

8 Yf' ? f]Y[']b 'XYf' i _fU]bY' _Òb b hY' X Ug K UWX ghi a 'XYg' ? fmd hc gY _hc fg VYgW `Yi b][Yb

8]Y' i _fU]b]gWY' F Y[]Yfi b['Ub[Y_ØbX][h']b' XYb' gcn]U`Yb
A YX]Yb']a' j Yf[Ub[YbYb' A cbUhž' XUgg' Yg[`cVU`Y' GdYbXYb']b
6]hWc]bž' 9h\YfYi a' i bX' HYh\Yf' UbbY\ a Yb' k ØfXYž' i a' gY]bY
5fa YY' ni' i bhYfghØhnYb" '9g' a U['k]Y' Y]b' K YfVY[U[
Ui g[YgY\Yb' \UVYb" 'B]W\h'gc" '@Ui h' 6f]hhUbm' ? U]gYfž' Y]bYf
'? fmdhc! I bhYfbY\ a Yf]b' fi bX' Y\Ya U'][Yb' K \]gh'YV`ck Yf]b
VY] '7 Ua Vf]X[Y' 5bU' mh]WUž' g]bX' Yhk U' %\$* 'A]`]cbYb' i G!
8c` `Uf' Ub' ? fmdhc! GdYbXYb' Y]b[YZcggYbž' k Ybb' a Ub' U`Y
=b]h]Uh]j Yb' Ui Zj YfgW\]YXYbYb' D' UhhZcfa Yb' ni gUa a YbnÅ\ `h"
G]Y']gh'HY]` Y]bYg' HYW\! BYhmk Yf_gž' XUg' \]` Zh' A]W\ U]` : YXcfck ž
8 Yf' i _fU]b]gWY' A]b]ghYf' ZØf' X][]hU' Y' HfUbgZcfa Uh]cbž' i a
X]Yg' ni' cf[Ub]g]YfYb" Ni a' ? cbhYi h' 8]YgYf' HcdZØVYfghY][h
X]Y' j cb' XYf' 9i' Ub[Y_ØbX][hYb' UbZÅb[`]W\ Yb' - \$' A]`]cbYb
9i fc' Ub' \i a Ub]hÅfYf' <]`ZY' ZØf' / Ua d^Y`]d/

8]Y' i _fU]b]gWY' F Y[]Yfi b['Ub [Y_ØbX][h']b' XYb' gcn]U`Yb' A YX]Yb
]a' j Yf[Ub[YbYb' A cbUhž' XUgg' Yg[`cVU`Y' GdYbXYb']b' 6]hWc]bž
9h\YfYi a' i bX' HYh\Yf' UbbY\ a Yb' k ØfXYž' i a' gY]bY' 5fa YY' ni
i bhYfghØhnYb"

9g' a U['k]Y' Y]b' K YfVY[U['Ui g[YgY\Yb' \UVYb" 'B]W\h'gc" '@Ui h
6f]hhUbm' ? U]gYfž' Y]bYf' ? fmdhc! I bhYfbY\ a Yf]b' fi bX' Y\Ya U'][Yb
K \]gh'YV`ck Yf]b' VY] '7 Ua Vf]X[Y' 5bU' mh]WUž' g]bX' Yhk U' %\$*
A]`]cbYb' i G! 8c` `Uf' Ub' ? fmdhc! GdYbXYb' Y]b[YZcggYbž' k Ybb' a Ub
U`Y' =b]h]Uh]j Yb' Ui Zj YfgW\]YXYbYb' D' UhhZcfa Yb' ni gUa a YbnÅ\ `h"
G]Y']gh'HY]` Y]bYg' HYW\! BYhmk Yf_gž' XUg' \]` Zh' A]W\ U]` : YXcfck ž
8 Yf' i _fU]b]gWY' A]b]ghYf' ZØf' X][]hU' Y' HfUbgZcfa Uh]cbž' i a' X]Yg' ni
cf[Ub]g]YfYb"

Ni a ' ?cbhYI h' 8]YgYf'HcdZØVYfghY][h'X]Y' j cb'XYf'9I
Ub[Y_ØbX][hYb'UbZÀb['jWYb' - \$'A]''cbYb'9i fc'Ub'\i a Ub]hÀfYf
<]ZY'ZØf'X]Y'I _fU]bY'fcVk c'\`6fØggY'X]YgY'Yhnh'Yf\ Ò\h' i bX'k]fX
a]h'n]Ya 'jWYf'G]WYf\Y]h'k UWgYbž'XU': YXcfcj g'BYhmk Yf_XUfi a
_Àa dZž'YXYb'?fmdhc!GhUa a 'Ubni nUdZYb''

; Uj]b'K ccX'ni a '6Y]gd]Y'žXYf'A]hVY[fØbXYf'j cb'9h\YfYi a ž'
[Yhk]hhYfh'XUgg'Yf' dYfgØb'jW') 'A]''cbYb'8c''Uf'VY]ghYi Yfb
k ØfXY ž'k Ybb'Dc`_UXchž'XYf'j cb']\a 'YfghY'hY'Hc_Ybž'bVYb'XYb
UbXYfYb'_UnYdh]Yfh'k ØfXY''7cXYf'fYU[]YfhYb'i bX'X]Y'NYbhfU'VUb_
U_nYdh]Yfh'bi b'nU\`fY]WY'J Yfa Ò[Ybgk YfhYž'Y]bgW'jY» `]W' b]W'h
Z b[]V'Yf'Hc_Yb'' 8]Y' ðbcj Uh]cb']gh'YfghUi b']W' ž'gU[h'?U]gYf"
Gc'Yhk Ug'\UVYb'k]f'bcW' b]W'h[YgY\Yb''

K Ug'gc`hY'X]Y'VfY]hYfY':]bUbnk Y'h'XUj cb'\U'hYb'3'J]Y'Y
HfUX]h]cbU'ghYb'a Ò[Yb'gdchhYb''9]b][Y'5i Zg]W'hgVY\ØfXYb
_ØbbhYb'Ui W'ni gUa a Ybni W_Ybž'XU'Ua Yf]_Ub]gWY'i bX
Yi fcdÀ]gWY'5i Zg]W'hgVY\ØfXYb'XUfi a '_Àa dZYbž'fi gg]gWY
I bhYfbY\ a Yb'i bX'6Øf[Yf'XUfUb'ni '\]bXYfbž'?fmdhc'ni
j Yfk YbXYbž'i a 'k Ygh]WY'GUb_h]cbYb'ni 'i a [Y\Yb''5VYf'Yg'k ÀfY
hØf]W'h'ZØf'YXYb' ðj Yghcf' 'cXYf'dc'h]gWYb'9bhgWY]Xi b[ghfÀ[Yf
'X]YgYb'%'\$*!A]''cbYb!8c''Uf!HcdZ'ni]][bcf]YfYb''Ni a 'Y]bYb
nY][h'Ygž'XUgg'k]f'\Yi hY']b'Y]bYf'K Y'h'YVYbž'X]Y'j cb'BYhmk Yf_Yb
[YdfÀ[h']ghž'b]W'h'bi f'j cb'\]YfUfW]gWYb' ðgh]hi h]cbYb''

9g']gh'Ui W'Y]b'Gma Vc`ZØf'Y]bYb'[fØ» YfYb'Di b_h'8Yf'?f]Y['j]b
XYf'I _fU]bY' _ØbbhY'Y]b'6fUbXVYgW'Yi b][Yf'ZØf'XYb'?fmdhcgY_hcf
gY]b'' F i gg`UbXg' ðj Ug]cb']b'XYf'I _fU]bY']gh'XUg'YfghY'[fc» Y
9fY][b]gž'VY]XYa ' ?fmdhc k À\fi b[Yb'HY]'XYf'; 'Y]W'i b['g]bX ž
gU[hY'XYf'<YX[YZcbXg'6f]X[Yk UhYf'X]YgY'K cWY'[Y[YbØVYf
'?i bXYb'' 8]YgY'_i fnZf]gh][Y'8mbUa]_hf]hh'bVYb'ghfi _hi fY''Yb
J YfÀbXYfi b[Yb'Ui Z'XYb'?fmdhc k À\fi b[ga Àf_hYb'Ui Z'j cb'XYbYb
k]f'[_'Ui VYbž'XUgg'g]Y'g]W'gY'Vgh'j YfghÀf_Ybž'XU'X]Y'5_nYdhUbn
Xi fW'k]W'h][Y']bgh]hi h]cbY''Y' ðj YghcfYb'ni b]a a h'i bX'g]W'XUg
i a [VVYbXY'^2 _cgmghYa 'j Yfh]YZh''

C XYf'k]Y'A]WY''Y'F]hhYfž'; YgW'ÀzhgZØ\ fYf]b'XYg
HYW'bc`c[]Yi bhYfbY\ a Ybg'GhY''DYf'ch'Ui g'XYa 'G']W' b'J U''Ymž

VYa Yf_hY.: 8Yf'GW\ØggY`a ca Ybh'XYf'gcn]U`Yb`A YX]Yb`_Ua
&\$%ž'U`g`J]XYcgž`Hk YYhg`i bX`UbXYfY`6Y]hfÅ[Y`Ui g`@]VmYbž
Ÿ [mdhYbž`Ÿa Ybž`Gmf]Yb`i bX`6U\`fU]b`XYb`UfUV]gWYb`i: fØ`b[
Ui g`ØghYb`"'"`Yhnh`"'"`k]f`VYZ]bXYb`i bg`Ub`Y]bYa`Ä`b`]WYb
K YbXYdi b_h`Qk]h\`WfmdhcW`ffYbWm

9g`[]Vh`nk Y]: U_hc`fYbž`X]Y`ni`gc`WYb`J cf\`YfgU[Yb`VY]hfU[Yb`
9]bYf`XUj`cb`]ghž`XUgg`X]Y`b`j Ug]cb`Ub`Y]bYa`C`fh`ghUhh[YZ] bXYb
\Uhž`XYf`]b`XYb`Y`hnhYb`Ÿ\`fYb`Y]bY`6fi`hgh`Ä`hhY`ZØf
? fmdhcU_h]j]h`Ä`hYb`i bX`hYW`b]gWY`HU`Yb`hY`k`Uf`"8]Y
: cf`gW`i b[g[fi`ddY`7`U]b`U`mg]g`YffYW`bY`h`VY]gd]Y`gk`Y]gYž`XUgg
X]Y`I`_fU]bY`]a`Ÿ\`f`&\$`\$`X]Y`k`Y`hk`Y]h`\`ØW`ghY`? fmdhc`bi`hni`b[
dfc`?`cdZ`i bX`&\$`&%`X]Y`j]Yfh\`ØW`ghY`\`UhhY`"

8]Yg`\`Uh`XYb`i; fi`bX`ghY]b`ZØf`Y]b`hY`W`b]gW`j`Yfg]YfhY`g`B`Y`h`k`Yf`_
[Y`Y[hž`XUg`ni`b`bcj`Uh]cb`Yb`VYfY]h`]gh`"8`Ug`VYXYi`hY`h`b]W`hž`XUgg
? fmdhc`k`Ä`fi`b[Yb`U`g`NU`\`i`b[ga`]hY`"ja`?`f]Y[`VY`gcb`XYfg
bØ`h`]W`k`UfYbž`XU`\`Yf`_Øa`a`"W`Y`?`Ub`Ä`Y`Ui`g[Y`hfc`W`bY`h`g]bXž
Ui`»`Yf`VY]`Gd`Yb`XYb`"K`Ä`\`fYb`X`Y]b][`Y`k`Y`gh`]W`Y
HYW`bc`c`[]Yi`bhY`fb`Y`a`Yb`j`Yf`gi`W`h`\`UVYbž`]\`fY`A`]hUfVY]hYf`]b`XYf
I`_fU]bY`]b`?`fmdhc`ni`VYnU`\`Ybž`gU[Yb`g]Y`a`]fž`XUgg`g]Y`XUa`]h`ni
_Äa`dZYb`\`UhhYb`"

? fmdhc`k`Uf`Ui`W`\`_Y]b`VY`gcb`XYfg`[i`hY`g`_i`fnZf]gh][`Yg
K`YfhUi`ZVYk`U`\`fi`b[ga`]hY`"/`b`XYb`Y`hnhYb`K`c`W`Yb`\`Uh`g]W`X`Y
DfY]gYb`hk`]W`i`b[`j`cb`6]hW`c]b`XYi`h`]W`g`W`Y`W`hYf`Yb`hk`]W`Y`h`U`g
;`c`Xž`XYf`hfUX]h]cb`Y`Y`J`Yfa`Ø[Yb`ggdY]W`Yf`Ui`g`?`f]Y[gnY]hYbž
ghY`h`6f]X[Yk`UhYf`ZY`gh`"5`VYfž`ZØ[h`Y`g`\]b`ni`ž`X]Y`ghY][`Yb`XYb
fi`gg]gW`Yb`i`bX`i`_fU]b]gW`Yb`G`hf`Øa`Y`]b`?`fmdhc`k`Ä`\`fYb`X`X]Y`g`Y`g
?`f]Y[Yg`nY][`Yb`ž`k`]Y`?`fmdhc`k`Ä`fi`b[Yb`U`g`5`hY`fb`Uh]j`Yb`ni`i`:]Uh!
K`Ä`fi`b[Yb`[Yg`Y`Yb`i`bX`j`Yfk`Yb`XY`h`k`Yf`XYb`/`b`bcj`Uh]cb`X`Øf`Z`hY
g]W`VY`gW`Y`i`b][`Yb`"

8Yf`nk`Y]hY: U_hc`f`]ghž`XUgg`k`Y`gh`]W`Y`G`Ub`_h]cb`Yb`[Y[Yb`X]Y
fi`gg]gW`Y`NYb`hfU`V`Ub`_`6`Y`ZØf`W`h`i`b[Yb`[Yk`Y`W`_h`\`UVYbž`XUgg`b]W`h!
k`Y`gh`]W`Y`@`Ä`b`XYf`XYb`8`c`Uf`]b`Ni`_i`b`Z`h`a`Y]XYb`k`Yf`XYb`"9`g`]gh
i`bk`U`\`fg`W`Y]b`]W`ž`XUgg`X]Y`g`XYb`G`h`U`h`i`g`XY`g`;`f`Y`Y`b`V`U`W`_`U`g
<`Ui`d`hf`Y`g`Y`f`j`Yk`Ä`fi`b[`_i`fn`!`V]g`a`]hY`Zf]gh][`gh`Ø`fn`Yb`k`]f`X`i`c`XYf

ni a]bXYgh'b]W h]b`Y]bYf`K Y`hž]b`XYf`X]Y`9i fcdÄ]gWXY
NYbhfU`VUb`_Yb[`a]h`XYb`l G5`ni gUa`a YbUfVY]hYhi bX`X]Y
W]bYg]gWY`K Ä\fi b[`bcW`b]W h`ZfY]`]gh`_cbj Yfh]YfVUf`i bX`X]Y
[YgUa`hY`? fmdhc`k Ä\fi b[gk`Y`h]gh`bi f`&`6]`]cbYb`8c`Uf`[fc»`"

8]Y`÷hYbg]j]Yfi b[`XYf`8YVUhhY`Yf\Ö\h`YXcW`XYb`8fi W`_Ui ZX]Y
l G!FY []Yfi b[ž`ni`fYU[]YfYbž]bgVYgcbXYfY`Ub[Yg]W h`g`XYf
HUhgUWYž`XUgg`7\]bU`_Øfn`]W`Y]bY`Y][YbY`X][]hU`Y`K Ä\fi b[
Y]b[YZØ\fh`\Uh`8U\Yf`\Uh`DfÄg]XYbh`æY`6]XYb`Ua`A]h`k`cW`Y]bY
DUi`gY`j`cb`XYf`ZfYbYh]gWYb`8]d`ca`Uh]Y`XYg`K`Y]»Yb`<Ui`gYg`ØVYf
X]Y`l`_fU]bY`i`bX`XYb`6Ya`Ø\i`b[Yb`ni`f`9]bXÄa`a`i`b[`XYf
2`d`fY]ggd]fU`Y`i`Y]b[Y`Y[hž`i`a`XYb`GhUfh`XYf`YfghYb
Ua`Yf]_Ub]gWYb`ZÖXYfU`Yb`dc`h]gWYb`÷h]Uh]j`Y`ZØf`X][]hU`Y
J`Yfa`Ö[Yb`gk`YfhY`Ubni`_ØbX][Yb`"8]Y`8YhU]`g`g]bX`j`U[Yž
VY]b\U`hYb`UVYf`X]Y`l`bhYfghØhni`b[`ZØf`X]Y`VY[]bbYbXYb
6Ya`Ø\i`b[Yb`XYf`l`G!B`chYbVUb`_ž`Y]bYb`X][]hU`Yb`8c`Uf`ni
Yb`hk`]W`Y`b`"

9g`]gh`\ÖW`gh`i`bk`U\fgWY]b`]W`ž`XUgg`Y]b`X][]hU`Yf`8c`Uf`VU`X
F`YU`]hÄ`h`k`]fX`c`XYf`XUgg`X]Y`GYW`f]h]Yg`UbX`9l`W`Ub[Y`7`ca`a`]gg]cb
d`Öhn`]W`GhUV`YW`c]bg`c`XYf`6]h`W`c]b!:`cbXg`UbbY`a`Yb`k`]fX`"5VYf
XYf`Yb`hgWY]XYbXY`Di`b`hž`XYb`÷h]Yg`hc`fYb`j`YfghY`Yb`a`ØggYbž]ghž
XUgg`K`Ug\]b[hc`b`ni`bY`a`YbX`a`ÖW`hYž`XUgg`÷bcj`Uh]cbYb`]b
X]YgYa`6YfY]W`]b`bYf`U`V`gY]bYg`fY[i`Uhc`f]gWYb`NY`hYg
ghUhhZ]bXYbž`b]W`h`Ui`»Yf`U`V`i`c`XYf`C`Zg`c`fY`"

K`Ä`fYbX`X]Yg`Y]b][Y`@]VYfhÄ`fY`Yb`hgY`hnYb`a`U[ž`gWY]bYb`X]Y
[fÖ]YfYb`5`_hYi`fY`XYf`?`fmdhc]bXi`ghf]Y`VYghfYVh`ni`gY]bž`a`]h`XYa
9ghUV`]g`a`Ybh]b`?`cb`hU`_h`ni`hfYhYb`i`bX`j`Yf`gi`W`Ybž`\f`÷a`U[Y
Ui`Zni`dc`]YfYbž`i`a`Y]bYb`[i`hYb`9]bXfi`W`_ni`i`]bhYf`UggYb`"÷h
X]YgYa`G]bbY`]gh`X]Y`9l`d`c`g]cb`XYf`?`fmdhc!D\]`Ub`h`fcd]Y`ZØf`X]Y
l`_fU]bY`]b`Y`XYf`<]bg]W`h`g`ma`V`c`]gW`"6YhfUW`hYb`G]Y`Yg`U`g`Y]b
k`Y]hYfYg`6Y]gd]Y`XUZØf`ž`k`]Y`?`f]Y[`i`bYfk`UfhYhY`B`YVYb`k`]f`_i`b[Yb
\UVYb`_Ubbž`b]W`h`bi`f`]b`XYf`i`Y`cdc`h]_ž`gcbXYfb`Ui`W`]b`XYf
:]b`Ub`nk`Y`h`i`"

[]`]Ub`"hYhh4`Zh`W`c`a`

A Y`XYb`G]Y`g]W`ZØf`XYb`A cfU`A cbYm!BYk g`YhhYf`j cb`;]`]Ub`HYhh
Ubž`Zh"Wca #bYk g`YhhYfg

E i Y`Y.:]bUbW]U`H]a Yg

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z. `_fmdhc!bYk g"Uh