

9fghYf'6]hWc]b!9H: 'j Yf`]Yfh]a 'YfghYb'>U\ f F Y_c fXgi a a Y

9]b'>U\ f'bUW\ 'gY]bYf'fY_c fXj YfXÅW\h][Yb'9]bZØ\ fi b['\ Uh'XYf
k Y`hk Y]h'YfghY'VÖfgYb[Y\UbXY'hY': cbXgž'XYf'XYb'DfY]g'j cb
6]hWc]b'bUW\ V]'XYhž'a Y\ f'5b'Y[YfXc``Uf'j Yf'cfYb'U'g'YXYg
UbXYfY'9H: !8YVØh'8Yf'J Yfa Ö[Ybgj Yfk U'hYf'DfcG\UfYg
'Y[hY']a 'C_hcVYf'&\$&%gY]bYb'6]hWc]b!GhfUHY[]YZcbXg'Ui Ž
XYf'gcZc fh'ni a 'YfZc`[fY]W\ ghYb'bYi Yb'9H: 'XYf'; YgW\]W\ hY
k i fXY' i bX']b'gY]bYf'YfghYb'< UbXY`gk cW\Y'Ub'XYf'BYk
Mcf_Yf'6ÖfgY'a Y\ f'U'g'%A]``]UfXY'I G!8c``Uf'Y]bVfUW\ hY"
6]hWc]b!9bh\i g]UghYb'dfc_`Ua]YfhYb'XYb'GhUfh'U'g'XYb
A ca Ybhž']b'XYa '? fmdhc'XYa '[fÖ» hYb'5_h]Yba Uf_h'XYf'K Y`h
VY]hfUhi bX'g]W\]b'A U]bghfYUa !5b'U[YghfUHY[]Yb'ZØf'df]j UHY
i bX']bgh]hi h]cbY`Y'? Äi ZYf'['Y]W\ Yfa U» Yb'j Yfghf]W_hY""5VYf
Y]b'>U\ f'bUW\ 'gY]bYa '6YghY\Yb'\ Uh'XYf': cbXg`Ui h'8 UHYb
j cb'A cfb]b[ghUf' / Ua d^Y``]d/

9]b'>U\ f'bUW\ 'gY]bYf'fY_c fXj YfXÅW\h][Yb'9]bZØ\ fi b['\ Uh'XYf
k Y`hk Y]h'YfghY'VÖfgYb[Y\UbXY'hY': cbXgž'XYf'XYb'DfY]g'j cb
6]hWc]b'bUW\ V]'XYhž'a Y\ f'5b'Y[YfXc``Uf'j Yf'cfYb'U'g'YXYg'UbXYfY
9H: !8YVØh'

8Yf'J Yfa Ö[Ybgj Yfk U'hYf'DfcG\UfYg'Y[hY']a 'C_hcVYf'&\$&%
gY]bYb'6]hWc]b!GhfUHY[]YZcbXg'Ui Ž'XYf'gcZc fh'ni a 'YfZc`[fY]W\ ghYb
bYi Yb'9H: 'XYf'; YgW\]W\ hY'k i fXY' i bX']b'gY]bYf'YfghYb
< UbXY`gk cW\Y'Ub'XYf'BYk 'Mcf_Yf'6ÖfgY'a Y\ f'U'g'%A]``]UfXY'I G!
8c``Uf'Y]bVfUW\ hY"

6]hWc]b!9bh\i g]UghYb'dfc_`Ua]YfhYb'XYb'GhUfh'U'g'XYb'A ca Ybhž']b
XYa '? fmdhc'XYa '[fÖ» hYb'5_h]Yba Uf_h'XYf'K Y`hVY]hfUhi bX'g]W\
]b'A U]bghfYUa !5b'U[YghfUHY[]Yb'ZØf'df]j UHY' i bX']bgh]hi h]cbY`Y
'? Äi ZYf'['Y]W\ Yfa U» Yb'j Yfghf]W_hY"

5VYf'Y]b`>\f`bUW`gY]bYa`6YghY\Yb`\Uh`XYf': cbXg`Ui`h'8UhYb
j`cb`A`cfb]b[`ghUf`8]fYWh`Z0f`X]Y':]bUbW]U`H]a`Yg';`Y`X`]b
VY]gd]Y``cgYa`5i`ga`U»`j`Yf`cfYb"

GY]b`5_h]Yb`_i`fgf0W_[`Ub[`j`cb`+`\$`DfcnYbh'a`UW`h`]b`Ui`W`ni`a
gYW`ghgW`YW`hYghYb`8YV0h!`9H: `gY]bYf`5fh`U``Yf`NY]hYbž`]b`Y]bYa
HYgh`Z0f`>]`YghcfYb`k`A`fYbX`XYg`gc[`YbUb`bhYb`?`fmdhc!`K`]b`hYfg`"

K`]f`\UVYb`[`YgY\Ybž`k`]Y': cbXg`Ui`Z`X]YgY`K`Y]gY`j`cb`5bZUb[`Ub
]b`X]Y`H]YZ`gh0fnhYbž`UVYf`gY`hYb`n]Y\Yb`g]Y`gc`_i`fn`bUW`XYf
5i`ZY[`i`b[`gc`j`]Y`J`Yfa`0[`Yb`Ub`k`]Y`X]YgY`0h\]gQ\Uh`ž`gU[`hY
>`ZfYm`DhU`ž`7\]YZ`F`Uh]b[`g`C`Z]W`f`VY]`A`cfb]b[`ghUf`F`YgYUfW
GYfj`]W`g"

8Yf`9H: ž`VY`_Ubb`h`U`g`6`#C`ž`\Uh]a`@`Ui`ZY`gY]bYg`6YghY\Ybg
VYgh`A`bX][`Ni`Z0ggY`Ub[`Ync[`Yb`ža`]h`bi`f`Y]W`hYb`5V\YVi`b[`Yb`"
5VYf`gY`Vgh'a`]h`BYh`h`cni`Z0ggYb`j`cb`%ž`'A`]]`UfXYb`i`G!`8`c``Uf`]a
YfghYb`>\f`VY`Ài`Zh]g]W`gY]b`J`Yfa`0[`Yb`Y`hnh`Ui`Z`*`&(`A`]]`cbYb`i`G!
8`c``Uf``B]a`a`h'a`Ub`X`Ug`H]a`]b[`XYf`Ni`Z0ggY`i`bX`XYb
+`\$!`dfcnYbh][`Yb`F`0W_[`Ub[`XYg`5_h]Yb`_i`fgYg`XYg': cbXg
ni`gUa`a`Ybž`VYfYW`bYh`A`cfb]b[`ghUf`ž`X`Ugg`6`#C`%ž`&`A`]]`UfXYb
8`c``Uf`Ub`5b`Y[`Yf[`Y`XYfb`j`Yf`cfYb`\Uh`ž`k`Ug`]b`ni`a`'a`]h`5VghUbX
[`f0»`hYb`8YV0h!`J`Yf`]YfYf`a`UW`h"

5bXYfY`9H: g`g]bX`]b`]fYa`YfghYb`>\f`k`Y]hYf[`YZU`Ybž`UVYf`g]Y
k`UfYb`U`Y`j`]Y`_`Y]bYf``8Yf';`c`VU`L`6`c`W`W`U]b`9H: `fb`?`7`<`E`'Y]b
k`Y]hYfYf`_fmdhc`VYnc[`YbYf': cbXg`'gh0fnhY`]b`gY]bYa`YfghYb
6Yhf]YVg`U`f`V]g`ž`']i`a`'+`*`ž+`DfcnYbh`UV`ž`YffY]W`hY`Y`Xc`W`Y]bYb
<`0W`ghghUbX`j`cb`%&)`A`]]`cbYb`8`c``Uf`Ub`J`Yfa`0[`Ybgk`YfhYb`i`bX
\`À`h`Y`hnh`bi`f`bc`W`*`\$`A`]]`cbYb`8`c``Uf"

DfcG`UfYg`gU[`hY`]b`Y]bYf`9f`_`Àfi`b[`ž`X`Ugg`6`#C`6]hW`b]b`gY]h
gY]bYf`5i`ZY[`i`b[`[`YbUi`j`YfZc`[`h`\Uh`ž`k`Ug`i`bgYfYf`A`Y]bi`b[`bUW
i`bgYfY`5_h]cb`À`fY`j`cb`XYa`': cbXg`Yfk`UfhYb`"

Ni`a`'NY]hdi`b`_`h`XYf`9]b`Z0\fi`b[`j`cb`6`#C`gU[`hY`A`]W`UY`G`Ud]fž
7\]YZ`9i`YW`h]j`Y`j`cb`DfcG`UfYg`ž`X`Ugg`X]Yg`Y]b`A`Y]YbghY]b`Z0f`X]Y
,`ž(`6]`]]`cbYb`i`G!`8`c``Uf`gW`k`YfY`9H: `!`6fUb`W`Y`gY]ž`j`Yf[`Y]W`V`Uf`

a]h'XYa 'YfghYb'l G!5_h]YbZcbXg'a 'd\ f' %- - ' žXYa 'YfghYb
F Yb hYbZcbXg'a 'd\ f' &\$ \$&'i bX'XYa 'YfghYb'; c`XZcbXg']b'&\$ \$ ("
8]Y'a]h'GdUbbi b['Yfk UfhYhY'9]bZØ\fi b['j cb'6#HC'hfi ['XUni 'VY]ž
XYb'DfY]g'j cb'6]hWc]b'j cb'*' "\$\$\$'~ 'Ua 'HU['XYf'9]bZØ\fi b['Ui Z
FY_c fX\Ø\Yb'j cb'ZUgh+'\$ "\$\$\$'~ 'ni 'hfY]VYb"

5VYf']a 'Bcj Ya VYf'YmhYb'd\ fYg'k i fXY'_`Ufž'XUgg'X]Y'! G!N]bgYb
UbZUb[Yb'k ØfXYbž'bUW'cVYb'ni 'hfY]VYbž'k Ug'gdY'_i `Uh]j Y
J Yfa Ø[Ybgk YfhY']b'A]h'Y]XYbgW'UZh'n]Y\Yb'k ØfXY'"8 Yf'9H: ' `Uh
XYb'* - !dfcnYbh][Yb'F ØW_[Ub['j cb'6]hWc]b'gY'Vgh'j YfZc`[hž
k Å\ fYbX'X]Y' ? cghYb'ZØf'X]Y'5i ZfYW'hYf\U'hi b['XYf': i hi fYg!
?cbhfU_hYž'Ui Z'X]Y'Yf'g]W'j Yf'Àgghž'YVYbZU`'g'gY]bY'; Yk]bbY
[YgW'a Å'Yfh'\UVYb'"8 Yf'Hc_Yb'k]fX'gY]h'j]Yf'A cbUhYb'VY]Yhk U
&\$ "\$\$\$'~ '[Y\UbXY'h"

5bZUb['X]YgYg'd\ fYg'gU[hY'ž'ZZ'8 cfa Ubž'7\]YZ'žj Ygha Ybh'C ZZ]Wf
VY]'XYf'J Yfa Ø[Ybgj Yfk U'hi b[gZ]fa U'5fWUž'XUgg'6]hWc]b'"'"'"` \Uh
gY]b'B UffUh]j 'j c`ghÅbX]['j Yf'cfYb' 'Yg']gh'_Y]b'žZUh]cbggW'i hž
Yg']gh'b]W'h'i b_cffY']Yfh'Øc'ch\Yf'UggYhgQi bX'Yg'\UbXY'h'b]W'h
XYZYbgj] "

9]b][Y'žj Yghc fYb'V'Y]VYb'XYf'? fmdhc!GUW'Y'hfYi '"8]Y'? Ài ZYf
'V']YVYb'XYf'`Ub[Zf]gh][Yb'H\YgY'ZØf'6]hWc]b'Ài » Yfgh'hfYi ž'gU[hY
HcXX'F cgybV'i h\ž': cfgW'i b[g'Y]hYf'VY]a '6YfUhi b[gi bhYfbY\`a Yb
J YhhU:]ž'a]h'BYhncni ZØggYb'j cb', + 'A]`]cbYb'8c`Uf']b'6#HC']b
XYb'YmhYb'gYW'g'A cbUhYb'hfchn'XYg'DfY]gj YfZU`'g"

8Yf': cbXg'\Uh'b]W'h'X]Y'5VZØggY'j YfnY]W'bYhž'X]Y'a Ub'Ui Z[fi bX
gY]bYf'DYfZcfa UbW'Yfk UfhYb'k ØfXY ž'gU[hY'F cgybV'i h\'" 8 Ug
DYbXY`]'gh]b'X]YgYa 'd\ f'j cb'VYgh]a a hYb'5b`U[Yh\YgYb
k Y[[YgW'k i b[Yb'"<]ghc f]gW' [YgY\Yb'_Ubb'Yg'ni '; i bghYb
ni fØW_gW'`U[Ybž'UVYf'X]Y'< YfUi gZc fXYfi b['VYghY'h'XUf]bž'cV'XYf
J Yfa Ø[Ybgj Yfk U'hYf'XUg'J YfhfUi Yb'\Uhž'XUg'DfcXi _h'ØVYf
K UggYf'ni ' `U'hYb ž'gU[hY'Yf"

Ni gÀhn`]W'Y'6Yf]W'hYfghUhi b['j cb'GWc'h'7\]dc`]bU

E i Y`Y.:]bUbW]U`H]a Yg

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`_fmdhc!bYk g"Uh