

8 YZ] '? ]b [ Xca g`YffY]W\ h  
F Y\_c fXU\_h]j ]hÀhg`Yj Y`ni gÀhn`]W\ `ni  
A YhUj YfgY`Di g\ ` `A YhUj YfgY

8 YZ] '? ]b [ Xca gž`Y]b `A YhUj YfgY!VUg]YfhYg`6`cW\_WU]b!Gd]Y`ž  
Yf`YVh`Y]bYb`5bgh]Y [ `XYf`5\_h]j ]hÀh`Ui Z[ fi bX`XYg`GW\ i Vgž  
XYb`A YhUj YfgY!Dfc`Y\_hY`Yhnh`Ui Z`XYa `A Uf\_h`\UVYb"@Ui h  
8 UddfUXUf`]gh`X]Y`5\_h]j ]hÀh`ja `Gd]Y`XYi h]W\ `[ Ygh]Y [ Yb`"8]Yg  
[ Y\h`Ui W\ `a ]h`XYa `DfY]gUbgh]Y [ `gY]bYg`bUh]j Yb`Hc\_Ybg  
9K 9@`Y]b\Yfž`XYf`Ui Z`XYf`<Ufa`cbm!6`cW\_WU]b`Ui g[ Y [ YVYb  
k i fXYž`Y]b`Hc\_Ybž`XYf`]b`Y]bYa `GY]hk`Àfhga Uf\_h`Y]b  
5`nY]h\cW\ `fB`H<Ł`YffY]W\ hY`"8 YZ] '? ]b [ Xca g`k`ÀW\ gh`i bhYf  
gY]bYg[ `Y]W\ Yb`8 YZ] '? ]b [ Xca gž`Y]b`D`Um!hc!9Ufb!Gd]Y`fD&9Łž  
XUg`j`cb`A YhUj YfgY!9`Ya YbhYb`]bgd]f]Yfh`]ghž`X]Y`b]W\ h  
Zi b [ ]V`Y`Hc\_Yb`fB: HgŁ`U`g`HY]`gY]bYf`Ghfi`\_hi`f`Ybh`U`hYbž  
\Uh]b`XYf`; fi`ddY`XYf`6`cW\_WU]b!Gd]Y`Yž`X]Y`bUW\`XYa  
Øb [ ghYb`K`YV` `Ui Z`XYb`A Uf\_h`\_ca`a`Ybž`Ub`6YXYi`hi`b [ ]  
[ Yk`cbbYb`<mdY`"/`Ua`d^Y`d/

8YZ]?]b[Xca gžY]b`A YhUj YfgY!VUg]YfhYg`6`cW\_WU]b!Gd]Y`ž  
Yf`YVh`Y]bYb`5bgh]Y[ `XYf`5\_h]j ]hÀh`Ui Z[ fi bX`XYg`GW i Vgž  
XYb`A YhUj YfgY!Dfc`Y`\_hY`Yhnh`Ui Z`XYa`A Uf\_h`UVYb"@Ui h  
8UddfUXUf`]gh`X]Y`5\_h]j ]hÀh`a`Gd]Y`XYi`h`]W`[ Ygh]Y[ Yb"  
8]Yg`[ Y`h`Ui W`a` ]h`XYa`DfY]gUbgh]Y[ `gY]bYg`bUh]j Yb  
Hc\_Ybg`>9K 9@Y]b`Yfž`XYf`Ui Z`XYf`<Ufa`cbm`6`cW\_WU]b  
Ui g[ Y[ YVYb`k`i`fXYž`Y]b`Hc\_Ybž`XYf`]b`Y]bYa  
GY]hk`Àfhga`Uf\_h`Y]b`5`nY]h`cW`f`5H<`Ł`YffY]W`hY"

8YZ]?]b[Xca g`k`ÀW`gh`i`bhYf`gY]bYg[ `Y]W`Yb

8YZ]?]b[Xca gžY]b`D`Um`hc!9Ufb!Gd]Y`fD&9Łž`XUg`j`cb`A YhUj YfgY!  
9`Ya`YbhYb`]bgd]f]Yfh`]ghž`X]Y`b]W`h`Z`b[ ]V`Y`Hc\_Yb`fB: HgŁ`U`g`HY]  
gY]bYf`Ghfi`\_hi`f`Yb`h`U`h`Yb`ž`\Uh]b`XYf`; fi`ddY`XYf`6`cW\_WU]b!  
Gd]Y`Yž`X]Y`bUW`XYa``Øb[ ghYb`K`YV` `Ui Z`XYb`A Uf\_h`\_ca`a`Ybž`Ub  
6YXYi`hi`b[ ]`[ Yk`cbbYb`<mdY"; Ya`À»`8UhYb`j`cb`8UddfUXUfž  
Y]bYa`XYnYbhfU`]g]YfhYb`:]bUb`nU\_h]j ]hÀhg!HfUW`Yf`fKYZ]Łž`]gh`X]Y  
NU`\`XYf`6Ybi`hnyf`j`cb`8YZ]?]b[Xca g`]a` `YhnhYb`A`cbUh`i`a`a`Y`f`  
U`g``\$\$i` `Ygh]Y[ Yb"5i`W`X]Y`NU`\`XYf`HfUb`gU\_h]cbYb`]a  
BYhk`Yf`\_`U`h`g]W`]b`XYf[ `Y]W`Yb`NY]h`a`Y`f`U`g`j`YfX`cddY`hi`bX  
YffY]W`h`+ž`&`A`]`cbYb"

8Ug`Gd]Y`ž`XUg`Ui`W`fY]b`XYnYbhfU`]g]YfhY`:]bUb`nU\_h]j ]hÀhYb  
i`a`ZUgghž`X]Y`6Ybi`hnyf`bi`hnyb`\_ØbbYbž`c`bY`Yg`ni`gd]Y`Ybž`k`Y  
GhU\_]b[ `i`bX`@ei`]X]hm`A`]b]b[ ž`\Uh`Ui`W`Y]bYb`K`Yfni`k`UW`g  
gY]bYg`bUh]j`Yb`Hc\_Ybg`>9K 9@YfZU`fYb"8Yf`DfY]g`XYg`Hc\_Ybg`  
VYfØ`fh`5H<!K`YfhY`\Yi`hY`i`bX`Xi`fW`VfYW`Yb`X]Y`&\$!8c`Uf!  
A`Uf\_Y`]ba`]hYb`Y]bYg`U`[ Ya`Y]bYb`9]bVfi`W`g`Ui`Z`XYa  
?fmdhck`À`fi`b[ ga`Uf\_h"

...

8Yf`5i`Zgh]Y[ `XYg`XYnYbhfU`Yb`; `ØW\_ggd]Y`g

B`UW`5bg]W`h]j`cb`M`gi`\_Y`A`U`hg`i`XUž`Df`Āg]XYb`h]j`cb`Gei`UfY`9b]i`ž  
XYf`Ub[ Ygd`fc`W`Yb`XUg`H`Y`a`U`]b`Y]bYa`6f]Y`Z`Y`hnhYg`>f`k`Uf

XUg`đ\`f`XYf`B: Hg`i`bX`XYg`A`YhUj`Yfgi`a`g`"K`Å\`fYbX`\_`Y]bYfY  
I`bhYfbY\`a`Yb`gW`cb`ZfØ\`Yf`Dfc`Y`\_`hY`Yb`hk`jW`Y`h`\`UVYbž`X]Y`j`cb  
X]YgYb`?`cbnYdhYb`i]bgd]f]Yfh`k`UfYbž`VY[`Ubb`X]Y`6fUbW`Y`ja  
`Y`hnhYb`đ\`f`**Di`a`dYb`A`]hhY`**`]b`gi`VghUbn]Y`Y`fYf`K`Y]gY`"8`UfUi`g  
fYgi`h]YfYb`Dfc`Y`\_`hY`k`jY`**8`YnYb`hfU`U`bX`i`bX`8`jY`GUbX`\_]ghY`ž`X]Y**  
gW`cb`Ub[`Y`YhUV`Y]Yfh`k`UfYbž`dfcZ]h]YfYb`VYfY]hg`j`cb`X]YgYa  
GW`i`V"

5i`jY`i`bYbX`]W`\_`Y]h`k`i`f`X`Y`b`Y]bYg`XYf`Ua`a`Y]ghYb`[`Ygd]Y`hYb  
XYnYbhfU`]g]YfhYb`Gd]Y`Y`]b`X]YgYa`đ\`fž`Ui`Z[`fi`bX`gY]bYf`Gd]Y`!`i`a`!  
J`YfX]YbYb!`A`YW`Ub`\_`ž`X]Y`A`YbgW`Yb`a`]h`b]YXf][`Ya`9]b`\_`ca`a`Yb`]b  
@`AbXYfb`k`jY`XYb`i`G5`UbgdfUW`**D\`]]dd]bYb`i`bX`jYbYni`Y`Už`X]Y**  
Y]b`\`Ø`YfYg`9]b`\_`ca`a`Yb`gU\`Ybž`i`a`X]YgY`ni`gd]Y`Ybž`U`g`bcfa`U`Y  
æVg`]b`]fYb`@`AbXYfb`ni`VYgYhnYb"

5i`Z[`fi`bX`X]YgYg`9fZc`[`g`\`UVYb`hfUX]h]cbY`Y`Y  
;`ØW`\_`ggd]Y`i`bhYfbY\`a`Yb`fk`jY`**Gei`UfY`9b]i`i`bX`i`V]gcZh`"**555!  
;`Ua`]b[`!`i`bhYfbY\`a`Yb`\`UVYb`Y`XcW`bcW`\_`Y]bY`HfUbW`Y`Y]bYf  
[`fc`»`Yb`i`fUbW`]gY`j`YfØZZYbh]W`hž`X]Y`B: Hg`]bhY[`f]Yfh"

*K`Ug`XYb`\_`gh`Xi`ØVYf`XYb`5i`Zgh]Y[`j`cb`8YZ]?]b[`Xca`g`i`bX`  
XYnYbhfU`]g]YfhYa`Gd]Y`Yb3`GU[`Yb`G]Y`Yg`i`bg]a  
?`ca`a`YbhUfVYfY]W`i`bhYb"*

GYf[ ]c'; cgWXYb\_c'

GYf[ ]c'gh'Y]b'? fmdhc k A\fi b[ g'ci fbU'gh'a ]h'G]hn' ]b' J YbYni Y`U" '9f'VYgW fY]Vh'g]W  
gY`Vgh`U`g`gdAh`Ua `Gd]Y`z`U`g`Yf`ja `8YnYa VYf`&\$%+` ]b`X]Y`? fmdhcgd\`AfY`Y]bhfUh" '9f  
\Uh`Y]bYb`7ca`di`hYf!9b[ ]bYYf]b[ !< ]bhYf[ fi bXz`YVh`b`J YbYni Y`U`i bX` ]gh`Ui Z  
[ YgY`gW`UZh`]W`Yf`9VYbY`j`ca`'? fmdhc k A\fi b[ gVcca `VYhfcZZYb`ØVYf`XYb`? fmdhc!  
9fZc:[ `i bX`k ]Y`Yf`XYb`B]W`hVUb`\_Yb`i bX`l bhYfj Yfgcf[ hYb` \ ]`Zh"

6]`XbUWk Y]gY. `G\i hhYfg hc W\_ž`D]l UVUmž`K ]\_]`7ca a cbg

K Y]hYfY`VY`]YVhY`B UW f]W hYb

: U`g`8i`Yg`j YfdUggh`\Ugh

f bWh]cbfXž'gž']Xl`o`j Uf`'gž`Z`g`1`X"[ Yh9`Ya Ybhg6mHU[ BUa YfgLQ\$Q'  
]Z`fK"[ Yh9`Ya Ybh6mXf]Xl`fYhi fb/'`g`1`X"WfYUhY9`Ya YbhfgL/'`g"]X`1  
]X/'`g"gfWl "\hhdg. #AcbBYWh"ZUW`Vcc\_"bYh#YbSl G#gX\_"`g. l ZVa`1`%/  
j Yfg]cb1`j`' "&"/Z`g"dUfYbhBcXY"]bgYfh6Y ZcfYf'gž`Z`g`L/qfXcW a Ybhž  
fgWf]dhfž`fZUW`Vcc\_!`'ggX`\_fll/

8YhU]`g

6Ygi WXYb`G]Y`i bg`Ui Z. ` \_fmdhc!bYk g"Uh