

# 7cga cg!9bhk ]W\_`Yf'=[ b]hY`g]Y\ h A UggYbYI cXi g`i bX`9bh`Uggi b[ Yb`U`g`79C! 9I ]hg

Nk Y]`k Y]hYfY`Hcd!: Ø\fi b[ g\_fÅZhY` \UVYb`ni gUa a Yb`a ]h  
79C`DYb[ `N\cb[ `XYb`7cga cg!9bhk ]W\_`Yf`j Yf`UggYbžj ]Yf  
A cbUH`bUWXYa `Yf`j cb` HYbXYfa ]bh`i a VYbUbbh`k i fXY"  
< ]bk Y]gY`Ui Z`9bh`Uggi b[ Yb`VY]`=[ b]hY`k i fXYb`Yfga U`g`ja  
A U]`ZU``Yb`[ Y`UggYbž`U`g`XYf`Y\Ya U`][ Y`79C` :Y`?k cb  
ni fØW\_\_Y`fhY`8 ]Y`XØghYfY`K Y``Y`j cb`9bh`Uggi b[ Yb`]b`XYf  
bXi ghf]Y`ØVYfgWk Ya a h`k Y]hYf\]b`X]Y`? fmdhc!@UbXgWk UZhž  
k cVY]`XYf`7cga cg!6`cW`W U]b!9bhk ]W\_`Yf'=[ b]hY`fY\Ya U`g  
HYbXYfa ]bh`X`Yf`Øb[ ghY`J Yf`\_`Y]bYfYf`]gh" `DYb[ `N\cb[ ž`79C  
j cb`=[ b]hY`ž`gU[ hY`: fY]hU[ ž`XUgg`Yf`X]Y`:]fa U`cZ]n]Y``  
j Yf`UggYb`\Uh"8 ]Y`A ]hUfVY]hYfnU\`XYg`i bhYfbY\`a Ybg  
k i fXY`i a `ØVYf`) \$`i` fYXi n]Yfhž`7c]b8Yg\_`VYf]Wk hYhY`Ua  
GUa ghU[ `i bhYf`6Yfi Z] b[ `Ui Z`nk Y]`Y\Ya U`][ Y`A ]hUfVY]hYf  
i bX`Y]bY`XYf`GUWY`bU\YghY\YbXY`E i Y``Y"/ Ua d^Y``]d/

- Nk Y]k Y]hYfY`Hcd!: Ø\fi b[ g\_fÅZhY`UVYb`ni gUa a Yb`a ]h 79C`DYb[ `N\cb[ `XYb`7cga cg!9bhk ]W\_`Yf`j Yf`UggYbž`j ]Yf A cbUH`Y`bUW`XYa `Yf`j`cb` HYbXYfa ]bh`i a VYbUbbh k i fXY"
- <]bk Y]gY`Ui Z`9bh`Uggi b[ Yb`VY]`≠ b]hY`k i fXYb`Yfgha U`g`]a A U]`ZU`Yb`[ `Y`UggYbž`U`g`XYf`Y\Ya U`][ `Y`79C`≠Y`?k cb ni fØW\_`Y`fhY

8]Y`XØghYfY`K Y`Y`j`cb`9bh`Uggi b[ Yb`]b`XYf`≠Xi ghf]Y ØVYfgW`k Ya a h`k Y]hYf\]b`X]Y`?fmdhc!@UbXgW`UZh`k cVY]`XYf 7cga cg!6`cW`W`U]b!9bhk ]W\_`Yf`≠ b]hY`fY\Ya U`g`HYbXYfa ]bh`XYf Øb[ ghY`J Yf`\_`Y]bYfYf`]gh"

DYb[ `N\cb[ ž79C`j`cb`≠ b]hYž`gU[ hY` : fY]hU[ ž`XUgg`Yf`X]Y` : ]fa U cZ]n]Y`j`Yf`UggYb`U`h"8]Y`A ]hUfVY]hYfnU\`XYg`l bhYfbY\`a Ybg k i fXY`i a `ØVYf`) \$`i`fYXi`n]Yfhž`7c]b8Yg\_`VYf]W`hYhY`Ua GUa ghU[ `i bhYf`6Yfi Z`b[ `Ui Z`nk Y]`Y\Ya U`][ `Y`A ]hUfVY]hYf`i bX Y]bY`XYf`GUW`Y`bU\YghY\YbXY`E i Y`Y`"

K Å\fYbX`Y]b][ `Y`Ybh`UggYb`k i fXYbž`[ ]b[ Yb`UbXYfY`ZfY]k`j`][ `]a 5i ghUi gW`[ `Y[ Yb`5VZ]bXi b[ Ybž`ZØ[ hY`XYf`6Yf]W`h`\]bni "

@Ui h`Y]bYa `l dXUH`j`ca` : YVfi Uf`U[ `X]Y`A ]hUfVY]hYfnU\`j`cb ≠ b]hY`VY]`%&\$"BUW`XYb`\_Øfn`]W`[ `Ya Y`XYhYb`9bh`Uggi b[ Yb \UVYb`gW`Åhni b[ gk Y]gY`ZUgh`\* \$`A ]hUfVY]hYf`XUg`l bhYfbY\`a Yb j`Yf`UggYb"

7c]b8Yg\_`gU[ hYž`nk Y]k Y]hYfY`i b[ YbUbbhY`Hcd!: Ø\fi b[ g\_fÅZhY gW`cggYb`g]W`N\cb[ `Ub`i bX`j`Yf`Y» Yb`≠ b]hY`"≠fY`5V[ `Àb[ `Y YfZc`[ Yb`j`]Yf`A cbUH`Y`bUW`XYa `l bhYfbY\`a Yb`i a VYbUbbh`j`cb HYbXYfa ]bh`U`g`HY]`Y]bYf`fYcf[ Ub]gUhc]gW`Yb`l a ghfi`\_hi`f]Yfi b[ "

8 Ug'l bhYfbY\ a Yb'k i fXY'&\$%( j cb'XYb'A ]hVY[ fØbXYfb' ðY?'k cb  
i bX'9h\Ub'6i W a Ub'[ Y[ fØbXYhi bX']ghj cf'U''Ya 'ZØf'gY]bY'Fc''Y  
VY]'XYf'; fØbXi b[ 'XYg'6'cW\_W\U]b!Dfchc\_c''g'7cga cg'VY\_Ubbh''

<Yi hY' ]gh'a Y]b''YhnhYf'HU[ 'VY]'=[ b]hY''J ]Y''Yb'8 Ub\_'ZØf'X]Y  
?Ua YfUXgW\Už'X]Y'k ]f'VY]a '5i ZVUi 'X]YgYg'^\_cgmghYa g  
[ YhY]'h'\UVYb''9g'k Uf'a ]f'Y]bY'9\ fYž'HY]'X]YgYg'HYUa g  
i bX'X]YgYf'7ca a i b]hmini 'gY]b''=W'k YfXY'X]W  
j Yfa ]ggYb''❤

'DYb[ 'N\cb[ 'f4 nWdYb[ '£%'>'>'>']'&\$&&

?k cb'j Yf']Y» 'gY]bY'Fc''Y'U'g'79C'ja ' ð\ f'&\$&\$ž'XU'Yf'6YXYb\_Yb  
\]bg]W\h]W\ 'XYf'5i gØVi b[ '\UhhY'ni 'j ]Y''5i hcf]hÅhUVYf'Yf'\_Y\fhY  
]a 'A U]'VY]'XYf': ]fa U'ni fØW\_'nk Y][ YhY]'h'gYdUfUhY'9]b\Y]hYb'  
=[ b]hY' i bX'BYk HYbXYfa ]bh''

9]bY'E i Y''Y'hY]'hY'7c]b8Yg\_'a ]hž'XUgg'X]Y'9bh'Uggi b[ Yb'Yfgha U'g  
k Å\ fYbX'?k cbg'F ØW\_\_Y\ f'ja 'A U]'Ub[ YXYi hY'h'k i fXYb''G]Y  
gU[ hYbž'8YhU]'g'ØVYf'X]Y'bYi Y' Cf[ Ub]gUh]cbgghfi \_hi f'nk ]gW\Yb  
=[ b]hY' i bX'BYk HYbXYfa ]bh'gY]Yb'a Y\ fYfY'K cW\Yb''Ub[ 'i b'\_Uf  
[ Yk YgYb''

6Yf]W\hYb'ni Zc'[ Y'Yf\]Y'hYb'X]Y'A ]hUfVY]hYf'X]Y'A Ô[ '\W\_Y]hž'g]W\  
VY]'BYk HYbXYfa ]bhini 'VYk YfVYb''8Yb'Yb][ Ybž'X]Y'X]Yg'b]W\h  
hUhYbž'k i fXY'[ YgU[ hž'XUgg'g]Y'Y]b[ Y'UXYb'k ØfXYbž'g]W\ 'Y]bYf  
ØVYfUfVY]hYhYb'J Yfg]cb'j cb'=[ b]hY'Ubni gW\ 'Y» Yb' 'Y]bYa  
I bhYfbY\ a Yb'bUa Ybg'7cga cg'7Ug\ž'XUg'X]Y'6]hWc]b!<UfX!: cf\_  
k ]XYfgd]Y[ Y'hž'X]Y'6]hWc]b'7Ug\ 'ja ' ð\ f'&\$%+ '\Yfj cfVfUW\hY''

6Yf]W\hYb'ni Zc'[ Y'gU[ hY'?k cbž'XUgg'b]W\h'U''Y'A ]hUfVY]hYf'X]Y  
?Øfni b[ 'j cfbY\ a Yb'k ØfXYb''

=[ b]hY`VY`UghYh`Xi fW`XYb`Ni gUa a YbVfi W`XYg  
7cga cg!DfY]gYg

8Yf`5VgWk i b[ `Ui ZXYb`? fmdhc k A\fi b[ ga Af\_hYb`gc``?k cbg  
i fgdf0b[ `]W`dfc[ bcgh]n]YfhYb`GhY`YbUVVUi `j YfgW`]a a Yfh  
\UVYb"

8Yf`bUhj] Y`Hc\_Yb`5HCA `j cb`7cga cg]gh`b`X]YgYa `X\`V]g\Yf`i a  
+` `i` [ YZU`Yb`i bX`]gh`U`Y]b`]a `YhnhYb`A cbUhi a `%` `i` `Ui Z, ž\$%`  
Ua `A cbhU[ `i a `) . \$ \$ `I \f`9H[ YZU`Yb`ž8UhYb`j cb`6`cW\_k cf\_g!  
: c fgW i b [ `nY][ h`Ub"

N\cb[ `[ UV`b]W`h`VY`\_Ubbhž`k Yf`]\a `U`g`79C`bUW`Zc`[ Yb`k ]fX`ž`k Ug  
X]Y`Gcf[ Y`b`A\fhY`ž`XUgg`X]Y` : 0\fi b[ `j cb`=[ b]hY`Ui ZXYa `Gd]Y`  
ghY`Yb`\_0bbhY``=[ b]hY`i bX`?k cb`Ubhk cfhYhYb`b]W`h`gc`Zcfh`Ui Z`X]Y  
5bZfU[ Y`j cb`6`cW\_k cf\_g`bUW`Y]bYa `?ca a YbhUf"

=[ b]hY`gW`]Y» h]g]W`Y]bYf`F`Y]\Y`UbXYfYf`\cW`\_Uf`A]h[ Yf`B`Ua Yb  
Ubž`X]Y`A ]hUfVY]hYf`YbhUggYbž`XUfi bhYf`7Y`g]i gž`6`cW\_ : ]ž  
7c]bVUgYž; Ya ]b]ž`7fmdhc`W`a `i bX`J`Ui `X"

8]Y`A Af\_hY`Z0f`? fmdhc k A\fi b[ Yb`\UVYb`]a `V]g\Yf][ Yb  
X\`fYg] Yf`Ui Z`\*`\$`i` `]\fYg`\_c``Y`\_h]j Yb`K YfhYg]j Yf`cfYbž`k cVY]`XYf  
Z0\`fYbXY`X][ ]hU`Y`J`Yfa 0[ Yb`gk Yfh`6]hW`]b`j cb`(`\*`` \$ \$ `` `Ui Zi bhYf  
&\$`\$\$\$` `` [ YZU`Yb`]gh"

8]Y`9fn`A\`i b[ `V`Y]Vh`V`A]f]gW`a ]h`U`Y`a ž`k Ug`a 0[ `]W`]gh`0]hW`]b  
df]W`f`Ub[ Y`Zfca Q&\$`\$\$\$`V]g`%\$`\$\$\$`i G!8c``Uf ž`gW`f]YVYb  
5bU`mghYb`j cb`8][ ]hU`5ggYh`b]j Ygha Ybh`A UbU[ Ya Ybh`]b`U`  
`YhnhYb`6Yf]W`h`` 5VYf`a UI ]a U`Yf`GW`a Yfn`]b`6]hW`]b`VYXYi hYh  
]a `5``[ Ya Y]bYb`a UI ]a U`Y`7\UbW``9g`k ]fX`Y]bY`NY]h`[ YVYbž`]b  
XYf`X]Y`bY[ Uh]j Yb`B`UW`f]W`hYb`Ui g`Ui ZYb"

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...

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8Yf`6Y]hfU[ `7cga cg`8Yj Y`cdYf`=[ b]hY`GYg`A Ugg`9I cXi g`UbX  
9bhUggi b[ Yb`U`g`79C`9I ]hg`]gh`\_Y]bY`Z]bUbn]Y`Y`6YfUhi b[ "

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`\_fmdhc!bYk g"Uh