

7 fmdhc '5ggYh'A UbU[Yf'6]hk]gY`Y[h Dc`m[cb'fA 5H=7Ł: i bX'Ui Z

8 Ug`]b'GUb': fUbW]gWc`UbgÅgg][Y'8][]hU`5ggYh'A UbU[Ya Ybh
I bhYfbY\ a Yb'6]hk]gY'5ggYh'A UbU[Ya Ybh\Uh'X]Y
5i ZY[i b['gY]bYg'6]hk]gY'Dc`m[cb'fA 5H=7Ł: i bX'VY_Ubbh
[Y[YVYb"@Ui h'Y]bYf'cZZ]n]Y`Yb'DfYggYa]hY]'i b[ž'X]Y'a]h"
[YhY]'h'k i fXY'? fmdhc? UfhcZZ'ž'k]fX'XYf': cbXg'U`g
dfcZYgg]cbY`j Yfk U'hYhYg'5b`U[Y]bghfi a Ybh'X]YbYbž'XUg
XYb'k c`\UVYbXYb'?i bXYb'j cb'6]hk]gY'Ni [Ub['ni 'A 5H=7ž
XYf'bUh]j Yb'? fmdhck Å\fi b['XYg'Dc`m[cb!BYhmk Yf_gž
Yfa Ò[`]W\h"8 Ug'I bhYfbY\ a Yb'ghY`hY'ZYghž'XUgg'g]W\bi f
U__fYX]h]YfhY'6]hk]gY!?'i bXYb'ZØf
Df]j Uhd`Uhn]Yfi b[gnY]W\bi b[Yb'XYg'bYi Yb'DfcXi _hg'a]h
Y]bYf'A]bXYgh]bj Ygh]h]cb'j cb'%"\$\$\$\$'I G!8c`Uf'i bX
k ÒWYbh]W\Yb'F ØW_bU\ a Yb'ei U`Z]n]YfYb'_ØbbYb"9]b
Ui Z[Y\YbXYf'GhYfb'A Uhh<ci [Ubž'7\]YZ'þj Ygha Ybh'CZZ]Wf
VY]'6]hk]gYž'_ca a Ybh]YfhY'X]Y'9bhk]W_i b['i bX'gU[hYž'XUg
I bhYfbY\ a Yb'\UVY'g]W\ZØf'X]Y / Ua d^Y`]d/

8 Ug`]b'GUb': fUbW]gWc`UbgÅgg][Y'8][]hU`5ggYh'A UbU[Ya Ybh
I bhYfbY\ a Yb'6]hk]gY'5ggYh'A UbU[Ya Ybh\Uh'X]Y'5i ZY[i b[
gY]bYg'6]hk]gY'Dc`m[cb'fA 5H=7Ł: i bX'VY_Ubbh[Y[YVYb"

@Ui h'Y]bYf'cZZ]n]Y`Yb'DfYggYa]hY]'i b[ž'X]Y'a]h"
[YhY]'h'k i fXY'
? fmdhc? UfhcZZ'ž'k]fX'XYf': cbXg'U`g'dfcZYgg]cbY`j Yfk U'hYhYg
5b`U[Y]bghfi a Ybh'X]YbYbž'XUg'XYb'k c`\UVYbXYb'?i bXYb'j cb
6]hk]gY'Ni [Ub['ni 'A 5H=7ž'XYf'bUh]j Yb'? fmdhck Å\fi b['XYg
Dc`m[cb!BYhmk Yf_gž'Yfa Ò[`]W\h"

8 Ug'I bhYfbY\ a Yb'ghY`hY'ZYghž'XUgg'g]W\bi f'U__fYX]h]YfhY'6]hk]gY!
?i bXYb'ZØf'Df]j Uhd`Uhn]Yfi b[gnY]W\bi b[Yb'XYg'bYi Yb'DfcXi _hg
a]h'Y]bYf'A]bXYgh]bj Ygh]h]cb'j cb'%"\$\$\$\$'I G!8c`Uf'i bX
k ÒWYbh]W\Yb'F ØW_bU\ a Yb'ei U`Z]n]YfYb'_ØbbYb"

9]b`Ui Z[Y\YbXYf`GhYfb

A Uhh<ci [Ubž7\]YZ`b] Ygha Ybh`C Z]Wf`VY]`6]hk]gYž
ca a Ybh]YfhY`X]Y`9bhk]W`i b[`i bX`gU[hYž`XUg`i bhYfbY\`a Yb
\UVY`g]W\`Z0f`X]Y`5i ZY[i b[`Y]bYg` : cbXg`Z0f`A 5H=7`YbhgW\]YXYbž
XU`Dc`m[cb`XYb`8i fWVfi W\`VY]`XYf`@0gi b[`XYf`i bZ\`][_Y]hj cb
9h\YfYi a `VY]`XYf`@0gi b[`XYf`j]Y`j YfgdFYW\YbXghYb
5bk YbXi b[gZ\`Y`j cb`? fmdhc k À\fi b[Ybž`Y]bgW\`]Y» `]W\`8Y:]`ž
[YgW\UZ`h\`UVY`i bX`B: Hg"

G]h`d\`fYb`k i fXY`X]Y`5i ZFY[i b[`i a `X]Y`j]Y`j YfgdFYW\YbXghYb
5bk YbXi b[gZ\`Y`j cb`? fmdhcž`Y]bgW\`]Y» `]W\`8Y:]`i bX`B: Hgž
Xi fW\`X]Y`HUhgUW\Y`[YXÀa`dZž`XUgg`9h\YfYi a `Y]bZUW\`bcW\`b]W\`h
XUfUi ZUi g[Y`Y[h]ghž`U`Yg`ni `VYk`À`h][Yb`"J]Y`Y`UfVY]hYb`Ub
9h\YfYi a`!`?cb`_i ffYbhYbž`i a `X]Yg`ni ``0gYbž`UVYf`Dc`m[cb`\Uh`a`]h
Y]bYf`Y]bn][Ufh][`_ca`d`Ya`Ybh`fYb`@0gi b[ž`X]Y`X]Y
; YgW\k]bX][_Y]h`i bX`9Z]n]Ybn`j cb`9h\YfYi a `ghY][Yfhž`Y]bYb
8i fWVfi W\`Yfn]Y`h"

÷j YghcFYb`\UVYb`bUW\`X]YgYa``Ui ZghfYVYbXYb`GhYfb`[YZfU[h`A`]h
XYa` \Yi h][Yb`GhUfh`XYg`bYi Yb`6]hk]gY`Dc`m[cb` : i bX`ZfYi Yb`k]f
i bgž`÷j YghcFYb`k Y]hYf\`b`XUVY]`ni `Y`ZYbž`Ni [Ub[`ni `XYb
k UW\gYbXYb`A`0[`]W\`_Y]hYb`XYf`? fmdhc k À\fi b[`ni `Yf\`U`hYb"

K`À\`fYbX`XUg`B`Yhnk Yf`_`k Y]hYf`k`ÀW\ghž`\Uh`Dc`m[cb`Hcd!8Y:]!
i bX`B: H!Dfc`Y`_hY`VY[f0» hž`XUfi bhYf`C`dYbGYU`i bX`5Uj`Yž`ni
gY]bYa`^2`_cgmghYa`"8]Y`YI`cfV]hUbhYb` ; Ug[YV0\`fYb`i bX
G`_U`]YfVUf`_Y]hgd`fcV`Ya`Yž`a`]h`XYbYb`X]Y`9h\YfYi a`!6`c`W`W\U]b
_cb`Zfc`bh]Yfh]ghž`\UVYb`X]YgY`Df`chc`_c`Y`ni `X]YgYa`G`W\`f]hh
j`YfUb`Uggh"

GUbXYd`B`U]`k`U`ž`A`]hVY[f0bXYf`j`cb`Dc`m[cbž`_ca`a`Ybh]YfhY`XYb
A`Y]`YbghY]b`YVYbZU`g`a`]h`XYb`K`cfhYb.

K`]f`ZfYi Yb`i`bgž`XUgg`bi`b`Y]b`VfY]hYfYg`GdY`_hfi`a`U`_fYX]h]YfhYf
i`bX`]bg]hi`h]cbY`Yf`5b`Y[Yf`]b`XYb`A`5H=7!Hc`_Yb`]bj`Ygh]YfYb`i`bX
gc`ni`f`k`Y]hYfYb`9bhk]W_`i`b[`XYg`Dc`m[cb!^2`_cgmghYa`g`VY]hfU[Yb
_0bbYb`"Dc`m[cb`]gh`ni`Y]bYa`XYf`k`]W\`h][ghYb`6Ui`ghY]bY`j`cb

K YV' '[Yk cfXYb"8]Y'5i ZbU\ a Y]b'X]Y': cbXgdU`YhhY'j cb'6]hk]gY
]gh`Y]b' [fc» Ufh][Yf' ðX]_Uhc f'ZØf'i bgYfY`V]g\Yf][Y'5fVY]h'i bX
i bgYfYb': cfhgW\ f]hh"

A 5H=7`ÒZZYbh`]W\`a UW\Yb

6]hk]gY`ZfYi h'g]W\`Ui W\`XUfUi Z`XYb`Dc`m[cb': i bX'i bhYf`XYa
H]W_Yh' CH7EL`ÒZZYbh`]W\`ni`a UW\Ybž`k Ybb'i bX`k Ybb`Yf
VYfYW\h][h']gh"8UfØVYf`\]bUi g`Zi b[]Yfh`X]Y`7c]bVUgY`7i ghcXm
Hfi gh7ca dUbmž'@@7`U`g`J Yfk U\ fghY`Y`XYg`6]hk]gY`Dc`m[cb': i bX"

8Yf`J Yfa Ò[Ybgj Yfk U`hYf`j YfZØ[h`XYfnY]h'ØVYf`Y]b`j Yfk U`hYhYg
J Yfa Ò[Yb`f5l A Łj cb'ØVYf`%ž) `A]`]UfXYb`l G!8c`Uf'i bX`\UhhY
5bZUb[`XYg`J\ fYg`a Y\ fYfY`UbXYfY': cbXg`j YfÒZZYbh`]W\hž
XUfi bhYf`XYb`6]hk]gY`l b]gk Ud': i bXž`XYb`6]hk]gY`8Y:]`7fmdhc
ðXYl': i bX'i bX`a Y`f"

...

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`_fmdhc!bYk g"Uh