

:]bUbnUi Zg]W\ h'Zc fXYfh'ghfYb [YfY'F Y[Y`b
ZØf'5b`Y]\Yb!`i bX'8Y:]!A Äf_hY

8]Y`6Ub_`ZØf'`hYfbUh]cbU`Yb`NU\`i b[gUi g[`Y]W\`Uh
ghfYb[YfY'F Y[Y`b'[YZcfXYfhž'i a`ni`j Yf\]bXYfbž`XUgg
5b`Y]\YZcbXg`X]Y`F]g]_Yb`ZØf`X]Y':]bUbna Uf_hghUV`]hÄh
j YfghÄf`Ybž'i bX`\Uh]g]W\`ZØf': cfXYfi b[Yb`bUW`Y]bYf
ghfYb[YfYb`5i Zg]W\h'ØVYf'6`cW_W\U]b!VUg]YfhY`XYnYbhfU`Y
:]bUbnYb`Y]b[YgYhnh"8Yf'8UW\j YfVUbX`XYf`NYbhfU`VUb_Yb
k Y`hk Y]h'gU[hY`]b`gY]bYf`Øb[ghYb`j]YfhY`Ä`f`]W\Yb
VYfd fØZi b[ž`XUgg`A U» bU\`a Yb`YfZcfXYf`]W\`gY]Ybž
bUW`XYa`5b`Y]\YbZcbXg`]a`A Äfn`&\$&\$[Ynk`i b[Yb`k UfYbž
JYfa`Ø[Ybgk YfhY`]b`Yf\Ö`hYa`l`a ZUb[`ni`j Yf_Ui ZYb"9]b
UVfi dhYf`i bX`k Y]h`j YfVfY]hYhYf`5bghi fa`Ui Z`X]Y`5i ggh]Y[Y
Ui g`X]YgYb`: cbXg`ZØ[hY`\]bni`Ui Z`X]Y`Xi fW`XUg
7cfc bUj]fi g`j Yfi fgUW`hY`J`c`Uh`]hÄh`Ub`XYb`F`Yb`hY`ba`Äf_hYbž`X]Y
bi f`Xi fW`a Ugg]j Y`hYfj`Yb]cbYb`XYf`NYbhfU`VUb_Yb
[Y`]bXYfh`k`i`fXYž`hY`]hY`X]Y`6`Ä`a`]h"8]Y`/`Ua`d`^`Y`d`/

8]Y`6Ub_`ZØf'`hYfbUh]cbU`Yb`NU\`i b[gUi g[`Y]W\`Uh'ghfYb[YfY
F Y[Y`b'[YZcfXYfhž'i a`ni`j Yf\]bXYfbž`XUgg`5b`Y]\YZcbXg`X]Y
F]g]_Yb`ZØf`X]Y':]bUbna Uf_hghUV`]hÄh`j YfghÄf`Ybž'i bX`\Uh]g]W\`ZØf`
: cfXYfi b[Yb`bUW`Y]bYf`ghfYb[YfYb`5i Zg]W\h'ØVYf'6`cW_W\U]b!
VUg]YfhY`XYnYbhfU`Y':]bUbnYb`Y]b[YgYhnh"

8Yf'8UW\j YfVUbX`XYf`NYbhfU`VUb_Yb`k Y`hk Y]h'gU[hY`]b`gY]bYf
Øb[ghYb`j]YfhY`Ä`f`]W\Yb`VYfd fØZi b[ž`XUgg`A U» bU\`a Yb
YfZcfXYf`]W\`gY]Ybž`bUW`XYa`5b`Y]\YbZcbXg`]a`A Äfn`&\$&\$
[Ynk`i b[Yb`k UfYbž`JYfa`Ø[Ybgk YfhY`]b`Yf\Ö`hYa`l`a ZUb[`ni
j Yf_Ui ZYb"9]b`UVfi dhYf`i bX`k Y]h`j YfVfY]hYhYf`5bghi fa`Ui Z`X]Y
5i ggh]Y[Y`Ui g`X]YgYb`: cbXg`ZØ[hY`\]bni`Ui Z`X]Y`Xi fW`XUg
7cfc bUj]fi g`j Yfi fgUW`hY`J`c`Uh`]hÄh`Ub`XYb`F`Yb`hY`ba`Äf_hYbž`X]Y
bi f`Xi fW`a Ugg]j Y`hYfj`Yb]cbYb`XYf`NYbhfU`VUb_Yb`[Y`]bXYfh

k i fXYž'hY]`hY`X]Y`6=N`a]h"

8]Y`5i ZcxfXYfi b[`Yf[`Àbnh`ZfØ\YfY`J c f gW\`À[Y`ZØf`bYi Y
G]W\Yf\Y]hgj cf_Y\fi b[Yb`XYg`K : žXYg` :]bUbW]U`GhUV`]hm'6cUfX
i bX`XYf` ðhYfbUh]cbU`Yb`C f[Ub]gUh]cb`XYf
K YfhdUd]YfUi Zg]W\hgVY\`ØfXYb"

8]Y`Hi fVi `YbnYb` \UVYb`X]Y` : fU[Y`Ui Z[Yk cfZYbž`cV`X]Y`Y][YbYb
J YfhY]X][i b[g`]b]Yb`XYf`F YbhYbZcbXg`Y]bY`dchYbn]Y`Y`9f\`Ø\i b[
XYf`F]g]_Yb`]b`GhfYggd\UgYb`j Yf\]bXYfb`_ØbbYb` žgU[hY`X]Y`6=N"
9]b`XYghUV`]g]YfYbXYf` Bc h j Yf_Ui Z`j cb`Z]bUbn]Y`Yb
J Yfa` Ò[Yb gk YfhYb` \`ÀhhY`YbhghY\Yb`_ØbbYbž`k Ybb`X]Y
NYbhfU`VUb`_Yb`b]W\h`a]h`Y]bYf`J]Y`nU\`j cb`BchZU`a U» bU\`a Yb
Y]b[Y[f]ZYb` \`ÀhhYbž`Y]bgW\`jY»`]W\`f]Yg][Yf`bYi Yf
5b_Ui Zdfc[fUa` a Y`ZØf`J Yfa` Ò[Yb gk YfhYž`j cb`XYbYb`j]Y`Y`bcW
]a` a Yf`VYghY\Yb"

F YbhYbZcbXg`VYg]hnYb`%, `DfcnYbh`XYf`Ui gghY\YbXYb`I G!
I bhYfbY\`a YbgUb`Y]\Yb`i bX`%+`DfcnYbh`XYf`Ui gghY\YbXYb
I bhYfbY\`a YbgUb`Y]\Yb`XYf`9i fcncbYž`k Ug`X]YgYb`J Y\`_Y`b`Y]bYb
YbhgW\Y]XYbXYb`9]bZi gg`Ui Z`X]Y`DfY]gV]`Xi b[`j Yf`Y]\`h"

8]Y`a Y]ghYb`F YbhYbZcbXg`Yfa` Ò[`]W\Yb`Yg`9bXUb`Y[Yfbž`\f` ; Y`X
a]h`bi f`Y]bYa` Y]bn][Yb`HU[`J c f k Ufbi b[`UVni` \YVYbž`UVYf`X]Y
6=N`gU[hYž`XUgg``Àb[YfY`?ØbX][i b[gZf]ghYb`ZØf`5V\YVi b[Yb
Y]b[YZØ\fh`k YfXYb`_ØbbhYbž`i a`XUg`DfcV`Ya`XYg`J Yfgi W\gž
]`]ei]XY`J Yfa` Ò[Yb gk YfhY`]b`Y]bYa`ZU`YbXYb`A Uf`_hni
j Yf_Ui ZYbž`ni`VYgY]h][Yb"

8]Y`5bU`mgY`Y[h`bU\Yž`XUgg`X]Y`A UbU[Yf`j cb`F YbhYbZcbXg
ØVYfgW\`Àhh\UVYbž`k]Y`j]Y`]\fYg`DcfhZc`]cg`g]Y`Ub`Y]bYa
Y]bn][Yb`HU[`j Yf_Ui ZYb`_ØbbhYbž`i a`6Uf[Y`X`ni`VYgW\UZZYbž
]bgVYgcbXYfY`]b`j c`Uh]`Yb`A Uf`_hVYX]b[i b[Yb"

8]Y`6=N`gW`i [`Ui W\`j cfž`XUgg`U`_h]j`j Yfk U`hYhY`F YbhYbZcbXg
i bhYf`VYgh]a` a hYb`i a gh`ÀbXYb`5b`Y]\Yb`UbghY`Y`j cb`6Uf[Y`X`Ub
?i bXYb`ØVYfhfU[Yb`_ØbbhYbž`X]Y`5V\YVi b[Yb`j cfbY\`a Yb
k c`hYb": Øf`]bXYI bUW\V]`XYbXY`9I W\Ub[Y`HfUXYX` : i bXg`[]Vh`Yg

X]YgY'gc[YbUbbhY' GUW fØW_bU\ a Y 'VYfY]hg" '9g'ØVYfhfÅ[h
YZZY_hj' 'Y]b' [fØ» YfYg'DfY]gf]g]_c'j cb'Y]bYa 'DcfhZc`]ca UbU[Yf'Ui Z
Y]bYb'9bX]bj Yghcf"

:]I YX! #Wca Y!A UbU[Yf'_ØbbhYb'Ui W'ghÅf_Yf'j cb' Gk]b[
Df]W]b[; YVfUi W'a UWYbž]bXYa 'g]Y'XYb'K Yfh'XYf'5V\YVi b[Yb
j cb'5b`Y[Yfbž'X]Y']b'NY]hYb'j cb'A Uf_hghfYgg'gcZcfh'Ui g'Y]bYa
: cbXg'ni fØW_nU\`Yb'a ØW hYbž'ghÅf_Yf'fYXi n]YfYb" 'Gk]b['Df]W]b[
_Ubb'XYb':]fgh!A cj Yf!J cfhY]'ž'XYb'Y]b'5b`Y[Yf'[Yk]bbhž'k Ybb'Yf
j cf'UbXYfYb'Ui gj Yf_Ui Zhž'Ui ZY]bY'K Y]gY'j Yff]b[Yfbž'X]Y'X]Y
DfY]gY'bUW' i bhYb'n]Y\Yb'_Ubb"

8]Y'6 #N'Åi » YfhY'g]W'Ui W'VYgcf[h'ØVYf'XUg'gW' bY`Y' i bX
i bVYUi Zg]W'h] [hY'K UW'ghi a 'XYf'XnYbhfU']g]YfhYb':]bUbn]Yfi b["
8]Y'5i hcfYb'XYg'DUd]Yfg'gU[hYbž'XUgg'X]YgY'bYi Yb'A Åf_hY'Y]bY
6YXfc\i b['ZØf'X]Y':]bUbngHUV]'hÅh'XUfghY`Yb'_ØbbYbž'k Ybb'g]Y']b
A U]bghfYUa !5_hj]]hÅhYb'Y]bXf]b[Ybž'hY]'k Y]gY'k Y]'8Y:]
Ghc» XÅa dZYf'k]Y'6Ub_Yb'ZY\`Yb" '8Y:]'VYfi \h'Ui ZXYf'»XYž'XUgg
j cfdfc[fUa a]YfhY'5`[cf]h\ a Yb'HfUbgU_h]cbYb'c\ bY
a YbgW']W'Yg'9]b[fY]ZYb' i bX'c\ bY'nYbhfU'Y'5i hcf]hÅh'UVk]W_Y'b"

K Ybb'g]W'8Y:]'k Y]hj YfVfY]hYhž'_ØbbhYb'gY]bY'GW'k UW'ghY`Yb
X]Y':]bUbngHUV]'hÅh' bhYf[fUVYb ž\Y]» h'Yg']b'XYa '6Yf]W'h"

8]Yg']gh'XUg'YfghY'A U'ž'XUgg'X]Y'6 #N']b'6Yni ['Ui Z8Y:]!A Åf_hY'ni f
J cfg]W'h'a U\bhž'cVkc\`g]Y'ni j cf'F]g]_Yb']a 'Ni gUa a Yb\Ub['a]h
GhUV`YWc]bg'\Yfj cf[Y\cVYb'\Uhž'X]Y'XnYbhfU'Y'HfUbgU_h]cbYb
i bhYfghØhYb"

'9g[]Vh'Y]bY'8YnYbhfU']g]Yfi b[g]'i g]cb']b'8Y:]ž'XU'X]Y
Bchk YbX][_Y]h'Y]bYf'; cj YfbUbW'Y]b[Yk]ggYg'A U» 'Ub
NYbhfU']g]Yfi b['i bj Yfa Y]X`W'a UW'h'i bX'ghfi _hi fY`Y'5gdY_hY
XYg'GmghYa g'ni 'Y]bYf'A UW_h_cbnYbhfUh]cb'ZØ\ fYb ž'gc'X]Y
5i hcfYb'XYg'6Yf]W'hg"

8]Y'6 #N'gU[hYž'XUgg'g]W'dc`h]gW'Y'9bhgW'Y]Xi b[ghfÅ[Yf'XUfUi Z
_cbnYbhf]YfYb'gc`hYbž'A UbU[Yfž'9] [YbhØa Yf'j cb'D'Uhžcfa Yb' i bX
7cXYgž'Ui Z'XYbYb'HfUbgU_h]cbYb'ghUhhZ]bXYbž'Ubni gdfYW'Ybž'i bX

ghY`hY`ZYghz`XUgg`g]Y` X]Y`bUhØf`]W\Yb`9]bgh]Y[gdi b_hY`ZØf
dc`]h]gW\Y`9bhgW\Y]Xi b[ghfÀ[Yf`gY]Yb"

8]Y`8Y:]!A Åf_hY`g]bX`]b`XYb`YhnhYb`%, `A cbUhYb`YI dcbYbh]Y`
[Yk UW\gYbž`k cVY]`XYf`; YgUa hVYhfU[`XYf`ZØf`8Y:]!8]YbghY
[YVi bXYbYb`A]hY`]a`j Yf[Ub[YbYb`J\`f`i a`%" +\$\$`DfcnYbh`Ui Z
&(+`A]`]UfXYb`I G!8c`Uf`[Ygh]Y[Yb`]ghž`gc`XYf`8 UhYbgdYn]U`]gh
9`]dh]W

E i Y`Y.:]bUbW]U`H]a Yg

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`_fmdhc!bYk g"Uh