

6]hWc]b"Wca ; Ua Yg'j YfÖZZYbh]Wx h'igY]b
U`YfYfghYg'7fUg\ ; Ua Y`GdUW`L M'
Dfca chYX

Gd]Y`Yb`G]Y`Y]b`VfUbXbYi Yg'7fUg\!Gd]Y``ja`?fmdhc!7Ug]bc
j cb'6]hWc]b"Wca žXUg`≠bYb'j cb'6; Ua]b[`dfÅgYbh]Yfh'k]fX`
8 Ug`U`YfYfghY`GdUW`7fUg\!Gd]Y``Ui Z'6]hWc]b"Wca ; Ua Yg
7fUg\!; `ØW_ggd]Y``]gh`Y]bY`5fh'7Ug]bc!; Ua]b[!; YbfYžXUg
Y]bY`n]Ya`]Wx`Y]bZUWxY`i bX`i bhYf`U`hgUa Y`A YWxUb]_
VY]b`U`hYh`'9g`]gh`fY`Uh]j`bYi`i bX`fY[h`cZi`X]Y` : UbhUg]Y
a`cXYfbYf`Gd]Y`Yf`Ubž`X]Y`]\fYb`BYfj Yb_]hnY``[YfbY`a`]h
k U`bg]bb][Yb` ; Y`Xa`i`h]d`_Uhc`fYb`j Yfj]Y`ZUWxYb``7fUg\!
Gd]Y`Y`UVYb`i bhYf`6]hWc]b!; Ua]b[!9bh`i`g]UghYb`Y]bYb
B]gWxYbd`Uhn`[YZi`bXYbž`XU`g]Y`XYf`BUhi`f`j`cb
?fmdhc`k`À`fi`b[g!7`Ufhg`i`bX`XYf`8Ui`a`YbfY[Y`ž`ni`f
f]Wx]h][Yb`NY]h`Ui`gni`ghY][Yb`ž`VY]c`f`XYf`A`Uf`_h
ni`gUa`a`YbVf]Wx`hž`gY`f`À`b`]Wx`g]bX``Bi`bž`i`bgYf`?fmdhc!
7Ug]bc'6]hWc]b"Wca !Gd]Y`Y`Vf]b[h`≠bYb`Y]b`bYi`Ufh][Yg
7fUg\!Gd]Y``]b`5Vgh]a`a`i`b[`a`]h`Y]bYa`XYf`Y`»YghYb
Gd]Y`YUbV]YhYf`]b`XYf`/ Ua`d`^Y``]d`/

Gd]Y`Yb`G]Y`Y]b`VfUbXbYi Yg`7fUg\!Gd]Y``]a`? fmdhc!7 Ug]bc
j]cb`6]hWc]b"Wca ž`XUg`⇒bYb`j]cb`6; Ua`]b[`dfÀgYbh]Yfh
k`]fX`

8 Ug`U``YfYfghY`GdUW`7fUg\!Gd]Y``Ui`Z
6]hWc]b"Wca` ; Ua`Yg`

7fUg\!; `ØW_ggd]Y``]gh]Y]bY`5fh`7Ug]bc!; Ua`]b[!; YbfYž`XUg`Y]bY
n]Ya``]W`Y]bZUWY`i`bX`i`bhYf\U`hgUa`Y`A`YWU`b[_`VY]b\U`hYh``9g`]gh
fY`Uh]j`bYi`i`bX`fY[`hcZh`X]Y`i`UbhUg]Y`a`cXYfbYf`Gd]Y`Yf`Ubž`X]Y
]\fYb`BYfj`Yb_]hnY``[YfbY`a`]h`k`U`b`g]bb][Yb`i`Y`Xa`i`h`d`]_Uhc`fYb
j`Yfj`]Y`ZUWYb``7fUg\!Gd]Y`Y`\UVYb`i`bhYf`6]hWc]b!; Ua`]b[!
9bh`i`g]UghYb`Y]bYb`B]gWYbd`Uhn`[Yž`bXYbž`XU`g]Y`XYf`BUh`i`f`j`cb
?fmdhc`k`À`fi`b[`g!7`U`fhg`i`bX`XYf`8Ui`a`YbfY[`Y`ž`ni`f`f]W`h][`Yb
NY]h`Ui`gni`ghY][`Yb`ž`VYj`cf`XYf`A`Uf`_h`ni`gUa`a`YbVf]W`hž`gY`f
À`b`]W`g]bX`

Bi`bž`i`bgYf`?fmdhc!7 Ug]bc`6]hWc]b"Wca`!Gd]Y`Y`Vf]b[`h`⇒bYb`Y]b
bYi`Ufh][`Yg`7fUg\!Gd]Y``]b`5Vgh]a`a`i`b[`a`]h`Y]bYa``XYf`\Y]»YghYb
Gd]Y`YUbV]YhYf`]b`XYf`?fmdhc!7 Ug]bc!6fUbWY`6; Ua`]b[``9]bY
j`Ò`][`bYi`Y`5fh`j]cb`5XfYbU`]bgW`i`V`Yfk`UfhYh`G]Y`]a`YfghYb`7fUg\
Gd]Y``gY]bYf`5fhž`FUi`a``LMž`k`c`Gd]Y`Yf`Y]b`FUi`a`gW]ZZ]b
F]W`hi`b[`XYg`[`U`U`_h]gWYb`Nk`]gWYb`fUi`a`g`Z]Y[`Yb`_`ÒbbYb``6Y]a
8i`fW`ei`YfYb`XYf`L`!`i`bX`M`?ccfX]bUhYb`YffY]W`h`X]Y
K`Y`hfUi`a`fU`_YhY`bYi`Y`i`Y`Xa`i`h`d`]_Uhc`fYbž`k`À`fYbX`g]Y`\`Ò`Yf
i`bX`\`Ò`Yf`Z]Y[`h`

Gd]Y`Yf`_ÒbbYb`XUfUi Z`k YhhYbž`k]Y` \c W`X]Y`F U`YhY
Z`]Y[Yb`k]fXž`i bX`ni f`f]W`h][Yb`NY]h`UVgdf]b[Ybž`i a`g]W`
XUg`V]g`ni` %\$"\$\$\$!ZUW`Y`]\fYg`9]bgUhnYg`Ui gnU` \`Yb`ni
`UggYb`

8 Ug`D`Uhn]YfYb`j cb`K YhhYb`j cf`XYa` :`i [`i bX`XUg`5i gghY][Yb`ni f
f]W`h][Yb`NY]h`_ÒbbYb`X]Y`Gd]Y`Yf`VY`c` \bYb`a` Ugg]j Y` ; Yk`]bbY
j cb`V]g`ni` l` %\$"\$\$\$`]\fYb`9]bgUhnVYhfU["Gd]Y`Yf`_ÒbbYb
k`À` \fYbX`XYf` :`i [nY]h`Ui W`a` Y` \fYfY`K` YhhYb`d`Uhn]YfYbž`k` Ybb`g]Y
]\fY` ; Yk`]bbY`a` U]]a`]YfYb`a` ÒW`hYb`"8]Y`5i hcd`Um!` :`i b`_h]cb`]a
Gd]Y`Yfa` Ò[`]\W`h`Yg`XYb`Gd]Y`Yfb`Ui W`ž`X]Y`F U`YhY`ni` j` Yf`UggYbž
gcVU`X`Y]b`Yi U`_hYf`A`i`h]d`]_Uhc`f`YffY]W`h`]gh"

F Ui a` L M`]gh`Y]b`Ài » Yfgh`i bhYf`U`hgUa` Yg`Gd]Y`a`]h
Ui ZfY[YbXYa` :` ; Ua` Yd`Umž`XUg`k` c` \`j` cb`_Y]bYf`UbXYfYb`5fhj` cb
Cb`]bY!7Ug]bc!Gd]Y`Yb`ØVYfhfcZZYb`k`]fX`"GW`Ui Yb`G]Y`g]W`X]YgYg
bYi` \]bni [YZØ[hY`Gd]Y`Ub`6; Ua`]b[`Yhnh
Ub`6]hW`c]b`"W`c`a`!Gd]Y`Y`

K Ug`XYb`_gh`Xi` ØVYf`GdUW`L MB`HY]`Yb`G]Y`i` bg`= \fY
A Y]bi`b[`ni`X]YgYa` H` \Ya`U]a` `?ca`a` YbhUfVYfY]W`i`bhYb
a`]h`

8]Yg`]ghY]b`VYk`cfVYbYf`6Y]hfU["9fZU`fYb`G]Y`a`Y` \f`XUfØVYfž`k`]Y`G]Y`i`bgYf`Di`V`_i`a`YffY]W`Yb`
<]Yf`"@YgYb`G]Y`XYb`<UZi`b[gUi`ggW`i`gg`i`bhYb`"

6]hWc]b"Wca`

6]hWc]b"Wca`]gh`≠fY`YfghY`E i Y`Y`Z0f`U`Ygž`k Ug`a`]h`6]hWc]b`ni`hi`b`U`h`K`]f`_`0bbYb`
≠bYb`Y`ZYbž`6]hWc]bg`ni`_`Ui`ZYb`i`bX`Y]bY`6]hWc]b!; Y`XV0fgY`Ui`gni`k`Å`Yb`"G]Y`
_`0bbYb`Ui`W`X]Y`bYi`YghYb`B`UW`f]W`hYb`Y`YgYb`c`XYf`g]W`]b`i`bgYfYa`6]hWc]b!; cfi`a`
a`]h`XYf`7ca`a`i`b]hm`Ui`ghUi`gW`Yb`"6]hhY`VYUW`hYb`G]Yž`XUgg`X]Yg`Y]bY`_`ca`a`Yfn]Y`Y`
K`YVg]hY`]ghž`X]Y`K`U`Yhgž`60fgYb`i`bX`Ub`XYfY`6]hWc]b!VYnc[`YbY`i`bhYfbY`a`Yb`
Ui`Z]ghYh`

6]`XbUW`k`Y]g.`G\i`hhYfghcW`ž`D]l`UVUmž`K`_]7ca`a`cbg`

6Y`]YVhYfY`B`UW`f]W`hYb`

:`U`g`8i`Yg`j`YfdUggh`\`Ugh`

f[bWh]cbfXž`gž`]XŁ`o`j`Uf`^gž`Z`g`1`X"[`Yh9`Ya`Ybhg6`mHU[`B`Ua`YfbŁ`Q`
]Z`fK"[`Yh9`Ya`Ybh6`m`Xf]XŁ`fYhi`fb`/`g`1`X"WfYUHY9`Ya`YbhfgŁ`/`g"]X`1`
]X`/`g`"gfWl`"\`hhdg.`#`Wc`bbYWh"ZUW`Vcc`_"bYh#YbSl`G#gX`_"g.`I`ZVa`1`%`
j`Yfg]cb1`j`'`"&"/`Z`g"dUfYbhB`c`XY"]bgYfh6Y`Zc`fYf`gž`Z`gŁ`/`qfKcW`a`Ybhž`
fgWf]d`hfž`fZUW`Vcc`_!`ggX`_fŁ`/`

8YhU]`g`

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`_`fmdhc!bYk`g`Uh`