

7 fmd hc g' < U]Z]gW\ VYW_Yb 3' 7 c]bA Uf_Yh7 Ud Ybh\Ø`h' ?]`Yfk U`Y !G\ck

6Yk Y[Yb`G]Y`g]W\`ØVYf` G\Uf_`HUb_ ž7c]bA Uf_Yh7 Ud` \Uh
g]W\`a]h`Y]bYa `K YV' !I bhYf\U`hi b[gi bhYfbY\`a Yb`bUa Ybg
<Y`c`@UVg`ni gUa a Yb[YhUb` ` [Y[fØbXYhj ca `a Y\`fZUW\
dfY]g[Y_fØbhYb`<c`mk ccX!FY[]ggYi f`i bX`DfcXi nYbhYb`DUi`
7Ug`b` ži a `Y]bY`K YhhVYk YfVgg\ck `ni `j YfØZYbh]W\Ybž`X]Y
XUg`Di V`_]i a `Ui ZXYf[Ubnyb`K Y`hi bhYf\U`hYb`i bX
Ui Z_`ĀfYb`gc``: Y]b\Y]hYb`i bX`g]W\`Ybhk]W_Y`bXY
HYW\bc`c []Yb`XYg`K YV' !FUi a g`"9g`k]fX`Yfk UfhYhž`XUgg`X]Y
bYi Y`FYU`]hm\G\ck `X]Y`9`Ya YbhY`gck c`\`j cb`K YV' `U`g`Ui W\
j cb`i bhYf\U`hi b[`Y]bZĀb[h`"?]`Yfk U`Y`@Ui h`XYa `cZ]n]Y`Yb
6`c [VY]hfU[`n]Y`h`X]Y`VYj c fghY\YbXY`G\ck `XUfUi ZUVž`XYa
k UW\gYbXYb`b`hYfYggY`j cb`A]`]UfXYb`j cb`K YV' !6Ybi hnYfb
[YfYW\h`ni `k YfXYbž`]bXYa `g]Y`Y]bY[`cVU`Y`D`UhhZcfa `ZØf
[fc»Y`i bX`_`Y]bY`Dfc`Y`_hY`]a `6YfY]W\` / Ua d^Y``]d/



6Yk Y[Yb`G]Y`g]W\`ØVYf` G\Uf_`HUb_ ž7c]bA Uf_Yh7 Ud` \Uh`g]W\
a]h`Y]bYa `K YV' !I bhYf\U`hi b[gi bhYfbY\`a Yb`bUa Ybg`<Y`c`@UVg
ni gUa a Yb[YhUb` ` [Y[fØbXYhj ca `a Y\`fZUW\`dfY]g[Y_fØbhYb

<c`mk ccX!FY[]ggYi fi bX'DfcXi nYbhYb'DUi ``7Ug`b' ži a `Y]bY
K YhhVYk YfvVgg\ck `ni `j YfÒZZYbh`]WXYbž`X]Y`XUg`Di V`_]i a `Ui ZXYf
[UbnYb`K Y`hi bhYf\U`hYb`i bX`Ui Z_`ĂfYb`gc``: Y]b\Y]hYb`i bX`g]W
Ybhk]W_Y`bXY`HYWbc`c[]Yb`XYg`K YV' !FUi a g"

9g`k]fX`Yfk UfhYhž`XUgg`X]Y`bYi Y`FYU`]hm!G\ck `X]Y`9`Ya YbhY
gck c`\`j cb`K YV' `U`g`Ui W`j cb`i bhYf\U`hi b[`Y]bZAb[h"

?]`Yfk U`Y

@Ui h`XYa `cZZ]n]Y``Yb`6`c[VY]hfU[`n]Y`h`X]Y`VYj cfghY\YbXY`G\ck
XUfUi Z`UVž`XYa `k UW`gYbXYb`ϕhYfYggY`j cb`A]``UfXYb`j cb
K YV' !6Ybi hnYfb`[YfYW`h`ni `k YfXYbž`]bXYa `g]Y`Y]bY[`cVU`Y
D`UhhZcfa `Z0f[fc»Y`i bX`_`Y]bY`Dfc`Y`_hY`]a `6YfY]W
?fmdhck Å\fi b[`i bX`B: H`V]YhYh"

8]Y`FYU`]hm!G\ck `a]h`XYa `H]hY`` ?]`Yf`K \U`Y `k]fX`j cb`<9@@C
@UVg`i bX`UbXYfYb`i bUb[Y_0bX][hYb`?cdfcXi nYbhYb`dfcXi n]Yfh"
9g`Å\bY`hghUf`_XYa `: cfa Uh`j cb`G\Uf`_HUb`žVY]`XYa `X]Y
HY]`bY\`a Yf`]fY`?fmdhc!`i bX`B: H!Dfc`Y`_hY`Y]bYa `; fYa]i a `Ui g
6fUbW`YbYi dYfhYb`i bX`F]W`hYfbž`X]Y`U`g` K U`Y `VYnY]W`bYh
k YfXYbž`j cfghY``Yb`k YfXYbž`]b`XYf`<cZbi b[ž`X]Y`A YbhcfYbgW`UZh
ni `Yf\U`hYbž`X]Y`YfZcfXYf`]W`]ghž`i a `g]Y`Ui ZX]Y`bÅW`ghY`Ghi ZY`ni
Vf]b[Yb"

C ZZ]n]Y``Yf`? @9F`K <5@9G!HfU]`Yf""?ca a h`&\$&' ""` <5@@C @UVg`
` ?fmdhc` , I bhYf\U`hi b[`d]Whk]hhYf"Wca #6+L - [&fWG\$

`<5@@C `@UVg`f4 h\Y\Y``c`UVgŁ`%, " `Bcj Ya VYf`&\$&&

8]Y`D]hW`Yg`Yf\U`hYb`Ybhk YXYf` Gk]a `!cXYf` G]b_ !Gh]a a Yb"
8 Ug`N]Y``]gh`Ygž`gc`j]Y`Y`Gh]a a Yb`k]Y`a Ò[`]W`j cb`XYb`F]W`hYfb
ni `gUa a Y`bž` i a `X]Y`7\UbW`ni `UVYbž`X]Y`6YghYb`]ghY`XYf`GYf]Y
Ubni Z0\fyb`i bX`ni a `; Yk]bbYf`XYf`GYf]Y`[Y_f0bhni `k YfXYb ž
\Y]»h`Yg`]b`XYf`5b_0bX][i b["

K]f`k c``Yb`XYf[YgUa hYb`K YV' !7ca a i b]hm!0VYf`i bgYfY
D`UhhZcfa `Y]bY`Gh]a a Y`[YVYbž`k Ybb`k]f`X]Y`G\ck `dfcXi n]YfYbž`

XYg\U`V` \ UVYb`k]f`Y]bY`A Ò[`]W\ _Y]h`ZØf`7ca` a` i` b]h]Yg`Y]b[YZØ\fhž
ZØf`]\fY`@]YV`]b[gdfc`Y`_hY`i` bX`B: Hg`ni` `gh]a` a` Yb`i` bX`]\fY
l`bhYfghØhni` b[`ni` `nY][Yb`"A`]h`XYf`<`]ZY`i` bgYfYf`đ` fcFYb` \ UVYb`X]Y
HY]`bY\`a` Yf`X]Y`A` Ò[`]W\ _Y]hž`]\fY`J`]g]cb`ni` a` `@YVYb`ni` `Yfk`YW`Yb
i` bX`Y]bYb`VYXYi` hYbXYb`9]bZi` gg`Ui` ZX]Y`K` Y`h`XYf`?`fmdhck`À\`fi` b[
ni` `bY\`a` Yb`"

⊖hYfYggYbhYb`_ØbbYb`]\fY`6Yk`YfVi` b[Yb`UV`XYa` `&`"A`U]`VY]
<Y`c`"cbY`i` bX`7c]bA`Uf`_Yh7Ud`Y]bFY]W\Yb`"8]Y`6Yk`YfVi` b[Yb
k`YfXYb`j`cb`dfcZYgg]cbY`Yb`J`YfhfYhi` b[Yb`j`cb`6fUbW\YbYi`dYfhYb
[YdfØZh`"8]Y`Ui`g[Yk`À\`hYb`Dfc`Y`_hY`Xi`fW\`Ui`ZYb`a`Y`fYfY
⊖hYfj`]Yk`fi`bXYb`]b`@cg`5b[Y`Yg`"8]Y`8fY\UfVY]hYb`ni` `?`]`Yf
K` \U`Yg`VY[]bbYb`]a` `đ`b]"9g`k`]fX`Ub`gW\`]Y»YbX`ØVYf`X]Y
k`]W\h][ghYb`GhYUa`]b[!8]YbghY`j`YfØZYbh]W\h"

K`YV`!G\ck`g`

HYW\bc`c`[]Yb`]b`K`YV` `a`UW\Yb`\Yi`hY`Y]b][Y`XYf`Ui`ZFY[YbXghYb
i`bX`hfUbgZcfa`Uh]j`ghYb`9bhk`]W`i` b[Yb`XYf`K`Y`h`"A`]hY`&\$&%
VfUW\hYb`X]Y`DfcXi`nYbhYb`j`cb` `9bhci`fU[Y`X]Y`YfghY`[Yg`_f]dhYhY
HJ!G\ck`ØVYf`X][]hU`Y`5ggYhg`bUa`Ybg` <c`X`C`b`Zcf`8YUf`@]ZY
\YfUi`g"

J`cf`_i`fnYa` ` \Uh`XUg`K`YV`!Ghcfmg`hi`X]c`HccbghUf`\Yi`hY`X]Y
J`YfØZYbh]W\i` b[`gY]bYf`bYi`Yb`5b]a`Uh]cbggYf]Y`ZØf`9fk`UW\gYbYž
GdUW\`đ`b`ž`Ub[Y`ØbX][hž`X]Y`gY]bY`Xf]hY`J`YfØZYbh]W\i` b[`XYf
i`fgdfØb[`]W\Yb`K`YV`!GYf]Y`a`Uf`_Yfh`5i`»YfXYa` `gc`X]YgYg`đ\`f
Ui`W\`?`fUdc`dc`]g`ž`X]Y`Ub]a`]YfhY`K`YV`!HJ!GYf]Y`j`cb` `F`]W`UbX
A`cfhm`!A`]hgW\`ØdZYf`8`Ub`<`Ufa`cb`ž`YfgW\Y]bYb"

...

6Ygi W\ Yb 'G]Y 'i bg 'Ui Z. '_fmdhc!bYk g"Uh