

8 Uf_bYh'A Uf_Yh'Gc`Uf]g'j cb
? cb_i ffYbhYb '[Y\ UW_hž'9``]dh]WF Yj YU`g`

@Ji h'XYa '? fmdhcUbU`mgYi bhYfbY\ a Yb'9``]dh]Wk i fXY`Y]b
ZØ\ fYbXYf'A Uf_hd`Uhn`ja '8 Uf_'K YVž'Gc`Uf]gž'j cb`Y]bYa
?cb_i ffYbhYb '[YhfcZYb"9g'k]fX'Ub[Ybca a Ybž'XUgg'X]Y
a]h'Fi gg`UbX'j YfVi bXYbY'D`UhhZcfa ž'X]Y'j Yfgi W\hYž'XYb
Xi fW\`X]Y`_Udi hhY`< mXfU`ZfY]'[Yk cfXYbYb'FUi a`ni
VYgYhnYbž'j cf'XYa`i <UW`V]g'ni`Y]bYa`i: ØbZhY`XYg]'`Y[U`Yb
A Uf_hYg`YfcVYfh'\UhhY" Gc`Uf]g'Ub[YV`W\`j ca`8 Uf_bYh!
A Uf_hd`Uhn`bUa Ybg'?fU_Yb'ØVYfbca a Yb'Gc`Uf]gž'Y]b
k]W\h][Yf'A Uf_hd`Uhn'ZØf'8fc[Yb'i bX'UbXYfY`]'`Y[U`Y
DfcXi`_hYž'k i fXY`N]Y`Y]bYg`< UW_YfUb[f]Zgž'XYf'j cb`Y]bYa
À\b`]W\Yb`i bhYfbY\ a Ybž'?fU_Ybž'Xi fW\ [YZØ\fh'k i fXYž'b]W\h
ni`j Yfk YW\gY`b`a]h'XYf`VY`Ub bhYb`? fmdhck À\fi b[gVØfgY
a]h'XYa gY`VYb`BUa Yb"BUW\XYa`X]Y
GhfUž YfZc`[i b[gVY\ØfXYb`ja`5df]'`YhnhYb`>J\ fYg`< mXfUž
XYb`Y\Ya U`][Yb'A Uf_hZØ\ fYf`]b / Ua d^Y``]d/

@Ui h`XYa `? fmdhc UbU`mgYi bhYfbY\ a Yb`9``]dh]Wk i fXY`Y]b
ZØ\ fYbXYf`A Uf_hd`Uhn`ja `8 Uf_`K YVž`Gc`Uf]gž`j cb`Y]bYa
? cb_i ffYbhYb`[YhfcZZYb" `9g`k]fX`Ub[Ybca a Ybž`XUgg`X]Y
a]h`Fi gg`UbX`j YfVi bXYbY`D`UhhZcfa ž`X]Y`j Yfgi W hYž`XYb
Xi fW`X]Y`_Udi hhY`< mXfU`ZfY][Yk cfXYbYb`FUi a `ni
VYgYhnYbž`j cf`XYa `< UW_`V]g`ni `Y]bYa `: ØbZhY`XYg
]`Y[U`Yb`A Uf_hYg`YfcVYfh`\ UhhY"

Gc`Uf]g`Ub[YV`]W`j ca `8 Uf_bYh!A Uf_hd`Uhn
bUa Ybg`? fU_Yb`ØVYfbca a Yb

Gc`Uf]gž`Y]b`k]W`h][Yf`A Uf_hd`Uhn`ZØf`8fc[Yb`i bX`UbXYfY`]`Y[U`Y
DfcXi _hYž`k i fXY`N]Y`Y]bYg`< UW_YfUb[f]Zgž`XYf`j cb`Y]bYa
À\b`]W`Yb`i bhYfbY\ a Ybž`?fU_Ybž`Xi fW`[YZØ\fh`k i fXYž`b]W`h`ni
j Yfk W`gY`b`a]h`XYf`VY_UbbhYb`? fmdhc k À\fi b[gVÖfgY`a]h
XYa gY`VYb`BUa Yb"

B UW`XYa `X]Y`GhfUž`YfZc`[i b[gVY\ÖfXYb`ja `5df]`YhnhYb`š\ fYg
< mXfUž`XYb`Y\Ya U`][Yb`A Uf_hZØ\ fYf`]b`X]YgYa `; YgW`ÀZhž
[YgW`cggYb`\ UhhYbž`VYgW`U[bU\ a Yb`gY]bY`GYfj Yf`]b
8Yi hgW`UbX`i bX`j Yf\ UZhYb`Gc`Uf]gž`Y]b`Ub[YV`]W`Yf`6YhfY]VYf`]b
Fi gg`UbXž`_cbbhY`bUW`GW`Àhni b[Yb`j cb`9``]dh]Wnk]gW`Yb`&\$`i
i bX`&) `i `A Uf_hUbhY`][Yk]bbYb"

8]YgY`K cW`Y`VYf]W`hYhY`XUg`6`cW`W`U]b!: cfYbg]_i bhYfbY\ a Ybž
XUgg`gY]h: fY]hU[ž`XYa `%' ``š]bi Ufž`X]Y`Yb][Ybž`X]Y`X]Y`Cb]cbg]hY
VYgi W`hYbž`bUW`?fU_Yb`j Yf`Y[h`k i fXYb`"@YhnhYfYf`VY\Ui dhYhYž
X]Y`?cbhfc`Y`ØVYf`X]Y`šZfUghfi _hi fž`XUg`;]h`UV!F Yd cg]hcfmi bX
XYb`E i Y`W`XY`j cb`Gc`Uf]g`ØVYfbca a Yb`i bX`gY]bY`6]hW`]b!
K U`Yhg`V`cW_]Yfh`ni `UVYb"

?fU_Yb`]gh`Y]b`k Y]hYfYf`5_hYi f`ja `8 Uf_`K YV`i bX`n]Y`h`k]Y`Gc`Uf]g
i bX`< mXfU`Ui ZXUg`fi gg]gW`gdfUW`][Y`GY[a Ybh`XYg`i bXYf[fci bX!
A Uf_hYg`UV``8]Y`]`Y[U`Yb`< UbXY`gd`UhhZcfa Yb`ghY\Yb`ja
J YfXUW`hž`Ui W`UbXYfY`j YfV]bXi b[Yb`ni `Fi gg`UbX`ni `UVYb"

6Y]gd]Y`gk Y]gY`gc``Gc`Uf]g`X]Y`8]YbghY`Y]bYf`XYf`fi gg]gWXYb
dUhf]ch]gWXYb`<UW_Yf[fi ddYb`]b`5bgdfi W`[Ybca`a`Yb`\UVYb"
8Ug`_fYa`ZfYi`bX`]WXY`?`bYh`]gh`XUZØf`VY`Ubbhž`j`YfhY`]`hY`8Yb]U!
cZ]GYfj`]W!5b[f]ZZ`f`**B8cG`**Ł`5b[f]ZZ`Ui`Z`X]Y`i`_fU]bYž`bUWXYa
Fi`gg`UbX`9bXY`:`YVfi`Uf`&\$&&`]b`XUg`@UbX`Y]ba`UfgW`]Yfh`k`Uf"

8]Yg`]gh`b]W`h`XYf`YfghY`J`Yfgi`W`ž`]b`Gc`Uf]g`Y]bni`Xf]b[Yb" `@Ui`h`U
VY`U`i`d`hY`hY`XYf`]b`XYf`i`_fU]bY`[YVcfYbY`7mVYf!`b`hY`][YbW!
9i`dYfhY`5`Yi`<c`XYbž`g]W`]b`XYb`A`Uf`_hd`Uhm`[Y`UW`_h`ni` `UVYb`
DfØZVYf]W`h`]a`8YnYa`VYfž`i`bX`Y]bYb`HY`]`XYf`6]hW`]bg`ni
Yf`U`hYbž`X]Y`Ub`<`AbX`Yfž`X]Y`X]Y`K`YVg]hY`bi`hnYbž`i`bX`Ub`]`fY
6Yg]hnYf`[YgYbXYh`k`i`fXYb"

I`bhYfgh`h`h`j`cb`gY]bYf`7mVYfg]WXYf`Y]hgZ]fa`U`gU[hY`<c`XYbž`Yf
`UVY`[Yn]Y`h`Ui`Z`Y]bY`6f]Y`ZhUgWXY`UVn]Y`hž`X]Y`ZØf`?`fmdhc!
5i`ghUi`gW`hfUb`gU`_h]cbYb`j`Yfk`YbXYh`k`YfXYž`i`bX`gY`]b`XYf`@U[Y
[Yk`YgYbž`%"`*`i`a`ni`Y]hYb`**6]hW`]b`**"`8]Y`?`fmdhc`k`À`fi`b[`k`i`fXY
gd`À`hYf`Ub`Y]bY`]b`?`]Yk`Ub`g`À`gg][Y`K`c`h`h`h`[_Y]hgcf[Ub]gUh]cb
[YgdYbXYh"

*K`Ug`U`hYb`G]Y`j`cb`XYa`<UW_]b[!5b[f]ZZ`XYg`8Uf`_bYh!
A`Uf`_hYg`?`fU`_Yb`Ui`Z`XYb`F`j]U`Yb`Gc`Uf]g3`HY`]Yb`G]Y`=afY
;`YXUb`_Yb`ni`X]YgYa`H`Y`a`U`]a`?`ca`a`Yb`hUfVYfY]W`i`bhYb
a`]h`"*

@ Vca]f`HUggYj`

@ Vca]f`HUggYj`]gh`Y]b`>i fbU`]gh`Ui g`XYa`hYw`b]gW`j Yfg]YfhYb`C ghYi fcdUž`XYa
<]hW`Ybg`N]hUh`[YZ`h`h` Gw`f]ZhghY`Yf`ni`gY]bž`]gh`XUgž`k Ug`]W`V]bž`i bX`b]W`h`XUgž
k Ug`]W`hi`Y" `BYVYb`? fmdhcž`6`cW`W`U]b`i bX`i`]bhYw`g]bX`X]Y`]bhYfbUh]cbU`Y`Dc`]h`_
i bX`K`]fhgW`UZ`h`nk`Y]k`Y]hYfY`b`gd]fUh]cbgei`Y`Yb`"

6]`X`b`Uw`k`Y]g.`G`i`hhYfghcW`ž`D]l`UVUmž`K`_]7ca`a`cbg`

6Y`]YV`hYfY`B`Uw`f]W`hYb`

: U`g`8`i`Y`g`j`YfdUggh`Ugh`

f[]`bW]cbfKž`gž`]X`ē`o`j`Uf`gž`Z`g`1`X"[`Yh9`Ya`Ybhg6mHU[`B`Ua`Yfg`Ł`\$`Q`
]Z`fK"[`Yh9`Ya`Ybh6m`X`f]X`ē`fYhi`fb`/`g`1`X"W`fYUhY9`Ya`Ybhfg`ē`/`g"]X`1`
]X`/`g`"gfWl`"\`hhdg`#`A`c`b`b`Y`W`h`Z`U`W`V`c`c`_"`b`Y`h`#`b`S`l`G`#`g`X`_"`g`i`Z`v`a``1`%`/
j`Yfg]cb1`j`" `&"/`Z`g"dUfYbhB`c`X`Y"]bgYfh6Y`Z`c`fYf`gž`Z`g`ē`/`q`f`X`c`W`a`Y`b`h`ž`
fgWf]d`hf`ž`f`Z`U`W`V`c`c`_!`g`g`X`_`f`ē`ē`/`

8YhU]`g`

6Ygi`W`X`Y`b`G]Y`i`bg`Ui`Z.`_`fmdhc!`b`Y`k`g`"U`h`