

9I !7\YZ'j c b '7 fmdhc '9I W\ Ub [Y 'K YI ']b Dc`Yb`Yb h`UggYb`

8 Yf`Y\Ya U`][Y`7\YZ`XYf`fi gg]gW\Yb`? fmdhc k À\fi b[gVÒfgY
K YI ž`8 a]hfm`J Ug]`Yj ž`k i fXY`5bZUb[`X]YgYg`A cbUhg`]b
K UfgW\Ui `Ui g`XYf`< UZh`Ybh`UggYb`"8 Yf`9I !7\YZ`XYg
]bnk]gW\Yb`j Yfghc`fVYb`Yb`Wc`]b`< UbXY`gd`UhhZc`fa`]gh
]bnk]gW\Yb`bUW\`Fi gg`UbX`ni fØW_[Y`Y`fhž`k À\fybX`Y]b
; Yf]W\hgj YfZU`fYb`[Y[Yb`]\b`]b`Dc`Yb`bcW\``Ài Zh`Dc`b]gW\Yg
; Yf]W\h`Y`bh`5i g`]YZYfi b[`j cb`K YI `9I YW`hj Y`Ub
? UgUW\ghUb`UV`6Y`ÒfXYb`]b`Dc`Yb`UVYb`8 a]hfm`J Ug]`Yj
ZfY][Y`UggYb`ž`XYb`A Ubb`ž`XYf`Ub`XYf`Gd]hnY`j cb`K YI `ghUbX`ž
Y]bgh`Fi gg`UbXg`[fØ» hY`? fmdhc k À\fi b[gVÒfgY`8 Yf
' (!`À\f][Y`[YVØfh][Y`K Y]» fi ggY`k i fXY`Ua``%%`5i [i gh`Ui Z
XYa`K UfgW\Ui Yf`:`i [\UZyb`ni b`ÀW\gh`ZØf`(\$`HU[Y
ZYgh[Y`U`hYb`ž`V`]YV`UVYf`ZUghj`]Yf`A cbUhY`]b
I bhYfgi W\i b[g`UZh`J Ug]`Yj`gU[hY`XYa`fi gg]gW\Yb
K]fhgW\UZhg`bUW\`f]W\hY`bdc`fhU`F 67ž`/ Ua`d`^Y`d`/

8Yf`Y\Ya U`][Y`7\YZ`XYf`fi gg]gW`Yb`? fmdhck Å\fi b[gVÖfgY
K YI ž`8a]hfm`J Ug]`]Yj ž`k i fXY`5bZUb[`X]YgYg`A cbUhg`]b
K UfgW`Ui `Ui g`XYf`< UZh`Yb`h`UggYb`"8Yf`9I !7\YZ`XYg
]bnk]gW`Yb`j YfghcfVYbYb`Wc`]b`< UbXY`gd`UhhZcfa `]gh
]bnk]gW`Yb`bUW`Fi gg`UbX`ni fØW_[Y_Y`f`hž`k Å`fYbX`Y]b
; Yf]W`hgj YfZU`fYb`[Y[Yb`]\b`]b`Dc`Yb`bcW`"Äi Zh`"

Dc`b]gW`Yg`; Yf]W`h`Y`b`h`5i g`]YZYfi b[`j cb
K YI `9I YW`h]j Y`Ub`? UgUW`ghUb`UV

6Y\ÖfXYb`]b`**Dc`Yb`**`\UVYb`8a]hfm`J Ug]`]Yj`ZfY][Y`UggYbž`XYb
A Ubbž`XYf`Ub`XYf`Gd]hnY`j cb`K YI`ghUbXž`Y]bgh`Fi gg`UbXg[fÖ» hY
? fmdhck Å\fi b[gVÖfgY`"8Yf`" (!Å\f][Y`[YVØfh][Y`K`Y]» fi ggY
k i fXY`Ua`"%%"5i [i gh`Ui ZXYa`K UfgW`Ui Yf`:`i [\UZyb`ni bÅW`gh
ZØf`(\$`HU[Y`ZYgh[Y`U`hYbž`V`]YV`UVYf`ZUgh`j]Yf`A cbUhY`]b
I bhYfgj W`i b[g`UZh`"

J Ug]`]Yj`gU[hY`XYa`fi gg]gW`Yb`K]fhgW`UZhgbUW`f]W`hYbdcfhU`F 67ž
XUgg`Yf`Ua`"+`8YnYa`VYf`Ui gfY]gYb`Xi fZhY`i bX`gY]hXYa`bUW`
Fi gg`UbX`ni fØW_[Y_Y`f`h]ghž`k c`Yf`"YVh`"GY]b`dc`b]gW`Yf`5bk`U`h
Yf`_`ÄfhY`k`Y]hYfž`XUgg`XUg`; Yf]W`h`gY]bY`5i g`]YZYfi b[`Ub
? UgUW`ghUb`UV[Yk`]YgYb`\UVYž`UVYf`bcW`_Y]bY`YbX[Øh][Y
9bhgW`Y]Xi b[`]b`gY]bYa`:`U`"ZÄ`"Yb`a`ØggY`"

8Yf`Y\Ya U`][Y`K`YI`!A`UbU[Yf`k`Uf`j`**Yf`\UZhYh`**bUW`XYa
J YfgW`k`]bXYb`j cb`(`) \$`A`]"cbYb`l`G!8c`"Uf`j cb`?cbhYbž`X]Y`a`]h
XYf`6ÖfgY`j YfVi`bXYb`g]bX`"BUW`5b[UVYb`XYf`dc`b]gW`Yb
HU[YgnY]hi b[`; UnYhU`K`mVcfW`hU`]gh`X]Y`; YgW`ÄZhgzØ\fi b[`XYf`
6ÖfgY`ZØf`XYb`J`Yf`i`gh`j`cb`; Y`XYfb`j`YfUbhk`cfh]W`ž`X]Y`6Øf[Yfb
j cb`9I`!A`]h[`]YXghUUhYbž`XUfi`bhYf`Dc`Ybž`i`bX`UbXYfYb`@ÄbXYfb
[Y\ÖfhYb`"

K YI`k`i`fXY`]a`GYdhYa`VYf`&\$%+`Ui`ZXYb`A`Uf`_h[YVfUW`h`i`bX`[`]`h
U`g`XUg`**B`UW`Zc`[`Yf`**XYf`bc`hc`f]gW`Yb`**6H7!Y`**5i`ghUi`gW`"@YhnhYfY
ghY`hY`5bZUb[`XYg`đ\`fYg`\`fY`HÄh][`_Y]h`Y]bž`bUW`XYa`Y]bYf`]\`fYf`
a`i`ha`U`»]W`Yb`6YhfY]VYf`]b`; f]YW`Yb`UbX`ZYgh[Ybca`a`Yb`k`cfXYb

k Uf"5`YI UbXYf`J]bb]_žXYf`a]h`Y]bYa `I G!<UZhVYZY`
ZYgh[Ybca a Yb`k i fXY"

...

5a Yf]_Ub]gWXY`GhUUhgUbK Å`hY`k YfZYb`XYa `fi gg]gWXYb`#!
GdYn]U`]ghYb`j cfž`a]h`6H7!Y`V]g`ni ` - `A]`]UfXYb`8c`Uf`[Yk UgWXYb
ni ` \UVYb"9f`k Uf`j Yfi fhY]`h`ni `ZØbZ`š\`fYb`; YZÅb[b]g`j`cb
: fUb_fY]W`ja `j Yf[Ub[YbYb`8YnYa VYf"5i W`ZfUbnØg]gWXY
š gh]nVY\ØfXYb`UV[Y`Y`b`h`gY]bY`5i g`]YZYfi b[`Ub`F`i`gg`UbXž`k`c
Yf`]b`UbXYfY`J YfVfYWXYb`j Yfk]W_Y`h`]gh"

8a]hfm`J Ug]`]Yj `k i fXY`ja `Gca a Yf`&\$%- `Ui W`]b`#U`]Yb`Ui Z
9fgi WXYb`j`cb`#hYfdc`]a `Ni gUa a Yb\Ub[`a]h`XYa
GhfUž YfZU\`fYb`[Y[Yb`]\`b`]b`? UgUWghUbž]b`XYa `Yf`k Y[Yb
6Yhfi [g`[Ygi W`h`k]fXž`ZYgh[Ybca a Yb"æ`5i [i gh`XYggY`VYb
š\`fYg`]Y» Yb`X]Y`]hU`]Yb]gWXYb`6Y\ØfXYb`J Ug]`]Yj `hfc`m`Ui ZYbXYf
GhfUž YfZU\`fYb`[Y[Yb`]\`b`]b`Y]bYf`F`Y]\`Y`UbXYfYf`@ÅbXYf`k]Y
F`i`gg`UbXž`K`Y» fi`gg`UbX`i`bX`7`\]bU`ZfY]"

æ`GYdhYa VYf`Yf[UVYb`6Yf]W`hYž`XUgg`%\$\$`9H< `Ui g`Y]bYf`K`YI`!
6f]YZhUgWXY`UV[Ync[Yb`k`cfXYb`k`Ufž`X]Y`YfghY`; Y`XVYk Y[i b[
gY]h`XfY]`š\`fYb"8Yf`F`YghVYhfU[`j`cb`-`-`%*`9H< ž`XUa`U`g" \$
A]`]cbYb`8c`Uf`k`Yfž`k`i`fXY`k`Yb][Y`HU[Y`gdÅhYf`YVYbZU`g`Ub
Y]bY`bYi`Y`5XfYggY`ØVYfZØ\`fh"æ`B`c`j`Ya`VYf`\`Uh`XUg`fi`gg]gWXY
#bYba]b]ghYf]i a `A`J`8`ž`k`Uf`VYgW`i`X][h`Y]bYf`5i`Zc`fXYfi`b[
j`cb`C`d`ZYfb`XYf`6ØfgYž`\`f`J`Yfa`Ø[Yb`ni`VYgW`U[bU\`a`Ybž`b]W`h
bUW[Y`_ca`a`Yb`]gh"

K Ug`XYb`_Yb`G]Y`ØVYf`X]Y` : fY]`Uggi`b[`XYg`Y`Y`a`U`][Yb
K`YI`!A`UbU[Yfg`8a]hfm`J Ug]`]Yj`3`GU[Yb`G]Y`Yg`i`bg`]a
?ca`a`Yb`hUfVYfY]W`i`b`hYb"

.

@ Vca]f`HUggYj`

@ Vca]f`HUggYj`]gh`Y]b`hYwW b]gW` j Yfg]YfhYf`>i fbU`]gh`Ui`g`CghYi fcdUž`XYa
<]hWYbg`N]hUh`[YZÄ`h` GwW f]ZhghY`Yf`ni`gY]b`]gh`XUgž`k Ug`]W`V]bž`i bX`b]W`h`XUgž`
k Ug`]W`hi`Y" `BYVYb`? fmdhcž`6`cW`WU]b`i bX`i`]bhYwW`g]bX`X]Y`]bhYfbUh]cbU`Y`Dc`]h`_
i bX`K`]fhgW`UZh`nk`Y]k`Y]hYfY`-bgd]fUh]cbgei`Y`Yb"

6]`XbUwW`k`Y]gY. `G\i`hhYfghcW`ž`D]i UVUmž`K`_]`7ca`a`cbg

K`Y]hYfY`VY`]YVhY`B`UwW`f]W`hYb

: U`g`8i`Yg`j`YfdUggh`\Ugh

f[bWh]cbfKž`gž`]XŁ`o`j`Uf`^gž`Z`g`1`X"[Yh9`Ya`Ybhg6mHU[B`Ua`YfgŁQ\$Q'
]Z`fK"[Yh9`Ya`Ybh6mXf]XŁ`fYhi`fb`/`^g`1`X"WfYUhY9`Ya`YbhfgŁ`/`^g"]X`1`
]X`/`^g"gfWl` "\`hhdg. #AŁ`bbYWh"ZUwW`Vcc_"bYh#YbSl`G#gX_"^g. l`ZVa`1`%/
j`Yfg]cb1`j`'`"&"/Z`g"dUfYbhB`cXY"]bgYfh6Y`Zc`fYf`gž`Z`gŁ`/`qfXcW`a`Ybhž`
fgWf]dhfž`fZUwW`Vcc`_!`^ggX`fŁ`/`

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`_fmdhc!bYk`g"Uh