

: G6 `VYfY]h`ZØf`X]Y`gWÅ bY``Y`9]bZØ\ fi b [
[`cVU`Yf`? fmd hc ghUb XUfXg

8]Y`a`ÅWÅh][ghYb`:`]bUb nk ÅWÅhYf`XYf`K`Y`h`k`YfXYb`5bZUb[
&\$&'`ZYghY`GÅf]hhY`ni`f`FY[i``]Yfi b[`XYf`
? fmdhc k`Å\fi b[gVfUbWÅY`ZYghY[Yb`i`bX`X]YgY`nØ[][
i`a`gYhnYbž`gU[hY`XYf`gWÅY]XYbXY` ; YbYfU`gY`fYhÅf`XYg`
:]bUbW]U`GhUV`]hm`6cUfX`[Y[YbØVYf`XYf`:`]bUbW]U`H]a`Yg`
K`Å\fybX`X]Y`9i`fcd`Å]gWÅY`i`b]cb`i`bX`UbXYfY`fY[]cbU`Y`
F`Y[Y`b`[YgWÅ`UZZYb`Å`UVYbž`k`i`fXYb`[`cVU`Y`dc`]h]gWÅY`
9bhgWÅY]Xi`b[ghf`Å[Yf`XUZØf`_f]h]g]Yfhž`Y]b`
F`Y[i``]Yfi b[gj`U`_i`i`a`[YgWÅ`UZZYb`ni`Å`UVYbž`XUg`Yg`
i`bhYfbY`Å`a`Yb`k`]Y`:`HL`Y`fa`Ø[`]WÅhYž` ; fYbnYb`ni`
ØVYfgWÅfY]hYb`i`bX`j`cf`]fYf`Å`i`h]a`]`]UfXYb!8c``Uf!
J`YfVfYbbi`b[`a`]h[Yf]b[Yf`5i`Zg]WÅh`Y]bY`Ybcfa`Y` ; fØ»Y`ni`
YffY]WÅYb`"i`b`XYb`_ca`a`YbXYb`Å`cbUhYb`VYUVg]WÅh][h`XYf`
: G6ž`Y]bYb`NY]hd`Ub`ZØf`[`cVU`Y`F`Y[i``]Yfi b[gVY`ÅØfXYb`
ZYghni`Y[Ybž`i`a`gY]bY`YfghYb`9a`dZY`Å`i`b[Yb`ni`f[`cVU`Yb`
? fmdhc fY[i``]Yfi b[`i`a`ni`gYhnYbž`gck`]Y`6YfY]WÅY`
Ui`Zni`nY][Ybž`]b`XYbYb`dc`]h]gWÅY`/`Ua`d`Å`Y``]d`/`

8]Y`a`ÅWÅh][ghYb`:`]bUb nk ÅWÅhYf`XYf`K`Y`h`k`YfXYb`5bZUb[`&\$&`
ZYghY`GÅf]hhY`ni`f`FY[i``]Yfi b[`XYf`? fmdhc k`Å\fi b[gVfUbWÅY`
ZYghY[Yb`i`bX`X]YgY`nØ[][`i`a`gYhnYbž`gU[hY`XYf`gWÅY]XYbXY`
; YbYfU`gY`fYhÅf`XYg`:`]bUbW]U`GhUV`]hm`6cUfX`[Y[YbØVYf`XYf`
:]bUbW]U`H]a`Yg`"

K`Å\fybX`X]Y`9i`fcd`Å]gWÅY`i`b]cb`i`bX`UbXYfY`fY[]cbU`Y`F`Y[Y`b`
[YgWÅ`UZZYb`Å`UVYbž`k`i`fXYb`[`cVU`Y`dc`]h]gWÅY`
9bhgWÅY]Xi`b[ghf`Å[Yf`XUZØf`_f]h]g]Yfhž`Y]b`F`Y[i``]Yfi b[gj`U`_i`i`a`
[YgWÅ`UZZYb`ni`Å`UVYbž`XUg`Yg`i`bhYfbY`Å`a`Yb`k`]Y`:`HL`Y`fa`Ø[`]WÅhYž`
; fYbnYb`ni`ØVYfgWÅfY]hYb`i`bX`j`cf`]fYf`Å`i`h]a`]`]UfXYb!8c``Uf!
J`YfVfYbbi`b[`a`]h[Yf]b[Yf`5i`Zg]WÅh`Y]bY`Ybcfa`Y` ; fØ»Y`ni`

YffY]WYb"

⊖XYb`_ca a YbXYb`A cbUHYb`VYUVg]W[h][h`XYf` : G6ž`Y]bYb
NY]hd`Ub`ZØf`[`cVU`Y`FY[i `]Yfi b[gVY\ÖfXYb`ZYghni `Y[Ybž`i a
gY]bY`YfghYb`9a dZY`i b[Yb`ni f`[`cVU`Yb`? fmdhc`fY[i `]Yfi b[
i a ni gYhnYbž`gck]Y`6YfY]WY`Ui Zhi nY][Ybž`]b`XYbYb`dc`]h]gWY
9bhgWY]Xi b[ghf`A[Yf`j cb` a Y`f`?`Uf`Y]h`dfcZ]h]YfYb`_ØbbhYbž
VYj cf`g]Y`FY[Y`b`Yf`UggYbž`bUW`XYa`DfcV`Ya`Y`Xi fW``Øb[ghY
: Y`Yf`k]Y` : HL`Ui Z[YXYW`_hk i fXYb`i bX`XYf
? fmdhc`k`Å\fi b[gVYhfY]VYf`HYffUZcfa`@UVgž`XYggYb`GhUV`YWc`]b
hYffUI G8`ØVYf`BUW`h`ni gUa`a YbVfUW`"8]Y`j ca` : G6
j YfY]bVUfhYb`[`cVU`Yb`FY[Y`b`k YfXYb`XUbb`j cb`bUh]cbU`Yb
Dc`]h`_Yfb`i bX`FY[i `]Yfi b[gVY\ÖfXYb`]b` ; YgYmY`i a [YgYmnh"

9]b`N]Y`X]YgYg`5fVY]hgd`Ubg`VYghY`h`[YfUXY`XUf]bž`XYf
K U`fbY`a i b[`Ybh[Y[Ybni k]f`_Ybž`XUgg`U`X]Yg`fK]Y`5fVY]h`Ub
XYf`? fmdhc`k`Å\fi b[Łj YfghfYi hi bX`Ub[gUa`]ghi bX`b]W`h`Ui Z`Y]b
Y]bn][Yg`[Ya`Y]bgUa`Yg`N]Y`Ui g[Yf]W`hY`h`]gh`ž`gU[hY`8]Yhf]W`
8ca`Ubg`_`XYf` : H`]b`gY]bYa`6Ug`Yf`6Øfc`Ua`HU[`j cf`gY]bYa
ZØbZ`Å\ f][Y`5a`hgnY]h`VYYbXYh`9f`k]fX`Xi fW``x`b`GW`]bX`Yfž
8]fY`_hc`f`XYf`5VhY]i b[`ZØf` :]bUbng`hUV`]h`Å`h`XYf`i G!B`chYbVU`b`_ž
YfgYmnh"

8ca`Ubg`_]`gU[hYž`Yg`[YVY`_ghUf`_Y` , VYfY]bgh]a`a`i`b[`i`bhYf`XYb
A]h[`]YXYfb`XYg` :]bUbW]U`GhUV`]hm`6cUfX`ØVYf`X]Y`GhfU`hY[]Yž`X]Y
_`Uf`nY][hž`k]Y`XYf`K Y[`]b`X]Y`Ni`_i`bZi`f`Øf`X]Y
? fmdhc`!ŁfY[i `]Yfi b[`Ui`gg]Y`h`ž`a`Y`f`U`g`ZØbZ`Δ\fy`bUW`XYa`XYf
: G6`a`]h`XYf`6Yk`Yfhi`b[`XYf`F]g]_Yb`XYg`GY`_hc`fg`VY[cb`bYb`_`UhhY`"

J]Y`Y`? fmdhc`!A`Uf`_hY]`bY`a`Yf`Uf[i`a`Ybh]YfYbž`XUgg`6Y\ÖfXYb
]bb`cj`Uh]cb`gZY]bX`]W`g]bX`"ΔW`k`ØfXY`gU[Ybž`V]g`Yf`k`UfYb`X]Y
6Y\ÖfXYb`n]Ya`]W`Ybh[Y[Yb`_ca`a`YbX`""`"8]Y`Øb[ghYb
9fY][b]ggY`_UVYb`X]Y`9f`_Yb`bh]g]j`Yfgh`Åf`_hž`XUgg`Yg`hUhg`ÅW`]W`
Xf]b[YbX`]ghž`F]g]_Yb`Ubni [Y`Yb`ž`gU[hY`Yf`"

N]Y`_]gh`Ygž`Y]b`FY[]a`Y`ni`gW`UZZYbž`]b`XYa`? fmdhc`!8]Ybgh`Y]ghYf
Ub`X]Y[`Y]W`Yb`GhUbXUfXg`k]Y`6Ub`_Yb`[Y`U`hYb`k`YfXYb`""`"
k`Yb`b`g]Y`X]Y[`Y]W`Yb`8]Yb`gh`Y]ghi`b[Yb`YfVf]b[Yb`k`]Y`X]Y

6Ub_Yb ž'gU[hY'8ca Ubg_]i bX'Z0[hY'\]bni ž'XUgg'gc`WXY'FY[Y`b
?UhUghfcd\Yb'k]Y': HL' i bX'HYffUZcfa' j Yf\]bXYfb'k ØfXYbž'XU
_Y]bY'j cb'VY]XYb' X]Y'?f]hYf]Yb'Z0f'Y]bY'gc`]XY'; cj YfbUbW
YfZ0`h`ÀhYbž'X]Y'X]Y'FY[Y`b'j Yf`Ub[Yb'k ØfXYb''

8]Y'ja' `š`]j YfY]bVUfhYb'Yi fcdÀ]gWXYb'? fmdhc!FY[Y`b'hfYhYb'Yfgh
&\$&(`]b'?fUZh''; `cVU`Y'FY[Y`b'VYbØh][Yb`]b'XYf'FY[Y`Y]bY
`Àb[YfY'J cf`Ui ZnY]h'' ÆW' i `Ui VY'b]Włhž'XUgg'k]f'ØVYf'Y]b
š\fnY\bh'fYXYb'k ØfXYb'' ÆW'a Y]bYž'XUg'k ÀfY'j]Y`ni ``Ub[`` ÆW
XYb_Yž'XYf'5fVY]hgd`Ub'k]fX'X]Y'8f]b[`]Wł_Y]h'k]XYfgd]Y[Y`b ž
gU[hY'8ca Ubg_]ØVYf'XYb'k U\fgWXY]b`WłYb'NY]hfU\ a Yb'Z0f'X]Y
J YfY]bVUfi b[`YbX[Ø'h][Yf'FY[Y`b'i bX'@ÀbXYfž'X]Y'g]Y'i a gYhmYb''

Ni `XYb'6YfY]WłYb'Z0f'ni gÀh`m]WłY'5fVY]h'bUWł'Y]bYf': `i hij cb
?fmdhc!Ni gUa a YbVfØWłYb'[Y\ØfYb'XYf'i a [Ub[`a]h':]fa Ybž'VY]
XYbYb' Yg'Y]bY'?ca V]bUh]cb'j YfgWł]YXYbYf'5_hj]hÀhYb'[]Vhž'X]Y
hfUX]h]cbY``[YhfYbbh'g]bX ž'X]Y'B'ck YbX][_Y]hž' ; cj YfbUbW!
FY[Y'i b[Yb'ni ` _ÀfYb'i bX'HfUbgdUfYbn'ni '[Yk À\`f'Y]ghYb' `i bX
k]Y'a Ub'?i bXYb' gWłØhnh ''A]hY'ž'i a `Y]bYb'XYghUV`]g]YfYbXYb
F i b'Ui ZY]bY'?fmdhc k À\fi b[`ni'j Yfa Y]XYbž'gU[hY'8ca Ubg_]''

8]Y'6Ug`Yf'?Ud]hU'j cfgWłf]ZhYb'Z0f'6Ub_Yb'k UfYb'X]Y
Y]bZi ggfY]WłghY' [`cVU`Y'dc`]h]gWłY'5fVY]h'XYg': G6'i bX'nk Ub[Yb
X]Y'6Ub_Ybž'bUWł'XYa'7fUg\`j cb'&\$+\$+#\$, `a Y\`fYfY'nY\ b
A]``UfXYb'Ui Zni Vf]b[Yb'i bX'k Y]hUi g'ghfYb[YfY
F]g]_ca UbU[Ya YbhfU\ a Yb'Y]bni Z0\ fYb''

8]YgY'5fVY]h'k i fXY'j cb'Y]bYa'gdYn]Y``Yb'5i ggWłi gg'[Y`Yb_hž'XYf
U'g'6Ug`Yf'5i ggWłi gg'Z0f'6Ub_YbUi Zg]Włh'VY_Ubbh'gh''8ca Ubg_]
gU[hYž'Yf'k ØfXY'Y]b'À\`b`]WłYg'?ca]hY'Y'b]Włh'Ui ggWł`]Y» Ybž'i a
X]Y'?fmdhc!FY[i `]Yfi b[`]f[YbXk Ubb'`j cfUbni hfY]VYbž'VYhcbhY
`YXcWłž'XUgg'?fmdhc`bVYVb'?`]a U!`i bX'B]WłhVUb_Yb!
:]bUbnfY[i `]Yfi b[`Y]bY'GWł'ØggY'df]cf]hÀh'VY]: G6!G]hni b[Yb'gY]''

9f'j YfhY]X][hY'X]Y'6]`Ubni'XYg': G6'i bX'VYhcbhYž'XUggž'U'g'9l dYfhYb
&\$%+`ni a `YfghYb'A U`a]h'XYf'i bhYfgi Włi b[`XYg'A Uf_hYg
VY[UbbYbž'gY]bY'9bhk]W_`i b[`i b`_Uf'k Uf'i bX'Yg'VYfYWłh][hY
: fU[Yb'XUfØVYf'[UVž'k Ug'Yg'ni `fY[i `]YfYb'[UV'i bX'cV'XYf'5bgUhm

Y]bY'ghfYb[YfY'FY[i `]Yfi b['cXYf' Yg'VfYbbYb''UggYb 'gc``hY''

9f'gU[hYž'Yg'gY]'bchk YbX][ž'X]Y'? fmdhca Äf_hY'VYggYf'ni
j YfghY\Ybž'VYj cf'a Ub'FY[Y'b'ZYghY[Y'' 5``X]Y'Yb][Ybž'X]Y
gU[Ybž'G]Y'gc``hYb'g]W'gW.bY''Yf'VYk Y[Ybž'G]Y'gc``hYb'a Y\fi hi bž
a ÖW'hY'W'Y]b'UXYbž'Y]bYa '['cVU'Yb'_ccdYfUh]j Yb'DfcnYgg'ni
Zc`[Yb''''''i bX'gU[Yb'G]Y'a]f'XUbbž'k c'Yg'GhY''Yb'[]Vhž'Ub'XYbYb
k]f'gW.bY''Yf'\ÄhhYb'gY]b'_ÖbbYb ž'ZØ[hY'Yf'\]bni ''

E i Y''Y.:]bUbW]U''H]a Yg

8YhU]`g

6Ygi W'Yb'G]Y'i bg'Ui Z.'_fmdhc!bYk g"Uh