

8]Y`i hc d]gW\ Y`K Y`hž`]b`XYf`g]W\ ? c \ `Ybghc ZZ`i bX`? fmdhc`hfY ZZY b

?ÒbbYb`?c\`YbghcZZa`Àf_hY`i bX`6`cW_WU]b!HYW\bc`c[]Y
[Ya Y]bgUa`Y]b[YgYhnhk YfXYbž`i a`XUg`2```a`6cXYb`ni
\U`hYb`i bX`X]Y`9bhk U`Xi b[`ni`ghcddYb3`8]Y`J YfZYW\hYf`XYf`
FY:]!6Yk Y[i b[`cXYf`XYf`fY[YbYfUh]j Yb`:]bUbn]Yfi b[`ZØf`
X]Y`Yb][Ybž`X]Y`b]W\h]b`? fmdhc!A YggU[]b[!; fi ddYb`Ui Yfb`
k c`Ybž`XUgg`þj Yghc fYb`i bX`l a k Y`hgW\ØhnYf`X]YgY`:]fU[Y
[`Y]W\Yfa U»Yb`a]h` ðJ`VYUbhk cfhYb"8cW\XUg
5i ZY]bUbXYfd fU`Yb`XYf`VY]XYb`K Y`hYb`j c`n]Y`hig]W\`gW\ bY`
i bX`a Y]gh`i b[YfY[Y`h"J YffUž`X]Y`[fØ» hY
5__fYX]h]Yfi b[gghY`Y`ZØf`7C &!; i hgW\ f]ZhYbž`\Uh`_Øfn`]W\
Y]bY`?cbgi`hUh]cb`ni`]\fYa`5bgUhn`ZØf`? fmdhc!þghfi a YbhY
i bX`Hc`_Yb`YfØZZbYh"l bhYfXYggYb`XfÀb[h`X]Y`DfÀg]XYbh]b`XYf`
9i fcdÀ]gW\Yb`NYbhfU`VUb`_ž`7`f]gh]bY`@U[UfXYž`X]Y
9i fcdÀ]gW\Y`?ca`a]gg]cbž`X][]hU`Y`Hc`_Yb`]b`]\fYb
J YfcfXbi b[gYbhk i fZ`ZØf`? fmdhc k À\fi b[Yb`Ui Zhi bY`a Yb`
8]YgY`K cW\Y`VYf]W\hYb`/ Ua`d^Y`d/

?ÒbbYb`?c\`YbghcZZa`Àf_hY`i bX`6`cW_WU]b!HYW\bc`c[]Y
[Ya Y]bgUa`Y]b[YgYhnhk YfXYbž`i a`XUg`2```a`6cXYb`ni` \U`hYb`
i bX`X]Y`9bhk U`Xi b[`ni`ghcddYb3

8]Y`J YfZYW\hYf`XYf`FY:]!6Yk Y[i b[`cXYf`XYf`fY[YbYfUh]j Yb
:]bUbn]Yfi b[`ZØf`X]Y`Yb][Ybž`X]Y`b]W\h]b`? fmdhc!A YggU[]b[!
; fi ddYb`Ui Yfb`k c`Ybž`XUgg`þj Yghc fYb`i bX`l a k Y`hgW\ØhnYf`
X]YgY`:]fU[Y`[`Y]W\Yfa U»Yb`a]h` ðJ`VYUbhk cfhYb"

8cW\XUg`5i ZY]bUbXYfd fU`Yb`XYf`VY]XYb`K Y`hYb`j c`n]Y`hig]W\
gW\ bY`i bX`a Y]gh`i b[YfY[Y`h"J YffUž`X]Y`[fØ» hY
5__fYX]h]Yfi b[gghY`Y`ZØf`7C &!; i hgW\ f]ZhYbž`\Uh`_Øfn`]W\`Y]bY`

?cbgi`hUh]cb`ni`]\fYa`5bgUhn`Z0f`?fmdhc!`bghfi`a`YbhY`i`bX`Hc_Yb
Yf0ZbYh`i`bhYfXYggYb`XfAb[`h`X]Y`DfAg]XYbh]b`XYf`9i`fcdA]gWYb
NYbhfU`VUb_ž`7`f]gh]bY`@U[`UfXYž`X]Y`9i`fcdA]gWY`?ca`a`]gg]cbž
X][`]hU`Y`Hc_Yb`]b`]\fYb`J`YfcfXbi`b[`gYbhk`i`fZ`Z0f
?fmdhc`k`A`fi`b[`Yb`Ui`Zni`bY`a`Yb"

8]YgY`K`cWY`VYf]W`hYb`k`]f`0VYf`nk`Y]`6Y]gd]Y`Y`_fmdhc[`Ygh0hnhYf
?c`Y`bghc`Zdfc`Y`_hY`]b`XYf`8Ya`c`_fUh]gWYb`FYdi`V`_]`?cb[`c`i`bX
6fUg]`]Yb`i`XYb`VY]XYb`[`f0»`hYb`FY[`Ybk`U`X[`YV]YhYb`XYf`K`Y`h"

J`Yfa`Y]Xi`b[`gVUg]YfhY`?c`Y`bghc`Z`_ca`dYbgUh]cbYb`gc`Yb`YXY
Hcb`bY`?c`Y`bghc`Z`VYf0W`_g]W`h][`Ybž`X]Y`b]W`h`Ya`]h]Yfh`k`i`fXYž
k`cVY]`Y]b`VYgh]a`a`hYg`mdch`Yh]gWYg`GnYbUf]c`j`Yfk`YbXYh`k`]fXž
XUg`Ui`Za`UbW`a`U`nk`Y]ZY`UZhYb`Dfc[`bcgYb`XYf`5V`c`ni`b[`c`XYf
2`j`YfVfYbbi`b[`VUg]Yfhž`X]Y`UbXYfbZU`g`Ui`Z[`YhfYhYb`k`AfYb`"8]Y
,`VYf`U[`Yfi`b[`j`cb`?fmdhc`a`Af`_hYb`i`bX`Hc_Yb`fK]Y`Y]bY`X][`]hU`Y
FYdfAgYbhUh]cb`Y]bYg`d`mg]gWYb`J`Yfa`0[`Ybgk`Yfhg`gW`UZZYbŁ
XUf0VYf`]\]bUi`g`Z0`fh`ni`Y]bYf`VYfUi`gWYbXYb`A`]gW`i`b[`Ui`g
;`fY]ZVUfYa`i`bX`fFYU`Ya`"

9VYbZU`g`X]YgY`K`cWY`VYf]W`hYh`DUhf]W`_0VYf`X]Y`ni`bY`a`YbXY
@cVVm`_Ua`dU[`bY`[`Y[`Yb`X]Y`C`ZYb`Y[`i`b[`gVYa`0`i`b[`Yb`XYf`G97
ni`f`BUW`U`h][`_Y]h`i`X]Yga`U`]gh`Yg`X]Y`K`Ufbi`b[`XYf`<`YX[`YZcbXg]
7ca`a`i`b]hmž`XUgg`X]Y`5[`Ybhi`f`XUg`5`_fcbma`9G;
VYXYi`hi`b[`g`cg`a`UWYb`_0bbhY`"fP`YbnU`6fmUbŁ

Ÿ`f[`Yf`]a`YfghYb`b]W`h`Zi`b[`]V`Yb
HYff]hcf]i`a`XYf`K`Y`h

W`k`Uf`0VYffUgW`hž`U`g`a`]f`_0fn`]W`]b`Y]bYa`b`hYfj`]Yk`a`]h`XYa
?c`Y`bk`UggYfghc`Za`]b]ghYf`XYf`8Ya`c`_fUh]gWYb`FYdi`V`_]`?cb[`c
[`YgU[`h`k`i`fXYž`XUgg`Yg`Y]b][`Yb`?fmdhc`k`A`fi`b[`g]i`bX
?c`Y`bghc`Z`_fYX]h]GhUfh]i`dg`Yf`Ui`VYb`k`0fXYž`g]W`b`VYb`[`fc»`Yb
2`!`i`bX`;`Ug`_cbnYfbYb`i`a`9i`d`c`fUh]cbgfYW`hY`ni`VYk`YfVYb"

8]Y`5i`ggW`fY]Vi`b[`XYf`8Ya`c`_fUh]gWYb`FYdi`V`_]`?cb[`c`Z0f`2`!
i`bX`;`UgYI`d`c`fUh]cbgV`0W`_Y`]gh`i`a`ghf]hhYbž`XU`g]W`Y]b`HY]`XYg
Ub[`YVchYbYb`@UbXYg]a`J]fi`b[`U!BUh]cbU`dUf`_VYZ]bXYh`i`<`Y]a`Uh

Y]b][Yf'XYf'Ymhb'6Yf[[cf]'Ug'XYf'K Y'h' 'cXYf']a
_c\`YbghcZZfY]WYb'FY[Ybk U'X'i bX']b'XYb'HcfZ[YV]YhYb'XYg
@UbXYg"

9]bY'Cb`]bY! ?Ua dU[bY'j Yfgi W'hž) \$'A]`]cbYb'8c`Uf']b
?fmdhck Å\fi b['Ui Zni Vf]b[Ybž'i a 'a]bXYghYbg'Y]bYb'XYf'6`ÖW_Y
ni '_Ui ZYb'i bX'XUg'2`']a '6cXYb'ni '\U'hYb' 'i bX'X]Y' ðj Ygh]h]cb
Xi fW'X]Y'5i g[UVY'j cb'7C&!; i hgW'f]ZhYb'k]YXYf'\YfY]bni \c`Ybž
i a 'X]Y'j Yfa]YXYbYb'9a]gg]cbYb'k]XYfni gd]Y[Y'b"Ni 'gY]bYb
l bhYfghØhnyfb'[Y\Öfh: `ck WUfVcbžY]b'byi Yg'l bhYfbY\ a YbžXUg
j cb'K YK cf_!; fØbXYf'5XUa 'BYi a Ubb'i bhYfghØhnh'k]fX"

9g']gh'Y]bY'ZUgn]b]YfYbXY'; YgW]W'hY' 'i bX'Y]bYž'X]Y'HY]'Y]bYg
Ui Z_ca a YbXYb'HfYbXg'gY]b'_ÖbbhY"

5i ZXYf'UbXYfYb'GY]hY'XYg'5hUbh]_g'j cb'XYb'Ødd][Yb
FY[Ybk Å'XYfb'XYg'?cb[cVYW_Ybg'j YfZc`[h'Y]b'k Y]hYfYg
?fmdhck Å\fi b[g!GhUfh'i d']b'6fUg']Yb'Y]bYb'Å\`b']WYb'K Y[' 'i bX
\Uh'XUVY]'X]Y'5i Za Yf_gUa _Y]h'XYf'GhUUhgUbK Å'hY'Ui Z'g]W
[Ync[Yb"

BYa i g'j Yf_Ui Zh'b]W'h'Zi b[]V'Y'Hc_Yb'fB: Hgk' 'X][]hU'Y
JYfa Ö[Ybgb YfhYž'X]Y'cb`]bY']b'Y]bYf'6`cW_WU]b'[YgdY]WYfh'g]bX
'X]Y'a]h'DUfnY`Yb'XYg'VfUg']Ub]gWYb'FY[Ybk U'XYg'j Yf_bØdZh
g]bXž'i bX'gU[hž'XUgg'X]Yg'XUg'; YV]Yh'j cf'5V\c`ni b['gW'ØhYb
_Ubbž']bXYa '_cb_i ff]YfYbXY'?Åi ZYf'XUfUb'[Y\]bXYfh'k YfXYbž
XYb'K U'X'ni 'ghY\`Yb"

?Åi ZYf'XYf'Hc_Yb'Yf\U'hYb'Y]bY'j]fhi Y`Y'?UfhY'a]h'Y]bn][Ufh][Yb
[Yc[fUZ]gWYb'?ccfX]bUhYb'i bX'8UfghY`i b[Yb'j cb'DZUbnyb'i bX
H]YfYbž'X]Y']b'X]YgYa 'HY]'XYg'FY[Ybk U'XYg'[YZi bXYb'k i fXYb'
ni a '6Y]gd]Y`Y]b'<Ufdm]YbUX`Yfž'Y]bY'DZUi YbV'i a Y'cXYf'Y]b
gW'k UfnYf'5a UncbUg!G_cfd]cb"

Hc_Ybž'X]Y'a]h'@UbXY]b\Y]hYb'j cb'bi f'Y]bYa 'J]YfhY`<Y_hUf
j Yf_bØdZh'k YfXYb'_ÖbbYbž'[YVYb'XYa ' ?Åi ZYf'XUg'FYW'hž'Ub
ni _ØbZh][Yb'9bhgW'Y]Xi b[Yb'ni a 'GW'i hn'XYg'@UbXYg'fgck]Y'Ub
Cb`]bY!Gd]Y'Yb'Ľ'hY]ni bY\ a Yb'"8]Y'Yb][Ybž'X]Y'a]h'[fÖ»YfYb

DUFnY`Yb`j`YfVi`bXYb`g]bXž`_ÖbbhYb`XYb`9][`YbhØa`Yfb`XUg`FYWKh`
[`YVYbž`dchYbn]Y`i`_fUh]j`Y`7C`&!;`i`hgWkf]ZhYb`Ui`gni`ghY`Ybž`gc`X]Y`
K`YVg]hY`j`cb`BYa`i`g"

5VYf`XUg`J`YfgdfYWYb`Y]bYf`6YhY][`i`b[`Ub`Y]bYa`
BUhi`fgW`i`hndfc`Y`_h]gh`a`]h`F`]g]_Yb`j`YfVi`bXYb"

5i`ZXYf`K`YVg]hY`XYg`i`bhYfbY`a`Ybg`Y]»`h`Ygž`Yg`UVY`XYb`
6Yg]hn`j`cb`(%`\$\$\$`<Y`_hUf`@UbX`]b`XYf`B`Ä`Y`XYf`GhUXh`DUi`]b`]a`
6i`bXYgghUUh`5a`UncbUg`VYUbgdfi`W`h`i`bX`gY`]b`];`Ygdf`Ä`W`Ybž`i`a`
k`Y]hYfY`%ž&`A`]`cbYb`<Y`_hUf`Ub[`fYbnYbXYg`@UbX`ni`Yfk`YfVYb`"
8Ug`@UbX`k`i`fXY`j`cb`Y]bYf`VfUg`]Ub]gW`Yb`HcW`hYf[`YgY`gW`UZh`
j`cb`BYa`i`g`Yfk`cfVYbž`X]Y`bUW`Y][`YbYb`5b[`UVYb`[`i`h`VYnU`hY`
5fVY]hgd`Ä`hnY`ZØf`X]Y`Xcfh`YVYbXYb`i`fY]bk`c`bYf`gW`UZZYb`k`]`
i`bX`XYb`6Ui`j`cb`^`_chci`f]ga`i`g!`@cX[`Yg`i`bX`Y]bYf`
J`YfUfVY]hi`b[`gUb`U[`Y`d`Ubhž`i`a`X]Y`c`_U`Y`DUfUbi`gg]bXi`ghf]Y`
k`]YXYfni`VY`YVYb"

æa`j`Yf[`Ub[`YbYb`A`cbUhi`YXcW`c`fXbYhY`X]Y`GhUUhgUbk`U`hgW`UZh`
]a`6i`bXYgghUUh`5a`UncbUg`BYa`i`g`Ubž`i`f`_i`bXYb`ZØf`X]YgYg`@UbX`
j`cfni`Y[`Yb`"G]Y`ghY`hY`]b`Y]bYf`ÖZZYb`h]W`Yb`9f`_Äfi`b[`]b`]:`fU[`Yž`
cV`BYa`i`g`X]Y`Ni`gh]a`a`i`b[`XYf`Öfh]W`Yb`6Yj`Ö`_Yfi`b[`i`bX`XYf`
ghUUh]W`Yb`5[`Ybhi`f`ZØf`]bX][`YbY`J`Ö`_Yfž`i`bU]ž`Yf`U`hYb`U`hYž`]b`
XYa`];`YV]Yh`hÄh][`ni`k`YfXYb"

8Ug`DfcV`Ya`]ghž`XUgg`BYa`i`g`HfÄi`a`Y`g]W`ØVYf`X]Y`X][`]hU`Y`K`Y`h`
`bUi`g`YfghfYW`_Yb`i`bX`]b`Y]b`];`YV]Yhž`XUg`gc`UV[`Y`Y[`Yb`]ghž`XUgg`
a`Ub`Yg`bi`f`a`]h`Y]bYf`%(`!ghØbX][`Yb`6cc`hgZU`f`h`YffY]W`Yb`_Ubb`"9g`
a`ÖW`hY`X]Y`7ca`a`i`b]hm`A`]h[`]YXYf`XUni`Yfa`i`h][`Ybž`X]Y`[`Yd`Ub`hY`
Y][`YbY`?fmdhck`Ä`fi`b[`XYg`i`bhYfbY`a`Ybg`ni`j`Yfk`YbXYb`i`bX`
æZfUghfi`_hi`f`Y]bgW`Y]Y`»`]W`Y]bYf`@UbXYVU`b`i`bX`Y]bYf`GhfU`Y`ni`
VUi`Yb`"

5di`f]Í`U!i`fY]bk`c`bYf`VYgW`k`YfhYb`g]W`VY]a`GhUUhgUbk`U`hž`XUgg`
?UghUb]Yb`U]bYž`Y]bY`9]bbU`a`Yei`Y`Yž`Xi`fW`BYa`i`g`6Ui`d`ÄbY`
[`YZÄ`f`XYh`gY]Yb`"G]Y`gU[`hYb`Ui`W`ž`XUg`i`bhYfbY`a`Yb`UVY`
5bU`d`UVYhYb`]\`fYf`;`Ya`Y]bXY`[`YVYhYbž`k`]W`h][`Y`8c`_i`a`YbhY`ni`
i`bhYfgW`fY]VYb"

I a `X]Y`GUWY`Z0f`BYa i g`bcW`_ca d`n]YfhYf`ni `a UWYbž
VY\Ui dhYh`HUggc`5nYj`YXcžY]b`?ccfX]bUhc f`VY]a`GUHY``]hYbXUhYb!
=a U[]b[!I bhYfbY\`a Yb`A Ud6]ca Ug`i bX`Y\`Ya U`][Yf`@Y]hYf`XYg
VfUg]`]Ub]gWYb` : c fghX]YbghYgž`X]Yg[YhUb`ni `UVYb` [Yg]W hYh
_0fn`]WY`9bhk U`Xi b[`Ui Z`@UbXž`Z0f`XUg`BYa i g`d`Ubhž`B: Hg
gd`hYf`]b`X]YgYa `:U\`f`Ui gni ghY``Yb``BYa i g`Ubhk cfhYhY`b]W h`Ui Z
Y]bY`6]hY`i a`GhY``i b[bU\`a Yž`gcbXYfb`gU[hY`]b`Y]bYa `C b`]bY`
Dcgh`XUgg`X]Y`5V\`c`ni b[`j cf`XYf` :]fa Yb[f0bXi b[`ghUhhZUbX`

5`g`FYU`_h]cb`Ui ZX]Y`6YXYb`_Yb`XYg`GhUUhgUbK U`hg`0VYf
@UbXVYg]hn`]b`Y]bYa `UbXYfYb`C b`]bY`Dcghž`gU[hY`BYa i gž`XUg
@UbX`0VYfgW`bY]XY`g]W`b]W`h`a`]h; YV]YhYbž`X]Y`c`Z]n]Y``XYb
I fY]bk c`b`Yfb`j`cfVY\`U`hYb`gY]Yb``9g`gW`f]YV.`>XYfž`XYf`a`]h
BYa i g`j`YfVi bXYb`]ghž`fYgdY`_h]YfhX]Y`]bX][YbY`@VYb`gk`Y]gY`gY\`f
i bX`XUg`k`]fX`gc`V`Y]VYb``""`8Yf`?Ui Zk`]fX`[Y[Yb`9bXY`&\$&&`j`cb
Y]bYf`d`f] UhYbž`ZUa`]]Yb[YZ0\`fhYb`C f[Ub]gUh]cb`UV[YgW`c`ggYbž
X]Y`X]YgY`=a`a`cV`]Y`gY]h`ZUgh) \$`:U\`fYb`VYg]hnh`

8]Y`9bhk U`Xi b[`]b`6fUg]`]Yb`YffY]W hY`]b`XYb`YfghYb`g]YVYb
A cbUhYb`XYg`U\`fYg`Ui`hj`cf`Ai`Z[Yb`8UhYb`XYg`bUh]cbU`Yb
F Ui`a`ZU\`fh]bgh]hi`hg`=B D9`XYg`@UbXYg`Y]b`F Y`_cfX\`cW`"

DfAg]XYbh`U]f`6c`gcbUfc`\Uh]`cf`j`]Yf`U\`fYb`j`Yfgd`fcW`Ybž`_Y]bYb
NYbh]a`YhYf`a`Y\`f`]bX][YbYg`@UbX`ni`gW`0hnYb``@c`_U`Y; fi`ddYb
gU[Ybž`XUgg`X]Y`<U`hi b[`gY]bYf`FY[]Yfi b[`X]Y`6Ya`0\`i b[Yb`XYf
`c`_U`Yb`6Yj`0`_Yfi b[`VY\]bXYfh`\Uhž`\]ghcf]gWY`5bgdf0WY`Ui`Z
XUg`HYff]hc`f]i`a`Xi`fW`ni`gY`hnYbž`i`bX`Yg`Z0f`<c`nZ`Yfž`A`]bYf`i`bX
J]Y\`n0W`hYf`[Y0ZbYh`\Uhž`X]Y`XYb`FY[Ybk U`X`nYfgh0fYb`"

BYa i g`]gh`b]W`h`XUg`YfghY`_fmd`hc[Ygh0hnhY`C`ZgYhh]b[!Dfc`Y`_h]b
6fUg]`]Yb``8]Y`]b`Gz`c`DUi`c`Ub`gAgg][Y`A`cgg`9Ufh`\`VY]gd]Y`gk`Y]gY
j`Yf`_Ui`Zi`C`ZgYhg`Ub;`c`ž`6fUg]`]Ybg`[f0»`hY`:`i`[[YgY`gW`UZhž`i`bX
[]Vh`Ui`W`B: Hg`Ui`gž`X]Y`a`]h`@UbX`]a`5a`UncbUg`j`YfVi`bXYb`g]bXž
i`bX`VYgW`fY]Vh`X]YgY`U`g`j`YfgW`0ggY`hY`X][]hU`Y
9][Ybhi`a`gnYfh]Z]_UhY`"0g0

BYa i g`\Uh`YXcW`VYgcbXYfg`\Ufh`Ub`XYf`K`YfVY`Zfc`bh[YUfVY]hYh
`Y]bgW`]Y»`W`Y]bYg`K`YfVYj`]XYc`gž`XUg`j`cf[]Vhž`XUg`@UbX`bUW

XYa`ā U[Y`XYg`l bhYfbY\`a Ybg`i a ni VYbYbbYb" `đ`XYa` J]XYc
 \]bhYf`Āggh`Y]b`l fY]bk c`bYf`gY]bYb` :]b[YfUVXfi W`Ui ZY]bYa
 8c_i a Ybhž`XUg`XUg`@UbX`U`g` b]W`h`j YfhfYhVufYg`HYff]hcf]i a
 VYgW`fY]Vhž`Y]bY`5Vk UbX`i b[`XYg`BUa Ybg`XYf`j Yf`Ui ZhYb
 K Yfha Uf`Yb" `

8Ubbm`7i ``Ybk UfXž`<YUX`cZDc`]Wm`VY]`XYf`[Ya Y]bbØm][Yb
 Cf[Ub]gUh]cb`7UfVcbD`Ubž`gU[hY`a]f.` 9g`[]Vh`Y]bY`Ybcfa Y
 A Yb[Y`Ub`Xi a a Ya` ; Y`Xž`XUg]b`XYf`?fmdhck Y`h`Yfi a gW`k Uddh
 i bX`X]Y`A YbgW`Yb`XUni `Vf]b[hž`ØVYfgW`k Āb[`]W`Y`8]b[Y`ni `hi bž
 X]Y`Y]b`bØW`hYfbYf`đj Yghcf`]b`6YhfUW`hin]Y`Yb`k ØfXY"

8]Yg`]gh`Y]b`dYfZY`_hYg`6Y]gd]Y`XUZØfž`k Ufi a`6`c`W`W`U]b`Y]bY
 @Øgi b[`]ghž`X]Y`bUW`Y]bYa`DfcV`Ya`gi W`h`"``"XU`X]Y`J Yfk YbXi b[
 ni f`5i ZnY]W`bi b[`j`cb`@UbXUbgd fØW`Yb`b]W`hg`XUni `VY]hfĀ[hž`X]Y
 ?ca`d`Yi]hĀ`h`j`cb`@UbXVYg]hngfY]h][_Y]hYb`ni ``ØgYb" `fP`YbnU
 6fmUbŁ

6YXYi hi b[g`cgYg` `9G; .`< YX[YZcbXg
 k Y`fYb`g]W` `[Y[Yb`XYb``Øb[ghYb
 CZZYb`Y[i b[gj`cfgW`U[`XYf`G97

5a`A`cbhU[`UVYb`k]f`Y]b][Y`K]XYfghĀbXY`[Y[Yb`X]Y`đ]h]Uh]j Y
 XYf`GYW`f]h]Yg`UbX`9l W`Ub[Y`7ca`a]gg]cb`Yfj`cf[Y`cVYbž`X]Y
 FY[Y`b`ZØf` : cbXg`ni`j YfgW`ĀfZYbž`X]Y` [fØbY`cXYf`UbXYfY
 BUW`U`h][_Y]hg]GW`U[k ØfhYf`]b`]\fYb`BUa Yb`j Yfk YbXYb"

5VYf`Yg`[]Vh`Y]bYb`nk Y]hYb`J`cfgW`U[ž`Ub`XYa`X]Y`G97`UfVY]hYhž
 XYf`đj Ygh]h]cbYb`]b`l a k Y`hž`Gcn]U`Yg`i bX` ; cj YfbUbW`f9G; Ł
 Y]bVYn]Y`hž`XYf`X]Y`đj Ygha Ybh!7ca`a`i`b]hm`YVYbZU`g`Ui Z[Yk Ø`h`
 \Uh"

ā`A`U]`gW`i [`X]Y`G97`j`cfž`đj Ygha Ybhi bhYfbY\`a Yb`XUni`ni
 XfĀb[Ybž`a Y`f`đZcfa Uh]cbYb`ØVYf`]\fY`9G; !GhfUhY[]Yb

dfY]gni [YVYb": cbXgž'X]Y'9G; 'VYfØW_g]W h)[Ybž'a ØgghYb'a Y\ f
ØVYf'\fY'GhfUHY []Yb'cZZYb'Y[Yb'i bX'XUfØVYfž'k]Y'g]Y'Ui Z'XYb
š\ fYgj YfgUa a 'i b[Yb'XYf'i bhYfbY\ a Yb'UVgh]a a Yb"
Gc[YbUbbhY'æ dUW h]: cbXg'a ØgghYb'bcW\ a Y\ f'hi b' 'Yhk U
HfY]V\Ui g[UgYa]gg]cbYb'cZZYb'Y[Yb"

fK Ybb'g]W\ XUG'ZØf'G]Y'bUW\ XYf'C ZZYb'Y[i b[gj YfcfXbi b['XYf
9i fcdÅ]gW\Yb'?ca a]gg]cb'ZØf'bUW\ U'h][Y':]bUbnYb'Ub\Øfhž
\UVYb'G]Y'FYW\h"8]Y'G97'b]W_hY']b']\fYa 'J cfgW\U['XYf'G: 8F
ni "Ł

šhnh'k]fX'X]YgY'G97!6Ya Ø\i b['VY'U[Yfh"5a '8]YbghU['_f]h]g]YfhY
X]Y'@cVVm[fi ddY'j cb'<YX[YZcbXg'k]Y'6f]X[Yk UhYfž'5E F' i bX'89
G\Uk 'X]Y'FY[Y' i bX'gU[hYž'g]Y'k ØfXY' XYb'6Y[f]Z'9G;
VYXYi hi b[g'cg'a UW\Yb "

8Yf'D'Ub'XYf'G97ž': cbXg'ni 'fY[i ']YfYbž'X]Y'9G; 'i a ZUggYbX
VYfØW_g]W h)[Ybž'k ØfXY'k U\fgW\Y]b']W\ ni 'j]Y'Y' ðZcfa Uh]cbYb
']YZYfbž'gU[hY'X]Y'A UbU[YX': i bXg'5ggcW]Uh]cb"8U'9G; 'Y]b'gc
VfY]hYg'GdY_hfi a 'Ub'Z]bUbn]Y''Yb'9fk Å[i b[Yb'UVXYW_Yž'f]g_]YfY
X]Y'G97ž'ZUgh'U''Yg'U'g'9G; !: cbXg'Y]bni ghi ZYb"

K Ybb'Y]b': cbXg'X]Y'A]hUfVY]hYfV]bXi b[gfUhY'Y]bYg
l bhYfbY\ a Ybg'U'g' ðj Ygh]h]cbgZU_hcf'VYhfUW\ hYhž'ZfU[hY'XUg'A : 5ž
]gh'XUg'Y]b' gcn]U'Yf' : U_hcfž'XYf'Y]bY'fY[i ']YfhY'9G; !
6Yf]W\hYfghUhi b['Ui g'ØgYb'k ØfXY3'C XYf'k Ybb'Y]b': cbXg'ZØf'Y]bY
i a ghf]hhYbY': i g]cb'[Ygh]a a h'\Uhž']gh'XUg'XUbb'Y]b': cj YfbUbW!
DfcV'Ya ž'XUg'Y]bYb'A Yf[Yf!5fV]hfU[Y!: cbXg']b'Y]b'9G; !J Y\]_Y'
j Yfk UbXY'b'k ØfXY3

8]Y' ðj Ygha Ybh'5Xj]gYf'5ggcW]Uh]cbž'Y]bY'k Y]hYfY']b'K Ug\]b[hcb
UbgÅgg][Y'@cVVm[fi ddYž'ZcfXYfhY'YVYbZU''gž'X]Y'9G; !
ðhY[fUh]cbg_UhY[cf]Y'XYg'J cfgW\U[g]j c''ghÅbX]['ni 'ghfY]W\Yb"

K Ybb'Yg'i a '9G; !C ZZYb'Y[i b[Yb' [Y\hž'j Yf['Y]W\h'XYf'G97!
J cfg]hnYbXY'; Ufm'; Ybg'Yf'XUg'H\Ya U' [YfbY'a]h'XYb
ðZcfa Uh]cbgUi Z_'VYfb'Ui Z'A]'W\hØhYb" ð'X]YgYa ': U''_ØbbYb
G]Y'cV'Y_h]j Y'NU\Yb'k]Y'; fUa a ': Yhh'gY\Ybž'X]Y'Ui Z'XYa

BÅ\fk YfhYh]_YhhUi Z[YZØ\fh'g]bX ž'gU[hY`Yf`]a `A U]"8cW`VY]
U`Ya `6Ya Ø\Yb`; Ybg`Yfgž`X]YgYg`H\Ya U`]b`Y]bZUWYb`K cfhYb
XUfni ghY`Ybž`g]Y\h'gY]b`? Ua dZ`a]h`XYb`ϕXi ghf]Y`cVVm]ghYb
]a a Yf`_ca d`]n]YfhYf`Ui g" fDUhf]W_`HYa d`Y!K Ygh

ϕhY``][Ybh`[Y`YgYb

<]Yf`]gh`Y]b`VYi bfi \][YbXYf`5fh]_Y`j cb`GUfU\`C 7cbbcf`j cb`XYf
: H`ØVYf`bYi Y`k]ggYbgW`UZh`W`Y`: cfgW`i b[Yb`ni `XYb`: c`[Yb`j cb
gYI i Y`Yf`6Y`Àgh][i b[`i bX`; Yk U`h`Ua `5fVY]hgd`Uhn"BUW
9d]gcXYb`j cb`; Yk U`h`nk]gW`Yb`A`ÀbbYfb`i bX`: fUi Ybž`gc`Y]bY
K]fhgW`UZhgg`hi X]Yž`Yf`]hhYb`X]Y`C dZYf`hYbXYbn]Y`Y]bYb`XYi h`]W
[fØ» YfYb`GW`UXYb`ZØf`]fY`? Uff]YfY`U`g`X]Y`H`hYf"8]YgYf`HfYbX
k Uf`YXcW`]b`i bhYfbY\`a Yb`a]h`a Y`f`k Y]V`]W`Yb
: Ø`fi b[g_`f`Z`hYb`k Yb][Yf`g]W`hVUf" A UbU[Yf]bbYb`a UW`Yb`Y]bY
k]W`h][Y`GUW`Y`UbXYfg.`6fUbXgh]ZhYf`ž`gW`fY]VYb`X]Y`5i hcYb"

E i Y`Y.`:]bUbW]U`H]a Yg

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z.`_fmdhc!bYk g"Uh