bk Ä'hY'XYg'8][]hU''F][\hg'7YbhYf'VYfY]hYb'Ymh'cZ]n]Y''Y

6YgWk YfXYb'j cfž'i a 'X]Y'j c`ghÅbX][Y'5i Z\YVi b['XYf
; Yf]Wk hgYbhgWY]Xi b['ni 'VYUbfU[Yb" C ZYbVUf'k c`Yb'X]Y
GhUUhgUbk Å'hY'X]Y'F YU`hÅ'h'b]Wk h'U_nYdh]YfYbž'XUgg'XUg'; YgYhn
ØVYf'X][]hU'Y'J Yfa Ò[Yb'gk YfhY'VYfY]hg'j YfUVgWk]YXYh'k i fXY'i bX
XYf'; YgYhn[YVYf'XYb'K Y['Y]bYg'j c`ghÅbX][Yb'J YfVc'hg'XYf
?fmdhc k Å\fi b['b]Wk h'VYgWk f]hhYb '\Uhž'gcbXYfb'bi f'X]Y
Bi hni b[ga Ò[`]Wk _Y]hYb'i bX'XYb'n]j]'fYWk h']Wk Yb'i a gUhn
Y]b[YgWk fÅb_h'\Uh" 'gWk `cgg'8 UfV]bmUb"

; `Ui VYb 'G]Yž'XUgg'X]Y'fi gg]gWk Yb '?fmdhc!5i ghUi gWk Yf'i bX
]\fY'J YfhY]X][i b[]b'XYf'@U[Y'gY]b'k YfXYbž'X]Y
9bhgWk Y]Xi b['XYg'; Yf]Wk hg'Ui Zni \YVYb3'GU[Yb'G]Y'Yg'i bg
]a '?ca a YbhUfVYfY]Wk 'i bhYb"

6]`XbUWk Y]gY. 'G\i hhYfghcW_ž'D]l UVUmž'K]_]`7ca a cbg

fØ bWh]cbfKž'gž']XŁ'o'j Uf'ġž'Z'ġ'1 'X"[Yh9`Ya Ybhg6mHU[BUa YfgŁQ\$Q'
]Z'fK"[Yh9`Ya Ybh6mXf]XŁŁ'fYhi fb/'ġ'1 'X"WfYUHY9`Ya YbhfgŁ/'ġ"]X'1
]X/'ġ"gfWl "\hhdg.#ÅcbbYWh"ZUWVcc_"bYh#bSl G#gX_"ġ. l ZVa `1 %/
j Yfg]cb1 j ' "&"/Z'ġ"dUfYbhBcXY"]bgYfh6YZcfYfġž'Z'ġŁ/qfXcW a Ybhž
fgWf]d hř'fZUWVcc_! 'ġgX_fŁŁ/

8YhU]`g

6Ygi Wk Yb 'G]Y' i bg'Ui Z. '_fmdhc!bYk g"Uh