

7 fmd hc 'K YU`h\ `A UbU[Yf`J UbYW_`ghUfhYh
Dc`m[cb!`i bX`5j U`UbWXY!
=bj Ygh]h]cbgUb[YVchY`

8 Yf`J Yfa`Ò[Ybgj Yfk U`hYf`J UbYW_`\Uh`Ub[Y_ØbX][hž`gY]b
5b[YVch`Ub`9I WXYb[Y`HfUXYX`BchYg`f9HBŁ`Yfk Y]hYfh`ni
\UVYbž`i a`X]Y`Hc`_Yb`Dc`m[cb`i bX`@Uk]bY`ni`i bhYfghØhnYb`
8]Y`VY]XYb`9HBg`Zc`[Yb`ZØbZ`ni j cf`]b`9i fcdU`Ui Z[Y`Y[hYb
: cbXgž`X]Y`Yg`5b`Y[Yfb`Yfa`Ò[`]WXYbž`g]WXY`b`ZØ`fYbXYb
X][]hU`Yb`J Yfa`Ò[Ybgk YfhYb`ni`Yb[U[]YfYb`"J UbYW_`ZØ[h
Dc`m[cb`i bX`5j U`UbWXY`gY]bYf`@]ghY`XYf`? fmdhc k Å\fi b[g!
9HBg`\]bni`J UbYW_`\Uh`Ub[Y_ØbX][h`X]Y`9]bZØ\fi b[`j cb
nk Y]`9HBgž`X]Y`XUg`Dc`m[cb`XYf`? fmdhc!5ggYhg`fA`5H=7Ł`i bX
X]Y`@Uk]bY`f5J 5L Ł`bi hnYb`"8]Y`9HBg`fYdfÅgYbh]YfYb`5_h]Yb
j cb`5J 5L`cXYf`A`5H=7`i bX`X]Y`: cbXg`g]bX`j c`ghÅbX][
VYg]WXYfh`"J UbYW_`Yfk Y]hYfh`gY]b`? fmdhc!
=bj Ygha`YbhUb[YVchi a`nk Y]`bYi Y`9HBg`Ui ZXYb`? fmdhc!
D`UhhZcfa`Yb`5j U`UbWXY`i bX`/ Ua`d^Y``]d/

8Yf`J Yfa Ò[Ybgj Yfk U`hYf`J UbYW_` \ Uh`Ub[Y_ØbX][hž`gY]b
5b[YVch`Ub`9I W Ub[Y`HfUXYX`B chYg`f9HB Ł`Yfk Y]hYfh`ni
\ UVYbž`i a`X]Y`Hc`_Yb`Dc`m[cb`i bX`@Uk]bY`ni
i bhYfghØhnYb`"8]Y`VY]XYb`9HB g`Zc`[Yb`ZØbZ`ni j c f`]b
9i fcdU`Ui Z[Y`Y[hYb` : cbXgž`X]Y`Yg`5b`Y[Yfb`Yfa Ò[`]W Ybž
g]W `]b`ZØ`fYbXYb`X][]hU`Yb`J Yfa Ò[Ybgk YfhYb`ni
Yb[U[]YfYb`"

J UbYW_`ZØ[h`Dc`m[cb`i bX`5j U`UbW X Y`gY]bYf
@]ghY`XYf`? fmdhc k Å\ fi b[g!9HB g`\]bni

J UbYW_`\ Uh`Ub[Y_ØbX][h`X]Y`9]bZØ\ fi b[`j cb`nk Y]`9HB gž`X]Y`XUg
Dc`m[cb`XYf`? fmdhc!5ggYhg`fA 5H=7Ł`i bX`X]Y`@Uk]bY`f5J 5L Ł
bi hnYb`"8]Y`9HB g`fYdfÅgYbh]YfYb`5_h]Yb`j cb`5J 5L`cXYf`A 5H=7
i bX`X]Y` : cbXg`g]bX`j c`ghÅbX][`VYg]W X Yfh`" J UbYW_`Yfk Y]hYfh`gY]b
? fmdhc! ðj Ygha YbhUb[YVchi`a`nk Y]`bYi Y`9HB g`Ui ZXYb`? fmdhc!
D`Uhžcfa Yb`5j U`UbW X Y`i bX`Dc`m[cb`ž`hk]hYfhY`XYf
J Yfa Ò[Ybgj Yfk U`hYf`Ua``%*`"8YnYa VYf`"

5j U`UbW X Y`i bX`Dc`m[cb`\ UVYb`]b`X]YgYa``đ\`f`Y]bY`Yf\YV`]W X
BUW ZfU[Y`YfZU\ fYb`i bX`]a`V]g\Yf][Yb`đ\`fYgj Yf`Ui Z`a Ugg]j Y
Ni k ÅW gY`Yfn]Y`h`8Yf`Hc`_Yb`@Uk]bY`f5J 5L Ł`\ Uh[YgY\Ybž`XUgg
gY]bY`A Uf_h_Ud]hU`]g]Yfi b[`]b`6Yni [`Ui Z`X]Y` ; YgUa hVYk Yfhi b[
ni`XYb`nY\`b`VYghYb`X][]hU`Yb`J Yfa Ò[Ybgk YfhYb`XYf`K Y`h[Y\`Øfh`
<Yi hY`VY`Y[h`5J 5L`XYb`-`"D`Uhn`bUW X`Y]bYa`5bgh]Y[`j cb`" ž) \$-`i
gY]h`X]YgYf`NY]h`ja`Y`hnhYb`đ\`f`"

Dc`m[cb`fA 5H=7Ł`\ Uh`Ui W `]a``đ\`f`&\$&%`ghUf`_`Ub`K Yfh
[Yk cbbYb`a`]h`Ni k ÅW gYb`j cb`fi bX`%%"`-`i`gY]h`đ\`fYgVY[]bb`"
A 5H=7`]gh`\Yi hY`XYf`%(`"[fØ» hY`? fmdhc!5ggYh`]b`6Yni [`Ui Z`X]Y
A Uf_h_Ud]hU`]g]Yfi b[ž`X]Y`fi bX`%)`A`]]UfXYb`i G!8c`Uf`VYhfÅ[h`
Gck c`\`A 5H=7`U`g`Ui W `5J 5L`g]bX`a`]h`9h\YfYi a`_ca`dUh]VY`ž
[Y`hYb`UVYf`Ui W `U`g`9h\YfYi a`!`?cb`_i ffYb`hYb`"

...

J UbYW_ 'bi hnh'X]Y 'A J =G!8 UhYb 'j c b '7 fmd hc
7 ca dUfYž'6 Ub_ ': f]W_ 'j Yfk U\ fh'? fmd hc!
5 ggY hg

8]Y 'j cb 'J UbYW_ 'Ub [YVchYbYb '9HB g'g]bX 'k]Y '9I W\Ub [Y 'HfUXYX
: i bXg'f9H: gŁž'UVYf'9HB g' [Y 'hYb 'U'g'i bVYg]W\YfhY 'GW i 'Xh]hY`"
J UbYW_ '\UhhY 'j Yfgi W\hž'gY]bYb 'Gdcha Uf_h'ni 'VY_ca a Yb '6]hWŁ]b
fŁH7Ł'9H: 'k i fXY 'X]YgYg'Ł\ f'j cb 'XYf'I G!Ua Yf]_Ub]gW\Yb
6ŎfgYbUi Zg]W\hgVY\ŎfXY'GYW f]h]Yg'UbX'9I W\Ub [Y '7ca a]gg]cb
ni [Y 'UggYbž'UVYf'XYf'9H: 'k Uf 'VYghf]hhYb 'A]hhY 'Bcj Ya VYf"

8]Y 'Dc`m[cb! 'i bX '5j U`UbW\Y!9HB g'j Yfk YbXYb 'X]Y 'A J =G!8 UhYb
j cb '7 fmd hc '7 ca dUfYž'i a 'XYb 'K Yfh'i bX 'X]Y '9fhfU [g`Y]ghi b ['YXYg
5 ggY hg'ni 'fYd`n]YfYb" 8]Y 'XYb '9HB g'j cb 'J UbYW_ 'ni [fi bXY
'Y [YbXYb '? fmd hc! 5 ggY hg'k YfXYb 'j cb 'XYf'6 Ub_ ': f]W_ / '7c" '5;
j Yfk U\ fh" 8Yf'5J 5L '9HB!H]W_Yf'`Ui hYh' J 5J 5 'i bX 'XYf'A 5H=7
9HB!H]W_Yf']gh' J DC@ "

K Ug'\ U`hYb 'G]Y 'j cb 'XYf'9]bZŎ\ fi b ['j cb 'Dc`m[cb! 'i bX
5j U`UbW\Y!9HB g'Xi fW\ 'J UbYW_ 3'HY]`Yb 'G]Y 'i bg' =fY
A Y]bi b ['ni 'X]YgYa 'H\ Ya U]b 'XYb '? ca a YbhUfYb 'i bhYb
a]h"

ǻJa]Y`FYXa Ub`

ǻJa]Y`FYXa Ub`]gh`BYk`g`@YUX`VY]`6]hWc]b`Wc`a`BYk`g`i`bX`Y]b`]b`:``cf]XU`YVYbXYf
:]bUbnhYVW!>ci`fbU`]gh`FYXa`Ub`]gh`gY]h`&\$\$%`U`_hj`Yg`A`]h[`YX`XYf`?`fmdhc`k`À`fi`b[`g!
7ca`a`i`b]hm`9f`U`h`Y]bY`@Y]XYbgW`UZh`Z0f`6]hWc]b`ž`C`dYb!Gci`fW!7cXY`i`bX`XYnYbhfU`Y
5bk`YbXi`b[`Yb`"GY]h`GYdhYa`VYf`&\$\$%)`U`h`FYXa`Ub`a`Y`f`U`g`("`-\$`\$`5fh`_Y`Z0f
6]hWc]b`Wc`a`BYk`g`0VYf`X]Y`Y`i`hY`Ui`Z`_ca`a`YbXYb`X]gfi`dhj]`Yb`Dfchc`_c`Y
[`YgW`f]YVYb`"

6]`Xb`UW`k`Y]gY.`G`i`hY`fghc`W`ž`D]l`UVUmž`K`_]`7ca`a`cbg

K`Y]hYfY`VY`]YVhY`B`UW`f]W`hYb

:`U`g`8`i`Y`g`j`YfdUggh`\`Ugh

f[bWh]cbfXž`gž`]XŁ`o`j`Uf`gž`Z`g`1`X"[`Yh9`Ya`Ybhg6`mHU[`B`Ua`YfgŁ`Q`
]Z`fX"[`Yh9`Ya`Ybh6`m`Xf]XŁ`fYhi`fb`/`g`1`X"WfYUhY9`Ya`YbhfgŁ`/`g"]X`1
]X`/`g"gfW`"`\`hdg`##`Ł`bbYWh"ZUW`Vcc`_"bYh#`bSl`G#gX`_"g`l`Z`a`1`%/
j`Yfg]cb1`j`" "&"/`Z`g"dUfYbhBcXY"]bgYfh6`Y`Zc`fY`f`gž`Z`gŁ`/`q`fXcW`a`Ybhž
fgWf]d`hfž`fZUW`Vcc`_!`g`gX`fŁ`/`

8YhU]`g

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`_`fmdhc!`bYk`g`U`h