

: HL 'Hcd '9I YW' h]j Y 'VY_Ybbh'g]W' XYg
6Yhfi [g'gW' i `X][

B]g\UX'G]b[\ ' 'XYf'Y\Ya U`][Y 'hYW' b]gW' Y '@Y]hYf'XYg
VUb_fc'hYb '?fmdhc!6ÖfgYb [] [UbhYb ': HL ' 'VY_UbbhY'g]W'
k Å\fybX'Y]bYf'; Yf]W'hgj Yf\UbX'i b['Ua '8]YbghU[']b'gYW'g
GhfUZUbny][Yb']a 'Ni gUa a Yb\Ub['a]h'gY]bYf'HÅh][_Y]h'VY]
XYf':]fa U'gW' i `X][" 'Ni 'XYb 'GhfUZUhYb 'XYg'9I !A UbU[Yfg
[Y\ÖfYb ', VYfk Y]gi b[gVYhfi [žJ YfgW'k Öfi b['ni f'6Y[Y\i b[
j cb', VYfk Y]gi b[gVYhfi [žJ YfgW'k Öfi b['ni f'6Y[Y\i b['j cb
; Y`Xk ÅgW'Y' i bX'J YfghÖ» Y' [Y[Yb'; YgYhnY'ni f
K U\`_Ua dZ]bUbn]Yfi b["'9]b'k Y]hYfYf'gW' i `X][Yf': HL!
A UbU[Yf'8]Y'6]hhYž[Ya Y`XYh'j cb'FYi hYfgž'k i fXY'j ca 'I G!
6Yn]f_gf]W' hYf '@Yk]g' ? Ud`Ub`U_nYdh]Yfh'i bX']gh'XUg'bÅW'ghY
]b'Y]bYf '@ghY`Å\b']W'Yf'G'W' i `X[YghÅbXb]ggY'j cb'UbXYfYb
\Ö\fyb'GhY`Yb']a '?fmdhc! a dYf]i a 'j cb'GUa '6Ub_a Ub!
: f]YX"'7Ufc`]bY'9`]gcbž'79C'j cb'5`Ua YXU'FYgYUfW'ž'i bX
; Ufm'K Ub[žA]hVY[fØbXYf'j cb': HL 'd`ÅX]YfhY' / Ua d^Y`]d/

B]g\UX'G]b[\ ' 'XYf'Y\Ya U`][Y 'hYW' b]gW' Y '@Y]hYf'XYg'VUb_fc'hYb
'?fmdhc!6ÖfgYb [] [UbhYb ': HL ' 'VY_UbbhY'g]W' k Å\fybX'Y]bYf'
; Yf]W'hgj Yf\UbX'i b['Ua '8]YbghU[']b'gYW'g'GhfUZUbny][Yb']a
Ni gUa a Yb\Ub['a]h'gY]bYf'HÅh][_Y]h'VY]'XYf':]fa U'gW' i `X]["

Ni 'XYb'GhfUZUhYb 'XYg'9I !A UbU[Yfg[Y\ÖfYb
, VYfk Y]gi b[gVYhfi [žJ YfgW'k Öfi b['ni f'6Y[Y\i b['j cb
, VYfk Y]gi b[gVYhfi [žJ YfgW'k Öfi b['ni f'6Y[Y\i b['j cb
; Y`Xk ÅgW'Y' i bX'J YfghÖ» Y' [Y[Yb'; YgYhnY'ni f
K U\`_Ua dZ]bUbn]Yfi b["'

9]b'k Y]hYfYf'gW' i `X][Yf': HL !A UbU[Yf

8]Y'6]hhYž[Ya Y`XYh'j cb`FYi hYfgž'k i fXY`j ca`l G!6Yn]f_gf]W`hYf
@Yk`jg`? Ud`Ub`U_nYdh]Yfh'i bX`]gh`XUg`b`ÅW`ghY`]b`Y]bYf`@]ghY
Å`b`]W`Yf`GW`i`X[Ygh`Å`b`X`b]ggY`j cb`Ub`XYfYb`Å`Ø`YfYb`GhY`Yb`]a
?fmdhc!`a dYf]i a`j cb`GUa`6Ub_a Ub!: f]YX`"7Ufc`]bY`9`"]gcbž`79C
j cb`5`Ua`YXU`F`YgYUfW`ž`i bX`; Ufm`K Ub[ž`A`]hVY[fØ`b`XYf`j cb
: HL`d`Å`X]YfhY`gW`i`X][`ni`a`Y`fYfYb`5b`_U[Yb`]a
Ni`gUa`a`Yb`Å`Ub[`a`]h`Y]bYa`Å`U`fY`Ub[Yb`6Yhfi [gdfc[fUa`a`VY]
: HL`]a`8YnYa`VYf`"

9g`VY[Ubb`g]W`Å`Yfi`a`ni`gdfYW`Ybž`XUgg`G]b[`Å`Yg`k`Uf`D`Ubi`b[`
5bZub[`X]YgYg`A`cbUhg`Y]b`GW`i`XVY`_Yb`b`hb]g`U`g`HY]`Y]bYg
D`Å`XcmYfg`a`]h`6i`bXYgUb`k`Å`hYb`"8]Yg`Zc`[hY`XYf
9i`Y_i`hj`Y`9]b[Ub[``]b`Y]bY`5b[YV`chgg]mi`b[`a`]h`XYf
5bk`U`hg`_Ub`n`Y]`G8`B`M]a`Å`Ubi`Uf`Y]bY`Å`U`V`Zc`fa`Y`Y`8]g_i`gg]cbž
VY]`XYf`G]b[`Å`Y]bY`VY[fY`bnhY`a`a`i`b]h`Å`h`Å`UhY`i`bX`VY]`XYf`XUg
; Yf]W`h`Z`Y`gh`ghY`Yb`_c`b`b`hY`ž`c`V`Yf`Ø`VYf`b`Ø`hn`]W`Y`Å`Zc`fa`Uh]cbYb`]b
6Yni [`Ui`Z`XYb`: U`j`YfZØ[hY`"

B`U`W`X`Y`a`Å`Yf`ZYgh[YghY`h`Å`UhY`ž`XUgg`Yf`Å`Y`ZYb`_Ø`b`b`hY`ž`k`Ø`f`XY
G]b[`Å`X]Y`A`Ø[``]W`_Y]h`ni`Y]bYa`D`Å`XcmYf`[Yk`Å`f`h`k`c`VY]`g]W`
Y]b`5b[Y`_U[hYf`Ui`Z`gW`i`X][`VY`_Yb`b`h`i`b`X`g]W`VYfY]h`Yf`_Å`f`h`ž`a`]h
XYf`Gh`U`hg`Ub`k`U`hg`W`U`Z`h`i`gUa`a`Yb`ni`Uf`VY]hYbž`U`g`; Y[Yb`Y]ghi`b[
ZØ`f`Y]bY`[Yf]b[YfY`Gh`f`UZ`Y`"

G]b[`g`J`Yfk`]W`_i`b[``]b`XYb`a`i`ha`U`Å`]W`Yb`: HL!6Yhfi [`YfgW`Y]bh
ghY]`. B`U`W`X`Y`a`K`Y`W`g`Y`j`cb`5`Ua`Y`X`U`ni`: HL`]a`Å`U`f`&`\$`%`-`Å`Uh
XYf`9b[]bYf]b[!7`Å`YZ`X]Y`Gc`Z`k`UfY`j`cb`: HL`]a`Å`U`f`&`\$`\$`
Ub[Yd`Uggh]j`Yf`Å]bXYfb`8]Y`J`Yfa`Ø[Ybgk`YfhY`j`cb`5`Ua`Y`X`U
k`Yf`XYb`b]W`h`Ui`h`ca`Uh]gW`i`]ei`]X]Yf`h`ž`k`Yb`b`]f`K`Yf`h`i`b`hYf`Y]bYb
VYgh]a`a`hYb`DfY]g`Z`Å`h`@`Ui`h`F`Yi`hYfg`ZØ[hY`G]b[`Å`Y]bYb
?ca`a`Yb`h`Uf`]b`XYb`7c`XY`XYf`D`Uh`Zc`fa`Y]bž`XYf`Ui`hYhY.`GY]Yb
G]Y`VY`gcb`XYfg`j`c`fg]W`h][`ž`b]W`h`ni`i`]ei`]X]YfYb`"

8]YgYf`A`Y`W`Ub]ga`i`g`]ghj`Yfk`Ub`X`h`i`a`]h`; YVØ`fYb`i`[Y[Yb
6Ub_a Ub!: f]YX`j`cb`XYf`GYW`f]h]Yg`Ub`X`9i`W`Ub[Y`7ca`a`]gg]cb
fG97`ž`]b`XYf`X]Y`5[Yb`h`i`f`gU[hY`ž`5`Ua`Y`X`U`j`YfZØ[Y`Ø`VYf`Y]bY
d`fU`_h]gW`i`bVY[fY`bnhY`?`fYX]h]b]Y`VY]: HL`"8Yf`bYi`Y`79C`XYf
6ØfgYž`x`b`F`Umž`Å`Uh`VY`Å`Ui`d`hY`hž`: HL`Å`UVY`Y]bY`6]`Ub`n`a`]h

5`Ua YXU`[YhY]`hi bX`VY]a `<UbXY`a]h?i bXYbj Yfa Ò[Yb
A]``UfXYb`j cb`8c``Uf`j Yf`cfYb"

6Ub_a Ubb!: f]YX`i bhYf\`À`h`XUgg`Yf`g]W\`_Y]bYf`GhfUZhUh]a
Ni gUa a Yb\Ub[`a]h`XYa `: U``j cb`: HL`gW\i`X][`[Ya UW\h`\Uh"

G]b[\g`6YhY]`][i b[

5V[YgY\Yb`XUj cbž`XUgg`Yf`5`Ua YXU`j cb`XYf`@]ei]XUh]cb`VYZfY]hYž
\U`ZG]b[\`XUVY]ž`X]Y`J YfV]bX`]W\`_Y]hYb`XYg`HfUX]b[`8Yg_`ni
j YfgW\`Y]Yfbž`]bXYa `Yf`g]Y`Ui ZY]b[Y\Y]a Yg`_cfYUb]gW\Yg`?cbhc
gW\cVž`XUg`b]W\h`Y]W\h`ni `]XYbh]Z]n]YfYb`k Uf``8]YgYg`?cbhc
[Ybcgg`X]Y[`Y]W\Yb`J cfhY]`Y`k]Y`X]Y`<Ui dh!`i bX`I bhYf`cbhYb`j cb
5`Ua YXU`VY]: HL "

K]Y`6Ub_a Ub!: f]YX`k Uf`Ui W\`G]b[\`a]h`gY]bYa `]b`Y]b`]``Y[U`Yg
GdYbXYbgmghYa `j Yfghf]W`hž`XUg`j YfgW\]YXYbY`I G!Ua Yf]_Ub]gW\Y
dc`]h]gW\Y`?UbX]XUhYb`i bX`5_h]cbg_ca]hYg
i a ZUgghY`; YgUa hVY]hfÀ[Y``]b`<Ò\Y`j cb`ØVYf`, `A]``]cbYb`I G!
8c``Uf``9]b`; fc»hY]`X]YgYg`; Y`XYg`a i gg`Yhnh`gY]b`]gh
ni fØW_[Y_ca a Yb``Ub`: HL`]a `FU`a Yb`]fYg`#gc`j Ybnj YfZU\fYbgž
XU`Y]b`; fc»hY]`XUj cb`j cfUi gg]W\h]W\`?i bXYb[Y`XYf`gY]b`k YfXYb"

...

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`_fmdhc!bYk`g"Uh