

7A 9'; fci d'ZØ\fh'A]_fc!6]hWc]b'i bX'9h\Yf! C dh]cbYb'Y]b

8]Y'5b[YVchY'k YfXYb'Yg'< ĀbX'Yfb'Yfa Ò['WXYbž
a Uf_hVYk Y[YbXY'9fY][b]ggY'a]h[fÒ» YfYf'DfĀn]g]cb
UVni g]WXYfbž'gc'XYf' ['cVU'Y '@Y]hYf'ZØf'5_h]Yb!'i bX
8Yj]gYbdfcXi _hY'XYf'7A 9'; fci d'8]Y'7A 9'; fci d'\Uh]a
j Yf[Ub[YbYb'Ā\f'XUa]h'VY[cbbYbž'A]Wfc!6]hWc]b!'i bX
A]Wfc!9h\Yf!: i hi fYg!?cbhfU_hY'Ubni V]YhYb'8]Y'HYfa]bVÖfgY
7A 9'; fci d'k]fX'X]YgYb'A cbUh'C dh]cbYb'Ui Z'A]Wfc!6]hWc]b!
i bX'9h\Yf!: i hi fYg'Y]bZØ\fybž'i a 'a Y\f'< ĀbX'Yfb'Ni [Ub['ni
gc`WXYb'Āghfi a YbhYb'a]h'Bca]bU'_Ud]hU`ni 'Yfa Ò['WXYb"
8]Y'C dh]cbg_cbhfU_hYž'X]Y'Ua ' &, "A Āfn'Y]b[YZØ\fh'k YfXYb
gc`Ybž'k YfXYb'Y]b'NY\bhY`XYf'; fÒ» Y'j\fyf'ni [fi bXY
`Y[YbXYb'Hc_Yb'VYhfU[Yb"7A 9'ZØ\fhY'a 'Ā\f'&\$&\$'6]hWc]b!
: i hi fYg!?cbhfU_hY'a]h'Y]bYf'; fÒ» Y'j cb'ZØbZ'6]hWc]b'Y]b"
: i hi fYg'YfZcfXYfbž'XUgg'XYf'? Āi ZYf'Y]bYb'J Yfa Ò[Ybgk Yfh
ni / Ua d^Y`]d/

- 8]Y`5b[YVchY`k YfXYb`Yg`<ÅbX`Yfb`Yfa`Ò[`]WXYbž
a`Uf_hVYk`Y[YbXY`9fY][`b]ggY`a`]h[fÒ» YfYf`DfÅn]g]cb
UVni`g]WXYfbž`gc`XYf[`cVU`Y`@Y]hYf`ZØf`5_h]Yb!`i`bX
8Yj`]gYbdfcXi`_hY`XYf`7A`9`; fci`d`
- 8]Y`7A`9`; fci`d` \Uh`a` `j`Yf[Ub[YbYb`↵\f`XUa`]h
VY[`cbbYbž`A`]Wfc!6]hWc]b!`i`bX`A`]Wfc!9h\Yf!:`i`hi`fYg!
?cbhfU_hY`Ubni`V]YhYb`

8]Y`HYfa`]bVÒfgY`7A`9`; fci`d`k`]fX`X]YgYb`A`cbUh`C`dh]cbYb`Ui`Z
A`]Wfc!6]hWc]b!`i`bX`9h\Yf!:`i`hi`fYg`Y]bZØ\`fYbž`i`a` `a` Y`f`<ÅbX`Yfb
Ni` [Ub[`ni`gc`WXYb`↵ghfi`a` Yb`hYb`a`]h`B`ca`]bU`_Ud]hU`ni
Yfa`Ò[`]WXYb`"

8]Y`C`dh]cbg`_cbhfU_hYž`X]Y`Ua` `&`,`" `A`Åfn`Y]b[YZØ\`fh`k`YfXYb`gc``Ybž
k`YfXYb`Y]b`NY\`bhY``XYf`; fÒ» Y`j`\`fYf`ni` [fi`bXY``]Y[YbXYb`Hc`_Yb
VYhfU[Yb`"7A`9`ZØ\`fhY`ja` `↵\f`&\$`\$`6]hWc]b!:`i`hi`fYg!`?cbhfU_hY`a`]h
Y]bYf`; fÒ» Y`j`cb`ZØbZ`6]hWc]b`Y]b`"

:`i`hi`fYg`YfZcfXYfbž`XUgg`XYf`?`Ài`Zf`Y]bYb`J`Yfa`Ò[`Yb`gk`Yfh`ni
Y]bYa` `VYgh]a`a`hYb`NY]hdi`b`_h`_Ui`Zhž`k`À\`fYbX`C`dh]cbYb`Y]bYa
5b`Y[Yf`XUg`F`YW`h[YVYbž`UVYf`b]W`h`X]Y`DZ]W`hž`Y]bYb
J`Yfa`Ò[`Yb`gk`Yfh]j`cf`5V`Ui`Z`XYg`?`cbhfU_hg`ni` `_Ui`Z`Yb`c`XYf`ni
j`Yf`_Ui`Z`Yb`"

8]Y`7A`9`; fci`d`VY[Ubb`&\$`%`+`a`]h`XYa` `5b[YVchj`cb`6]hWc]b!
:`i`hi`fYg!`?cbhfU_hYb`i`bX`ZØ\`fhY``Y`hnhYg`↵\f`A`]_fc!6]hWc]b!:`i`hi`fYg!
?cbhfU_hY`a`]h`6UfUi`g[`Y]W`ja` `K`Yfh]j`cb`Y]bYa` `NY\`bhY``Y]bYg
6]hWc]b]bg`Y]b`"8Yf`8Yf]j`UhYa`Uf`_h[]b[`ja` `B`cj`Ya`VYf`XUni`ØVYfž
A`]_fc!9h\Yf!:`i`hi`fYg`\]bni`ni`ZØ[Ybž`XU`X]Y`@ei`]X]h`Åh`]b`9h\Yf!
:`i`hi`fYg`VY`XYb`5b`Y[Yfb`ghYh][`ni`bU`a` `"

9hk`U`)`ž&`A`j``]cbYb`A`]Wfc!6]hWc]b!`i`bX`A`]Wfc!9h\Yf!:`i`hi`fYg!

?cbhfU_hY`UVYb`Ui h`H]a`A W7ci fhž; `cVU`<YUX`cZ`9ei]hmiUbX
: cfY][b`9I WUb[Y`DfcXi Wg`VY]`XYf`7A`9; fci dž]b`k`Yb][Yf`U`g
Y]bYa``U\`f`XYb`6Yg]hnYf`[Yk`YW`gY`h"

5i ZVUi YbX`Ui Z`XYf`Gh`Af`_Y`i bX`@]ei]X]h`h`XYf`ni [fi bXY
`]Y[YbXYb`?cbhfU_hY`k`YfXYb`i`bgYfY`C`dh]cbYb`]b`A`_]fc[f0»Y`Yg
<`AbX`Yfb`Y`XYf`; f0»Y`Yfa`0[`]W`Yb`ž`a`Uf`_h`VYk`Y[YbXY`9fY][b]ggY
a`]h[f0»YfYf`Df`An]g]cb`i`bX`:`YI`]V`]h`h`Y`ZZ]n]Ybh`UVni`g]W`Yfb`c`XYf
]\f`9b[U[Ya`Ybh`Ui`Z`XYa``?fmdhc`k`A`fi`b[ga`Uf`_h`ni`c`dh]a`]YfYb`ž
gU[hY`A`W7ci`fh[Y[Yb0VYf`6`c`W`k`cf`_g`]b`Y]bYa``9a`U`"

8U`<`AbX`Yf`_i`fn`Ui`Z`YbXY`C`dh]cbYb`VYj`cfni`[Yb`ž`i`a``F`]g]_Yb`ni
a`UbU[Yb`ž`k`]fX`X]Y`A`Uf`_hY]b`Z0\fi`b[`Ui`h`A`W7ci`fh`k`0W`Yb`h`]W`Y
5V`Ui`ZnY]hYb`Z0f`A`_]fc!`?fmdhc`!C`dh]cbYb`Ua``A`cbhU[ž`A`]hk`c`W
i`bX`:`fY]hU[`VY]b`U`hYb`"

: 0\fi`b[g`_f`A`ž`hY`j`cb`; YbYg]g; `cVU`HfUX]b[ž`7i`a`VYf`UbX`i`bX
5_i`bU`8][]hU`5ggYhg`gU[hYb`ž`XUgg`]fY`:`]fa`Yb`@]ei]X]h`h`
VYfY]hghY`Yb`k`YfXYb`"

K`]f[`Ui`VYb`ž`XUgg`C`dh]cbYb`Ui`Z`X]YgY`J`Yfhf`A[Y`VYghY`YbXYb
A`Uf`_hY]`bY`a`Yfb`a`Y`f`:`YI`]V`]h`h`VY]`XYf`Gi`W`Y`b`UW`Y]bYa
_cg`hYb`Y`ZZ]n]YbhYb`9b[U[Ya`Ybh`Yfa`0[`]W`Yb`i`bX`XYb`A`Uf`_h`Z0f
bYi`Y`HY]`bY`a`Yf`0Zb`Yb`k`YfXYb`ž`X]Y`Y]bY`[fUbi`UfYfY
8]a`Ybg]cb]Yfi`b[`VYj`cfni`[Yb`ž`gU[hY`x`b`<Uff]gž`79C`j`cb
5_i`bU`ž]b`Y]bYf`9f`_`A`fi`b["

8]Y`9]b`Z0\fi`b[`YfZc`[hž`b`UW`XYa``X]Y`7A`9; fci`d`Ua``A`cbhU[`nk`Y]
bYi`Y`F`YZfYbn`_i`fgY`Z0f`6]hW`b]b`i`bX`9h`Yf`Y]b[Y`Z0\fh`\U`hž`X]Y
Y]bYb`h`A[`]W`Yb`F`YZfYbn`_i`fg`XYg`I`G!8c`Uf`!DfY]gYg`XYf`VY]XYb
X][]hU`Yb`J`Yfa`0[Yb`gk`YfhY`]YZYfb`ž`XYf`i`a``%`*`.\$`\$`I`f`9H
j`Yf0ZZYb`h`]W`h`k`]fX`"

K`]f`gd`fY`W`Yb`gh`AbX][`a`]h`?i`bXYb`i`bX`A`Uf`_hY]`bY`a`Yfb`i`bX
\0fYb`]b`Yb`ni`ž`i`a`bYi`Y`K`Y[Y`ni`Z]bXYb`ž`]bYb`VY]a`i`a`[Ub[
a`]h`?fmdhc`k`A`fi`b[gf]g]_Yb`ni`Y`ZYb`ž`gU[hY`A`W7ci`fh`i`bX`Y`b`hY
Yg`UV`ž`VYgh]a`a`hY`ni`_0b`ž][Y`?fmdhc`d`fc`Xi`_hY`ni`hY]`Yb`ž`Ub`XYbYb
XUg`I`bhYfbY`a`Yb`UfVY]hYh`"

8]Y'Dcgh!7A 9!; fi ddY'ni f'9]bZØ\fi b['j cb'A]Wfc'6]hWt]bž'9h\Yf
C dh]cbg']gh'_Y]bY'Z]bUbn]Y`Y'6YfUhi b["

8YhU]`g

6Ygi W\Yb'G]Y'i bg'Ui Z.'_fmdhc!bYk g"Uh