

7U`]Zc fb]U`8A J`ghY``h'gY]bY`H]hY``Ui Z`X]Y
6`cW_WX U]b` `6`cW_WX U]b

8Ug`8YdUfha Ybh'cZ'A chcf'J Y\]WYg'fBA J Ł']b`?U`]Zc fb]Yb
ZØ\fh'Y]b`Dfc`Y_h'Xi fW ž'i a`U`Y`gY]bY`H]hY``ni`X][]hU`]g]YfYb
i bX`g]Y`]b`Y]bY`6`cW_WX U]b`ni`Vf]b[Yb" `8Ug`Dfc`Y_hž`XUg`X]Y
HYncg!6`cW_WX U]b`j Yfk YbXYb`k]fX`i bX`j cb`C I \YUX`5`d\Už
Y]bYa`?fmdhc!9bhk]W_Yfi bhYfbY\ a Ybž'i bhYfghØhnh`k]fXž
gc``Yg`6Ybi hnYfb`Yfa Ò[`]WYbž`H]hY``]b`Ni`_i bZi`U`g`B: Hg`ni
ØVYfhfU[Yb" ` ðbcj Uh]cb`_ca a h'ni a`8A J`]b`?U`]Zc fb]Yb`8Ug
8YdUfha Ybh'cZ'A chcf'J Y\]WYg'fBA J Ł']b`?U`]Zc fb]Yb`UfVY]hYh
XUfUbž` ðbcj Uh]cb`]b`gY]bY`5i Z[UVYb`ni`Vf]b[Ybž`]bXYa`Yg
gY]bY` : i b_h]cbYb`XYnYbhfU`]g]Yfh"@Ui h`5`Um; i dhUž`XYa
7\]YZ`8][]hU`C ZZ]Wf`XYg`8A J`]a`6i bXYgghUUhž`]gh`X]Y
 ðgh]hi h]cb`XYfnY]h`XUVY]ž`U`Y`]\fY`fY[]ghf]YfhYb`H]hY``]b`X]Y
 / Ua d^Y``]d/

8 Ug'8 YdUfha Ybh'cZ'A chcf'J Y\]WYg'fBA J Ł']b'?' U`]Zc fb]Yb
Z0\ fh'Y]b'Dfc'Y_h'Xi fWł'ž'i a 'U''Y'gY]bY'H]hY''ni
X][]hU`]g]YfYb'i bX'g]Y']b'Y]bY'6`cW_łU]b'ni 'Vf]b[Yb''8 Ug
Dfc'Y_h'ž'XUg'X]Y'HYncg!6`cW_łU]b'j Yfk YbXYb'k]fX'i bX
j cb'CI\YUX'5`d\Už'Y]bYa '? fmdhc!
9bhk]W_`Yfi bhYfbY\`a Ybž'i bhYfghØhnh'k]fXž'gc``Yg
6Ybi hnYfb'Yfa Ø[`]WłYbž'H]hY'']b'Ni _i bZh'U'g'B: Hg'ni
ØVYfhfU[Yb''

⇒bbcj Uh]cb' _ca a h'ni a '8A J']b'?' U`]Zc fb]Yb

8 Ug'8 YdUfha Ybh'cZ'A chcf'J Y\]WYg'fBA J Ł']b'?' U`]Zc fb]Yb'UfVY]hYh
XUfUbž'⇒bbcj Uh]cb']b'gY]bY'5i Z[UVYb'ni 'Vf]b[Ybž']bXYa 'Yg'gY]bY
: i b_h]cbYb'XYnYbhfU`]g]Yfh''@Ui h'5'Um; i dhUž'XYa '7\]YZ'8][]hU`
C Z]Wf'XYg'8A J']a '6i bXYgghUUhž']gh'X]Y'⇒gh]hi h]cb'XYfnY]h'XUVY]ž
U''Y']\fY'fY[]ghf]YfhYb'H]hY'']b'X]Y'6`cW_łU]b'ni 'j YfgWł]YVYb''

8 Ug'Dfc'Y_h'ž'XUg'VYfY]hg'&\$&\$'VY[Ubb'i bX'Ui Z[fi bX'XYf
DUbXYa]Y[Yghcddh'k i fXYž'k]fX'Y]b' GWłUhYbVi Wł' U''Yf
: U\fnYi [h]hY'']a '6i bXYgghUUh'YfghY''Ybž'i a 'gY]b'F Y[]ghYf'i bX
gY]bYb'6Yhf]YV'ni 'a cXYfb]g]YfYb''8 Ug'bYi Y'GmghYa 'k]fX'Ui ZXYa
Ui Z[YVUi h'HYncg'6`cW_łU]b'i bX'k]fX']b'DUfhbYfgWłUZh'a]h
CI\YUX'5`d\Už'Y]bYa '9bhk]W_`i b[gi bhYfbY\`a Yb'ZØf
'fmdhc k Å\fi b[Ybž'Ybhk]W_Y'h''

8 Ug'GmghYa 'k]fX'j ca '8A J']b'Y]bYf'df]j Uh]j Yfk U'hYhYb'⇒ghUbn
XYf'HYncg!6`cW_łU]b'j Yfk U'hYhž'X]Y'VYfY]hg'a]h?' bchYb'`Äi Zhž'X]Y
CdYfUh]cbYb'j U']X]YfYbž': cfhi bY'7fmdhc'6Yf]Wł hY''

H]hY`ØVYfhfU[i b[Yb'Ui Z'XYf'6`cW_łU]b

8]Y'8A J'cZ'7U`]Zc fb]U'\c Zhž'X]Y'9]bf]Włhi b['XYg'GmghYa 'g]b'XYb
bÅWłghYb'XfY]'A cbUhYb'UVni gWł'Y» Yb'i bX'a]h'XYf'9bhk]W_`i b[
j cb'5ddg'ni 'VY[]bbYbž'X]Y'j YfgWł]YXYbY': i b_h]cbU']hÅhYb'ZØf
'?i bXYb'V]YhYb''

9]bYf'XYf'Ub[Ydf]YgYbYb'J cfhY]Y'Y]bYg'X][]hU`]g]YfhYbž
XUi Yf\UZhYb'F Y[]ghYfg'VYghY\h'XUf]bž'XUgg': U\fnYi [Yž'X]Y'U`g
N]hfc bYb'j Yf_Ui Zh'k i fXYbž'U`gc'a]h'Yf\YV`]WXYb'A Åb[Y`b
j Yf_Ui Zh'k i fXYbž'U`g'gc`WXY'fY[]ghf]Yfh'V`Y]VYb'i bX'ni _ØbZh][Y
?Åi ZYf'gWØhYb"'8]Yg'k Uf'a]h'XYa 'XYfnY]h][Yb'GmghYa 'b]W h
a Ò[`]Wž'XUg'Yg'Yf'Ui Vhž]b'UbXYfYb'GhUUhYb'ni [Y'UggYbY'5i hcg
c\ bY'X]YgY'6YnY]W b i b['ni 'j Yf_Ui ZYb"

9]bY'UbXYfY'5bk YbXi b['X]YgYg'GmghYa g'k ÅfY'Ygž'Yg'a]h
Å\ b`]WXYb'GmghYa Yb'Ui g'UbXYfYb'GhUUhYb'ni 'j Yf_bØdZYbž'i a 'Y]b
[`cVU`Yg'F Y[]ghYf'j cb'5i hcg]a '@UbX'Ui Zni VUi Ybž'UVYf'X]Yg
k ØfXY'XUj cb'UV\Åb[Ybž'k]Y']bhYfYgg]Yfh'UbXYfY'6YfY]WXY'Ub'XYf
=a d`Ya Ybh]Yfi b['Y]bYg'6`cW_WU]b!GmghYa g'gY]b'_ØbbhYb"

9]bY'XYf'k]W h][ghYb'[Yd`UbhYb'5bk YbXi b[Yb'VYghY\h'XUf]bž
?i bXYb'ni 'Yfa Ò[`]WXYbž'H]hY`'U`g'b]W h'Zi b[]V`Y'Hc_Ybg'fB: HgŁ
a]h'Y]bYf'j cb'XYf'8A J'j Yfk U'hYhYb'J YfVfUi WXYf!5dd'ni
ØVYfhfU[Ybž'j cfUi g[YgYhnhž'X]Y'6Ybi hnYf'YfZØ`Yb'U`Y
5bZcfXYfi b[Yb'XUZØf"'8]YgY'5fh'j cb': i b_h]cbU`]hÅh]gh`Ui h
; i dhUg'5i ggU[Yb'Ua ' < cf]ncbh"'9]bYb'NY]hfU\ a Yb'ZØf'XYb'GhUfh
X]YgYf': i b_h]cb' bUbbhY'Yf'YXcW`b]W h"

*K Ug`\U`hYb'G]Y'j cb'XYf'=a d`Ya Ybh]Yfi b['XYf'6`cW_WU]b!
HYW bc`c[]Y'Xi fW`XUg'8A J'cZ'7U`]Zcfb]U3'GU[Yb'G]Y'Yg
i bg']a '?ca a YbhUfVYfY]W 'i bhYb"*

Gyf[]c'; ÒgWYb_c'

Gyf[]c'gh'Y]b'? fmdhc k Å\fi b[g'ci fbU'gh'a]h'G]hn']b'J YbYni Y`U""9f'VYgW fY]Vh'g]W
gY`Vgh'U`g'gdÅh'a`Gd]Y`i bX'hfUh]b`X]Y'? fmdhcgd\ÅfY`Y]bž`U`g`XYf`DfY]gUbgh]Y[`]a
8YnYa VYf`&\$%+`ghUhhZUbX""9f`\UhY]bYb`<]bhYf[fi bX`U`g`7ca di hYf]b[Yb]Yi fž`YVh]b
J YbYni Y`U`i bX`]gh`Ui Z'gcn]U`Yf`9VYbY`j ca`? fmdhc k Å\fi b[gVcca`VYhfcZZYb""9f
V]YhYh`Y]bY`UbXYfY`G]W h k Y]gY`ØVYf`XYb`? fmdhc!9fZc`[`i bX`k]Y`Yg`XYb`Yb][Yb`Å` Zhž
X]Y`_Y]b`6Ub`_cbhc`UVYb`i bX`i bhYfj Yfgcf[h'g]bX"

6]`XbUW k Y]g. `G\i hhYfg hcW_ž`D]l UVUmž`K]_]`7ca a cbgž`++`%
: chc[fUZ]Y`#G\i hhYfg hcW_`Wca

6Y`]YVhYfY`B UW f]W hYb

: U`g`8i`Yg`j YfdUggh`\Ugh

f[bWh]cbfXž`gž`]XŁ`o`j Uf`gž`Z`g`1`X"[Yh9`Ya Ybhg6mHU[BUa YfgŁQ\$Q'
]ZfK"[Yh9`Ya Ybh6m=Xf]XŁŁ`fYhi fb/`g`1`X"WfYUhY9`Ya YbhfgŁ/`g"]X`1
]X/`g"gfWl`"\hhdg.#\c`bbYWh"ZUW`Vcc_"bYh#bSl G#gX_"g. l ZVa`1`%/
j Yfg]cb1`j`' "&"/Z`g"dUfYbhBcXY"]bgYfh6Y ZcfYf]gž`Z`gŁ/`qfKcW`a Ybhž
fgWf]dhfž`fZUW`Vcc_!`gX`fŁŁ/

8YhU]`g

6Ygi WYb`G]Y`i bg`Ui Z.`_fmdhc!bYk`g"Uh