

6]hWŁ]b'cZ'5a Yf]WU'ZØ[h'gY]bYb'6]hWŁ]b!
; Y`XUi hca UhYb'9h\YfYi a '\]bni`
DfYggYa]hhY]`i b[

DfYggYa]hhY]`i b[`DF 9GG9A #HH9=@ B; "6]hWŁ]b'j cb'5a Yf]_U
]gh'Y]b'VY`]YVhYf'j]fhi Y`Yf'K Å\fi b[gi a hUi gWŁž'XYf'U`g
; Y`XX]Ybgh'Y]ghi b[gi bhYfbY\`a Yb'VY]a `i G!
:]bUbna]b]ghYf]i a `fi]b79BŁ'fFY[Bi a Ł'fY[]ghf]Yfh'gh"
5V[YgY\Yb'XUj cbž'XUgg'g]Y`Y]bY'gWŁbY`Y'i bX'dfcV`Ya `cgY
HfUbgU_h]cb'[Yk Å\`f'Y]ghYbž'g]bX'g]Y'ZØf`]\fYb
?i bXYbgi ddcfh'VY_Ubbh"6]hWŁ]b'cZ'5a Yf]WU`\Uh_Øfn`]WŁ
gY]bY`bYi YghY'9f[Åbni b[`ni`gY]bYb'6]hWŁ]b!; Y`XUi hca UhYb
f6HA gŁ'Ub[Y_ØbX][h"9h\YfYi a `_Ubb`Yhnh'Ub'XYb
; Y`XUi hca UhYb'j cb'6]hWŁ]b'cZ'5a Yf]WU'[Y_Ui Zhi bX
j Yf_Ui Zh'k YfXYb"6]hWŁ]b'cZ'5a Yf]WU'Yf_UbbhY`X]Y
k UWŁgYbXY'Dcdi `Uf]hÅh'XYf'?fmdhck Å\fi b[`9h\YfYi a `i bX
YbhgWŁ]YXž'XUgg'Yg'Ub'XYf'NY]h'k Ufž'g]Y`]b`]\fY'6HA g
Ui Zni bY\`a Yb"6]g`\Yi hY`\Uh'6]hWŁ]b'cZ'5a Yf]WU'ØVYf'%' \$\$
6HA g]b`' %GhUUhYb"6]hWŁ]b'cZ'5a Yf]WU'Ua d^Y`]d/

DfYggYa]hY]i b[

DF 9GG9A #H9@ B; "'6]hWc]b'j cb'5a Yf]_U'']gh'Y]b'VY']YVhYf
j]fhi Y''Yf'K A\fi b[gi a hUi gWz'XYf'U`g
; Y'XX]Ybgh'Y]ghi b[gi bhYfbY\ a Yb'VY]a 'I G!:]bUbna]b]ghYf]i a
fl]b79B E'fF Y[Bi a E'fY[]ghf]Yfh]gh''5V[YgY\Yb'XUj cbz'XUgg'g]Y
Y]bY'gWbY''Y'i bX'dfcV'Ya `cgY'HfUbgU_h]cb'[Yk A\f'Y]ghYb'z'g]bX
g]Y'Z0f'\fYb'?i bXYbgi ddcfh'VY_Ubbh''6]hWc]b'cZ'5a Yf]WU'\Uh
_0fn]W'gY]bY'bYi YghY'9f[Abni b['ni'gY]bYb'6]hWc]b!
; Y'XUi hca UhYb'f6HA gE'Ub[Y_0bX][h''9h\YfYi a '_Ubb'Yhnh'Ub
XYb'; Y'XUi hca UhYb'j cb'6]hWc]b'cZ'5a Yf]WU'[Y_Ui Zhi bX'j Yf_Ui Zh
k YfXYb''

6]hWc]b'cZ'5a Yf]WU'Yf_UbbhY'X]Y'k UW'gYbXY'Dc di `Uf]hAh'XYf
? fmdhc k A\fi b['9h\YfYi a 'i bX'YbhgW]YXz'XUgg'Yg'Ub'XYf'NY]h
k Ufz'g]Y']b']\fY'6HA g'Ui Zni bY\ a Yb''6]g'\Yi hY'\Uh'6]hWc]b'cZ
5a Yf]WU'0VYf'% '\$\$'6HA g]b'' %'GhUUhYb''6]hWc]b'cZ'5a Yf]WU'V]YhYh
Ui W'6]hWc]b!'i bX'@]hYWc]b!C dh]cbYb'cb']bY'i bX'Ub']\fYb'6HA !
GhUbXcfhYb'Ub''I a 'Y]bYb'6HA 'ni 'Z]bXYb'z'_0bbYb'G]Y'XYfYb
K YVg]hY'VYgi WYb'i bX' ð fY'5XfYggY'Y]b[YVYb'zi a 'Y]bYb']b' ð fYf
B A\Y'ni 'Z]bXYb''

6]hWc]b'cZ'5a Yf]WU'\Uh]b'X]YgYa ' ð \f'a Y\ fYfY'5_hi U`g]Yfi b[Yb
Ub'gY]bYb'A UgW]bYb'i bX'8]YbghYb'j cf[Ybca a Yb''a 'A U]
0bX][hY'6]hWc]b'cZ'5a Yf]WU'gY]bYb'bYi Yb'I b]j YfgU''?]cg
Ub''8]YgYf'bYi Y'i b]j YfgY''Y'?]cg'_ca V]b]Yfh'X]Y': A\][_Y]hYb
Y]bYg'hfUX]h]cbY''Yb'; Y'XUi hca UhYb'a]h'Y]bYa '6]hWc]b!
; Y'XUi hca UhYb'i bX'V]YhYh'' < Ui dhZi b_h]cbYb''8]Y'YfghY']gh'X]Y
hfUX]h]cbY''Y'; Y'XUi hca UhYb'Zi b_h]cbz'VY]'XYf'?i bXYb'6Uf[Y'X
j cb'Y]bYf'8YV]h_UfhY'UV\YVYb'_0bbYb''8]Y'nk Y]hY': i b_h]cb']gh]b
XYf'@U[Y'ni '? fmdhc k A\fi b['_Ui ZYb''a]h'; Y'X''8Yf''YhnhY']ghz
XUgg'?i bXYb'? fmdhc '[Y[Yb'6Uf[Y'X'j Yf_Ui ZYb'_0bbYb''

6]hWc]b'cZ'5a Yf]WU'V]YhYh'Ui W'Y]b' < cgh! Dfc[fUa a 'Z0f
@UXYbVYg]hnYf'Ubz'X]Y'g]W'Z0f'? fmdhc k A\fi b[Yb']bhYfYgg]YfYb

cXYf`Y]bZUW`bi f`Y]b`ni gÅm`]WYg`9]b_ca a Yb`Yfn]Y`Yb`a ÒW`hYb`
6]hWc]b`cZ`5a Yf]WU`_Øa a Yfh]g]W`i a `]\fY`<cgh]GhUbXcfhYž]bXYa
Yg`]\bYb`dUgg]j Yg`9]b_ca a Ybž`Yf\Ò\hYb`i i » [Åb[Yfj Yf_Y\`f`i bX
A Uf_Yh]b[`V]YhYh`G]Y`_Øa a Yfb`g]W`gc[Uf`i a `XYb
?i bXYbgi ddcfhi bX`U`Y`K Ufhi b[g!#bghU`Uh]cbgX]YbghY`

8]Yg`]ghY]bY DFYggYa]hY]i b["8]Y @YgYf`gc`hYb`]\fY`Y][YbY`Gcf[ZU`hgdZ]W`hYfZØ`Ybž`VYj cf`g]Y
]f[YbXk Y`WY`A U>bU\`a Yb`ja `Ni gUa a Yb\Ub[`a]hXYa `VYk cfVYbYb`i bhYfbY\`a Yb`cXYf`Y]bYa
gY]bYf`j YfVi bXYbYb`i bhYfbY\`a Yb`cXYf`8]YbghY]ghi b[Yb`Yf[fY]ZYb`6]hWc]b`Wc`a `]ghk YXYf`X]fY_h
bcW`]bX]fY_hj YfUbt`k cfh]W`ZØf`GW`ÅXYb`cXYf`J Yf`i ghYž`X]Y`Xi fW`cXYf`ja `Ni gUa a Yb\Ub[`a]h
XYf`Bi`mi b[`cXYf`XYa `J YfhfUi Yb`Ui Z`b\U`hYž`K UfYb`cXYf`8]YbghY]ghi b[Ybž`X]Y`]b`XYf
DFYggYa]hY]i b[`Yfk Å\bhk YfXYbž`j Yfi fgUW`hcXYf`Ub[YV]W`j Yfi fgUW`hk YfXYb`

< ÒfYb`G]Y`g]W`XYb`bYi YghYb`6]hWc]b`Wc`a !DcXWUjgh`Ub.

6]`XbUW`k Y]gY. `G\i hhYfghcW`ž`D]l UVUmž`K]_]`7ca a cbg

fØ bWh]cbfKž`gž`]XŁ`o`j Uf`^gž`Z`g`1`X`[Yh9`Ya Ybhg6mHU[BUa YfgŁQ\$Q'
]Z`fK`[Yh9`Ya Ybh6m`Xf]XŁ`fYhi fb`/`g`1`X`WfYUhY9`Ya YbhfgŁ`/`g`]X`1
]X`/`g`gfW` "hhdg. #Wc`bbYWh`ZUW`Vcc`_`bYh#`bSl G#`gX`_`g. l ZVa `1`%
j Yfg]cb1 j ` "&`/`Z`g`dUfYbhB`cXY`"]bgYfh6Y`Zc`fY`f`gž`Z`gŁ`/`q`fKcW`a Ybhž
fgWf]d`hfž`fZUW`Vcc`_!`^ggX`_fŁ`/`

8YhU]`g

6Ygi W`Yb`G]Y`i bg`Ui Z. ` _fmdhc!bYk`g`Uh