

9`GU`j UXcf`ghUfhYh'6]hWc]bž@[\hb]b[8Yj`HfU]b]b[`CZZ]W

8]Y`FY[]Yfi b[]cb`9`GU`j UXcf`\Uh`Y]bY`k Y]hYFY`#]h]Uh]j Y
[YghUfhYhž`X]Y`]\fY`l bhYfghØhni b[`ZØf`X]Y`9]bZØ\fi b[]cb`6]hWc]b`i bX`X]Y`9bhk]W`i b[`XYg`VfY]hYFYb`BYhmk Yf_g
VY_fÅZh[h"8]Yga U`\UbXY`h`Yg`g]W`i a `Y]b
GW`i`i b[gdfc[fUa a `ZØf`6]hWc]b#@[\hb]b[!9bhk]W`Yfž`XUg
j cb`XYf`J 7!:]fa U`i`i`[i fi bX`XYa `GhUV`YWc]b!9a]hYb`hYb
HYh\Yf`Z]bUbn]Yfh`k]fX`"5`g`Ub[Y_ØbX][hij cb`9`GU`j UXcf`6]hWc]b!6Øfc`5a `A]h`k cW`]gh`XUg` 7! 6CŽ `!Dfc[fUa a `Y]b
Zcfh[YgW`f]hYb`Yg`6]hWc]b!9b[]bYYf]b[!Dfc[fUa a `ž`XUg
a Y\YfY`A cbUhY`XUi Yfh`i bX`XYb`Yb][Ybž`X]Y`g]W`ZØf`XUg
YfghY`D`Ub!6!Gh]dYbX]i a `ei U`]Zn]YfYbž`?fYX]hY`i bX
dchYbn]Y`Y`D`Uhn]Yfi b[Yb`V]YhYh`D`Ub`6`k Uf`Y]bY`#]h]Uh]j Y
XYg`6]hWc]b`CZZ]W`[YghUfhYh]b`@[[Ubcž`GW`k Y]nž`]a
j Yf[Ub[YbYb`š\fž`i a `X]Y`9]bZØ\fi b[]cb`6]hWc]b`ni
Yf`Y]W`hYfb`"8]Y`GhUXh`/ Ua d^Y`]d/



8]Y`FY[]Yfi b[]cb`9`GU`j UXcf`\Uh`Y]bY`k Y]hYFY`#]h]Uh]j Y
[YghUfhYhž`X]Y`]\fY`l bhYfghØhni b[`ZØf`X]Y`9]bZØ\fi b[]cb`6]hWc]b

i bX`X]Y`9bhk]W_`i b[`XYg`VfY]hYfYb`BYhmk Yf_g`VY_fÅZh][h"

8]Yga U`\\UbXY`h`Yg`g]W`i a `Y]b`GWxi `i b[gdfc[fUa a `ZØf
6]hWc]b#@][\\hb]b[!9bhk]W_`Yfž`XUg`j cb`XYf`J 7!:]fa U`i`i`[i f`i bX
XYa `GhUV`YWc]b!9a]hhYbhYb`HYh\Yf`Z]bUbn]Yfh`k]fX"

- 5`g`Ub [Y_ØbX][h`j cb`9`GU`j UXcf`6]hWc]b!6Øfc`5a
A]hkc`cW`]gh`XUg` 7I 6CŽ `!Dfc[fUa a `Y]b
Zcfh[YgWf]hhYbYg`6]hWc]b!9b[]bYYf]b[!Dfc[fUa a ž`XUg
a Y`fYfY`A cbUhY`XUi Yfh`i bX`XYb`Yb][Ybž`X]Y`g]W`ZØf`XUg
YfghY`D`Ub!6!Gh]dYbX]i a `ei U`Z]n]YfYbž`?fYX]hY`i bX
dchYbn]Y`Y`D`Uhn]Yfi b[Yb`V]YhYh"
- D`Ub`6`k Uf`Y]bY`æ]h]Uh]j Y`XYg`6]hWc]b`C ZZ]W`[YghUfhYh`]b
@ [Ubcž`GWk`Y]nž]a `j Yf[Ub[YbYb`æ\`fž`i a `X]Y
9]bZØ\`fi b[`j cb`6]hWc]b`ni `Yf`Y]W`hYfb"8]Y`GhUXh`\`Uh
6]hWc]b`i bX`I G8H`VYfY]hg`XY`ZUWhc`ni a `[YgYhn`]W`Yb
NU\`i b[ga]hhY`[Ya UW`h`i bX`X]Y`6H7!5_nYdhUbn`VY]`ØVYf
%) \$`<`ÅbX`Yfb]b`XYf`GhUXh`Yfa Ò[`]W`h"
- 8Ug`D`Ub!6!Gh]dYbX]i a `k]fX`9`GU`j UXc`fg`VYghYb`i bX
_`Ø[ghYb`æZcfa Uh]_ghi XYbhYb`X]Y`A Ò[`]W`_Y]h`V]YhYbž`j cb
XYb`[fØ`hYb`BUa Yb`]b`6]hWc]b`Ui g`XYf`[UbnYb`K`Y`h
Ui g[YV]`XYh`ni`k YfXYb`ž`Yf`_`ÅfhY`XUg`6Øfc"8]Y
VYhY]][hYb`8cnYbhYb`i bX`A Ybhc`fYb`k YfXYb`bcW
VY`Ubbh[Y[YVYb"
- 7I 6CŽ `]gh]bgd]f]Yfh]j ca `7I 6C!Dfc`Y`_h]j cb`DfÅg]XYbh
Bum]V`6i`_Y`Y`k`Å`fYbX`gY]bYf`NY]h`U`g`6Øf[Yfa Y]ghYfž`VY]
XYa `Yg`XUfi a `[]b[ž`6]V`]ch\Y`_Yb`i bX`; Ya Y]bXYnYbhfYb
]b]j YfUfa`hYb`; YV]YhYb`ni`Yff]W`hYbž`i a `X]Y`fY[]cbU`Y
6]`Xi b[`ni`ZØfXYfb"
- 8Ug`U`hi Y`Y`Dfc`Y`_h`k]fX`a]h`XYf`I`b]j Yfg]hÅh]j cb`8cb
6cgWc]b`GcmJdUb[c`ni gUa a YbUfVY]hYbž`X]Y`_Øfn`]W`j cb
XYf`6UbXYb`cbhfc`Y`VYžfY]h`k`i`fXYž`bUW`XYa`6i`_Y`Y`ja
j Yf[Ub[YbYb`æ\`f`Vfi hU`[Y[Yb`6UbXYb[Yk`U`h
j cf[Y[Ub[Yb`k`Uf"
- 9`GU`j UXcf`k`Uf`a]h`XYf`NYbhU`UZF]_Ub]gW`Yb`FYdi`V`_]
XUg`YfghY`@UbXž`XUg`6]hWc]b`c`ZZ]n]Y`U`g`[YgYhn`]W`Yg
NU\`i b[ga]hhY`Y]b[YZØ\`fh`\`Uh]Zc`[YbXYb`5bni [`A`cbUhY
gdÅhYf"

- 8]Y`B Uh]cb`d`Ubh'gd`hYf`X]Y`5i g[UVY`j`cb`6]hWt]b!
i bhY fgh`hnhYb`5b`Y]\Yb`i`bX`XYb`6Ui`Y]bYg`[Ych\Yfa`]gW
VYhf]YVYbYb`6]hWt]b!GhUXh`ž`XUg`6]hWt]b!A`]b]b[
j Yfk YbXYhž`i`a`gY]bYb`6Yhf]YV`ni`Z]bUbn]YfYb`"

- K`]f`[`Ui`VYbž`XUgg`9`GU`j`UXcf`]bbYf\U`V`k`Yb][`Yf`š\`fY
ni`a`[`cVU`Yb`C`i`hgci`fW]b[`!<`i`V`ZØf`C`dYb!Gci`fW!ž`DYYf!hc!
DYYf!ž`6]hWt]b!`i`bX`@[` \hb]b[`!GhUfhi`dg`k`YfXYb`k`]fX`ž
gW]f]YV`XUg`6]hWt]b`C`ZZ]W`"

...

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`_fmdhc!bYk`g"Uh