

7\U]bU`mg]g`Yf_Ybbh`g][b]Z]_UbhYb
K Ug\!HfUX]b[`a]h`B: Hg` `BYk g

7\U]bU`mg]gž`Y]bY`XYf`ZØ\ fYbXYb
K]fhgW\UZhgd fØZ] b[g[YgY`gW\UZhYb`ZØf`6`cW_W\U]b`i bX
? fmdhc k À\fi b[Ybž`\Uh`Y]bYb`6Yf]W\h`YfUi g[Y[YVYbž`XYf
5bnY]W\Yb`ZØf`Yf\YV`]W\Y`K Ug\!HfUX]b[!5_hj]]hÀhYb`a]h
B: Hg`Ui ZnY][h`6Y]`X]YgYb`CdYfUh]cbYb`j Yf_Ui ZYb`Y]b][Y
5_hyi fY`]\fY`JYfa Ò[Ybgk YfhY`YZY_hj] `Ub`g]W\`gY`Vghž`a]h
XYf`5Vg]W\hž`XYb`A]bXYghd fY]g`XYf`B: Hg`ni `Yf\Ò\Ybž`i a `g]Y
gdÀhYf`ni `Y]bYa ` \Ò\YfYb`DfY]g`ni `j Yf_Ui ZYb`"8]YgY
K UgW\hÀh][_Y]h`k Uf`YXcW`Ui Z[fi bX`XYf`; Ug_cghYb`b]W\h
]a a Yf`fYb`hUVY`"K Ug\`HfUX]b[`a]h`B: Hg`]gh`fYU`ž`gU[h
7\U]bU`mg]g`9]b`bYi Yf`6Yf]W\h`Ui g[Y[YVYb`j cb`7\U]bU`mg]gž
Y]bYf`XYf`ZØ\ fYbXYb`K]fhgW\UZhgd fØZ] b[g!`i bX`HfUW_]b[!
:]fa Yb`]a `6YfY]W\`? fmdhcž`\Uh` Yf\YV`]W\Y
K UgW\U_hj]]hÀhYb`Ui ZXYa `B: H!A Uf_h`ZYgh[YghY`"h`8]YgY
5_hj]]hÀhYb`\UVYb`XUg`N]Y`ž`Y]b`B: H`k Yfhj c`Yf`ni
/ Ua d^Y`d/

7 \ U]b U`mg]gž`Y]b Y`XYf`ZØ\ fYbXYb
K]fhgWk UZhgd fØZi b[g[YgY`gWk UZhYb`ZØf`6`cW_Wk U]b`i bX
? fmdhc k Å\ fi b[Ybž`\Uh`Y]bYb`6Yf]Wk h`\YfUi g[Y[YVYbž`XYf
5bnY]Wk Yb`ZØf`Yf\YV`]Wk Y`K Ug\!HfUX]b[!5_h]j]hÅhYb`a]h
B: Hg`Ui ZnY][h`6Y]`X]YgYb`CdYfUh]cbYb`j Yf_Ui ZYb`Y]b][Y
5_hYi fY`]\fY`J Yfa Ò[Ybgk YfhY`YZZY_h]j `Ub`g]Wk `gY`Vghž`a]h
XYf`5Vg]Wk hž`XYb`A]bXYghdfY]g`XYf`B: Hg`ni `Yf\ Ò\Ybž`i a
g]Y`gdÅhYf`ni `Y]bYa ` \ Ò\YfYb`DfY]g`ni `j Yf_Ui ZYb`"8]YgY
K UgWk hÅh][_Y]h`k Uf`^YXcWk `Ui Z[fi bX`XYf`; Ug_cghYb`b]Wk h
]a a Yf`fYbhUVY`"

K Ug\ `HfUX]b[`a]h`B: Hg`]gh`fYU`ž`gU[h
7 \ U]b U`mg]g

9]b`bYi Yf`6Yf]Wk h`Ui g[Y[YVYb`j cb`7 \ U]b U`mg]gž`Y]b Yf`XYf
ZØ\ fYbXYb`K]fhgWk UZhgd fØZi b[g!`i bX`HfUW_]b[!:]fa Yb`]a `6YfY]Wk
? fmdhcž`\Uh` Yf\YV`]Wk Y`K UgWk U_h]j]hÅhYb`Ui ZXYa`B: H!A Uf_h
ZYgh[YghY`h`8]YgY`5_h]j]hÅhYb`\UVYb`XUg`N]Y`ž`Y]b`B: H`k Yfhj c`Yf
ni `a UWk Ybž`]bXYa `Yg`XYb`5bgWk Y]b`ZfØ\YfYf`J Yf_Åi ZY`Yfk YW_h`
A]h\]ZY`XYf`6`cW_Wk U]b!5bU`mgY`_cbbhY`XUg`l bhYfbY`a Yb`*&
6Ybi hnYf`Yf_YbbYbž`X]Y`a Y`f`U`g`&) `A U`B: Hg`Ub`gY`Vgh
Z]bUbn]YfhY`5XfYggYb`j Yf_Ui Zh`UVYb"

8]Y`U_h]j ghY`5XfYggY`]b`X]YgYb`5_h]j]hÅhYb`\Uh`X]YgYg`J YfZU`fYb
ØVYf`, \$\$`A U`Xi fWk [YZØ\fhž`UVYf`Yg`\Uh`ZØf`gY]bYb`6Yg]hnYf`cXYf
gY]bY`6Yg]hnYf`_Y]bY`gY`f`[i hYb`9f[YVb]ggY`[YVfUWk h`5i Z[fi bX
XYf`; Ug[YVØ\ fYb`k Uf`XYf`DfY]g`XYf`HfUbgU_h]cbYbž`X]Y`ni f
9fa Ò[`]Wk i b[`X]YgYf`6Yk Y[i b[Yb`[YhÅh][h`k i fXYbž`Yf\YV`]Wk
\ Ò\Yf`U`g`XYf`Ui g`XYb`J Yf_Åi ZYb`Yfn]Y`hY`; Yk]bb`"8Ya`6Yf]Wk h
ni Zc`[Y`\Uh`X]Y`5XfYggY`ØVYf`, "\$\$\$`l G!8c`Uf`j Yf`cYb"

...

F Yb hUV]`]hÅh`i bX`F YWk hgghUhi g

8]Y`K Ug\!HfUX]b[!5_h]j]hÅhYb`a]h`B: Hg`k UfYb`YXcW`]bg[YgUa h
VYhfUW`hYhidfcZ]hUVY`ž`k cVY]`a Y`fYfY`5XfYggYb`A]`cbYb
Y]bbU`a Yb`"8 Ug`l bhYfbY`a Yb`ghY`hY`ZYghž`XUgg`%%\$`5XfYggYbž
X]Y`Ub`X]YgYb`5_h]j]hÅhYb`VYhY`][h`k UfYbž`a Y`f`U`g; ", \$\$"\$\$\$`I G!
8c`Uf`Ub`; Yk]bb`Ui g`XYa`K UgW`U`bXY`Yfn]Y`hYb"

8Yf`fYW`h]W`Y`GhUhi g`XYg`K UgW`U`bXY`g`Ui Z`B: H!A Åf`hYb`]gh
bUW`5b[UVYb`XYf`:]fa U`b]W`h`_`Uf`"8]Y`?YhhYbUbU`mgY`VYgU[h

8Yf`B: H!K UgW`U`bXY`YI]gh]Yfh`]b`Y]bYa`XØghYfYb
FYW`hg[YV]Yh`K Å`fYbX`K Ug\!HfUX]b[`]b`_`cbj Ybh]cbY`Yb
K YfhUd]YfYb`i bX`: i hi fYg`j YfVchYb`]ghž`a i gg`K Ug\
HfUX]b[`a]h`B: Hg`bcW`; Y[YbghUbX`Y]bYf
8i fW`gYhni b[g`_`U[Y`gY]b"

8]Yg`_`ÒbbhY`g]W`Y`XcW`Å`bXYfbž`k Ybb`B: Hg`]a`a Yf`VY`YVhYf
k YfXYb`"A]h`XYa`**9l d`cg]cb`j** cb`B: Hg`]a`a`Å`f`&\$&%`i bX`a Y`fYfY
l bhYfbY`a Ybž`X]Y`VY[]bbYbž`B: Hg`]b`]fY`; YgW`Å`Znga`cXY`Y`ni
]bhY[f]YfYbž`_`ÒbbhYb`: Å`Y`j`cb`K Ug\!HfUX]b[`X]Y
5i Za Yf`gUa`_`Y]h]j`cb`5i Zg]W`hgVY`Å`fXYb`Ui Z`XYf`[Ubnyb`K Y`h`Ui Z
g]W`n]Y`Yb"

8 Ug`l bhYfbY`a Yb`YbhXYW`hY`Ui W`VY[fYbny`Y: Å`Y`j`cb
; Y`Xk ÅgW`Y`a]h`B: Hgž`X]Y`U`i`d`hgÅW`]W`j`cb`VYhfØ[Yf]gW`Yb
5XfYggYb`ghUa`a`hYb`"7`U]bU`mg]g`VYgW`f]YV`X]YgY`5_h]j]hÅh`U`g
HfcdZYb`Ui Z`XYb`Y]Y»Yb`GhY]b`]a`J`Yf[`Y]W`ni`XYf`A`Yb[Yž`X]Y
]a`Å`f`&\$&%`a]h`?fmdhck Å`fi`b[`[Yk UgW`Yb`k`i`fXY"

*K Ug`XYb`_`Yb`G]Y`ØVYf`XYb`6Yf]W`h`j`cb`7`U]bU`mg]g`ØVYf
B: H!VYnc[YbYb`K Ug\!HfUX]b[3`GU[Yb`G]Y`Yg`i`bg`]a
?`ca`a`YbhUfVYfY]W`i`bhYb"*

Gyf[]c'; ÒgWxYb_c'

Gyf[]c'gh'Y]b'? fmdhc k Å\fi b[g'ci fbU'gh'a]h'G]hn']b'J YbYni Y`U" '9f'VYgW fY]Vh'g]Wx
gY`Vgh`U`g`gdÅh]a`Gd]Y`i bX`hfUh]b`X]Y'? fmdhcgd\ÅfY`Y]bž`U`g`XYf`DfY]gUbgh]Y[`]a
8YnYa VYf`&\$%+`ghUhhZUbX" '9f`\UhY]bYb`<]bhYf[fi bX`U`g`7ca di hYf]b[Yb]Yi fž`YVh]b
J YbYni Y`U`i bX`]gh`Ui Z'gcn]U`Yf`9VYbY`j`ca`? fmdhc k Å\fi b[gVcca`VYhfcZZYb" '9f
V]YhYh`Y]bY`UbXYfY`G]Wxhk`Y]gY`ØVYf`XYb`? fmdhc!9fZc`[`i bX`k`jY`Yg`XYb`Yb][Yb`Å`] Zhž
X]Y`_Y]b`6Ub`_cbhc`ÅUVYb`i bX`i bhYfj Yfgcf[h'g]bX"

6]`XbUWx k Y]g. `G\i hYfghcW_ž`D]l UVUmž`K]_]7ca a cbg

6Y`]YVhYfY`B UWx f]Wx hYb

: U`g`8i`Yg`j YfdUggh`Å Ugh

f[bWh]cbfXž`gž`]XŁ`o`j`Uf`^gž`Z`g`1`X"[Yh9`Ya Ybhg6mHU[BUa YfgŁQ\$Q'
]Z'fK"[Yh9`Ya Ybh6mXf]XŁ`fYhi fb/`g`1`X"WfYUH9`Ya YbhfgŁ/`g"]X`1
]X/`g"gfWl`"Åhhdg.##ÅcbbYWh"ZUWVcc_"bYh#YbSl`G#gX_"`g. l ZVa`1`%/
j`Yfg]cb1`j`" "&"/Z`g"dUfYbhBcXY"]bgYfh6Y ZcfYfłgž`Z`gŁ/qfKcW a Ybhž
f]gWf]d hfž`fZUWVcc`!`ggX`fłŁ/

8YhU]`g

6Ygi WxYb`G]Y`i bg`Ui Z. `_fmdhc!bYk`g"Uh