

7 fmdhc '6Ub_ '7i ghcX]U'j Yfk Y][Yfh
A]h[`]YXgW UZh']a 'l G!B c hYb VUb_gmghYa '
:]b Ub W

8 Ug'l G': YXYfU`F YgYfj Y'6cUfX`Uh'XYb`J Yfgi W`XYf
7i ghcX]U'6Ub_UV[Y`Y\bhž'A]h[`]YX'XYg': YXYfU`F YgYfj Y
GmghYa g'ni 'k YfXYb"@Ji h'XYf'Ua ' : fY]hU['VY_Ubbh
[Y[YVYbYb'9bhgW Y]Xi b['k]XYfgdf]W'h'XYf'j cb'XYf'8][]hU`
5ggYh'6Ub_`Y]b[YfY]W'hY'5bhfU['XYb'[YgYhn`]W Yb
5bZcfXYfi b[Yb": YXYfU`F YgYfj Y'6cUfX'gU[hž'XUgg'XUgj cb
XYf'7i ghcX]U'6Ub_`j cf[YgW`U[YbY'; YgW`ÅZhgacXY`
F]g]_Yb`V]f[h'8Yf'?fmdhcVUb_ '7i ghcX]U`k i fXY`X]Y
A]h[`]YXgW UZh']a ' : YXYfU`F YgYfj Y'GmghYa `XYf'J YfY]b][hYb
GhUUhYb`j Yfk Y][Yfh" `#`Y]bYf'5b_ØbX][i b['j ca '&+"'\Jbi Uf
Yf_`ÀfhY`XUg': YXYfU`F YgYfj Y'6cUfXž'XUgg'XYf'5bhfU[ž'k]Y
Yf'j ca 'l bhYfbY`a Yb`Y]b[YfY]W'h'k i fXYž' b]W'h'a]h'XYb
[YgYhn`]W `j cf[YgW`f]YVYbYb': U_hcfYb`j YfY]bVUf `gY]" `#
XYf'DfYggYa]hhY]i b['k i fXY`k Y]hYf'Ui g[YZØ\fhž
/ Ua d^Y``]d/

8 Ug'i G': YXYfU`F YgYfj Y`6cUfX`Uh`XYb`J Yfgi W`XYf
7i ghcX]U`6Ub`UV[Y`Y`b hž`A]h[`]YX`XYg': YXYfU`F YgYfj Y
GmghYa g`ni`k YfXYb"@"Ui h`XYf`Ua` : fY]hU[`VY`Ub bh
[Y[YVYbYb`9bhgW`Y]Xi b[`k]XYfgdf]W`h`XYf`j`cb`XYf`8][]hU`
5ggYh`6Ub`_`Y]b[YfY]W`hY`5bhfU[`XYb`[YgYhn`]W`Yb
5bZcfXYfi b[Yb"

: YXYfU`F YgYfj Y`6cUfX`gU[hž`XUgg`XUg`j`cb
XYf`7i ghcX]U`6Ub`_`j`cf[YgW`U[YbY
; YgW`ÀZhga`cXY`F]g]_`Yb`V]f[h

8 Yf`? fmdhcVUb`_`7i ghcX]U`k`i`fXY`X]Y`A]h[`]YXgW`UZh`i`a` : YXYfU`
F YgYfj Y`GmghYa`XYf`J`YfY]b][hYb`GhUUhYb`j`Yfk`Y][Yfh" `b`Y]bYf
5b_0bX][i b[`j`ca`&+"`đbi`Uf`Yf`_`ÀfhY`XUg': YXYfU`F YgYfj Y
6cUfXž`XUgg`XYf`5bhfU[ž`k`Y`Yf`j`ca`i`bhYfbY`a`Yb`Y]b[YfY]W`h
k`i`fXYž`b]W`h`a`]h`XYb`[YgYhn`]W`j`cf[YgW`f]YVYbYb` : U`hcfYb
j`YfY]bVUf`gY]"

đ`XYf`DfYggYa`]hY]i`b[`k`i`fXY`k`Y]hYf`Ui`g[YZ0`fhž`XUgg`7i ghcX]U
Y]bY`gdYn]Y`Y`J`Yfk`U`fghY`Y`]ghž`X]Y`_`Y]bY`9]b`U[Ybg]W`Yfi`b[`XYg`
6i`bXYg`Uh`i`bX`g]W`U`b`i`b[YhYghYhYb`? fmdhc!5_hj]]h`hYb
VYhY]`][Yb`a`ÒW`hYž`Y]bgW`Y»`]W`XYf`5i`g[UVY`Y]bYg`? fmdhc!
5ggYhg" `b`X]YgYa`Ni`gUa`a`Yb`Ub[`Uf[i`a`Ybh]YfhY`XYf`J`cfghUbX.

8 Ug`bYi`Ufh][Y` : YgW`ÀZhga`cXY`XYg`i`bhYfbY`a`Ybg`i`bX
X]Y`j`cf[YgW`U[YbY` : c`_i`gg]Yfi`b[`Ui`Z`? fmdhc!5ggYhg
VYf[Yb`Yf`YV`]W`Y`G]W`Yf`Y]hg!`i`bX`Gc`]X]h`hgf]g]_`Yb"

8 Ug': YXYfU`F YgYfj Y`6cUfX`Yf]bbYfhY`XUfUbž`XUgg`Yg`ni`j`cf
ZYgh[YghY`h`UhhYž`XUgg`gc`W`Y`? fmdhc!5_hj]]h`hYb
\ÒW`ghk`U`fgW`Y]b`]W`b]W`h`a`]h`g]W`YfYb`i`bX`gc`]XYb
6Ub`dfU`h]_`Yb`j`YfY]bVUf`g]bX` "9g`gU[hY`Ui`W`ž`XUgg`XYf

F]g]_ca UbU[Ya YbhfU\ a Yb`XYf'6Ub_ž` Y]bgW\`Y»`]W\`]\fYf
: Å\][_Y]hž; Y`Xk ÅgWY!`i bX`HYffcf]ga i gZ]bUbn]Yfi b[gf]g]_Yb`ni
a]bXYfb žb]W\h`Ui gfY]W\Yž`i a `fY`Yj UbhY`6YXYb_Yb
Ui gni fÅi a Yb"

5b[Yg]W\hg`X]YgYf`i bX`UbXYfYf`6YXYb_Yb`k Uf`XYf`Y]b[YfY]W\hY
5bhfU[`XYf`:]fa U`b]W\h`a]h`XYb`:] U_hcfYb`j YfY]bVUfž`ni `XYfYb
6Yk Yfhi b[`XYf`J c fghUbX`[YgYh`]W\`j YfdZ]W\hYh`]gh ž`gW`cgg`XUg
; fYa]i a `]b`XYf`9f_`Åfi b[`i bX`ZØ[hY`\]bni ž`XUgg`X]Y`5bcfXbi b[
bUW`Y]bYf`DfØZ b[`Ui Zj YfhfUi `]W\Y`ϕZcfa Uh]cbYb`ZfY][Y[YVYb
k]fX"

8]Y`A]h[`]YXgW\UZh`ja `: YXYfU`F YgYfj Y`GmghYa `Å`hY`7i ghcX]Už
Y]bYf`j ca `6i bXYgghUUh`K mca]b[`[YW\UfhYfhYb`6Ub_ž`[Yk]ggY
J c fhY`Y`[YVfUW\hž`VY]gd]Y`gk Y]gY`]b`6Yni [`Ui Z`GhYi Yfb`i bX
ϕj Ygh]h]cbYb" ϕ`Y]bYa `[**Yhk]hhYfhY`5i ggU[Y79C`7U]h]b`@cb[ž**
gU[hYž`XUg`i bhYfbY\ a Yb`gY]` ØVYffUgW\h`i bX`YbhhÅi gW\h`ØVYf
XYb`GW`f]h`XYg`J c fghUbXg`i bX`VYhcbhY.

7i ghcX]U`Vch`Y]bY`g]W\YfYž`ghUUh`]W\`fY[i `]YfhYž`gc`j YbhY
5`hYfbUh]j Y`ni `XYb`fØW_g]W\hg`cgYb`GdY_i `UbhYb`i bX
6YhfØ[Yfb`j cb`? fmdhcž`X]Y]b`XUg`i G!6Ub_YbgmghYa
Y]bXfUb[Ybž`a]h`_UhUghfcd`U`Yb`:] c`[Yb`ZØf`Y]b][Y
6Ub_Yb"

@cb[`VYhcbhYž`XUgg`7i ghcX]U`g]W\`U_hj] `i a `Y]bY`ZØXYfU`Y
F Y[i `]Yfi b[`VYa Ø`hYž` X]Y`ØVYf`U`Y`5bZcfXYfi b[Yb`\]bUi g[Y\hž
X]Y`ZØf`hfUX]h]cbY`Y`6Ub_Yb`[Y`hYb`"G]Y`a Yf_hY`Ui W\`Ubž`XUgg
X]Y`5V`Y\bi b[`a]h`XYb`6YXYb_Yb`XYg`i bhYfbY\ a Ybg`ØVYf`X]Y
6YUfVY]hi b[`]\fYf`5bhfÅ[Y`Xi fW\`X]Y`:] YX`ØVYfY]bgh]a a hž`i bX
j YfgdfUW\ž`XUgg`X]Y`6Ub`_X]Y`5b[Y`Y[Yb`Y]h`k Y]hYf`dfcnYgg]YfYb
k YfXY"

8]Y`9I Y_i h]j Y`VYnc[`g]W\`Ui ZY]bY`j cb`7i ghcX]U`Y]b[YfY]W\hY
?`U[Y`[Y[Yb`X]Y`j YfgdÅhYhY`9bhgW\Y]Xi b[`XYg

NYbhfU`VUb_gmghYa`g`ni`j`\fYa`5bhfU[`Ui`Z`Y]b`A`UghYf`_`c`b`hc`"
@YhnhYfYg`ghY`\`h`bc`W`X`Ui`g`ž`k`j`Y`X`U`g`i`b`h`Y`f`b`Y`\`a`Y`b`Ui`Z`H`k`j`h`Y`f`
V`Y`h`c`b`h`Y`"8`j`Y`6`U`b`_`Y`b`\`U`h`Y`b`X`Y`b`i`;`f`c`»`h`Y`j`\`f`Y`f`F`Y`g`Y`f`j`Y`b`Ui`Z`
A`U`g`h`Y`f`_`c`b`h`Y`b`V`Y`j`X`Y`f`i`Y`X`ž`k`U`g`Y`g`j`\`b`Y`b`Y`f`a`Ò[`]`W`X`h`ž`
„`V`Y`f`k`Y`j`g`i`b`[`Y`b`i`b`h`Y`f`Y`j`b`U`b`X`Y`f`j`c`f`n`i`b`Y`\`a`Y`b`i`b`X`NU`\`i`b`[`Y`b`
U`V`n`i`k`j`W`_`Y`b`"

9VYbZU`g`Ua`i`f`Y`j`h`U`[`j`Y`f`Ò`Z`Y`b`h`j`W`X`h`Y`X`U`g`i`Y`X`Y`f`U`F`Y`g`Y`f`j`Y`6`c`U`f`X`
Y`j`b`Y`i`f`i`b`X`g`U`h`n`Y`f`_`À`f`i`b`[`ž`k`c`b`U`W`X`g`c`k`c`\`j`Y`f`g`j`W`X`Y`f`h`Y`U`g`i`U`i`W`X`
b`j`W`X`h`j`Y`f`g`j`W`X`Y`f`h`Y`6`U`b`_]`b`g`h`h`i`h`Y`j`Y`f`g`j`W`X`Y`f`h`g`Y`j`b`k`Y`f`X`Y`b`i`;
fYbnYb
i bhYfk cfZYb`Ui`Z`V`Y`g`h`j`a`a`h`Y`5`_`h`j`j`h`À`h`Y`b`ž`Y`j`b`g`W`X`j`Y`»`j`W`X`g`c`W`X`Y`f`
j`a`i`N`i`g`U`a`a`Y`b`\`U`b`[`i`a`j`h`?`f`m`d`h`c`!`5`g`g`Y`h`g`"

;`Ui`V`Y`b`G`j`Y`ž`X`U`g`g`X`U`g`i`G`i`Y`X`Y`f`U`F`Y`g`Y`f`j`Y`6`c`U`f`X`j`b`
N`i`_`i`b`Z`h`g`Y`j`b`Y`<`U`h`i`b`[`[`Y`[`Y`b`Ø`V`Y`f`5`b`h`f`À`[`Y`b`k`j`Y`X`Y`a`i`X`Y`f`
7`i`g`h`c`X`j`U`6`U`b`_`À`b`X`Y`f`b`k`j`f`X`3`H`Y`j`Y`b`G`j`Y`≠`f`Y`9`f`k`U`f`h`i`b`[`Y`b`
j`a`i`?`c`a`a`Y`b`h`U`f`V`Y`f`Y`j`W`X`i`b`h`Y`b`i`a`j`h`"

@i Vca]f`HUggYj`

@i Vca]f`HUggYj`]gh`Y]b`>ci fbU`]gh`Ui g`XYa`h`YWX`b]gWX`j`Yfg]YfhYb`C`ghYi`fcdUz`XYa`
<]hWX`Ybg`N]hUh`[`YZA`h`h`G`WX`f]ZhghY`Yf`ni`g`Y]b`z`]gh`XUg`z`k`Ug`]WX`V]b`z`i`b`X`b`]WX`h`XUg`z`
k`Ug`]WX`h`i`Y`" `B`YVYb`?`fmdhc`z`6`c`W`WX`U]b`i`b`X`:`]bhYWX`g]b`X`X]Y`]bhYfbUh]cb`U`Y`Dc`]h`_`
i`b`X`K`]fhgWX`UZ`h`nk`Y]k`Y]hYfY`-bgd]fUh]cbgei`Y`Y`b`"

6]`X`b`UWX`k`Y]g.`G`i`h`hYfghc`W`z`D]l`UVUmz`K`_]`7ca`a`cbgz`fUffUfcffc`
#G`i`h`hYfghc`W`"Wc`a`

6Y`]YV`hYfY`B`UWX`f]WX`hY`b`

:`U`g`8`i`Y`g`j`Yfd`Uggh`Ugh`

f[]`b`Wh]cb`fX`z`g`z`]X`E`o`j`Uf`g`z`Z`g`1`X`"[`Y`h9`Ya`Y`bhg6`m`HU[`B`Ua`Y`fb`E`Q`\$`Q`
]Z`fX`"[`Y`h9`Ya`Y`bh6`m`X`f]X`E`f`Y`hi`fb`/`g`1`X`"W`fY`UhY`9`Ya`Y`bh`fb`E`/`g`"]X`1`
]X`/`g`"gfW`l`" `h`hd`g`.#`W`c`bb`Y`Wh`Z`U`W`V`cc`_"`b`Y`h`#`b`Sl`G`#`g`X`_"`g`.`I`Z`V`a` `1`%`
j`Y`fg]cb`1`j`" `&`/`Z`g`"d`U`f`Y`b`h`B`c`X`Y`"]b`g`Y`fh6`Y`Z`c`f`Y`f`g`z`Z`g`E`/`q`f`X`c`W`a`Y`bh`z`
f`g`W`f]d`h`f`z`f`Z`U`W`V`cc`_!`g`g`X`_f`E`E`/`

8YhU]`g`

6Ygi`WX`Yb`G]Y`i`bg`Ui`Z.`_fmdhc!bYk`g`Uh`