

7c]bG\UfYg`Yf\À`h`VY\ÒfX`]WXY  
Ni gh]a a i b[ `ni f` , VYfbU\`a Y`j cb  
B Udc`Ycb`5ggYh`A UbU[ Ya Ybh

8]Y` , VYfbU\`a Y`Yfa Ò[ `]W`h`Yg`7c]bG\UfYgž]b`XYf`[ YgUa hYb  
9i fcdÀ]gWYb`l b]cb`ni`cdYf]YfYb` l bgYf`fY[ i`]YfhYf`GhUhi g  
]b`Y]bYf`k UW`gYbXYb`NU\`j cb` ; Yf]W`hgVUf`\_Y]hYb`]gh`Y]bY  
XYf`<Ui dhghÀf`\_Yb`j cb`7c]bG\UfYg žgU[ hY`XYf`79C`8]Y  
=bj Ygha YbhZ]fa U`ZØf`X][ ]hU`Y`J Yfa Ò[ Ybgk YfhYž`7c]bG\UfYgž  
[ UV`Ua`8]YbghU[ `VY`\_Ubbhž`XUgg`g]Y`X]Y` , VYfbU\`a Y`Y]bYg  
j cb`XYf`9I`fY[ i`]YfhYb`?fmdhci bhYfbY\`a Ybg`UV[ YgW`cggYb  
\Uhi bX`XUa`]h`X]Y`HØf`ZØf`X]Y` : ]fa U`ÒZZbYhž`i`a`i`\fY  
DfcXi`\_hY`i`bX`8]YbghY]ghi b[ Yb`]b`XYf`[ YgUa hYb`FY[ ]cb`ni  
j Yfa Uf`hYb`"BUW`9f\U`h`XYf` ; YbY\`a][ i b[ `Xi fW`X]Y  
ZfUbnÒg]gWY` : ]bUbnUi Zg]W`h`5A : `5a`GcbbhU[ `Uh  
7c]bG\UfYg`B Udc`Ycb`5ggYh`A UbU[ Ya Ybh`ØVYfbca`a`Ybž  
Y]bYb`XYf`YfghYb`X][ ]hU`Yb`J Yfa Ò[ Ybgj Yfk U`hYf`XYf`9I`ž`XYf  
i bhYf`XYf`9I`!F]W`h`]b]Y`ØVYf`/ Ua`d^Y``]d/

- 8]Y' , VYfbU\ a Y'Yfa Ò[ `]W\h'Yg'7c]bG\UfYgž' ]b'XYf  
[ YgUa hYb'9i fcdÀ]gW\Yb' l b]cb'ni' `cdYf]YfYb
- l bgYf'fY[ i `]YfhYf'GhUhi g']b'Y]bYf'k UW\gYbXYb'NU\`j cb  
; Yf]W\hgVUf\_Y]hYb']gh'Y]bY'XYf'<Ui dhghÀf\_Yb'j cb  
7c]bG\UfYg ž'gU[ hY'XYf'79C

8]Y' ðj Ygha YbhZ]fa U'ZØf'X][ ]hU'Y'J Yfa Ò[ Ybgk YfhYž'7c]bG\UfYgž  
[ UV'Ua `8]YbghU[ `VY\_Ubbhž'XUgg'g]Y'X]Y' , VYfbU\ a Y'Y]bYg'j cb  
XYf'9l `fY[ i `]YfhYb' ? fmdhci bhYfbY\ a Ybg'UV[ YgW\`cggYb'\Uh'i bX  
XUa ]h'X]Y' HØf'ZØf'X]Y': ]fa U'ÒZbYhž'i a `]\fY'DfcXi \_hY'i bX  
8]Ybgh'Y]ghi b[ Yb' ]b'XYf'[ YgUa hYb'F Y[ ]cb'ni' j Yfa Uf\_hYb"

B UW`9f\U'h'XYf'; YbY\ a ][ i b[ `Xi fW`X]Y'ZfUbnÒg]gW\Y  
: ]bUbnUi Zg]W\h'5A : `5a `GcbbhU[ ` \Uh'7c]bG\UfYg'B Udc`Ycb'5ggYh  
A UbU[ Ya Ybh'ØVYfbca a Ybž'Y]bYb'XYf'YfghYb'X][ ]hU'Yb  
J Yfa Ò[ Ybgj Yfk U'hYf'XYf'9l ž'XYf'i bhYf'XYf'9l !F ]W\h]b]Y'ØVYf'X]Y  
J Yfk U'hYf'U'hYfbUh]j Yf' ðj Ygha YbhZcbXg'fB ð A Ł'fY[ i `]Yfh'k ]fX"

8]Y' , VYfbU\ a Y' ghÀf\_h'XUg'5b[ YVch'j cb'7c]bG\UfYgž' ]bXYa `j cb  
B Udc`Ycb'Ybhk ]W\_Y'hY'5b`U[ YghfUHY[ ]Yb'ZØf'XYb'U`[ cf]h\ a ]gW\Yb  
<UbXY`i bX'\_Øbgh']W\Y' ðhY`][ Ybn'[ Ybi hnh'k YfXYbž'gU[ hY'XUg  
l bhYfbY\ a Yb' ]b'Y]bYf'9f'\_Àfi b[ "8Yf'GW\f]hh'Yfa Ò[ `]W\Y'Yg  
7c]bG\UfYg'Ui W\ž'gY]b'N]Y'ni' j YfZc`[ Ybž'g]W\`ni' `Y]bYf': i `!  
GYfj ]W\! ðj Ygha Ybh' i bX'<UbXY`g[ fi ddY'ZØf'X][ ]hU'Y  
J Yfa Ò[ Ybgk YfhY'ni' `Ybhk ]W\_Y'bž'X]Y']bbYf\U'V'Y]bYg'ghUf\_Yb  
fY[ i `Uhc]g]W\Yb'F U\ a Ybg'cdYf]Yfhž'\ ]Y» `Yg"

5`g`nYbn]YfhYg'l bhYfbY\ a Yb' i bhYf'5 ð A !F Y[ i `]Yfi b[ `]gh  
B Udc`Ycb'VYfYW\h][ hž'; YgW\ÀZhY' ]b'UbXYfYb'9l !A ]h[ `]YXghUUhYb  
Xi fW`XUg'gc[ YbUbbhY' DUggdcfh]b[ `ni' hÀh][ Yb"

GcVU`X'Yg'j cb'Y]bYa `XYf'9l !A ]h[ `]YXghUUhYb'fY[ i `]Yfh'k ]fXž

Yfa Ò[ `]WxhDUggdcfh]b[ `Y]bYa `ja `9i fcdÀ]gWXYb`K ]fhgWxUZhgfUi a  
fY[ ]ghf]YfhYb`l bhYfbY\`a Ybž]b`Y]bYa `UbXYfYb`GhUUhini  
cdYf]YfYbž`c\`bY`XUgg`Y]bY`k Y]hYfY` ; YbY\`a ][ i b[ `Xi fWx`X]Y  
bUh]cbU`Yb`FY[ i `]Yfi b[ gVY\`ÒfXYb`YfZcfXYf`]Wx`]gh"

8]Y`HfUbgU\_h]cb`gWx`]Y» h`Y]bY`ZUgh]g]YVYba`cbUh][ Y`?`cbgi`hUh]cb  
a ]h`XYf`FY[ i `]Yfi b[ gVY\`ÒfXYb`UWx`XYf` , VYfbU\`a Y`j`cb  
BUdc`Ycb`Xi fWx`7c]bG\`UfYg`a ]h`G]hni]b`>fgYm]a`8YnYa`VYf`UV"  
5a`'`\$`Bcj`Ya`VYf`YhnhYb`>U\`fYg`gWx`cgg`7c]bG\`UfYg`Y]bYb  
?Ui`Z]`YfhfU[ `UVž`i`a`BUdc`Ycb`i`bX`gY]bY`HcWx`hYf[ YgY`gWxUZhYb  
j`c`gh`ÀbX][ `ZØf`%(`ž)`A`]]`cbYb`8c`Uf`ni`Yfk`YfVYb`"8]Y  
HfUbgU\_h]cb`k`i`fXY`Yhk`Ug`a`Y\`f`U`g`nk`Y]`K`cWxYb`gd`ÀhYf  
UV[ YgWx`cggYbž`k`cVY]`X]Y` ; YbY\`a ][ i b[ `XYf`ZfUbn`Òg]gWxYb  
5i`Zg]WxhgVY\`ÒfXYb`cWx`Ui`gghUbX"

K`À\`fYbX`X]YgYf`NY]h`\`Uh`X]Y`9i`VYXYi`hYbXY`fY[ i`Uhc]gWxY  
YbXYfi`b[ Yb`YfZU\`fYbž`Y]bgWx`]Y» `]Wx`Y]bYf`k`Y[ k`Y]gYbXYb  
 ; YbY\`a ][ i b[ `Xi fWx`dc`]h]gWxY`9b`hgWxY]Xi`b[ ghf`À[ Yf`ZØf`XUg  
 ; YgYhn`ØVYf`A`Àf`hY`ZØf`?`fmdhc!`5ggYhg`fA`]75`È`]b`XYf`j`Yf[ Ub[ YbYb  
K`cWxY`"A`]75`ghfYVh`i`bhYf`UbXYfYa`X]Y`l`a`gYhni`b[ `j`cb  
5i`Zg]WxhgVYgh]a`a`i`b[ Ybž`J`YfVfUi`WxYfgWx`i`hni`bX  
l`a`k`Y`hgWx`i`hna`U»`bU\`a`Yb`Ub"

8]Y`dc`]h]gWxYb`9b`hgWxY]Xi`b[ ghf`À[ Yf`\`UVYb`g]Wx`9b`XY`YhnhYb  
A`cbUhg`Ui`Wx`Ui`Z`Y]bY`bYi`Y` ; YgYhnYgj`cf`U[ Y`[ YY]b][ hž`X]Y`XUfUi`Z  
UVn]Y`hž`?`fmdhc! ; Y`Xk`ÀgWxYU\_h]j`]h`ÀhYb`Y]bni`X`Àa`a`Ybž]bXYa  
6`ÒfgYb`i`bX`XYf[ `Y]WxYb`j`YfdZ]Wx`hYh`k`YfXYbž`?`i`bXYbXUhYb`ØVYf  
HfUbgU\_h]cbYb`c\`bY`A`]bXYghgWx`k`Y`Y`ni`gUa`a`Y`b`i`bX`ni  
gYbXYb"

B`UWx`XYb`Øb[ ghYb`9fY][ b]ggYb`]a`8][ ]hU`!`5ggYh!`GY`hc`f`k`Uf`Yg  
b]Y`\_`UfYfž`XUgg`Y]bY`ghUf`Y`FY[ i `]Yfi b[ `YfZcfXYf`]Wx`]ghž`XUa`]h  
?`fmdhc`[ YXY]\`Yb`\_`Ubb`ž`gU[ hY`>`Ub!`A`Uf]Y`A`c[ bYhh]ž`79C`j`cb  
7c]bG\`UfYgž]b`XYf`9f`\_`Àfi`b[ `i`bX`j`Yfk`]Yg`Ui`Z`X]Y`Øb[ ghYb  
A`Uf`\_`hni`fVi`YbnYbž`X]Y`Xi`fWx`XYb`6`Ub`\_`fc`h`X`Yg`?`fmdhc!  
?`fYX]h[ YVYfg`Ui`g[ Y`Ògh`k`i`fXYb`5`ba`Y`Xi`b[ Yb`i`bX  
VfUbWxYbVYnc[ YbY`9`b`h`Uggi`b[ Yb"

I bgYf'fY[ i `]YfhYf'GhUhi g']b`Y]bYf'k UWgYbXYb`NU\`j cb  
; Yf]W\hgVUf\_Y]hYb`]gh`Y]bY`XYf`<Ui dhgh`f\_Yb`j cb`7c]bG\UfYg/Yg  
VYfi \][ h'i bgYfY`?i bXYb`i bX`XYa cbghf]Yfh'i bgYfY`D`AbYž'9i fcdUg  
8][ ]hU`!5ggYh!GY\_hcf`Ubni ZØ\fYb ž'gU[ hY`XYf`79C"

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< c`Yb`G]Y`g]W\`YXYb`5VYbX`X]Y`VYghYb`? fmdhc!  
BYi ][ \_Y]hYb`i bX`9f\_Yb`bhb]ggY`XYg`HU[ Yg`]b`=fYb  
DcghY]b[ Ub[ ""

---

8Yf`6Y]hfU[ `7c]bG\UfYg`Yf\`h`fY[ i `Uhc]gWYg`B]W\_Yb`ni f  
, VYfbU\`a Y`j cb`BUdc`Ycb`5ggYh`A UbU[ Ya Ybh`]gh`\_Y]bY  
Z]bUbn]Y`Y`6YfUhi b[ "

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`\_fmdhc!bYk`g"Uh