

9h\ Yf!8 ca]b Ub n'ghY][hž'XU'5`hWł]b g 6]hWł]b `ØVY fhfY ZZY b

9h\ Yf'a UWł h'Yhnh'% , ž+`i` `U`Yf'? fmdhc k Å\fi b[Yb`Ui gž'XYf
\ ÒWł ghY`GhUbX`gY]h'A U]'8]Y`8ca]b Ub n'j cb`6]hWł]b`[]b[
`Y]Wł h'ni fØW_ž`bUWł XYa`ZØ\ fYbXY`5`hWł]bg`X]Y`VYghYb
X][]hU`Yb`5ggYhg`ØVYfhfc ZZY b`\ UhYb`8]Y
? fmdhc k Å\fi b[gdFY]gY`[`ÅbnhYb`]b`XYf`j Yf[Ub[YbYb`K`cWł Y
`YbX`]Wł` `Y`[fØb`i bX`j YfgWł UZZhYb`XYf`6fUbWł Y`Y]bY`Ub[
YfgY\bhY`5hYa`dUi`gY`j cb`XYf`6fi`hU]hÅh`XYg`Ub`U`hYb`XYb
6ÅfYba`Uf`hYg`"8][]hU`Y`J`Yfa`Ò[Yb`gk`YfhY`\UVYb`]\fY
_c`Y`_h]j`Y`?Ud]hU`]g]Yfi`b[`gY]h`YhnhYa` :`fY]hU[`i`a`ZUgh`%*`i
Yf\ Ò\hž`k Ug`Y]bYa`Bca`]bU`k`Yfh`j`cb`ZUgh`%(`A`j`]UfXYb`I`G!
8c`Uf`Yb`hgd`f]Wł h`" `þg[YgUa`h`]gh`X]Y`? fmdhc k Å\fi b[`Yhnh
%ž\$()`6`]]cbYb`I`G!8c`Uf`k`Yfhž`d`fc`HchU`7`fmdhc`j`cb
HfUX]b[J]Yk` `þXYI`i`a` `) &`i` `gY]h`š\`fYgVY[]bb`"5VYf`X]Y
; Yk]bbY`k`UfYb`/`Ua`d`^Y`]]d/

- 9h\Yf'a UW\h'Yhnh'% ž+ i 'U`Yf'? fmdhck Å\fi b[Yb'Ui gž'XYf \ÖW ghY' GhUbX'gY]h'A U]
- 8]Y'8ca]bUbn'j cb'6]hWc]b'[]b[``Y]W\h'ni fØW_ž'bUW\XYa ZØ\ fYbXY'5'hWc]bg'X]Y'VYghYb'X][]hU`Yb'5ggYhg'ØVYfhfc ZYb \UhhYb

8]Y'? fmdhck Å\fi b[gdfY]gY' [`ÅbnhYb']b'XYf'j Yf[Ub[YbYb'K cW\Y' YbX']W\ ``\Y`[fØb'i bX'j YfgW\UZhYb'XYf'6fUbW\Y'Y]bY`Ub[YfgY\bhY'5hYa dUi gY'j cb'XYf'6fi hU`]hÅh'XYg'Ub\U`hYbXYb 6ÅfYba Uf_hYg"

8][]hU`Y'J Yfa Ò[Ybgk YfhY'\UVYb']\fY'_c``Y_h]j Y'? Ud]hU`]g]Yfi b[gY]h`YhnhYa `: fY]hU['i a 'ZUgh'%* i 'Yf\Ö\hž'k Ug'Y]bYa Bca]bU`k Yfh'j cb'ZUgh%'(' 'A]`)UfXYb'! G!8c``Uf'Ybhgd]W\h'

≠g[YgUa h']gh'X]Y'? fmdhck Å\fi b['Yhnh'%ž\$() '6]`)cbYb'! G!8c``Uf k Yfhž'dfc'HchU`7fmdhc'j cb'HfUX]b[J]Yk '≠XYI i a ') & i 'gY]h ≫\fYgVY[]bb"

5VYf'X]Y'; Yk]bbY'k UfYb'dfU_h]gW\Ui Z'XYf'[UbnYb'@]b]Y'ni j YfnY]W\bybž'k cVY]'ZUgh'YXY'Hcd!%\$!?' fmdhck Å\fi b['bUW\ A Uf_hk Yfh'6cXYb'[i h'[Ya UW\h'\Uh"

@8C ž'XUg'; cj YfbUbW\!Hc_Yb'ZØf'X]Y'@ei]X'GhU_]b['7ca a i b]hm @]Xcž'ZØ\fhY'XUg'Fi XY`a]hY]bYf'DfY]gYI d`cg]cb'j cb', \$'i 'Ub``8 Ug Dfc'Y_h]j YfgdfUW\X]YgY'K cW\Yž'g]W\ØVYf'X]Y'[YgUa hY @JmYf!&!@JbXgW\UZh'j cb'9h\YfYi a 'Ui gni XY\byb"

5i Z'XYb'D`ÅhnYb'nk Y]i bX'XfY]'UbXYhYb`Ub[`Å\][Y'6`cW_W\U]b! : cf_g"9h\YfYi a '7`Ugg]Wf9H7Ěgh]Y['i a '+) i 'Ui Z[fi bX'j cb GdY_i `Uh]cbYbž'XUgg'9h\Yf!A]bYf'bUW\XYf'VYj c fghY\YbXYb

l a ghY`i b[`Ui Z'DfccZlcZlGhU_Y`Ui Z'XUg`BYhmk Yf_`i a ghY][Yb
_ÒbbhYbžk À\fybX'6]hWc]b` ; c`X`f6H; ĸ'gY]bYb'DfY]g`i a `) \$`i
Yf\Ò\hYž`c\bY`XUgg`Yg`Y]bY`_`UfY`9fnÀ\`i b[`[UV"

@8Cž'9H7`i bX'6H; ` \UbXY`hYb`i a `%&`i \f`9H`Yk Y]g`(*`i ž&(`i
i bX`(&`i `i bhYf`\fyb'DfY]gYb`j ca `đ\fygUbZUb["

8]Y`8ca]bUbn`j cb`GhUV`YWc]bg`gWk fi a dZh
ni gUa a Yb`a]h`XYf`j cb`6]hWc]b

5dY7c]b`f5D9ĸj cb`M [U`@UVgž`XUg`gY]b`VYj c fghY\YbXYg
Ch\Yfg]XY!A YhUj YfgY`UbhfY]VYb`gc`ž`k i Wk`g`i a `(`i `i bUW`Y]bYf
[i h`Ui Z[Ybca a YbYb`8Ya c/8Ug`bUh]j Y`Hc`_Yb` ; BC`XYg`8Y:]!
²`_cgmghYa g; bcg]g`gh]Y[`i a ` , `i /9h\Yf`f9H<ĸ'gh]Y[`i a `) `i "

đb[ghY`8UhYb`j cb` ; `UggbcXY`nY][Ybž`XUgg`X]Y`9h\Yf!9]b`U[Yb`Ub
?fmdhc!6ŎfgYb`Y]b`J]Yf`U\fygh]YZ`YffY]Wk`h`\UVYbž`XU`g]Wk`X]Y
đ\UVYf`]b`9fk Ufhi b[`j cb`F`YbX]hYb`]b`XYb`A Yf[Y!J YfhfU[`XYg
BYhmk Yf_g`ghŎfnYb``6]hWc]b`f6H7ĸ`\]b[Y[Yb`gh]Y[`i a `%)`i `j cb
Yhk U`&\$`*\$`\$`~`Ui Z`&` "+`\$`\$`~`"

5D9ž; BC`i bX`9H<`g]bX`ja `V]g\Yf][Yb`đ\fygj Yf`Ui Zi a `&&`i ž`+`
i `Vnk``) *`i `[YZU`Yb``6H7`]gh]a `đ\f`&\$&ž`XUg`Xi fWk`Y]b][Y`XYf
hi fVi `YbhYghYb`a U_fcŎ`cbca]gWk`Yb`6YX]b[i b[Yb`XYf`YhnhYb
đ\fnY\bhY`XYZ]b]Yfh`k i fXYž`V]g\Yf`i a `(-`i `[YZU`Yb"

đž`X]Y`9i fcdÀ]gWk`Y`6Ub`_`\Uhni a `YfghYb`A U`gY]h`Ub[Ya `X]Y
N]bgYb`Yf\Ò\h"đž`X]Y: YXYfU`F`YgYfj Y`_i fVY`h`Ui Wk`X]Y`N]bgYb
Ub``i bX`đž`X]Y`@]ei]X]h`h`k]fX`_bUddYf``8]Yg`\Uh`6]hWc]b`i bX
F]g]_cUb`U[Yb`ja `5``[Ya Y]bYb`VYghfUZh ž`gU[hY; UbYg`\Gk Ua]ž
79C`XYg`6`cW`Wk`U]b!8UhYbi bhYfbY\`a Ybg`7cj U`Ybh"

Gk Ua]`ZŎ[hY`\]bni `9g`k]fX`gWk`k]Yf][`V`Y]VYbž`V]g`X]Y: YX`X]Y
đZUh]cb`gYb`_Yb`_Ubb`cXYf`k Ybb`X]Y: YX`Y]bZUWk`XYb`?Ua dZ
[Y[Yb`X]Y`đZUh]cb`Ui Z[]Vh``đ`YXYa `: U``k YfXYb`Yg
k U\fgWk`Y]b`]Wk`Y]b][Y`gWk`k]Yf][Y`A`cbUhY`ZŎf`X]Y`A`Āf`hYž
]bgVYgcbXYfY`k Ybb`g]Wk`X]Y`9bYf[]Y`_f]gY`]b`9i fcdU
j YfgWk`ja a Yfh`

9f`Yfk UfhYhž`XUgg`6]hWc]b`gd fi b[\UZh`UbghY][Yb`k]fXž`gcVU`X`X]Y
ei Ubh]hUh]j Y`@cW_Yfi b[`gW`Y»`]W`k]YXYf`Ui Z[Ybca a Yb`k]fX"

 . Ě h\Yf` 9H< `6U`UbW`cb`9I W`Ub[Yg`YffY]W`hY`[YfUXY
Y]b`(!\fYg!H]YZj cb`%- "%\$%", \$("*"\$(`9H<

8Ug`j cf\Yf][Y`(!\fYg!H]YZj cb`%- ") (&"\$, \$ž`+, `9H<
k i fXY`Ua `&%"`ž`]&\$%, `VYcVUW`hYh

A Yhf]_`UbnY][Yb.`\ hhd g. ##"Wc`#%X 7 d 8 &Y m, 9`
d]Whk]hhYf"Wc`a # fJ ; >H* WhW

; `UggbcXY!K Ufbi b[Yb`f4 [`UggbcXYU`Yfhg`&%"`ž`]
&\$&&

8YbbcW`j Yf`cfYb`bi f`XfY]`Hcd!%\$\$!`? fmdhc k Å\fi b[Yb`fc`bY
GhUV`YWc]bg`i bX`j YfdUW`hY`Hc`_YbE`]b`XYf`j Yf[Ub[YbYb`K cW`Y`Ub
K Yfh"

5fk YUj Yž`XYf`Hc`_Ybž`XYf`XUg`[`Y]W`bUa][Y`XYnYbhfU`Y
GdY]W`Yfdfc`hc`_c``UbhfY]Vhž`Z]Y``i a`%i /`8Ug`j cb`Gc`UbU
VYhf]VYbY`8YW`bhfU`]nYX`9I W`Ub[Y`fB`9L`E!Hc`_Yb!GYfi a`Z]Y``i a
(`i /`i bX`J F`8][]hU`5ggYh`W`Y`_gUb`_i a`ZUgh`&%i "

HUhgÅW`]W` \Uh`X]Y`Øb[ghY`F U`mY`j cb`9h\Yf`gY]bY`8ca]bUbn`fX]Y
a]gghž`k]Y`j]Y`5bhY]`Ua`A Uf`_h`ZØf`X][]hU`Y`J Yfa`Ò[Yb`gk YfhY`9H<
]ghE`Ui Z`XYb` \ÒW`ghYb`GhUbX`gY]h`A U][YVfUW`hž`bUW`XYa`Yf`i a
%*ž) `DfcnYb`hdi b`_hY`Ui Z`, ž+`i` [Ygh]Y[Yb`]gh`8]Y`6]hWc]b!
8ca]bUbn`[]b[`Y]W`h`j cb`(`ž) i`Ui Z(`ž%i`ni fØW`"

5i W`X]Y`GhUV`YWc]b!8ca]bUbn`[]b[`ni fØW`ž`U`g`< ÅbX`Yf`]fY
g]W`YfYb`< ÅZYb`Ui Z`XYf`Gi W`Y`bUW` ; Yk]bbYb`j Yf`]Y»Yb`"8]Y`j]Yf
VYghYb`GhUV`YWc]bg` `HYh\Yfž`I G8`7c]bž`6]bUbW`I G8`i bX
A U`_Yf85C`g`85= `a UW`hYb`Y`hnhYb` : fY]hU[`ni gUa`a Yb`%(ž&i

XYf' fmdhc 'Ui g/ 'Yhnh'Ui Z'%&Ž) 'i "

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8Yf'6Y]hfU['9h\Yf'8ca]bUbW'F]gYg'Ug'5`hWc]bg'Ci hdYfZcfa
6]hWc]b`]gh_Y]bY`Z]bUbn]Y`Y`6YfUhi b["

8YhU]`g

6Ygi W\Yb`G]Y`i bg'Ui Z.`_fmdhc!bYk g"Uh