

: UWVcc_`ZØ\fh'X][]hU`Y`K Å\fi b[g!K U`Yh
Bcj]'"`Y]b

: UWVcc_`\Uh`Y]b`Ub[`Yfk UfhYhYg`D]`chdfc`Y_h`gY]bYf
X][]hU`Yb`K Å\fi b[g!K U`Yh`Bcj]`]b`XYb`I G5`[YghUfhYhž`\Uh
g]W`YXcW`ZØf`X]Y`J Yfk YbXi b[`XYf`DUI cg!8c`Uf!
GhUV`YW`]b`YbhgW`]YXYbž`bUW`XYa`gY]bY`Y][YbY
?fmdhck Å\fi b[`8]Ya`_Y]bY`I bhYfghØhni b[`j cb`XYb
5i Zg]W`hgVY`\ØfXYb`Yf`U`hYb`UhhY" `b`Y]bYa`6`c[!6Y]hfU[
Ua`8]YbghU[`[UV`8Uj]X`A UfW`gž`7\YZj cb` : UWVcc_g`Bcj]
K U`Yhž`VY`_Ubbhž`XUgg`XUg`I bhYfbY`a Yb`XUg`D]`chdfc`Y_h`]b
HY]`Yb`XYf`I G5`gck]Y`]b` ; i UhYa U`U`[YghUfhYh`UVY"
6Ybi hnYf`_ØbbhYb`X]Y`5dd`Ui Z]D\cbYg`cXYf`5bXfc]X
\Yfi bhYf`UXYb`i bX`g]W`a]hY]bYa`j cb`XYf`FY[]Yfi b[
Ui g[YghY`hYb`5i gk Y]g`fY[]ghf]YfYbž`gU[hY`A UfW`g`i bX`ZØ[hY
\]bni ž`XUgg`XYf` ; Y`XhfUbgZYf`nk]gW`Yb`K U`Yhg`_cgYb`cg
k ÅfY"7c]bVUgYž`X]Y`I G! ?fmdhck Å\fi b[gVØfgYž`V]YhYh
J Yfk U\fi b[gX]YbghY`ZØf`/ Ua`d^Y`]d/

: UWVcc_`\Uh`Y]b`Ub[`Yfk UfhYhYg`D]`chdfc`Y_h`gY]bYf`X][]hU`Yb
K Å\fi b[g!K U`Yh`Bcj]`]b`XYb`I G5`[YghUfhYhž`\Uh`g]W`YXcW`ZØf
X]Y`J Yfk YbXi b[`XYf`DUI cg!8c`Uf!GhUV`YW`]b`YbhgW`]YXYbž
bUW`XYa`gY]bY`Y][YbY`?fmdhck Å\fi b[`8]Ya`_Y]bY
I bhYfghØhni b[`j cb`XYb`5i Zg]W`hgVY`\ØfXYb`Yf`U`hYb`UhhY"

`b`Y]bYa`6`c[!6Y]hfU[`Ua`8]YbghU[`[UV`8Uj]X`A UfW`gž`7\YZj cb
 : UWVcc_g`Bcj]`K U`Yhž`VY`_Ubbhž`XUgg`XUg`I bhYfbY`a Yb`XUg
D]`chdfc`Y_h`]b`HY]`Yb`XYf`I G5`gck]Y`]b` ; i UhYa U`U`[YghUfhYh
\UVY"

6Ybi hnYf`_ØbbhYb`X]Y`5dd`Ui Z]D\cbYg`cXYf`5bXfc]X
\Yfi bhYf`UXYb`i bX`g]W`a]hY]bYa`j cb`XYf`FY[]Yfi b[
Ui g[YghY`hYb`5i gk Y]g`fY[]ghf]YfYbž`gU[hY`A UfW`g`i bX`ZØ[hY

\]bni ž'XUgg'XYf'; Y'XhfUbgZYf'nk]gWXYb'K U''Yhg'_cghYb'cg'k ÅfY"
7c]bVUgYž'X]Y'I G!?'fmdhck Å\fi b[gVÖfgYž'V]YhYh
J Yfk U\fi b[gX]YbghY'ZØf'Bcj]'Ub"

5bXfYYggYb'<cfck]hnž'X]Y'F]g]_c_Ud]hU'[YgY''gWUZhž']gh'÷j Yghcf
gck c\''VY]'7c]bVUgY'U'g'Ui W'VY]'DUI cgž'i bX'A UfW5bXfYYggYbž
gY]b'A]hVY[fØbXYfž'g]hnh'a 'JcfghUbX'j cb': UWVcc_"

8]Y'9bhgWXY]Xi b['j cb': UWVcc_ž'Y]bYb'VYghY\YbXYb'GhUV'YWč]b
UbghY''Y'j cb'8]Ya 'ni 'j Yfk YbXYbž'XUg'Bcj]'i fgdfØb['W' \U'hYb
gc''hYž'gd]Y[Y'h'X]Y'GWk]Yf][_Y]hYb'k]XYfž'XUg''Yhnh[YbUbbhY'j cb
: UWVcc_']b]h]YfhY'Dfc'Y_h'Ui Z'XYb'K Y['ni 'Vf]b[Yb"

8Yf'GY_hcf']bg[YgUa hik Uf'a]h: fU[Yb'XYg'J YfvfUi WYfgW'i hnYgž
XYf'; Y'Xk ÅgWY'i bX'XYf'; Y'Xk YfhghUV]'hÅh'_cbZfcbh]Yfh''8]Y
5i Zg]W'hgVY\ÖfXYb'\UVYb'YXcW'VYgcbXYfY'6YXYb_Yb'XUfØVYf
[YÄi » Yfhž'XUgg'XYf'j cb'G_UbXU'Yb'VYhfcZYbY'GcW]U!A YX]U!
F]YgYb'gY]h'XYf'5b_ØbX][i b['XYf'÷h]Uh]j Y'ja '÷\f'&\$%- 'Y]bY
Y][YbY'K Å\fi b['VYhfY]Vhž'ni gUa a Yb'a]h'Y]bYf'; fi ddY'j cb
l bhYfghØhYfbž'ni 'XYbYb'HYWbc'c[]Yi bhYfbY\ a Yb'i bX
[Ya Y]bbØh][Y'C f[Ub]gUh]cbYb' [Y\ÖfYb"

A UfW gž'Ui W'XYf'A UbU[Yfž'XYf'8]Ya 'i fgdfØb['W' UbZØ\fhYž
gU[hYž'X]Y'I bhYfghØhni b['XYg'i bhYfbY\ a Ybg'ZØf'8]Ya '\UVY'g]W
b]W'h[YÄbXYfh' i bX'ZØ[hY'\]bni . 'K]f'VYUVg]W'h][Ybž'XUg'K U''Yh
ni a '8]Ya !NU\ 'i b[gbYhmk Yf_'ni 'a]][f]YfYbž'gcVU'X'Yg'X]Y
VY\ÖfX'WY'; YbY\ a]][i b['Yf\U'hYb'\Uh"

9f'gU[hY'Ui W'ž'Yf'VYUVg]W'h][Yž'XUgg'Bcj]'b'Ni _i bZi'a]h'UbXYfYb
X][]hU'Yb'; Y'XVÖfgYb']bhYfcdYfUVY''gY]b'gc''"

GhUV'YWč]bgž'X]Y'Ub'J Yfa Ö[Ybgk YfhY'k]Y'8c''Uf'[YVi bXYb'g]bXž
k UfYb'Y]b'k]W'h][Yf'? UbU''ZØf'? i bXYbž'X]Y'j cb':]Uh!K Å\fi b[Yb
Ui Z?'fmdhck Å\fi b[Yb'i a ghY][Yb'a ÖW'hYb"

8 Ug':]bUbW]U''GhUV]'hmi'6cUfX'k UfbhY'YXcW'ja 'C_hcVYfž'XUgg'Y]b
['cVU'Yf'GhUV'YWč]b 'X]Y'Jc''ghÅbX][_Y]h'i bX'K]f_gUa _Y]h
VYghY\YbXYf'FY[i 'Y]fi b[g!ž'5i Zg]W'hg!'i bX'5i Zg]W'hgUbga'hY']b

: fU[Y`ghY`Yb`_ÖbbhY "

DUI cg`8c`Uf`]gh`Ui h`XYa `? fmdhck Å\fi b[gXUhYbUbV]YhYf
7c]b; YW_c`XYf`UW`h[fÖ» hY`GhUV`YW`]b"5VYf`Yg`a UW`h`k`Yb][Yf`U`g
%`Dfc`nYb`h`Y]bYf`%` \$!A]`UfXYb!8c`Uf!`bXi ghf]Y`Ui gž`X]Y`j`ca
A Uf_hZØ\`fYf`HYh`Yf`Xca]b]Yfh`k`]fXž`[YZc`[hj`cb`l`G8`7c]bž
VYhf]YVYb`j`cb`7c]bVUgY`i`bX`XYa`NU\`i`b[gi`bhYfbY\`a`Yb`7]fWY"

DUI cg`\Uh]g]W`U`g`j`YfUbhk`cfhi`b[gVYk`i`gghYfY`K`Å\fi`b[
d cg]h]cb]Yfh`i`bX`]a`5df`]`j`ca`CZZ]W`c`Z`h`Y`7`ca`dhfc`Yf`c`Z`h`Y
7i`ffYb`Wm`Y]bY`j`cf`Äi`Z[Y`VYX]b[hY`; YbY\`a`][i`b[`ZØf`Y]bY`l`G!
6Ub`_Yb`W`Uf`h`U`Yf`U`h`Yb"

DUI cg`\Uh`XYb`K`Y[`]b`X]Y`? fmdhck Å\fi b[`[YYVbYhž]bXYa`Yg
fY[i`]YfhY`@Ögi`b[Yb`]bbYf\`U`V`Y`h`UV`]YfhYf`F`U\`a`YbVYX]b[i`b[Yb
Yb`hk`]W`Y`h`\`Uh`ž`g`W`f]YV`K`U`h`Yf`<`YggYfhž`<`YUX`c`Z`Ghf`UhY[m`VY]
DUI cgž`]b`Y]bYa`6`c[VY]hfU["

A UfW`g`g`U[hYž`X`Ugg`DUI cg`8c`Uf`Ui`g[Yk`Å\`h`k`i`fXYž`k`Y]`gY]bY
F`YgYfj`Yb`ni`%`\$`\$`Dfc`nYb`h`]b`6`Ufa`]hY`b`i`bX
NU\`i`b[ga`]hY`Äei`j`U`Yb`hYb`[Y\`U`h`Yb`k`i`fXYbž`gc`X`Ugg`6`Ybi`hYf
dfcV`Ya`cg; Y`X`]b`]fYf`@UbXYgk`Å\fi`b[`UV\`YVYb`_ÖbbYb"

K`Å\`fYb`X`8]Ya`i`fgdfØb[`]W`j`Yfgi`W`hYž`Y]bY`gmb`h`Yh]gW`Y
? fmdhck Å\fi b[`ni`gW`UZZYbž`X]Y`Xi`fW`Y]bYb`K`Å\fi`b[g_c`fV
[YXYW_h]gh`i`bX`]b`XYf`G`W`k`Y]n`Ub`g`Ägg][`k`Ufž]gh`Yg`gY]hXYa`]b
X]Y`l`G5`[Ync[Ybž`i`a`g]W`U`i`Z`X]Y`9]bZØ\`fi`b[`Y]bYf`Y]bnY`b`Yb
GhUV`YW`]b`ni`_`c`bnYb`hf]YfYbž`X]Y`Y]bg`ni`Y]bg`Xi`fW`X`Yb`8c`Uf
[YXYW_h]gh"Ni`X`Yb`l`bhYfghØ`h`Yfb`n`Å\`Yb`7c]bVUgY`i`bX
5bXfY`YggYb`<`cfck`]hn"

E i Y`Y. :]bUbW]U`H]a`Yg

6Ygi W\Yb`G]Y`i bg`Ui Z.`_fmdhc!bYk g"Uh